



THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
December 19, 2018 COUNCIL MEETING

AGENDA

DATE: Wednesday, December 19, 2018

CLOSED MEETING: 5:30 P.M.

REGULAR MEETING: 7:00 P.M.

≠ Denotes resolution prepared

1. Call the Meeting to Order
2. Disclosure of Pecuniary Interest & the General Nature Thereof.
3. **CLOSED ITEMS** ≠
 - (a) Confidential Verbal Report from Peter Pickfield, Garrod Pickfield LLP regarding litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board, and advice that is subject to solicitor-client privilege, including communications necessary for that purpose with respect to matter before the OMB – University of Guelph – Dufferin Aggregates Zoning By-law Appeal;
 - (b) Confidential Verbal Report from Tom Halinski, Aird and Berlis LLP regarding litigation or potential litigation, including matters before administrative tribunals, affecting the municipality of local board, and advice that is subject to solicitor-client privilege, including communications necessary for that purpose with respect to the Comprehensive Zoning By-law.
 - (c) Confidential Verbal Report from Karen Landry, CAO/Clerk regarding personal matters about an identifiable individual, including municipal or local board employees with respect to the Director of Public Works and Parks.
 - (d) Confidential Verbal Report from Karen Landry, CAO/Clerk regarding litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board and advice that is subject to solicitor-client privilege, including communications necessary for that purpose with respect to OMERS.
4. Adoption and Receipt of Minutes of the Previous Meeting.≠
 - (a) Council Meeting – December 5, 2018
 - (b) Closed Council Meeting – December 5, 2018
5. Business Arising Out of the Minutes.
6. **PUBLIC MEETINGS**
 1. Proposed Changes on Cannabis - Retail Stores



THE CORPORATION OF THE TOWNSHIP OF PUSLINCH December 19, 2018 MEETING

*note this Public Information Meeting will be held on the 17th of December, 2018 at 7:00 p.m. at the Puslinch Community Centre, 23 Brock Road South, Puslinch Ontario, N0B 2J0

7. **COMMUNICATIONS**

1. Notice of Works- Replacement of the Puslinch Concession Road 7 Bridge Over Highway 401 Detailed Design and Class Environmental Assessment.
(a) Correspondence from AECOM dated November 28, 2018.
2. 2018 Municipal Study- Wellington County.
(a) Correspondence from BMA Management Consulting Inc.
3. Puslinch Minor Soccer Club AGM on Thursday January 10, 2019.
(a) Correspondence from Bruce Joy, President dated December 4, 2018.
4. Environmental Fee Increase Notification Letter.
(a) Correspondence from CBM Aggregates dated December 11, 2018.

5. **Intergovernmental Affairs#**

- (a) Various correspondence for review.

8. **DELEGATIONS / PRESENTATIONS #**

7:05 p.m. – Building a Brand for the Township of Puslinch presented by Aubs & Mugg Inc.

9. **REPORTS #**

1. **Puslinch Fire and Rescue Services**

- (a) None

2. **Finance Department**

- (a) Applications for Cancellation, Reduction or Refund of Taxes chapter 25, section 357 or 358 of the Municipal Act, 2001



THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
December 19, 2018 MEETING

3. Administration Department

- (a) ADM-2018-035 Term of Council 2014 – 2018 Goals and Objectives Update
- (b) ADM-2018-037 Community Based Strategic Plan 2015 – 2020 Strategy Scorecard Update
- (c) ADM-2018-040 Committee Governance Review
- (d) ADM-2018-041 Mayor's Absence Schedule
- (e) ADM-2018-043 Appointment of a Closed Meeting Investigator
- (f) ADM-2018-044 2018 Municipal Election – Accessibility Report

4. Planning and Building

- (a) BLDG-2018-005 Building Department Monthly Update- November 2018
- (b) Zoning By-law Amendment Application D14/DOU – David Doughty 7129 Smith Road
- (c) Zoning By-law Amendment Application D14/PIE – Pier Property Inc. 267 Brock Road South.
- (d) PD-2018-012 Holding Removal – Rezoning Application – Mini Lakes Residents Association – Lot 9 (22 Jasper Heights PV) - File No. D14/MIN - Lot 9, Concession 8, Plan 61M203, formerly municipally known as 7541 Wellington Road 34.

5. Roads & Parks Department

None

6. Recreation Department

None

7. Mayor's Updates

None

10. NOTICES OF MOTION

- (a) Councillor Sepulis with respect to the reconstruction of Brock Road.

11. COMMITTEE MINUTES

None



THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
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12. **MUNICIPAL ANNOUNCEMENTS**

13. **UNFINISHED BUSINESS**

14. **BY-LAWS ≠**

- (a) A By-law to amend By-law Number 19/85, as amended being the Zoning By-law of the Township of Puslinch to remove the Holding Symbol for Lot 9 of the Mini Lakes Residents Association Condominium, 22 Jasper.
- (b) A By-law to amend By-law Number 19/85, as amended being the Zoning By-law of the Township of Puslinch Part of Lots 24 & 25, Concession 2, D14/DOU.
- (c) A By-law to amend By-law Number 19/85, as amended being the Zoning By-law of the Township of Puslinch Part of Lots 26 & 27, Concession 7, D14/PIE.
- (d) A by-law to amend by-law number 19/85, as amended, being the zoning by-law of the Township of Puslinch, Part of Lot 5, Concession Gore, D14-ODE.

15. **CONFIRMING BY-LAW ≠**

- (a) By-law to confirm the proceedings of Council for the Corporation of the Township of Puslinch.

16. **ADJOURNMENT ≠**



MINUTES

DATE: Wednesday, December 5, 2018

REGULAR MEETING: 1:00 P.M.

CLOSED MEETING: Following the
regular meeting

The December 5, 2018 Regular Council Meeting was held on the above date and called to order at 1:00 p.m. in the Council Chambers, Aberfoyle.

1. **ATTENDANCE:**

Mayor James Seeley
Councillor Matthew Bulmer
Councillor Jessica Goyda
Councillor Ken Roth
Councillor John Sepulis

STAFF IN ATTENDANCE:

1. Karen Landry, CAO/Clerk
2. Mary Hasan, Director of Finance/Treasurer
3. Don Creed, Director of Public Works and Parks
4. Nina Lecic, Deputy Clerk

OTHERS IN ATTENDANCE

1. Doug Smith
2. Kathy White
3. Silvana Sangiuliano
4. Glenna Smith
5. John Sloom
6. Margaret Hauwert

2. **DISCLOSURE OF PECUNIARY INTEREST & THE GENERAL NATURE THEREOF:**

None

3. **ADOPTION OF THE MINUTES:**

- (a) Public Meeting – November 21, 2018
- (b) Council Meeting – November 21, 2018
- (c) Closed Council Meeting – November 21, 2018

Resolution No. 2018-342:

Moved by Councillor Bulmer and
Seconded by Councillor Roth

That the minutes of the following meetings be adopted as written and distributed:

- (a) **Public Meeting – November 21, 2018**
- (b) **Council Meeting – November 21, 2018**
- (c) **Closed Council Meeting – November 21, 2018**

CARRIED

4. **BUSINESS ARISING OUT OF THE MINUTES:**

Councillor Sepulis notified Council of a Notice of Motion that will be placed on the December 19, 2018 Council meeting with respect to the Brock Road reconstruction.

5. **PUBLIC MEETINGS:**

6. **COMMUNICATIONS:**



1. 2017 Financial Information Return Data Review
 - (a) Correspondence from the Ministry of Municipal Affairs and Housing dated November 23, 2018.
2. City of Guelph Aqueduct Presentation- responses to questions raised at the November 21, 2018 Puslinch Council Meeting.
 - (a) Correspondence from the City of Guelph dated November 23, 2018.
3. CBM Aggregates Puslinch (PQA) Pit Acoustical Audit 2018 Puslinch Quality Aggregates (PQA) Pit (License # 17600) North Half Lot 26, Conc. 1.
 - (a) Correspondence from Aercoustics Engineering Ltd. dated November 9, 2018.
4. CBM Aggregated, McMillan Pit (License #5737), Comments on the 2017 Water monitoring report
 - (a) Review of the 2017 Water Monitoring Report by GWS Ecological & Forestry Services Inc.
 - (b) CBM Aggregates, McMillian Pit (5737) 2017 water monitoring report.
5. Roszell Pit, overview of Biological and Aquatic Monitoring Results: 2012-2017
 - (a) Correspondence from GWS Ecological & Forestry Services Inc.
 - (b) 2017 Groundwater Monitoring Report by Groundwater Science Corp.
 - (c) 2017 Ecological and Aquatic Monitoring Report by Dance Environmental.
6. Conference delegations
 - a. Rural Ontario Municipal Association January 27 - 29, 2019
 - b. Ontario Good Roads February 24 -27, 2019

7. Intergovernmental Affairs

Resolution No. 2018-343: Moved by Councillor Roth and
Seconded by Councillor Bulmer

That the Intergovernmental Affairs correspondence items listed on the Council Agenda for the December 5, 2018 Council meeting be received.

CARRIED

8. **DELEGATIONS/PRESENTATIONS**

1:05 p.m. – Inspector Scott Lawson Ontario Provincial Police Detachment Commander with respect to The New Legalization of Cannabis and how it might affect Policing and the Community

Resolution No. 2018-344: Moved by Councillor Bulmer and
Seconded by Councillor Roth

That Council receives the presentation by Inspector Scott Lawson Ontario Provincial Police Detachment Commander with respect to The New Legalization of Cannabis and how it might affect Policing and the Community.

CARRIED

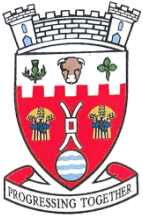
1:35 p.m. – Silvana Sangiuliano with respect to Staff Report ADM-2018-042 Cannabis Update- Retail Stores

Resolution No. 2018-345: Moved by Councillor Roth and
Seconded by Councillor Bulmer

That Council receives the presentation by Silvana Sangiuliano with respect to Staff Report ADM-2018-042 Cannabis Update- Retail Stores.

CARRIED

1:45 p.m. - Wayne Wood – Senior Consulting Engineer & Project Manager, Urban and Environmental Management Inc. and John Murphy - Municipal Finance



Specialist, DFA Infrastructure International Inc. with respect to Puslinch Asset Management

Resolution No. 2018-346: Moved by Councillor Bulmer and
Seconded by Councillor Roth

That Council receives the presentation by Wayne Wood – Senior Consulting Engineer & Project Manager, Urban and Environmental Management Inc. and John Murphy - Municipal Finance Specialist, DFA Infrastructure International Inc. with respect to Puslinch Asset Management.

CARRIED

9. REPORTS:

1. Puslinch Fire and Rescue Services

None

2. Finance Department

(a) FIN-2018-033 Annual Indexing of Development Charges

Resolution No. 2018-347: Moved by Councillor Roth and
Seconded by Councillor Bulmer

That Report FIN-2018-033 regarding the Annual Indexing of Development Charges be received.

CARRIED

(b) FIN-2018-034 Ontario regulation 588/17, Asset Management Planning

Resolution No. 2018-348: Moved by Councillor Bulmer and
Seconded by Councillor Roth

That Report FIN-2018-034, regarding Ontario regulation 588/17, Asset Management Planning for Municipal Infrastructure to be received.

CARRIED

3. Administration Department

(a) Resolution appointing Mayor Chris White, Guelph-Eramosa to the Grand River Conservation Authority

Resolution No. 2018-349: Moved by Councillor Roth and
Seconded by Councillor Bulmer

That Council for the Township of Puslinch has received correspondence from the Grand River Conservation Authority (GRCA) regarding the appointment of members to the GRCA; and

That Council supports the appointment of Chris White as Grand River Conservation Authority Member to the end of this term of Council, ending November 30, 2022; and

That this resolution be circulated to the GRCA, Township of Guelph/ Eramosa and Town of Erin.

CARRIED

(b) ADM-2018-036 Feasibility Study for Municipal Water and Wastewater Services – Commercial/Industrial – Aberfoyle Area



Councillor Sepulis requested that any sewage outflow not to be near Mill Creek and that alternate options be considered for the outflow.

Resolution No. 2018-350: Moved by Councillor Sepulis and
Seconded by Councillor Goyda

THAT Council receives Report ADM-2018-036 regarding Feasibility Study for Municipal Water and Wastewater Services – Commercial/Industrial – Aberfoyle Area.

CARRIED

Resolution No. 2018-351: Moved by Councillor Sepulis and
Seconded by Councillor Goyda

That Council authorizes the commencement of the Feasibility Study for Municipal Water and Wastewater Services – Commercial/Industrial – Aberfoyle Area in the amount of \$29,083 to be funded as follows:

- County of Wellington Business Retention and Expansion Municipal Implementation Fund - \$25,000; and
- Legal Contingency Discretionary Reserve - \$4,083.

RECORDED VOTE	YES	NO	CONFLICT	ABSENT
Councillor Bulmer		1		
Councillor Roth	1			
Mayor Seeley		1		
Councillor Sepulis	1			
Councillor Goyda	1			
TOTAL	3	2		

CARRIED

(c) ADM-2018-040 Committee Governance Review

This report will be considered and voted on at the December 19, 2018 Meeting.

(d) ADM-2018-042 Cannabis Update – Retail Stores

Resolution No. 2018-352: Moved by Councillor Sepulis and
Seconded by Councillor Goyda

That Report ADM-2018-042 regarding Cannabis Update be received;

And that a Public Meeting be held to obtain input on the matter.

CARRIED

Resolution No. 2018-352: Moved by Councillor Sepulis and
Seconded by Councillor Roth

That the December 5, 2018 Council Meeting continues past 5 p.m.

CARRIED

4. Planning and Building Department

(a) PD-2018-010 Telecommunication Application File A12/BEL– Bell Mobility- Site location Concession Gore Part Lot 23, Parts 2 and 4, municipally known as 7094 Gore Road

Resolution No. 2018-353: Moved by Councillor Goyda and
Seconded by Councillor Sepulis



That Report PD-2018-010 regarding Telecommunication Application File A12/BEL– Bell Mobility- Site location Concession Gore Part Lot 23, Parts 2 and 4, municipally known as 7094 Gore Road, be received;

And that Council authorizes the release of the Concurrence Report to Industry Canada regarding the proposed 70 metre Bell Mobility Telecommunication Steel Self-Support Tower.

CARRIED

5. Roads & Parks Department

None

6. Recreation Department

None

7. Mayor's Updates

10. NOTICE OF MOTION:

11. COMMITTEE MINUTES

None

12. MUNICIPAL ANNOUNCEMENTS

- (a) Councillors Roth, Goyda and Sepulis provided an overview of the Puslinch Santa Claus parade.
- (b) Councillors Bulmer and Goyda provided an overview of the Nestle Open House.
- (c) Councillors Bulmer, Sepulis and Mayor Seeley provided an overview of the Open House for Brock Road redevelopment.

7. CLOSED MEETING

Council was in closed session from 5:17 p.m. to 5:40 p.m.

Resolution No. 2018-354: Moved by Councillor Roth and
Seconded by Councillor Bulmer

That Council shall go into closed session under Section 239 of the Municipal Act for the purpose of:

- (a) Confidential Verbal Report from Karen Landry, CAO/Clerk and Gerald Moore, Chief Building Official regarding personal matters about an identifiable individual, including municipal or local board employees and labour relations or employee negotiations with respect to the Building Department;**
- (b) Confidential Verbal Report from Karen Landry, CAO/Clerk regarding litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board with respect to an application for judicial review- Swastika Trail.**

CARRIED

Resolution No. 2018-355: Moved by Councillor Bulmer and
Seconded by Councillor Roth

THAT Council moves into open session.

CARRIED

Council resumed into open session at 5:40 p.m.

Resolution No. 2018-356: Moved by Councillor Roth and
Seconded by Councillor Bulmer

That Council receives the:

- (a) Confidential Verbal Report from Karen Landry, CAO/Clerk and Gerald Moore, Chief Building Official regarding personal matters about an identifiable**



individual, including municipal or local board employees and labour relations or employee negotiations with respect to the Building Department;

And that staff proceed as directed;

(b) Confidential Verbal Report from Karen Landry, CAO/Clerk regarding litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board with respect to an application for judicial review- Swastika Trail.

CARRIED

13. UNFINISHED BUSINESS

14. BY-LAWS:

(a) Being a by-law to amend By-law 012-2018 being the By-law to adopt the Council, Committees and Other Appointments – Compensation, Benefits and Expense Policy and to Repeal By-law No. 020-2017.

Resolution No. 2018-357: Moved by Councillor Sepulis and
Seconded by Councillor Goyda

That the following By-laws be taken as read three times and finally passed in open Council:

(a) Being a by-law to amend By-law 012-2018 being the By-law to adopt the Council, Committees and Other Appointments – Compensation, Benefits and Expense Policy and to Repeal By-law No. 020-2017.

CARRIED

15. CONFIRMING BY-LAW

(a) By-Law to confirm the proceedings of Council for the Corporation of the Township of Puslinch

Resolution No. 2018-358: Moved by Councillor Goyda and
Seconded by Councillor Sepulis

That the following By-law be taken as read three times and finally passed in open Council:

By-Law 067-2018 being a by-law to confirm the proceedings of Council for the Corporation of the Township of Puslinch at its meeting held on the 5th day of December 2018.

CARRIED

16. ADJOURNMENT:

Resolution No. 2018-359: Moved by Councillor Sepulis and
Seconded by Councillor Goyda

That Council hereby adjourns at 5:42 p.m.

CARRIED

James Seeley, Mayor

Karen Landry, CAO/Clerk



THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

NOTICE OF PUBLIC OPEN MEETING

Proposed Changes on Cannabis - Retail Stores

You are invited to attend a Public Open Meeting on December 17, 2018, as the Township of Puslinch is seeking your input and comments on Cannabis – Retail Stores as outlined in Report ADM- 2018-042.

Your attendance and comments at this meeting are welcome as it is your opportunity to learn more about the proposed changes and express any opinions that you may have.

If you are interested in speaking at the meeting, you are encouraged to contact Nina Lecic, Deputy Clerk, in order to be placed on the list of speakers.

Date: Monday December 17, 2018
Time: 7:00 p.m.
Place: Puslinch Community Centre, 23 Brock Road South, Puslinch Ontario, N0B 2J0

Additional Information:

For further information or to obtain a copy of REPORT ADM-2018-042 Cannabis - Retail, please visit the Township's website at www.puslinch.ca or contact the Township at (519)-763-1226 ext. 207.



AECOM
30 Leek Cres., 4th Floor
Richmond Hill, ON
L4B 4N4
Canada
www.aecom.com

905-882-4401 tel
905-882-4399 fax

November 28, 2018

7404 Wellington County Rd 34
Puslinch, ON N0B 2J0
admin@puslinch.ca

Attention: Sir/Madam

Re: Notice of Works
Replacement of the Puslinch Concession Road 7 Bridge over Highway 401
Detailed Design and Class Environmental Assessment (G.W.P. 3224-15-00)

AECOM has been retained by the Ontario Ministry of Transportation (MTO) to undertake a Detailed Design and Class Environmental Assessment (EA) Study to address the replacement of the Concession Road 7 Bridge over Highway 401, located in the Township of Puslinch and Wellington County (G.W.P. 3224-15-00). The replacement of the Concession Road 7 Bridge over Highway 401 includes the following:

- The new Concession Road 7 bridge will be built to the west of the existing bridge, and will accommodate the future widening of Highway 401;
- The Concession Road 7 / McLean Road intersection north of the bridge will be improved to better accommodate truck turning movements;
- Traffic on Concession Road 7 and McLean Road will be maintained for the majority of the construction with some short-term closures required; and,
- During installation of new bridge girders and removal of the existing bridge, Highway 401 traffic will be redirected to the Emergency Detour Route during short-term closures of Highway 401. Details are provided below.

The following information is submitted for information purposes:

Location of Activity:

The project limits are located within the Township of Puslinch, in Wellington County (see Key Plan enclosed).

Type and Duration of Activity:

Construction works associated with this project include the replacement of the bridge as outlined above. In order to carry out the above works the following construction staging is required:

- During construction of the new Concession Road 7 Bridge, the existing bridge over Highway 401 will remain open to traffic;
- During construction of the approaches and intersection improvements, a short section of McLean Road, to the west of the existing T-intersection, will be closed. The duration is likely to be approximately 2-3 weeks. Traffic over Highway 401

will be maintained on the existing bridge and will be detoured onto McLean Road. Traffic to or from Concession Road 7 north of Highway 401 will be detoured via McLean Road, Brock Road and Wellington Road 34;

- During construction of the approaches and intersection improvements a short section of McLean Road, east of the new T-intersection, will be closed. The duration is likely to be approximately 1-2 weeks. Traffic over Highway 401 will be accommodated on the new bridge and will be detoured onto Concession Road 7 North. Traffic to and from McLean Road will be detoured via Concession Road 7, Wellington Road 34 and Brock Road;
- Single lane closures with flagging or full short term closures will be required for minor additional pavement tie-in work at the south limits of the new Concession Road 7 alignment and for final surface course paving and pavement marking on both McLean Road and Concession Road 7; and,
- Highway 401 traffic will be redirected to the Emergency Detour Route north of Highway 401 along Brock Road South, Wellington Road 34 and Hanlon Expressway during:
 - Two single-night directional closures on Highway 401 for placement of the new bridge girders; and
 - Removal of the existing bridge (which is anticipated to take place on a single weekend night). During this time, both new and existing Concession Road 7 Bridges will be closed to traffic.

Dates of Activity:

Construction is anticipated to commence in 2019 and to continue for one construction season. Project timing is subject to change based on funding, planning, design, environmental approvals and construction requirements.

Reasons for Notice:

Although a Noise By-Law Exemption is not required from the Township of Puslinch, this letter is being sent for information and notification purposes.

The area surrounding the proposed project is rural in nature with several quarries to the north and southwest of the proposed construction area. The nearest potential noise sensitive properties to the construction area are a trailer campground/trailer park located approximately 500 metres to the west, and rural housing located approximately 650 metres to the northwest, and 700 metres to the southeast and southwest. There is a trucking facility to the south of the construction area; this land use is not considered to be noise sensitive.

Description of Sound:

Notable noise producing construction activities are anticipated to include:

- Replacing the bridge structure, and constructing the approaches and embankments to the new bridge alignment;
- Grading the roadway grading and installing catch basins;

- Reconstructing / repairing pavement, removing infrastructure;
- Driving steel H-piles at both abutments and caisson construction activities to support the centre pier; and
- Placing temporary concrete barrier for protection of work areas, paving operations, etc.

These construction activities will involve the use of the following noise producing machinery:

- Construction vehicles such as: dump trucks, flatbed trucks, concrete trucks, drill rigs, crane trucks, material delivery trucks;
- Front end loaders, dozers, excavators, backhoes;
- Pile driving equipment;
- Paving units (pavers, rollers, rubber tire roller); and
- Power tools such as: concrete saw, sand blasting equipment, jack hammers, air compressors, portable power generators.

This project requires that the Contractor control construction noise by maintaining equipment in a good operating condition that prevents unnecessary noise (e.g. machinery must be kept in good working order, and no excessive idling of equipment will be permitted).

Supervisor of Activity:

The contract will be administered for the MTO by a separate engineering consulting firm (Construction Administration). This consultant will be retained by and work under the supervision of MTO’s Operations Office. In the event of a complaint during construction, public concerns can be directed to the Construction Administrator. In addition, MTO and the Ministry of the Environment, Conservation and Parks (MECP) construction noise protocol require that the Contract Administrator monitor and investigate any complaints regarding construction noise.

If you require any additional information please contact me at (905) 747-1795 or by email at Geoff.Coy@aecom.com or Sarah Jewell, MTO Project Engineer, at 519-873-4812, or by email at Sarah.Jewell@ontario.ca.

Sincerely,

AECOM



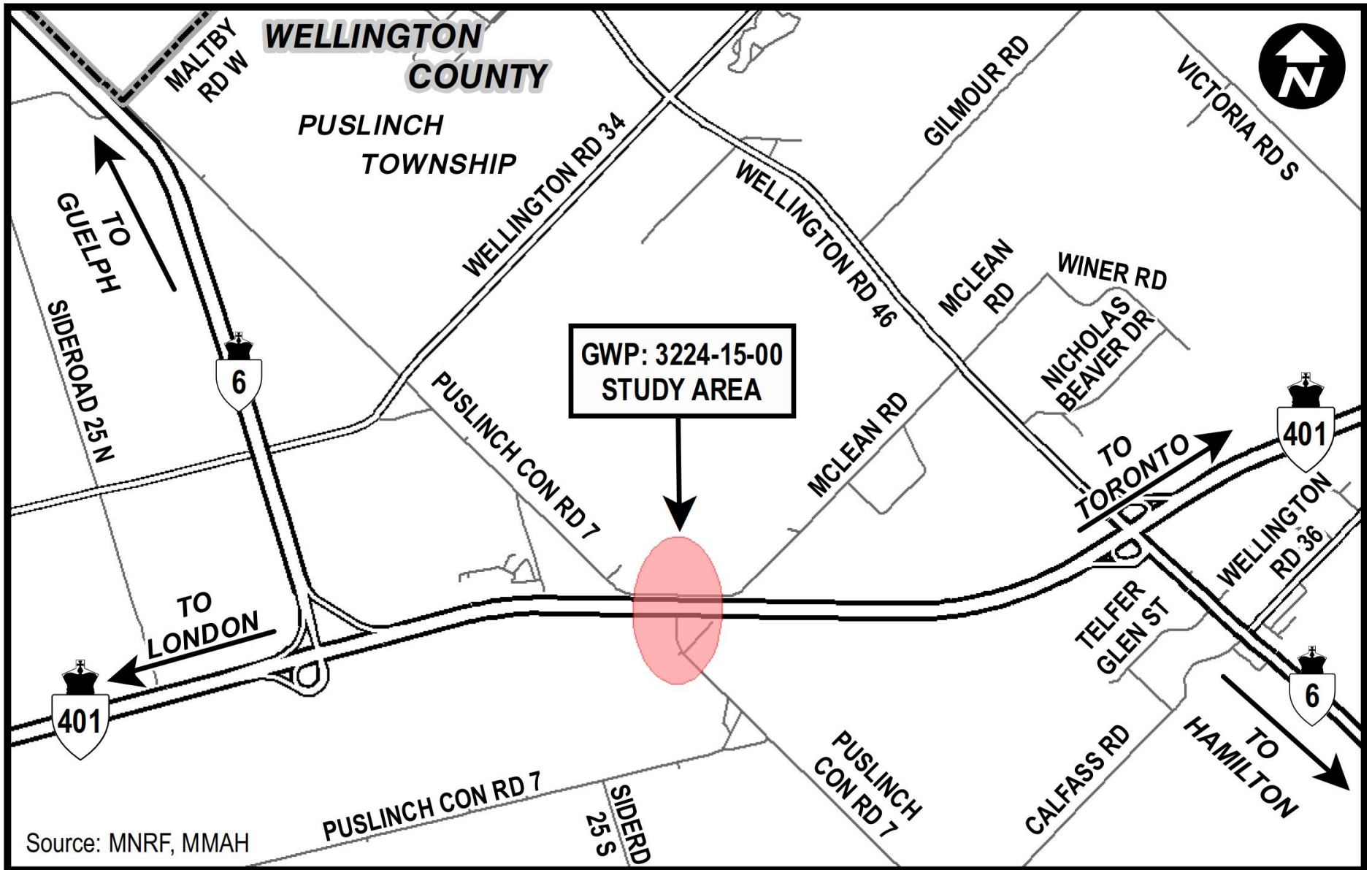
Geoff Coy, P. Eng.
Deputy Project Manager

cc.: S. Jewell -MTO Project Engineer
K. Houston -MTO Senior Environmental Planner
T. Soroichinsky -AECOM Senior Project Manager

F. Leech
Enclosed: Key Plan

-AECOM Senior Environmental Planner

Key Plan



Source: MNRF, MMAH

BMA

Management Consulting Inc.

Municipal Study 2018



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Executive Summary—Wellington County

Socio-Economic Factors

Socio-economic indicators describe and quantify a municipality’s wealth and economic conditions and provide insight into a municipality’s collective ability to generate revenue relative to the municipality's demand for public services. An evaluation of socio-economic factors contributes to the development of sound financial policies. An examination of local economic and demographic characteristics can identify the following situations:

- Changes in the tax base as measured by population, property value, employment, or business activity
- A need to shift public service priorities because of demographic changes in the municipality
- A need to shift public policies because of changes in economic conditions

Socio-Economic Factors	2018 Pop Density per sq. km.	2011-2016 Pop Increase %	2017 Building Construction \$ per Capita	2018 Estimated Avg Household Income	2018 Weighted Median Value of Dwelling	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita
Centre Wellington	74	5.6%	\$ 4,646	\$ 106,318	\$ 360,759	\$ 152,007	\$ 144,000
Erin	41	6.2%	\$ 3,233	\$ 142,361	\$ 523,702	\$ 202,247	\$ 186,496
Guelph-Eramosa	47	-4.5%	\$ 2,444	\$ 136,490	\$ 482,885	\$ 201,118	\$ 181,487
Mapleton	21	5.4%	\$ 1,857	\$ 107,206	\$ 340,060	\$ 213,981	\$ 135,649
Minto	30	4.0%	\$ 3,140	\$ 83,431	\$ 220,931	\$ 116,637	\$ 99,007
Puslinch	36	4.4%	\$ 6,175	\$ 179,036	\$ 635,148	\$ 276,942	\$ 290,895
Wellington North	24	3.8%	\$ 3,001	\$ 80,639	\$ 235,773	\$ 147,042	\$ 114,949
Total Survey Avg	547	4.8%	\$ 3,028	\$ 102,194	\$ 340,734	\$ 154,140	\$ 156,898
Southwest	439	3.8%	\$ 2,974	\$ 102,001	\$ 302,609	\$ 152,484	\$ 143,624

Financial Indicators

The Municipal Financial Indicators section of the report includes a number of measures such as the financial position, operating surplus, asset consumption ratio, reserves, debt and taxes receivables.

Key financial indicators have been included to help evaluate each municipality’s existing financial condition and to identify future challenges and opportunities. A number of Industry recognized indicators that are used by credit rating agencies and/or recommended by Government Finance Officers’ Association (GFOA) and the Ministry of Municipal Affairs and Housing have been included. Indicators related to **Sustainability**, **Flexibility** and **Vulnerability** have been included. It should be noted that Water and Wastewater indicators have also been included in the Water/Wastewater section of the report.

The following tables provide highlights from this section of the report.

Sustainability

The ability to provide and maintain service and infrastructure levels without resorting to unplanned increases in rates or cuts to services.

2017 Sustainability Indicators	Financial Position per Capita	Tax Asset Consumption Ratio	Net Financial Liabilities Ratio
Centre Wellington	\$ 817	44.0%	(0.8)
Erin	\$ 146	50.1%	(0.2)
Guelph-Eramosa	\$ (74)	39.9%	0.1
Mapleton	\$ 178	67.2%	(0.2)
Minto	\$ 98	53.9%	(0.1)
Puslinch	\$ 528	65.7%	(0.8)
Wellington North	\$ 1,589	62.3%	(1.4)
Average	\$ 435	43.8%	(0.4)

Vulnerability

Addresses a municipality's vulnerability to external sources of funding that it cannot control and its exposure to risks.

2017 Vulnerability Indicators	Tax Reserves		Tax Reserves / Capita	Tax Debt Charges as % of OSR		Total Debt Out. / Capita	Debt Out. per Own Source Revenue		Debt to Reserve Ratio
	Tax Reserves as % of Taxation	as % of Own Source Revenues		Tax Debt Charges as % of OSR	Total Debt Out. / Capita		Tax Debt Out. / Capita	per Own Source Revenue	
Centre Wellington	71.1%	44.0%	\$ 322	1.9%	\$ 807	\$ 145	78.4%	0.9	
Erin	55.8%	43.0%	\$ 302	3.7%	\$ 348	\$ 348	42.7%	0.7	
Guelph-Eramosa	55.9%	44.7%	\$ 284	10.1%	\$ 559	\$ 293	69.6%	1.2	
Mapleton	130.8%	105.9%	\$ 802	0.0%	\$ 900	\$ 762	105.9%	0.9	
Minto	68.1%	42.9%	\$ 370	16.5%	\$ 992	\$ 489	80.8%	1.0	
Puslinch	102.2%	72.0%	\$ 504	2.3%	\$ 15	\$ 15	2.2%	0.0	
Wellington North	98.1%	73.9%	\$ 577	13.0%	\$ 407	\$ 192	35.1%	0.3	
Average	72.7%	52.3%	\$ 684	4.4%	\$ 731	\$ 507	40.9%	1.0	

Flexibility

The ability to issue debt responsibly without impacting the credit rating. Also, the ability to generate required revenues.

2017 Flexibility Indicators	Taxes Receivable as % of Taxes Levied	Rates Coverage Ratio
Centre Wellington	4.0%	92.3%
Erin	8.6%	81.4%
Guelph-Eramosa	6.3%	88.3%
Mapleton	10.1%	102.2%
Minto	8.7%	85.5%
Puslinch	4.3%	86.6%
Wellington North	7.9%	95.8%
Average	6.0%	92.1%

Analysis of Net Municipal Levy Per Capita and Per Assessment

In order to better understand the relative tax position for a municipality, another measure that has been included in the study is a comparison of net municipal levies on a per capita and per \$100,000 basis. This measure indicates the total net municipal levy needed to provide services to the municipality. This analysis does not indicate value for money or the effectiveness in meeting community objectives. Net municipal expenditures per capita may vary as a result of:

- Different service levels
- Variations in the types of services
- Different methods of providing services
- Varying demand for services
- What is being collected from rates vs. property taxes
- Locational factors
- Demographic differences
- Socio-economic differences
- Urban/rural composition differences
- User fee policies

As such, this analysis is not an “apples to apples” comparison of services, but rather has been included to provide insight into the net cost of providing municipal services within each municipality. Further analysis would be required to determine the cause of the differences across each spending envelope and within each municipality. This analysis was completed using the most current information available - net municipal levies as per the 2018 municipal levy by-laws and the 2018 estimated populations.

2018	Net Municipal Levy per Capita	Net Municipal Levy per \$100,000 Unweighted CVA
Centre Wellington	\$ 1,365	\$ 898
Erin	\$ 1,708	\$ 844
Guelph-Eramosa	\$ 1,625	\$ 808
Mapleton	\$ 1,510	\$ 706
Minto	\$ 1,153	\$ 989
Puslinch	\$ 2,319	\$ 837
Wellington North	\$ 1,286	\$ 875
Total Survey Average	\$ 1,527	\$ 1,111
Southwest	\$ 1,497	\$ 1,071

User Fees

A number of user fees have been included in the Study including the following:

2018 Fees	Development Charges - Single Detached	Residential Building Permit Fee
Centre Wellington	\$ 28,655	\$ 2,193
Erin	\$ 21,098	\$ 2,200
Guelph-Eramosa	\$ 42,828	\$ 2,300
Mapleton	\$ 22,185	\$ 1,583
Minto	\$ 13,035	\$ 1,738
Puslinch	\$ 11,952	\$ 3,451
Wellington North	\$ 22,084	\$ 1,855
Total Survey Average	\$ 33,411	\$ 2,270
Southwest	\$ 20,235	\$ 2,081

Comparison of Tax Ratios

Tax ratios reflect how a property class tax rate compares to the residential rate. Changes in tax ratios affect the relative tax burden between classes of properties. Tax ratios can be used to prevent large shifts of the tax burden caused by relative changes in assessment among property classes as well as to lower the tax rates on a particular class or classes

2018 Tax Ratios	Wellington County	Total Survey Average
Multi-Residential	1.9000	1.7902
Commercial (Residual)	1.4910	1.6871
Industrial (Residual)	2.4000	2.1826

Taxes and Comparison of Relative Taxes

The purpose of this section of the report is to undertake “like” property comparisons across each municipality and across various property types. In total there are 12 property types in the residential, multi-residential, commercial and industrial classes. There are many reasons for differences in relative tax burdens across municipalities and across property classes including, but not limited to:

- Differences in values of like properties
- Differences in the tax ratios and the use of optional classes
- Non-uniform education tax rates in the non-residential classes
- Level of service provided and the associated costs
- Extent to which a municipality employs user fees
- Access to other sources of revenues such as dividends from hydro utilities and casino revenues

2018 Property Taxes	Centre Wellington		Guelph-Eramosa					Wellington North		Total Survey Average	Southwest
	Wellington	Erin	Eramosa	Mapleton	Minto	Puslinch	North	Average	Southwest		
Detached Bungalow	\$ 3,374	\$ 3,999	\$ 3,777	\$ 3,239	\$ 2,827	N/A	\$ 2,696	\$ 3,397	\$ 3,093		
2 Storey Home	\$ 4,711	\$ 5,141	\$ 4,770	\$ 4,164	\$ 3,701	N/A	\$ 4,027	\$ 4,524	\$ 4,322		
Senior Executive Home	\$ 5,915	N/A	\$ 6,423	N/A	N/A	N/A	N/A	\$ 6,286	\$ 6,004		
Walk Up Apartment (per Unit)	\$ 1,370	\$ 1,387	\$ 1,303	\$ 1,290	\$ 1,426	\$ 913	\$ 1,282	\$ 1,382	\$ 1,377		
Mid/High Rise (per Unit)	\$ 1,457	N/A	N/A	N/A	N/A	N/A	N/A	\$ 1,715	\$ 1,771		
Neigh. Shopping (per sq. ft.)	\$ 2.95	\$ 3.08	\$ 4.37	\$ 2.93	\$ 3.40	\$ 2.00	\$ 2.54	\$ 3.63	\$ 3.33		
Office Building (per sq. ft.)	\$ 3.47	\$ 3.30	N/A	\$ 2.54	\$ 2.98	\$ 3.32	\$ 2.35	\$ 3.04	\$ 2.97		
Hotels (per Suite)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 1,602	\$ 1,521		
Motels (per Suite)	N/A	N/A	N/A	N/A	N/A	N/A	\$ 1,241	\$ 1,240	\$ 1,296		
Industrial Standard (per sq. ft.)	\$ 1.85	\$ 2.82	\$ 1.54	\$ 1.67	\$ 1.63	\$ 2.07	\$ 1.46	\$ 1.67	\$ 1.42		
Industrial Large (per sq. ft.)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 1.11	\$ 0.86		
Industrial Vacant Land (per Acre)	\$ 1,548	\$ 3,069	\$ 2,512	\$ 1,241	\$ 616	\$ 4,719	\$ 652	\$ 3,673	\$ 2,007		

Comparison of Water and Sewer User Costs

A comparison was made of water/sewer costs in each municipality. The following table summarizes the costs in the municipality for water and sewer on typical annual consumption against the overall survey average.

2018 Water/Sewer Cost of Service	Residential - 200 m³	Commercial - 10,000 m³	Industrial - 30,000 m³	Industrial - 100,000 m³	Industrial - 500,000 m³
Centre Wellington	\$ 1,217	\$ 48,400	\$ 143,488	\$ 475,768	\$ 2,373,613
Erin	N/A	N/A	N/A	N/A	N/A
Guelph-Eramosa	\$ 1,290	\$ 52,305	\$ 156,305	\$ 520,305	\$ 2,600,305
Mapleton	\$ 1,351	\$ 37,675	\$ 113,679	\$ 368,413	\$ 1,819,527
Minto	\$ 1,464	\$ 39,034	\$ 101,694	\$ 179,533	N/A
Puslinch	N/A	N/A	N/A	N/A	N/A
Wellington North	\$ 1,222	\$ 45,004	\$ 134,604	\$ 448,204	\$ 2,240,204
Total Survey Average	\$ 1,074	\$ 36,054	\$ 102,824	\$ 334,031	\$ 1,647,471
Southwest	\$ 1,135	\$ 36,709	\$ 104,178	\$ 331,985	\$ 1,676,956

2018 Property Taxes and Water/Wastewater Costs as a % of Income

This section of the report provides a comparison of the availability of gross household income to fund municipal services on a typical household. This provides a measure of affordability within each community.

2018 Affordability Indicators	Property Taxes as a % of Household Income	Water/Sewer + Taxes as a % of Household Income
Centre Wellington	3.8%	4.9%
Erin	4.0%	4.7%
Guelph-Eramosa	3.8%	4.7%
Mapleton	4.0%	5.3%
Minto	3.6%	5.3%
Puslinch	3.4%	3.4%
Wellington North	3.8%	5.3%
Total Survey Average	3.8%	4.9%
Southwest	3.6%	4.8%

Economic Development Programs

A summary was completed of programs that municipalities have implemented to promote economic development in the areas of retention and expansion, downtown development, and brownfield redevelopment.



Executive Summary

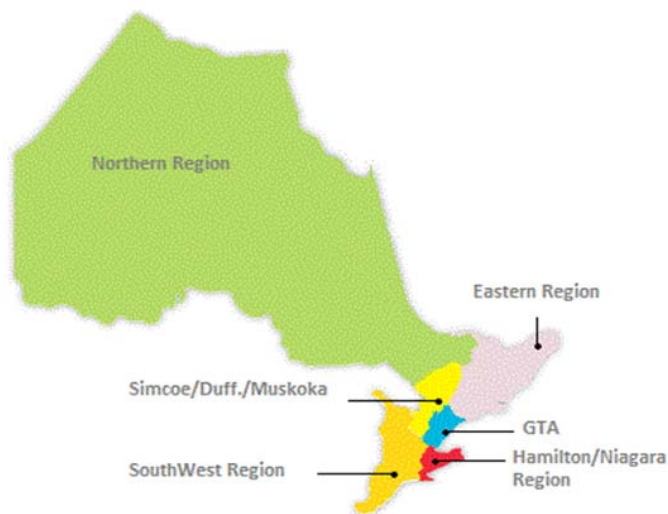
SECTION 1: Introduction

Since 2000, BMA Management Consulting Inc. has annually completed a municipal comparative study on behalf of participating Ontario municipalities. The *Executive Summary* provides an overview of the analysis contained in the comprehensive report.

The study identifies both key quantifiable indicators and selective environmental factors that should be considered as part of a comprehensive evaluation of a local municipality’s financial condition. Use of the study over a number of years provides trends to allow decision makers to monitor selected indicators over time. Trend analysis helps to provide interpretative context. In addition, context can be provided by comparing a municipality’s own experience with the experience of other municipalities.

108 Ontario municipalities, representing in excess of 85% of the population.

Populations	Number of Municipalities
100,000 or greater	26
30,000 - 99,999	27
15,000 - 29,999	24
0 - 14,999	31
Total	108



The analysis was completed using the most recent information available as provided by the participating municipalities including:

- 2018 Current Value Assessment
- 2018 Tax Policies
- 2018 Levy By-laws
- 2018 Development Charges
- 2018 Water/Sewer Rates
- 2017 FIRs
- 2018 User Fees
- Economic Development Programs

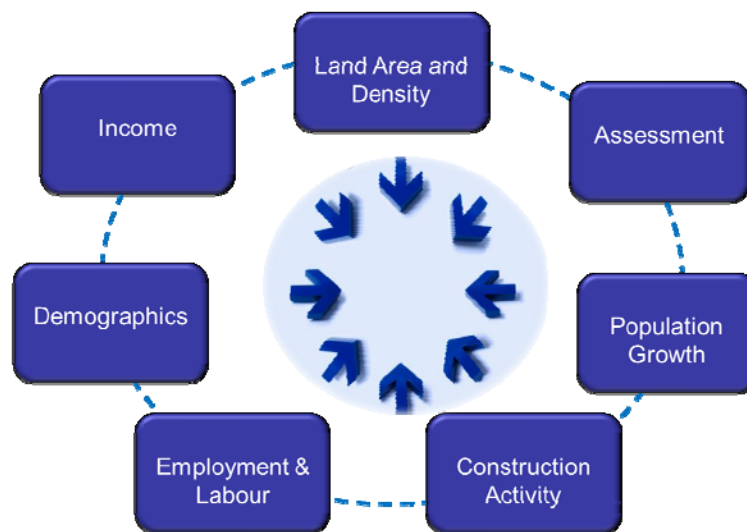
2018 Municipalities Included in the Study

The following provides a summary of the municipalities participating by population range:

Populations 15,000 or less	Populations 15,000 – 29,999	Populations 30,000 – 99,999	Populations >100,000
Bancroft	Bracebridge	Aurora	Barrie
Brock	Brockville	Belleville	Brampton
Brockton	Centre Wellington	Brant	Brantford
Central Elgin	Collingwood	Bruce County	Burlington
Elliot Lake	East Gwillimbury	Caledon	Cambridge
Erin	Grimsby	Clarington	Chatham-Kent
Espanola	Huntsville	Cornwall	Durham Region
Gravenhurst	Kenora	Fort Erie	Greater Sudbury
Greenstone	King	Georgina	Guelph
Grey Highlands	Lincoln	Grey County	Halton Region
Guelph-Eramosa	Middlesex Centre	Haldimand	Hamilton
Ingersoll	Midland	Halton Hills	Kingston
Kincardine	Niagara-on-the-Lake	Innisfil	Kitchener
Lambton Shores	Owen Sound	Muskoka District	London
Mapleton	Pelham	Newmarket	Markham
Meaford	Port Colborne	Niagara Falls	Milton
Minto	Prince Edward County	Norfolk	Mississauga
North Dumfries	Springwater	North Bay	Niagara Region
North Middlesex	Strathroy-Caradoc	Orangeville	Oakville
North Perth	Thorold	Orillia	Oshawa
North Stormont	Tillsonburg	Peterborough	Ottawa
Parry Sound	West Lincoln	Pickering	Peel Region
Penetanguishene	Wilmot	Quinte West	Richmond Hill
Puslinch	Woolwich	Sarnia	Simcoe County
Saugeen Shores		Sault Ste. Marie	St. Catharines
St. Marys		St. Thomas	Thunder Bay
Tay		Stratford	Toronto
Tiny		Timmins	Vaughan
Wainfleet		Welland	Waterloo Region
Wellesley		Wellington County	Waterloo
Wellington North		Whitchurch-Stouffville	Whitby
			Windsor
			York Region

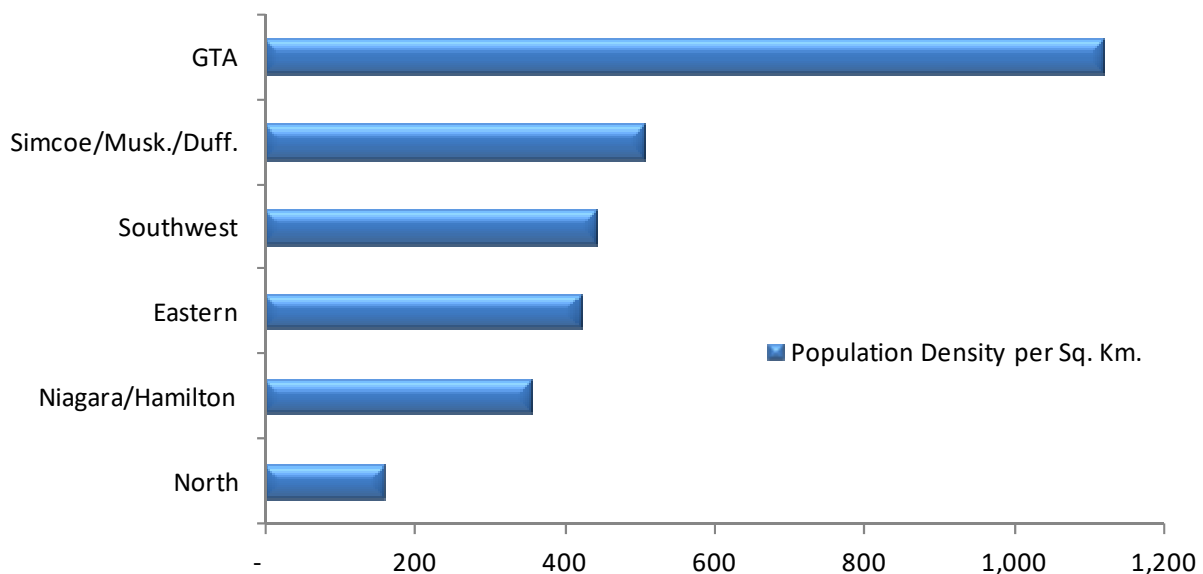
SECTION 2: Socio-Economic Indicators

A complete assessment of a municipality’s financial condition should include consideration of socio-economic factors. Socio-economic indicators describe and quantify a municipality’s wealth and economic conditions and provide insight into a municipality’s ability to generate revenue relative to the municipality's demand for public services. An evaluation of socio-economic indicators contributes to the development of sound financial policies.



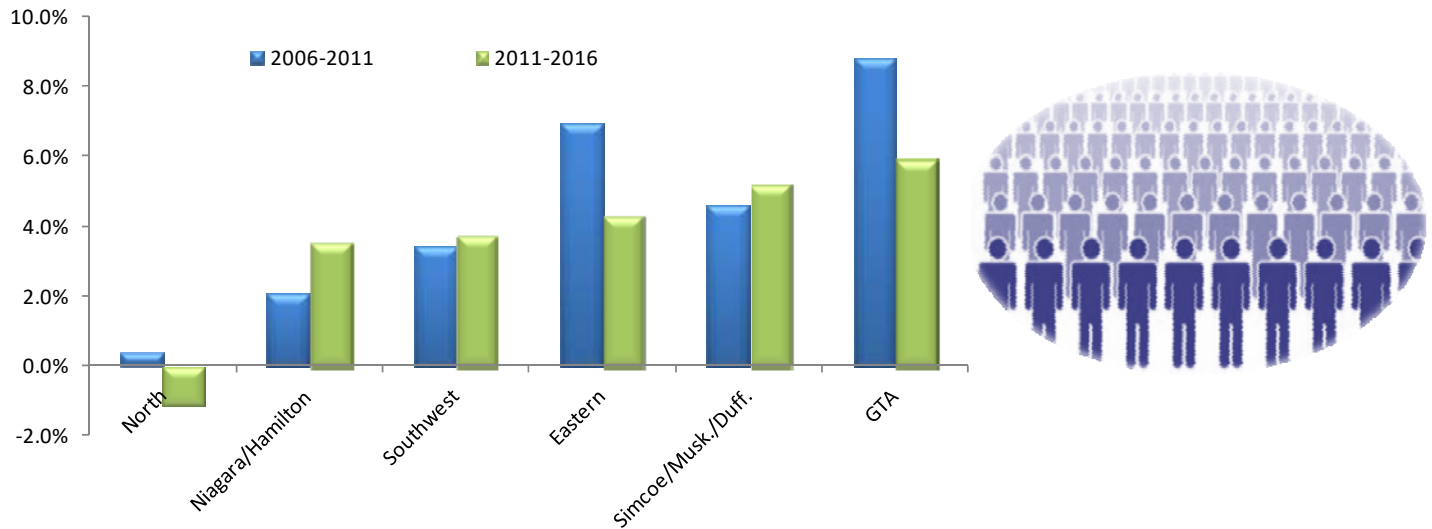
Land Density

Population density indicates the number of residents living in an area (usually measured by square kilometre). Analysis of density can provide insight into the age of a city, growth patterns, zoning practices and new development opportunities. High population density can indicate whether a municipality may be reaching build-out, as well as service and infrastructure needs, such as additional public transit or street routes. The following graph provides a summary of average population density per square kilometre by geographic location.



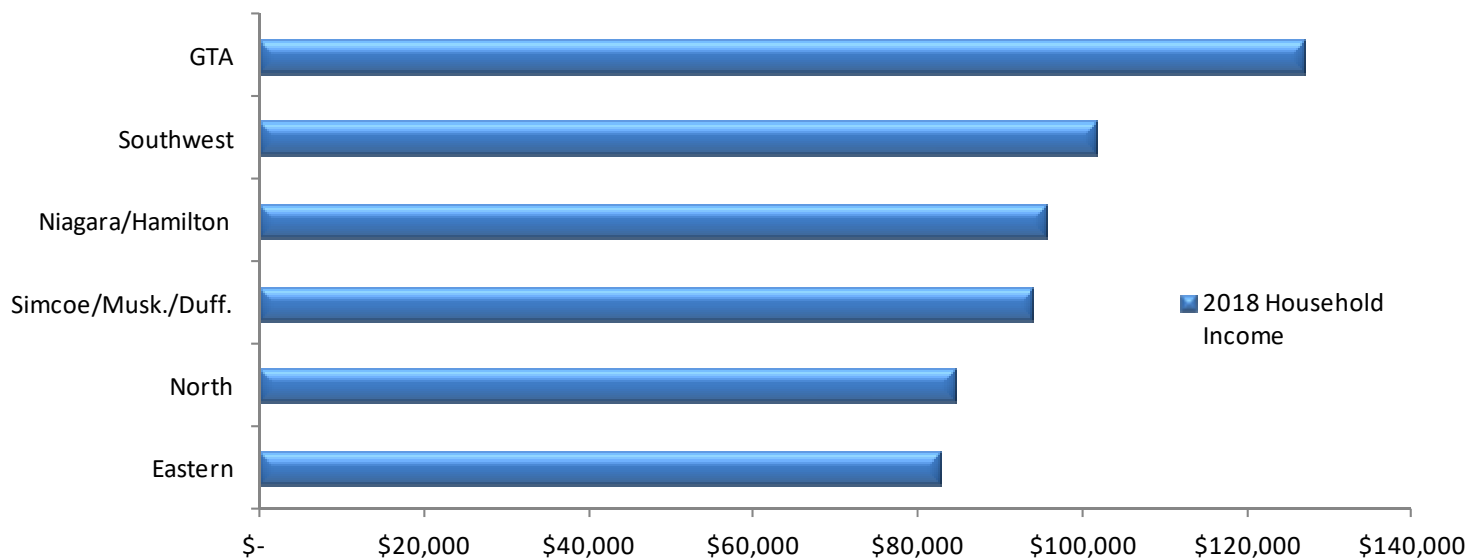
Population Growth

The following graph shows the change in population from 2006-2011 and from 2011-2016. As shown in the graph, the GTA municipalities experienced the largest population percentage growth in both periods. Northern municipalities experienced the lowest percentage of population growth.



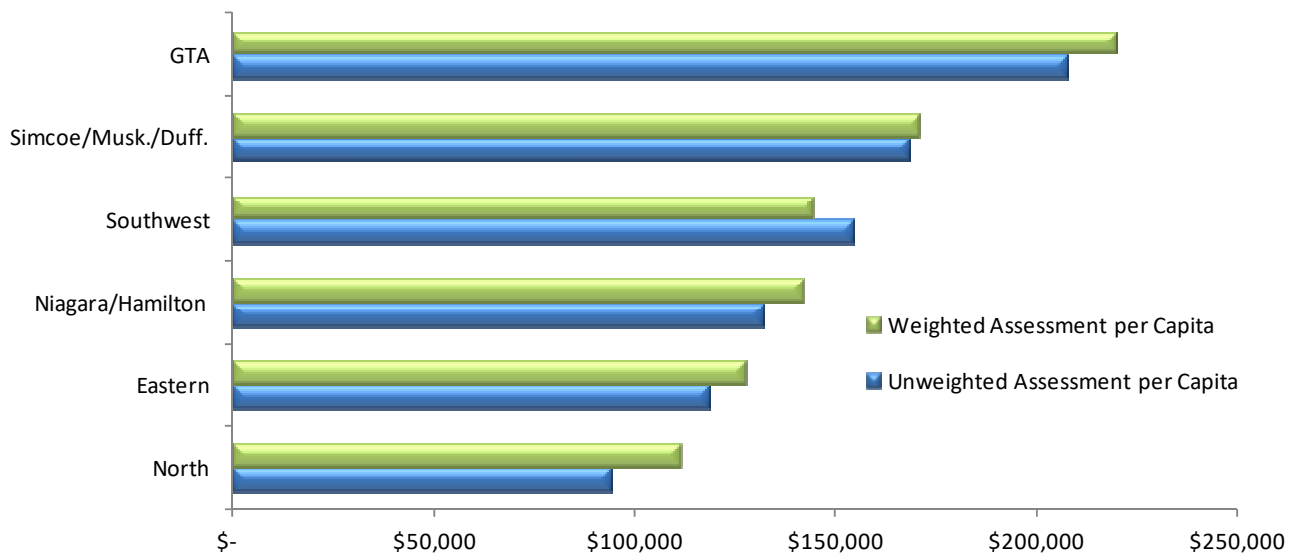
Household Income

Household income is one measure of a community’s ability to pay. While a higher relative household income is a positive indicator of the overall local economy, it may lead to a greater expectation for quality programs and additional challenges in balancing desired levels of service with a willingness to pay for programs and services. The average household income varies by geographic location. The average household income in Northern municipalities was \$84,288 compared with \$115,474 in the GTA.



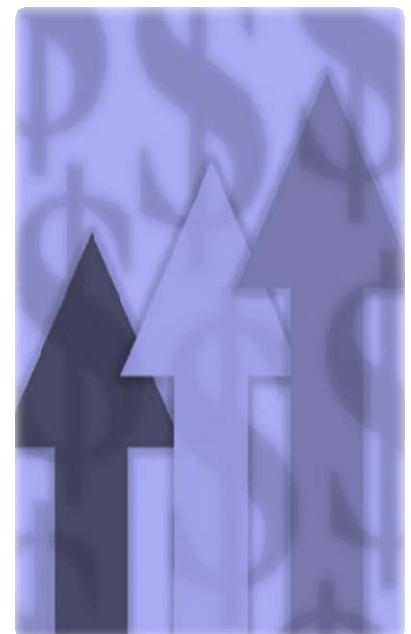
Assessment Per Capita

Property assessment is the basis upon which municipalities raise taxes. A strong assessment base is critical to a municipality’s ability to generate revenues. Assessment per capita statistics have been compared to provide an indication of the “richness” of the assessment base in each municipality. Unweighted assessment provides the actual current value assessment of the properties. Weighted assessment reflects the basis upon which property taxes are levied, after applying the tax ratios to the various property classes to the unweighted assessment. The average assessment per capita is highest in the GTA and lowest in Northern municipalities.



Assessment Change

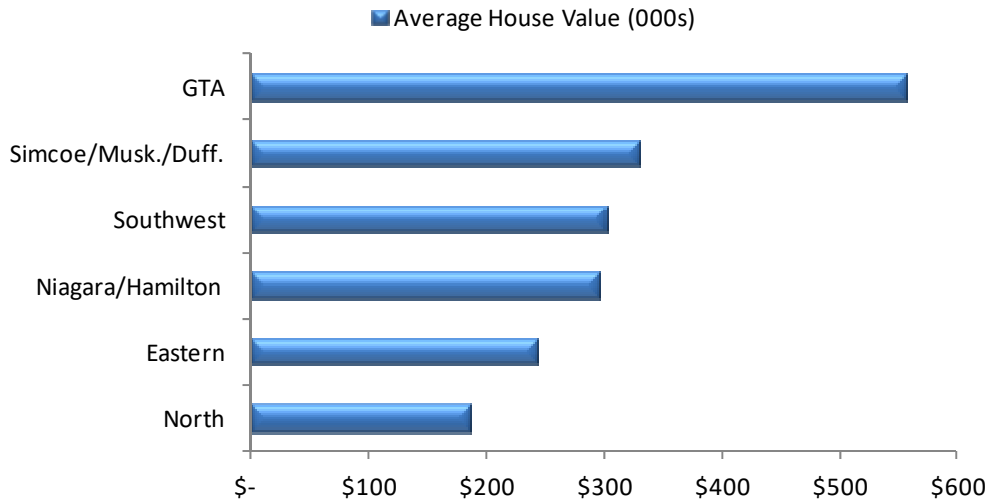
Assessment growth provides an indication of how the base upon which taxes are levied is changing over time. From 2017—2018, the assessment increased by 6.2% on average across the 108 Ontario municipalities. The GTA geographic area experienced the largest increase at 9.8%.



Municipalities Grouped by Location	2014-2015	2015-2016	2016-2017	2017-2018
Eastern	4.1%	4.8%	2.4%	3.9%
North	5.6%	5.0%	0.7%	4.1%
Southwest	4.8%	4.5%	5.1%	6.0%
Simcoe/Musk./Duff.	3.5%	3.5%	4.2%	6.5%
Niagara/Hamilton	4.2%	3.7%	4.4%	7.0%
GTA	6.4%	6.0%	8.7%	9.8%

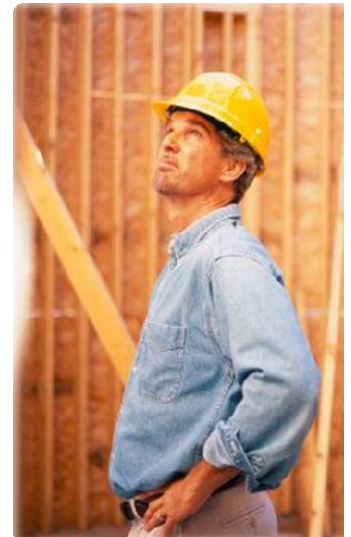
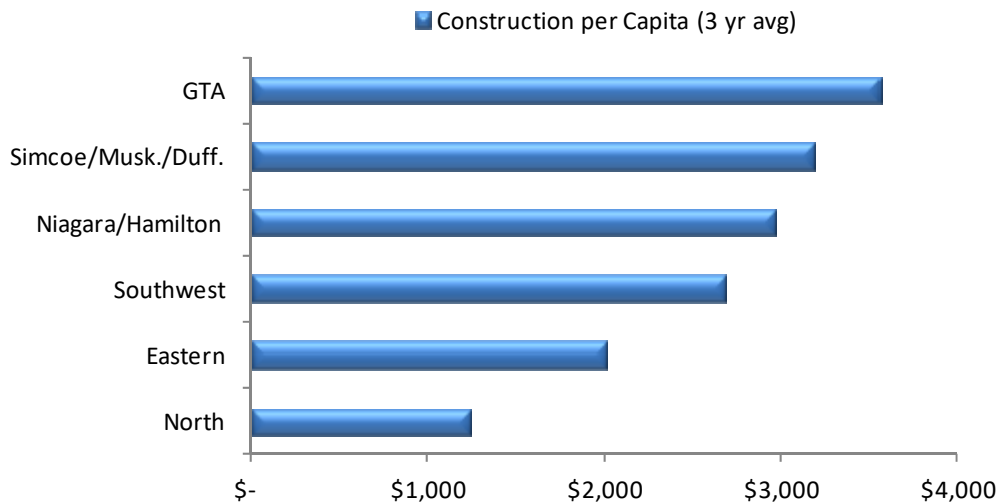
Residential Properties

Residential properties were broken down by property type to provide an indication of the housing mix in each municipality. The following graph reflects the average assessed values for residential properties by geographic location.



Construction Activity

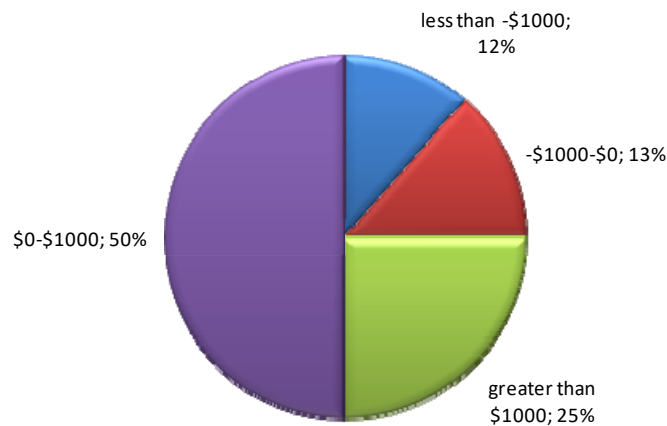
The three year average of building permits per capita were analyzed to provide a measure of relative building activity in each municipality and across the geographic locations. The following reflects the results from 2015-2017.



SECTION 3: Municipal Financial Sustainability Indicators

The *Financial Indicators* section of the report includes a number of indicators to assist municipalities in evaluating financial condition. A municipality’s financial position is defined as the total fund balances including equity in business government enterprises less the amount to be recovered in future years associated with long-term liabilities. A comparison was made of each municipality’s overall financial position (assets less liabilities). There is a significant range in municipal financial position per capita across Ontario from a low of negative (\$2,460) to a high of \$4,914 per capita. The following graph provides the percentage of municipalities that fall within each range.

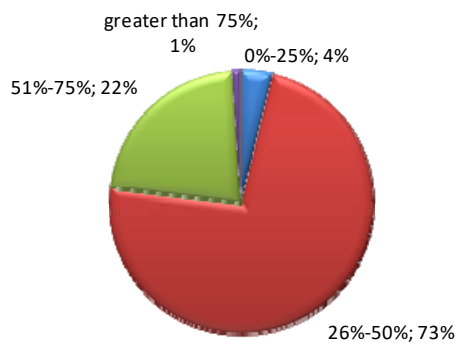
Financial Position Per Capita



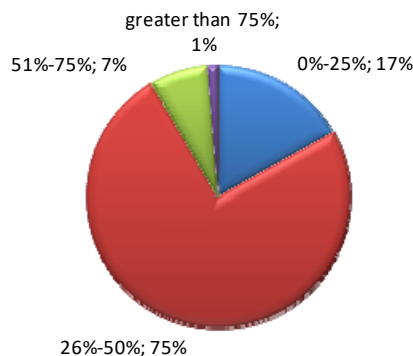
Asset Consumption Ratio

The asset consumption ratio reflects the written down value of the tangible capital assets in relation to the historical costs of the assets. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern. The following graphs reflect the ratio ranges across the survey for tax, water and wastewater assets.

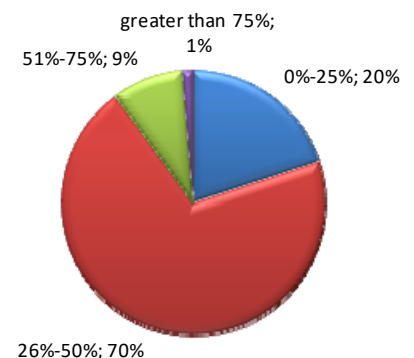
Tax



Water



Wastewater

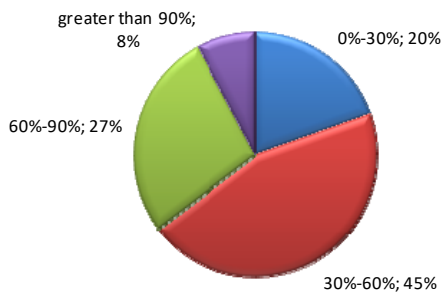


Reserves

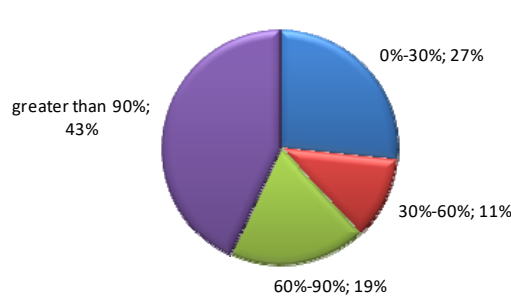
Reserves are a critical component of a municipality’s long-term financing plan. The following graphs provide the range of reserves as a percentage of own source revenues for tax supported services, water and wastewater. The level of reserves required will vary for a number of reasons including:

- Services provided by the municipality
- Age and condition of infrastructure, inventory of fleet and vehicles supporting municipal operations
- Level of expenditures
- Internal debt and reserve policies
- Targets, ranges established on a reserve by reserve basis
- Economic conditions and projections

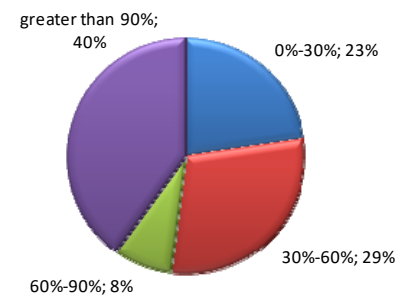
Tax % of OSR



Water % of OSR



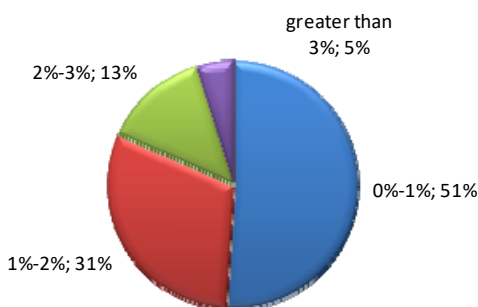
WW % of OSR



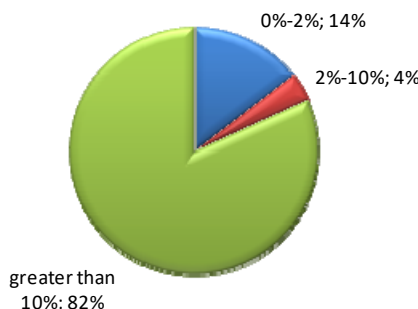
Debt Indicators

Debt indicators can reveal increasing reliance on debt, decreasing flexibility, sudden large increases or decreases in future debt service and the amount of debt that a community can absorb. The following graphs summarize the debt interest ratio for tax, water and wastewater to provide an understanding of the percentage of municipalities within various ranges of the **debt interest ratio**. This ratio indicates the extent to which a municipality’s operating revenues are committed to interest expenses.

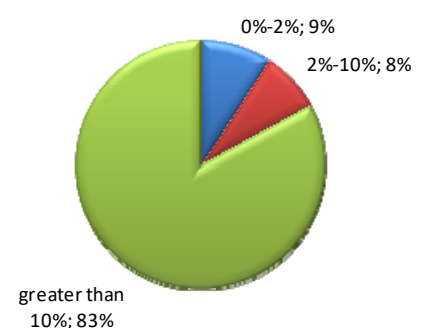
Tax



Water

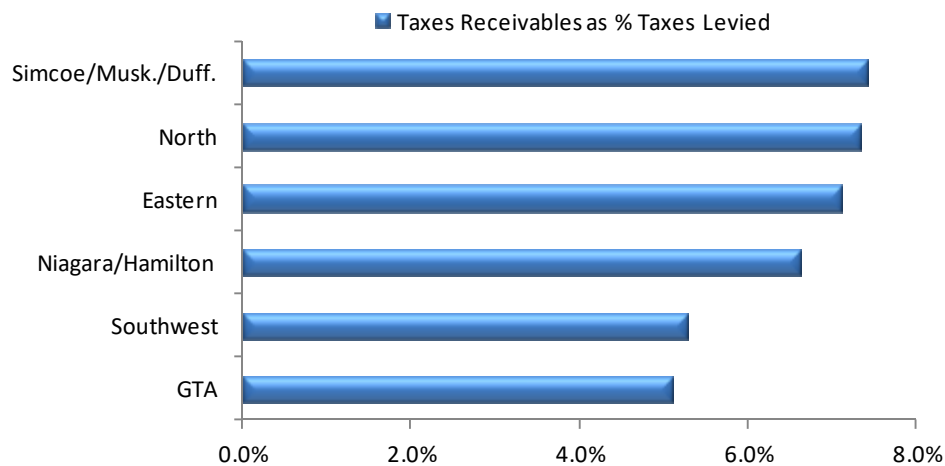


WW



Taxes Receivable as a % of Taxes Levied

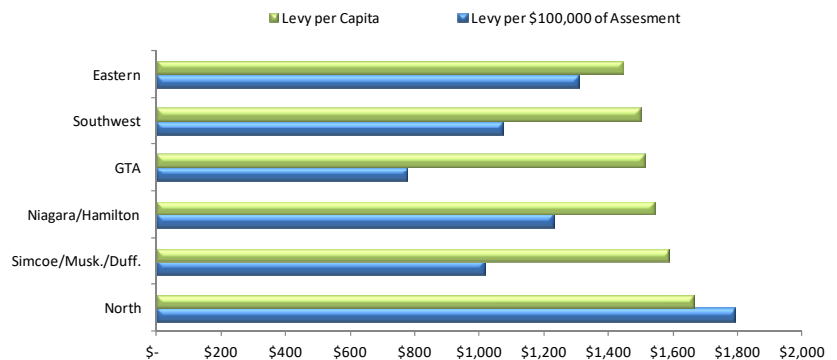
Every year, a percentage of property owners is unable to pay property taxes. If this percentage increases over time, it may indicate an overall decline in the municipality’s economic health. Additionally, as uncollected property taxes rise, liquidity decreases. If the percentage of uncollected property taxes increases, over time, it may indicate an overall decline in the municipality’s economic health. The following graph provides a summary of the 2017 taxes receivable as a percentage of taxes levied in each of the geographic areas.



SECTION 4: Revenue & Expenditure Analysis

Net Municipal Levy per Capita and per \$100,000 of assessment

- Different service levels
- Variations in the types of services
- Different methods of providing services
- User fee policies
- Different assessment composition
- Varying demand for services
- Locational factors
- Demographic differences
- Socio-economic differences
- Urban/rural composition differences



An analysis of levy per capita and per \$100,000 of assessment does not indicate value for money or the effectiveness in meeting community objectives. Municipal levies may vary as a result of:

Net municipal levy per capita was calculated using Manifold Data Mining 2018 estimated population and the 2018 municipal levies. The net levy on a per capita basis ranged from \$1,006 to \$3,038 (with an average of \$1,527 per capita). Net levy per \$100,000 of assessment is also provided. The net levy on a per \$100,000 of unweighted assessment basis ranged across the municipalities from \$538 to \$2,328 (with an average of \$1,111 per \$100,000 of assessment).

SECTION 5: Select User Fee and Revenue Information

The *Select User Fee and Revenue Information* section of the report includes development charges, building permit fees, tipping fees and transit fares.

Development Charges

The recovery of costs by Ontario municipalities for capital infrastructure required to support new growth is governed by the Development Charges Act (1997) and supporting regulations. The following table summarizes the 2018 development charges. Note: some municipalities do not charge development charges.

2018 Development Charges	Residential	Multiples Dwelling 3+	Apartment units >=2 (per unit)	Apartment units < 2 (per unit)	Non-Residential Commercial (per sq.ft.)	Non-Residential Industrial (per sq.ft.)
North	\$ 13,789	\$ 7,645	\$ 6,624	\$ 6,624	\$ 7.61	\$ 4.63
Eastern	\$ 15,360	\$ 11,682	\$ 9,562	\$ 7,374	\$ 9.17	\$ 5.43
Southwest	\$ 20,235	\$ 15,639	\$ 12,058	\$ 10,239	\$ 7.95	\$ 6.27
Simcoe/Musk./Duff.	\$ 25,843	\$ 21,705	\$ 16,842	\$ 13,480	\$ 9.20	\$ 7.31
Niagara/Hamilton	\$ 27,231	\$ 19,513	\$ 18,055	\$ 11,481	\$ 16.40	\$ 8.54
GTA	\$ 72,422	\$ 59,269	\$ 43,903	\$ 32,204	\$ 42.65	\$ 21.32

SECTION 6: Tax Policies

The relative tax burden in each class of property will be impacted by the type of tax policies implemented in each municipality. As such, an analysis of the 2018 tax policies that impact the relative tax position was completed. The following table summarizes the range of 2018 tax ratios across the survey.

2018 Tax Ratios	Average	Median	Min.	Max.
Multi-Residential	1.7902	1.8831	1.0000	2.6342
Commercial	1.6871	1.6929	1.1000	2.8476
Industrial	2.1826	2.2150	1.1000	4.7186

SECTION 7: Comparison of Relative Taxes

Like property comparisons were undertaken on 12 property types that were of most interest to the participating municipalities. In order to calculate the relative tax burden of “like” properties, every effort was made to hold constant those factors deemed to be most critical in determining a property’s assessed value. There are many reasons for differences in relative tax burdens across municipalities and across property classes. These include, but are not limited, to the following:

- The values of like properties vary significantly across municipalities
- The tax ratios in each class and the use of optional classes
- Non-uniform education tax rates in the non-residential classes
- Tax burdens across municipalities also vary based on the level of service provided and the associated costs of providing these services
- Extent to which a municipality employs user fees or has access to other sources of revenues such as dividends from hydro utilities, gaming & casino revenues

Residential Properties	Detached Bungalow	2 Storey	Senior Executive	Industrial Properties	Standard per sq.ft.	Large per sq.ft.	Vacant Land per acre
North	\$ 3,153	\$ 4,817	\$ 6,570	North	\$ 1.90	\$ 1.00	\$ 2,609
Eastern	\$ 3,185	\$ 4,401	\$ 6,273	Eastern	\$ 1.48	\$ 1.19	\$ 2,579
Southwest	\$ 3,093	\$ 4,322	\$ 6,004	Southwest	\$ 1.42	\$ 0.86	\$ 2,007
Simcoe/Musk./Duff.	\$ 3,014	\$ 4,037	\$ 5,703	Simcoe/Musk./Duff.	\$ 1.31	\$ 1.03	\$ 1,949
Niagara/Hamilton	\$ 3,518	\$ 4,693	\$ 6,328	Niagara/Hamilton	\$ 1.88	\$ 0.90	\$ 3,669
GTA	\$ 4,188	\$ 4,955	\$ 6,859	GTA	\$ 2.19	\$ 1.58	\$ 8,602
Survey Average	\$ 3,397	\$ 4,524	\$ 6,286	Survey Average	\$ 1.67	\$ 1.11	\$ 3,673
Survey Median	\$ 3,345	\$ 4,636	\$ 6,223	Survey Median	\$ 1.69	\$ 1.08	\$ 2,106

Multi-Residential Properties	Walk-Up per Unit	High-Rise per Unit	Commercial Properties	Office per sq.ft.	Neigh. Shopping per sq.ft.	Hotel per suite	Motel per suite
North	\$ 1,329	\$ 1,636	North	\$ 3.01	\$ 3.35	\$ 1,417	\$ 1,270
Eastern	\$ 1,561	\$ 2,091	Eastern	\$ 3.18	\$ 3.99	\$ 1,902	\$ 1,420
Southwest	\$ 1,377	\$ 1,771	Southwest	\$ 2.97	\$ 3.33	\$ 1,521	\$ 1,296
Simcoe/Musk./Duff.	\$ 1,026	\$ 1,615	Simcoe/Musk./Duff.	\$ 2.78	\$ 3.28	\$ 1,848	\$ 1,094
Niagara/Hamilton	\$ 1,618	\$ 1,752	Niagara/Hamilton	\$ 2.80	\$ 3.87	\$ 1,870	\$ 1,117
GTA	\$ 1,401	\$ 1,544	GTA	\$ 3.41	\$ 4.21	\$ 1,417	\$ 1,208
Survey Average	\$ 1,382	\$ 1,715	Survey Average	\$ 3.04	\$ 3.63	\$ 1,602	\$ 1,240
Survey Median	\$ 1,365	\$ 1,744	Survey Median	\$ 3.05	\$ 3.74	\$ 1,467	\$ 1,208

SECTION 8: Comparison of Water/Sewer Costs

The establishment of water and sewer rates is a municipal responsibility and the absence of standard procedures across Ontario has resulted in the evolution of a great variety of rate structure formats. There was considerable diversity across the survey in terms of the costs of water/sewer and how services are charged.

Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Average	\$ 1,074	\$ 36,054	\$ 102,824	\$ 334,031	\$ 1,647,471
Median	\$ 1,038	\$ 33,087	\$ 96,928	\$ 313,040	\$ 1,541,796
Min	\$ 463	\$ 9,626	\$ 22,026	\$ 89,898	\$ 370,994
Max	\$ 2,090	\$ 86,527	\$ 186,000	\$ 620,000	\$ 3,100,000



SECTION 9: Property Taxes and Water/Wastewater as a % of Income

A comparison was made of relative property tax burdens and water/sewer costs on comparable properties against the median household incomes. The report also calculates the total municipal tax burden as a percentage of income available on an average household.

Total Municipal Burden as a % of Household Income	
GTA	4.5%
Southwest	4.8%
North	4.9%
Niagara/Hamilton	5.1%
Simcoe/Musk./Duff.	5.4%
Eastern	5.5%



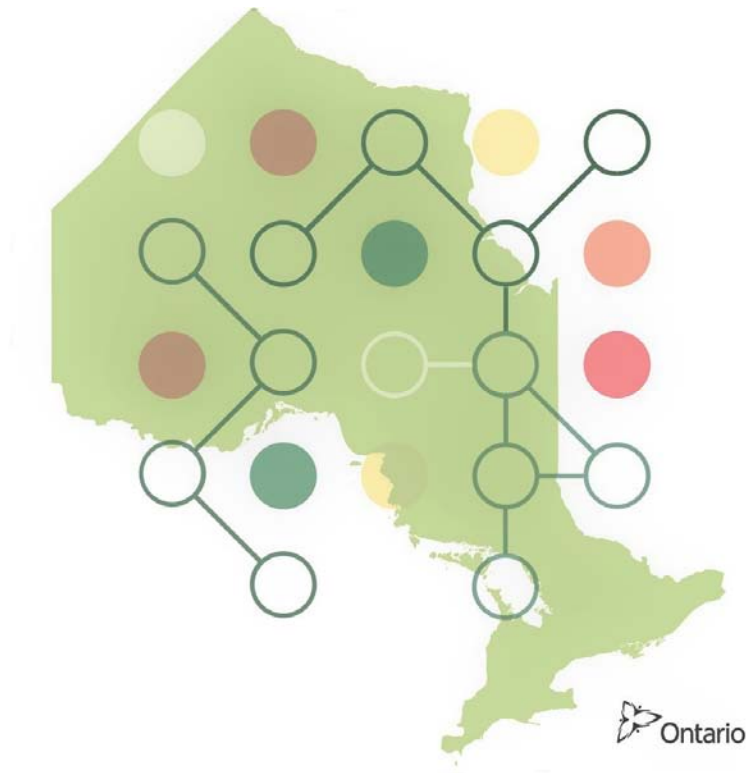
SECTION 10: Economic Development Programs

Business Retention & Expansion Programs

Downtown/Area Specific Programs

Brownfield Redevelopment

Introduction—Municipal Study 2018



Introduction

For the past seventeen years, BMA Management Consulting Inc. has annually completed a municipal comparative study on behalf of participating Ontario municipalities. This report brings together a group of indicators to give an overall snapshot for each municipality. The analysis was completed using the most recent information available as provided by the participating municipalities including:

- 2018 current value assessment
- 2018 tax policies
- 2018 levy by-laws
- 2018 development charges
- 2018 water/sewer rates
- 2017 FIRs (as available)
- 2018 user fees
- Economic development programs

To facilitate the analysis, given the significant volume of information included in the report, the information is also accessible through BMA's online password protected database. This provides the participating municipalities with the ability to select only those municipalities that are of interest and to focus on specific areas of interest. The database also provides the ability to analyze trends, with data available over a five year period. The database can be accessed from the BMA website: **www.bmaconsult.com**. This information can be downloaded from the website into Excel to allow municipalities the ability to track their progress over time and to focus their analysis on specific comparators which can be incorporated into reports and presentations.

For more information please feel free to contact:

BMA Management Consulting Inc.

139 Markland St., Hamilton, L8P 2K3

Phone (905) 528-3206

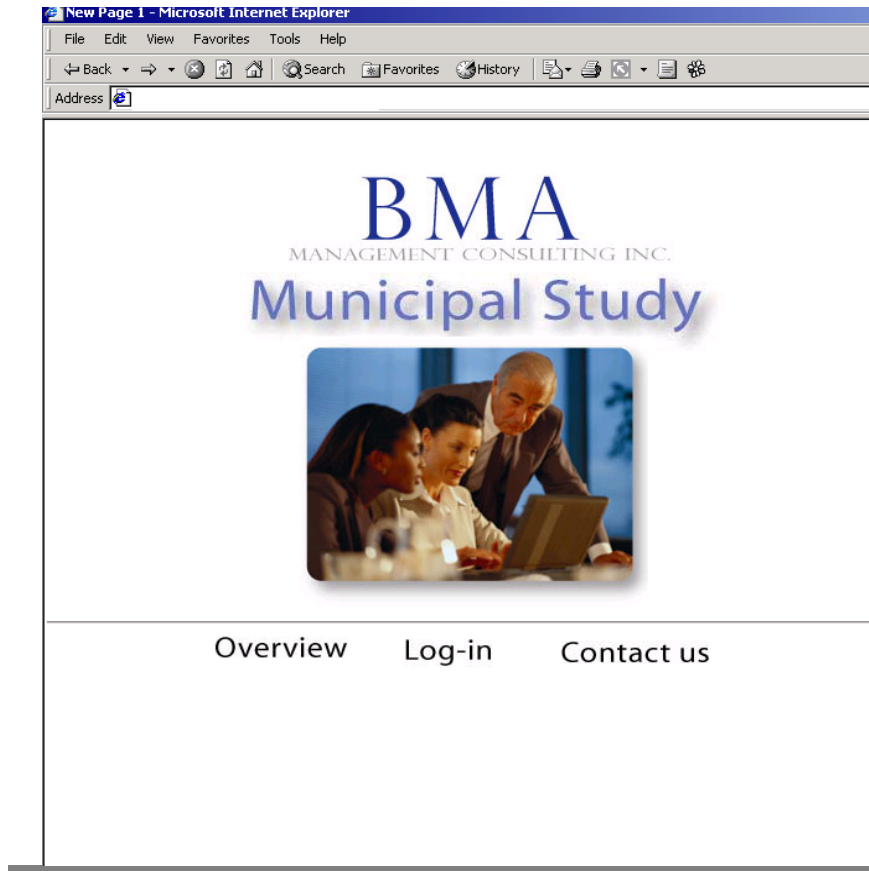
Fax (905) 528-3210

bma@on.aibn.com

Contacts: Jim Bruzzese or Catherine Minshull



Municipal Study Database



municipal study

Municipal Comparators
Data

- ▢ **Socio Economic Indicators**
 - Population
 - Density/Land Area
 - Assessment Information
 - Assessment Composition
 - Building Permit Activity
- ▢ **Municipal Financial Indicators**
 - Total Levy
 - Lower Tier Levy
 - Upper Tier Levy
 - Tax Asset Consumption Ratio
 - Financial Position Per Capita
 - Tax Dis Res as % OSR
 - Tax Reserves as % of
- Taxation**
 - Tax Res Per Capita
 - Tax Debt Int % OSR
 - Tax Debt Charges as % OSR
 - Total Debt Out/Capita

User Name

Socio Economic Indicators - Unweighted Assessment Composition

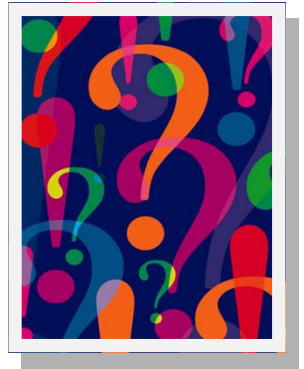
Year: Municipalities:

View in Excel

Municipality	2016 Residential	2016 Multi-Res.	2016 Commercial	2016 Industrial	2016 Pipelines	2016 Farmlands	2016 M. Forests
Aurora	86.3%	1.0%	10.7%	1.8%	0.1%	0.1%	0.0%
Barrie	76.4%	3.5%	17.6%	2.1%	0.2%	0.2%	0.0%
Belleville	70.4%	5.4%	20.0%	2.7%	0.4%	0.9%	0.0%
Bracebridge	87.4%	1.2%	9.5%	0.9%	0.5%	0.1%	0.4%
Brampton	79.8%	1.9%	14.2%	3.7%	0.2%	0.3%	0.0%
Brant	71.5%	0.4%	5.0%	3.4%	0.4%	19.1%	0.1%
Brock	77.1%	0.8%	4.7%	1.1%	0.3%	15.8%	0.2%
Brockville	75.1%	5.8%	16.1%	2.7%	0.3%	0.0%	0.0%
Burlington	78.2%	3.7%	14.5%	2.9%	0.2%	0.4%	0.0%
Caledon	79.2%	0.2%	9.3%	4.3%	0.1%	6.3%	0.6%
Cambridge	74.9%	4.3%	14.6%	5.7%	0.2%	0.3%	0.0%

Why Participate in a Study?

The study identifies key financial and economic indicators and factors that should be considered as part of a comprehensive evaluation of a municipality's financial condition. Use of the study over a number of years provides trends to allow decision makers to monitor selected indicators over time. Trend analysis helps to provide interpretative context. Additional context can come from comparing a municipality's own experience with the experience of other municipalities. While the study includes 108 municipalities, it is recommended that the users take advantage of the online database to focus on similar municipalities.



Many of the analytical techniques included in the report are consistent with approaches used by credit rating agencies and are also used by the International City/County Management Association (ICMA). The information contained in this report can help local municipalities analyze and interpret financial, economic and demographic trends. Trend analysis is critical to truly understand and evaluate a municipality's financial condition and to provide early warning signals of potential or emerging financial problems.

It is anticipated that the consolidation of the financial and economic indicators contained in the Municipal Study will achieve the following goals and objectives:

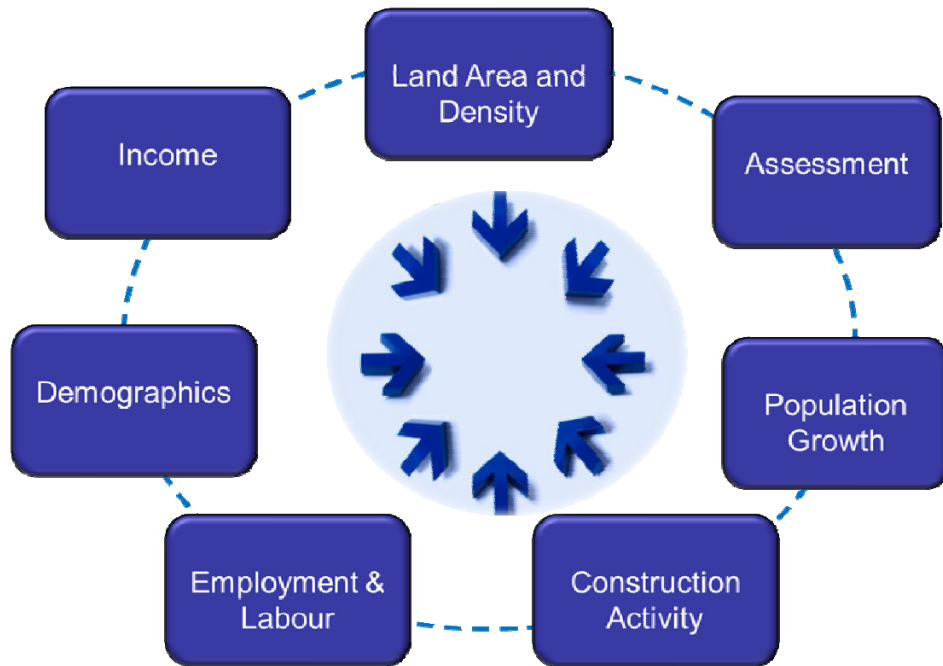
- To help municipal decision-makers in assessing market conditions
- To understand the unique characteristics of each municipality
- To understand the relationship between various controllable and uncontrollable factors in addressing a municipality's competitive opportunities and challenges
- To develop a database of material that can be updated in future years to assess progress and establish targets
- To create awareness of the trends and the potential need to modify policies
- To assist in aligning municipal decisions in property taxation with other economic development programs and initiatives
- To assist municipalities in developing a long-term strategy for property taxation to achieve municipal competitive objectives in targeted property classes
- To create a baseline source of information that will assist municipalities in addressing specific areas of concern and to gain a better understanding of how other municipalities have addressed similar concerns
- To understand the impact of reassessment and growth
- To identify areas that may require further review (e.g. service levels, user fees, service delivery)

Municipalities Represented in the Study

The following summarizes the municipalities by population range:

<i>Populations 15,000 or less</i>	<i>Populations 15,000 – 29,999</i>	<i>Populations 30,000 – 99,999</i>	<i>Populations >100,000</i>
Bancroft	Bracebridge	Aurora	Barrie
Brock	Brockville	Belleville	Brampton
Brockton	Centre Wellington	Brant	Brantford
Central Elgin	Collingwood	Bruce County	Burlington
Elliot Lake	East Gwillimbury	Caledon	Cambridge
Erin	Grimsby	Clarington	Chatham-Kent
Espanola	Huntsville	Cornwall	Durham Region
Gravenhurst	Kenora	Fort Erie	Greater Sudbury
Greenstone	King	Georgina	Guelph
Grey Highlands	Lincoln	Grey County	Halton Region
Guelph-Eramosa	Middlesex Centre	Haldimand	Hamilton
Ingersoll	Midland	Halton Hills	Kingston
Kincardine	Niagara-on-the-Lake	Innisfil	Kitchener
Lambton Shores	Owen Sound	Muskoka District	London
Mapleton	Pelham	Newmarket	Markham
Meaford	Port Colborne	Niagara Falls	Milton
Minto	Prince Edward County	Norfolk	Mississauga
North Dumfries	Springwater	North Bay	Niagara Region
North Middlesex	Strathroy-Caradoc	Orangeville	Oakville
North Perth	Thorold	Orillia	Oshawa
North Stormont	Tillsonburg	Peterborough	Ottawa
Parry Sound	West Lincoln	Pickering	Peel Region
Penetanguishene	Wilmot	Quinte West	Richmond Hill
Puslinch	Woolwich	Sarnia	Simcoe County
Saugeen Shores		Sault Ste. Marie	St. Catharines
St. Marys		St. Thomas	Thunder Bay
Tay		Stratford	Toronto
Tiny		Timmins	Vaughan
Wainfleet		Welland	Waterloo Region
Wellesley		Wellington County	Waterloo
Wellington North		Whitchurch-Stouffville	Whitby
			Windsor
			York Region

Socio-Economic Indicators



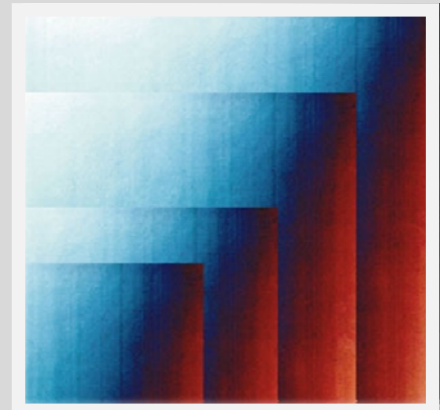
Socio-Economic Indicators

A complete assessment of local government's financial condition should include socio-economic factors. Socio-economic indicators describe and quantify a municipality's wealth and economic conditions and provide insight into a municipality's collective ability to generate revenue relative to the municipality's demand for public services. An examination of local economic and demographic characteristics can identify the following situations:

- A decline in the tax base as measured by population, property value, employment, or business activity
- A need to shift public service priorities because demographic changes in the municipality
- A need to shift public policies because of changes in economic conditions

An evaluation of socio-economic factors contributes to the development of sound financial policies. The ***Socio-Economic Factors*** section of the report includes the following information to assist municipalities in understanding some basic facts about each municipality included in the study.

- ***Population Statistics (2006-2018)***
 - ***Note: Manifold Data Mining estimates for 2018 includes the undercount, normally 3-5% of population***
- ***Age Demographics***
- ***Average Household Income***
- ***Land Area and Density***
- ***Labour Statistics***
- ***Assessment Per Capita***
- ***Change in Unweighted Assessment (2013-2018)***
- ***Assessment Composition By Class***
- ***Consolidated Unweighted and Weighted Assessment (Residential vs. Non-Residential)***
- ***Shift in Tax Burden—Unweighted to Weighted Residential Assessment***
- ***Residential Properties by Type***
- ***Building Construction Activity (Residential, Non-Residential)***



Population Statistics 2006-2018 (sorted highest to lowest population)

Municipality	2006 Stats Canada	2011 Stats Canada	2016 Stats Canada	2018 Manifold Data Mining	% Change 2006-2011	% Change 2011-2016
Toronto	2,503,281	2,615,060	2,731,571	2,890,660	4.5%	4.5%
Ottawa	812,129	883,391	934,243	993,556	8.8%	5.8%
Mississauga	668,549	713,443	721,599	772,000	6.7%	1.1%
Brampton	433,806	523,911	593,638	648,883	20.8%	13.3%
Hamilton	504,559	519,949	536,917	565,591	3.1%	3.3%
London	352,395	366,151	383,822	406,751	3.9%	4.8%
Markham	261,573	301,709	328,966	354,135	15.3%	9.0%
Vaughan	238,866	288,301	306,233	334,499	20.7%	6.2%
Kitchener	204,668	219,153	233,222	248,635	7.1%	6.4%
Windsor	216,473	210,891	217,188	228,533	-2.6%	3.0%
Richmond Hill	162,704	185,541	195,022	206,889	14.0%	5.1%
Oakville	165,613	182,520	193,832	206,478	10.2%	6.2%
Burlington	164,415	175,779	183,314	193,853	6.9%	4.3%
Oshawa	141,590	149,607	159,458	170,096	5.7%	6.6%
Greater Sudbury	157,857	160,274	161,531	168,518	1.5%	0.8%
Barrie	128,430	135,711	141,434	149,374	5.7%	4.2%
Guelph	114,943	121,688	131,794	141,485	5.9%	8.3%
St. Catharines	131,989	131,400	133,113	139,152	-0.4%	1.3%
Cambridge	120,371	126,748	129,920	136,454	5.3%	2.5%
Whitby	111,184	122,022	128,377	136,235	9.7%	5.2%
Kingston	117,207	123,363	123,798	128,937	5.3%	0.4%
Milton	53,889	84,362	110,128	119,498	56.5%	30.5%
Thunder Bay	109,140	108,359	107,909	112,042	-0.7%	-0.4%
Waterloo	97,475	98,780	104,986	111,868	1.3%	6.3%
Chatham-Kent	108,177	103,671	101,647	104,889	-4.2%	-2.0%
Brantford	90,192	93,650	97,496	103,036	3.8%	4.1%
Clarington	77,820	84,548	92,013	98,976	8.6%	8.8%
Pickering	87,838	88,721	91,771	96,747	1.0%	3.4%
Niagara Falls	82,184	82,997	88,071	93,786	1.0%	6.1%
Newmarket	74,295	79,978	84,224	89,420	7.6%	5.3%
Peterborough	74,898	78,698	81,032	85,227	5.1%	3.0%
Sault Ste. Marie	74,948	75,141	73,368	75,584	0.3%	-2.4%

Population Statistics (sorted highest to lowest population) (cont'd)

Municipality	2006 Stats Canada	2011 Stats Canada	2016 Stats Canada	2018 Manifold Data Mining	% Change 2006-2011	% Change 2011-2016
Sarnia	71,419	72,366	71,594	74,143	1.3%	-1.1%
Caledon	57,050	59,460	66,502	72,326	4.2%	11.8%
Norfolk	62,563	63,175	64,044	66,969	1.0%	1.4%
Halton Hills	55,289	59,008	61,161	64,522	6.7%	3.6%
Aurora	47,629	53,203	55,445	58,618	11.7%	4.2%
Welland	50,331	50,631	52,293	55,088	0.6%	3.3%
Belleville	48,821	49,454	50,716	53,277	1.3%	2.6%
North Bay	53,966	53,651	51,553	52,773	-0.6%	-3.9%
Whitchurch-Stouffville	24,390	37,628	45,837	51,571	54.3%	21.8%
Cornwall	45,965	46,340	46,589	48,556	0.8%	0.5%
Georgina	42,346	43,517	45,418	48,045	2.8%	4.4%
Haldimand	45,212	44,876	45,608	47,738	-0.7%	1.6%
Quinte West	42,697	43,086	43,577	45,533	0.9%	1.1%
Timmins	42,997	43,165	41,788	42,904	0.4%	-3.2%
St. Thomas	36,110	37,905	38,909	40,889	5.0%	2.6%
Innisfil	31,175	33,079	36,566	39,745	6.1%	10.5%
Brant	34,415	35,638	36,707	38,626	3.6%	3.0%
Stratford	30,461	30,886	31,465	32,959	1.4%	1.9%
Orillia	30,259	30,586	31,166	32,656	1.1%	1.9%
Fort Erie	29,925	29,960	30,710	32,254	0.1%	2.5%
Orangeville	26,925	27,975	28,900	30,450	3.9%	3.3%
Centre Wellington	26,049	26,693	28,191	29,963	2.5%	5.6%
Grimsby	23,937	25,325	27,314	29,274	5.8%	7.9%
King	19,487	19,899	24,512	27,703	2.1%	23.2%
Woolwich	19,658	23,145	25,006	26,819	17.7%	8.0%
East Gwillimbury	21,069	22,473	23,991	25,610	6.7%	6.8%
Prince Edward County	25,496	25,258	24,735	25,512	-0.9%	-2.1%
Lincoln	21,722	22,487	23,787	25,297	3.5%	5.8%
Collingwood	17,290	19,241	21,793	23,815	11.3%	13.3%
Owen Sound	21,753	21,688	21,341	22,053	-0.3%	-1.6%
Brockville	21,957	21,870	21,346	21,987	-0.4%	-2.4%
Wilmot	17,097	19,223	20,545	21,939	12.4%	6.9%

Population Statistics (sorted highest to lowest population) (cont'd)

Municipality	2006 Stats Canada	2011 Stats Canada	2016 Stats Canada	2018 Manifold Data Mining	% Change 2006-2011	% Change 2011-2016
Strathroy-Caradoc	19,977	20,978	20,867	21,656	5.0%	-0.5%
Huntsville	18,280	19,056	19,816	20,931	4.2%	4.0%
Springwater	17,456	18,223	19,059	20,178	4.4%	4.6%
Thorold	18,224	17,931	18,801	19,925	-1.6%	4.9%
Niagara-on-the-Lake	14,587	15,400	17,511	19,166	5.6%	13.7%
Port Colborne	18,599	18,424	18,306	18,990	-0.9%	-0.6%
Middlesex Centre	15,589	16,487	17,262	18,283	5.8%	4.7%
Pelham	16,155	16,598	17,110	18,010	2.7%	3.1%
Midland	16,330	16,572	16,864	17,661	1.5%	1.8%
Bracebridge	15,652	15,409	16,010	16,903	-1.6%	3.9%
Tillsonburg	14,822	15,301	15,872	16,749	3.2%	3.7%
Kenora	15,177	15,348	15,096	15,597	1.1%	-1.6%
West Lincoln	13,167	13,837	14,500	15,363	5.1%	4.8%
Saugeen Shores	11,720	12,661	13,715	14,724	8.0%	8.3%
North Perth	12,254	12,631	13,130	13,867	3.1%	4.0%
Guelph-Eramosa	12,066	13,458	12,854	13,569	11.5%	-4.5%
Ingersoll	11,760	12,146	12,757	13,529	3.3%	5.0%
Gravenhurst	11,046	11,640	12,311	13,094	5.4%	5.8%
Central Elgin	12,723	12,743	12,607	13,056	0.2%	-1.1%
Wellington North	11,175	11,477	11,914	12,576	2.7%	3.8%
Tiny	10,754	11,232	11,787	12,495	4.4%	4.9%
Brock	11,979	11,341	11,642	12,234	-5.3%	2.7%
Erin	11,148	10,770	11,439	12,185	-3.4%	6.2%
Wellesley	9,789	10,713	11,260	11,944	9.4%	5.1%
Kincardine	11,173	11,174	11,389	11,935	0.0%	1.9%
Meaford	10,948	11,100	10,991	11,386	1.4%	-1.0%
Mapleton	9,851	9,989	10,527	11,179	1.4%	5.4%
Lambton Shores	11,150	10,656	10,631	11,049	-4.4%	-0.2%
North Dumfries	9,063	9,334	10,215	11,012	3.0%	9.4%
Elliot Lake	11,549	11,348	10,741	10,930	-1.7%	-5.3%
Tay	9,748	9,736	10,033	10,560	-0.1%	3.1%
Grey Highlands	9,480	9,520	9,804	10,316	0.4%	3.0%

Population Statistics (sorted highest to lowest population) (cont'd)

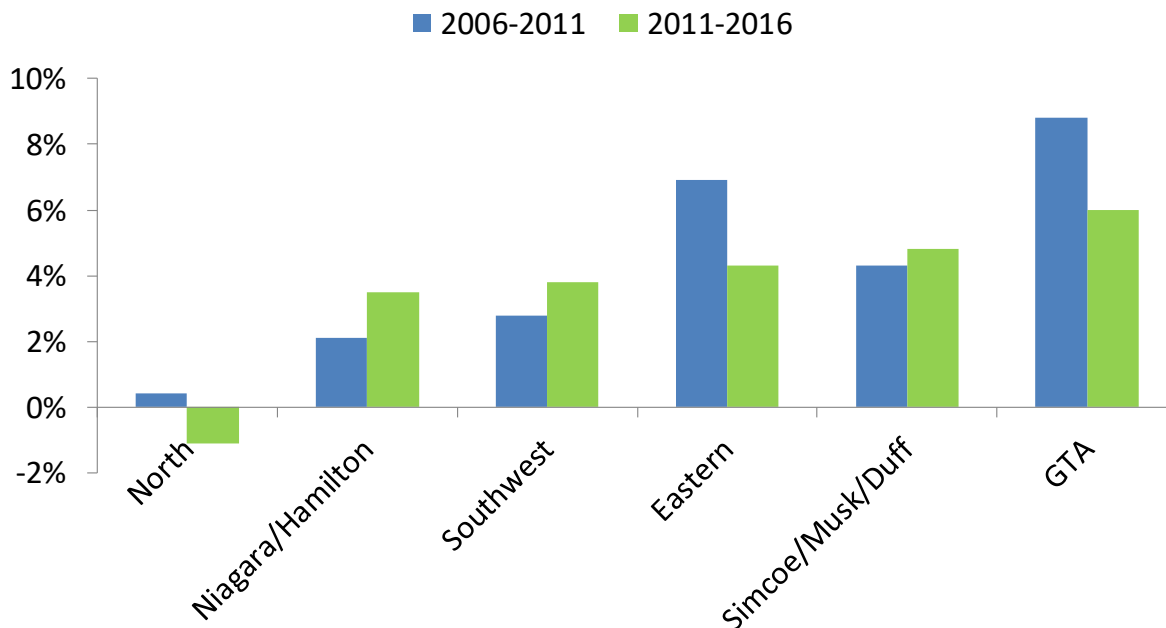
Municipality	2006 Stats Canada	2011 Stats Canada	2016 Stats Canada	2018 Manifold Data Mining	% Change 2006-2011	% Change 2011-2016
Brockton	9,641	9,432	9,461	9,852	-2.2%	0.3%
Penetanguishene	9,354	9,111	8,962	9,260	-2.6%	-1.6%
Minto	8,504	8,334	8,671	9,161	-2.0%	4.0%
St. Marys	6,617	6,655	7,265	7,823	0.6%	9.2%
Puslinch	6,689	7,029	7,336	7,760	5.1%	4.4%
North Stormont	6,769	6,775	6,873	7,189	0.1%	1.4%
Parry Sound	5,818	6,191	6,408	6,756	6.4%	3.5%
Wainfleet	6,601	6,356	6,372	6,633	-3.7%	0.3%
North Middlesex	6,740	6,658	6,352	6,484	-1.2%	-4.6%
Espanola	5,314	5,364	4,996	5,051	0.9%	-6.9%
Greenstone	4,906	4,724	4,636	4,786	-3.7%	-1.9%
Bancroft	3,838	3,880	3,881	4,037	1.1%	0.0%
Survey Total	10,293,100	10,942,150	11,468,780	12,177,245	6.3%	4.8%
Provincial Total	12,851,821	13,366,300	13,792,052	14,125,923	4.0%	3.2%

Population Statistics (sorted highest to lowest population) (cont'd)

Municipality	2006 Stats Canada	2011 Stats Canada	2016 Stats Canada	2018 Manifold Data Mining	% Change 2006-2011	% Change 2011-2016
Peel Region	1,159,405	1,296,814	1,381,739	1,493,209	11.9%	6.5%
York Region	892,712	1,032,249	1,109,909	1,188,226	15.6%	7.5%
Durham Region	561,258	608,124	645,862	688,082	8.4%	6.2%
Halton Region	439,256	501,669	548,435	584,351	14.2%	9.3%
Waterloo Region	478,121	507,096	535,154	568,671	6.1%	5.5%
Niagara Region	427,421	431,346	447,888	472,938	0.9%	3.8%
Simcoe County	263,515	279,766	307,050	315,744	6.2%	9.8%
Wellington County	85,482	86,672	90,932	96,393	1.4%	4.9%
Bruce County	60,310	60,264	68,147	71,733	-0.1%	13.1%
Muskoka District	57,563	58,047	60,599	64,144	0.8%	4.4%
Grey County	89,073	92,568	93,830	N/A	3.9%	1.4%

Summary of Population Change by Geographic Area

The following table summarizes the average population change in percentage each of the geographic areas:



GTA Municipalities—% change in population 2006-2018

Municipality	2006	2011	2016	2018	% Change 2006-2011	% Change 2011-2016
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Mississauga	668,549	713,443	721,599	772,000	6.7%	1.1%
Brock	11,979	11,341	11,642	12,234	-5.3%	2.7%
Pickering	87,838	88,721	91,771	96,747	1.0%	3.4%
Halton Hills	55,289	59,008	61,161	64,522	6.7%	3.6%
Aurora	47,629	53,203	55,445	58,618	11.7%	4.2%
Burlington	164,415	175,779	183,314	193,853	6.9%	4.3%
Georgina	42,346	43,517	45,418	48,045	2.8%	4.4%
Toronto	2,503,281	2,615,060	2,731,571	2,890,660	4.5%	4.5%
Richmond Hill	162,704	185,541	195,022	206,889	14.0%	5.1%
Whitby	111,184	122,022	128,377	136,235	9.7%	5.2%
Newmarket	74,295	79,978	84,224	89,420	7.6%	5.3%
Oakville	165,613	182,520	193,832	206,478	10.2%	6.2%
Vaughan	238,866	288,301	306,233	334,499	20.7%	6.2%
Oshawa	141,590	149,607	159,458	170,096	5.7%	6.6%
East Gwillimbury	21,069	22,473	23,991	25,610	6.7%	6.8%
Clarington	77,820	84,548	92,013	98,976	8.6%	8.8%
Markham	261,573	301,709	328,966	354,135	15.3%	9.0%
Caledon	57,050	59,460	66,502	72,326	4.2%	11.8%
Brampton	433,806	523,911	593,638	648,883	20.8%	13.3%
Whitchurch-Stouffville	24,390	37,628	45,837	51,571	54.3%	21.8%
King	19,487	19,899	24,512	27,703	2.1%	23.2%
Milton	53,889	84,362	110,128	119,498	56.5%	30.5%
GTA Average	5,424,662	5,902,031	6,254,654	6,678,998	8.8%	6.0%
Survey Total	10,293,100	10,942,150	11,468,780	12,177,245	6.3%	4.8%

Southwest—% change in population 2006-2018

Municipality	2006	2011	2016	2018	% Change 2006-2011	% Change 2011-2016
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
North Middlesex	6,740	6,658	6,352	6,484	-1.2%	-4.6%
Guelph-Eramosa	12,066	13,458	12,854	13,569	11.5%	-4.5%
Chatham-Kent	108,177	103,671	101,647	104,889	-4.2%	-2.0%
Owen Sound	21,753	21,688	21,341	22,053	-0.3%	-1.6%
Central Elgin	12,723	12,743	12,607	13,056	0.2%	-1.1%
Sarnia	71,419	72,366	71,594	74,143	1.3%	-1.1%
Meaford	10,948	11,100	10,991	11,386	1.4%	-1.0%
Strathroy-Caradoc	19,977	20,978	20,867	21,656	5.0%	-0.5%
Lambton Shores	11,150	10,656	10,631	11,049	-4.4%	-0.2%
Brockton	9,641	9,432	9,461	9,852	-2.2%	0.3%
Norfolk	62,563	63,175	64,044	66,969	1.0%	1.4%
Haldimand	45,212	44,876	45,608	47,738	-0.7%	1.6%
Stratford	30,461	30,886	31,465	32,959	1.4%	1.9%
Kincardine	11,173	11,174	11,389	11,935	0.0%	1.9%
Cambridge	120,371	126,748	129,920	136,454	5.3%	2.5%
St. Thomas	36,110	37,905	38,909	40,889	5.0%	2.6%
Grey Highlands	9,480	9,520	9,804	10,316	0.4%	3.0%
Windsor	216,473	210,891	217,188	228,533	-2.6%	3.0%
Brant	34,415	35,638	36,707	38,626	3.6%	3.0%
Tillsonburg	14,822	15,301	15,872	16,749	3.2%	3.7%
Wellington North	11,175	11,477	11,914	12,576	2.7%	3.8%
North Perth	12,254	12,631	13,130	13,867	3.1%	4.0%
Minto	8,504	8,334	8,671	9,161	-2.0%	4.0%
Brantford	90,192	93,650	97,496	103,036	3.8%	4.1%
Puslinch	6,689	7,029	7,336	7,760	5.1%	4.4%
Middlesex Centre	15,589	16,487	17,262	18,283	5.8%	4.7%
London	352,395	366,151	383,822	406,751	3.9%	4.8%
Ingersoll	11,760	12,146	12,757	13,529	3.3%	5.0%
Wellesley	9,789	10,713	11,260	11,944	9.4%	5.1%
Mapleton	9,851	9,989	10,527	11,179	1.4%	5.4%
Centre Wellington	26,049	26,693	28,191	29,963	2.5%	5.6%
Erin	11,148	10,770	11,439	12,185	-3.4%	6.2%
Waterloo	97,475	98,780	104,986	111,868	1.3%	6.3%
Kitchener	204,668	219,153	233,222	248,635	7.1%	6.4%
Wilmot	17,097	19,223	20,545	21,939	12.4%	6.9%
Woolwich	19,658	23,145	25,006	26,819	17.7%	8.0%
Guelph	114,943	121,688	131,794	141,485	5.9%	8.3%
Saugeen Shores	11,720	12,661	13,715	14,724	8.0%	8.3%
St. Marys	6,617	6,655	7,265	7,823	0.6%	9.2%
North Dumfries	9,063	9,334	10,215	11,012	3.0%	9.4%
Southwest Average	1,912,310	1,965,573	2,039,804	2,153,844	2.8%	3.8%
Survey Total	10,293,100	10,942,150	11,468,780	12,168,981	6.3%	4.8%

Eastern—% change in population 2006-2018

Municipality	2006	2011	2016	2018	% Change 2006-2011	% Change 2011-2016
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Brockville	21,957	21,870	21,346	21,987	-0.4%	-2.4%
Prince Edward County	25,496	25,258	24,735	25,512	-0.9%	-2.1%
Bancroft	3,838	3,880	3,881	4,037	1.1%	0.0%
Kingston	117,207	123,363	123,798	128,937	5.3%	0.4%
Cornwall	45,965	46,340	46,589	48,556	0.8%	0.5%
Quinte West	42,697	43,086	43,577	45,533	0.9%	1.1%
North Stormont	6,769	6,775	6,873	7,189	0.1%	1.4%
Belleville	48,821	49,454	50,716	53,277	1.3%	2.6%
Peterborough	74,898	78,698	81,032	85,227	5.1%	3.0%
Ottawa	812,129	883,391	934,243	993,556	8.8%	5.8%
Eastern Average	1,199,777	1,282,115	1,336,790	1,413,811	6.9%	4.3%
Survey Total	10,293,100	10,942,150	11,468,780	12,168,981	6.3%	4.8%

Niagara/Hamilton—% change in population 2006-2018

Municipality	2006	2011	2016	2018	% Change 2006-2011	% Change 2011-2016
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Port Colborne	18,599	18,424	18,306	18,990	-0.9%	-0.6%
Wainfleet	6,601	6,356	6,372	6,633	-3.7%	0.3%
St. Catharines	131,989	131,400	133,113	139,152	-0.4%	1.3%
Fort Erie	29,925	29,960	30,710	32,254	0.1%	2.5%
Pelham	16,155	16,598	17,110	18,010	2.7%	3.1%
Hamilton	504,559	519,949	536,917	565,591	3.1%	3.3%
Welland	50,331	50,631	52,293	55,088	0.6%	3.3%
West Lincoln	13,167	13,837	14,500	15,363	5.1%	4.8%
Thorold	18,224	17,931	18,801	19,925	-1.6%	4.9%
Lincoln	21,722	22,487	23,787	25,297	3.5%	5.8%
Niagara Falls	82,184	82,997	88,071	93,786	1.0%	6.1%
Grimsby	23,937	25,325	27,314	29,274	5.8%	7.9%
Niagara-on-the-Lake	14,587	15,400	17,511	19,166	5.6%	13.7%
Niagara/Hamilton Average	931,980	951,295	984,805	1,038,529	2.1%	3.5%
Survey Total	10,293,100	10,942,150	11,468,780	12,168,981	6.3%	4.8%

North—% change in population 2006-2018

Municipality	2006	2011	2016	2018	% Change 2006-2011	% Change 2011-2016
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Espanola	5,314	5,364	4,996	5,051	0.9%	-6.9%
Elliot Lake	11,549	11,348	10,741	10,930	-1.7%	-5.3%
North Bay	53,966	53,651	51,553	52,773	-0.6%	-3.9%
Timmins	42,997	43,165	41,788	42,904	0.4%	-3.2%
Sault Ste. Marie	74,948	75,141	73,368	75,584	0.3%	-2.4%
Greenstone	4,906	4,724	4,636	4,786	-3.7%	-1.9%
Kenora	15,177	15,348	15,096	15,597	1.1%	-1.6%
Thunder Bay	109,140	108,359	107,909	112,042	-0.7%	-0.4%
Greater Sudbury	157,857	160,274	161,531	168,518	1.5%	0.8%
Parry Sound	5,818	6,191	6,408	6,756	6.4%	3.5%
North Average	481,672	483,565	478,026	494,941	0.4%	-1.1%
Survey Total	10,293,100	10,942,150	11,468,780	12,168,981	6.3%	4.8%

Simcoe/Muskoka/Dufferin—% change in population 2006-2018

Municipality	2006	2011	2016	2018	% Change 2006-2011	% Change 2011-2016
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Penetanguishene	9,354	9,111	8,962	9,260	-2.6%	-1.6%
Midland	16,330	16,572	16,864	17,661	1.5%	1.8%
Orillia	30,259	30,586	31,166	32,656	1.1%	1.9%
Tay	9,748	9,736	10,033	10,560	-0.1%	3.1%
Orangeville	26,925	27,975	28,900	30,450	3.9%	3.3%
Bracebridge	15,652	15,409	16,010	16,903	-1.6%	3.9%
Huntsville	18,280	19,056	19,816	20,931	4.2%	4.0%
Barrie	128,430	135,711	141,434	149,374	5.7%	4.2%
Springwater	17,456	18,223	19,059	20,178	4.4%	4.6%
Tiny	10,754	11,232	11,787	12,495	4.4%	4.9%
Gravenhurst	11,046	11,640	12,311	13,094	5.4%	5.8%
Innisfil	31,175	33,079	36,566	39,745	6.1%	10.5%
Collingwood	17,290	19,241	21,793	23,815	11.3%	13.3%
Simcoe/Musk./Duff. Avg	342,699	357,571	374,701	397,122	4.3%	4.8%
Survey Total	10,293,100	10,942,150	11,468,780	12,168,981	6.3%	4.8%

Population of Ontario Regions, 2017 and 2041

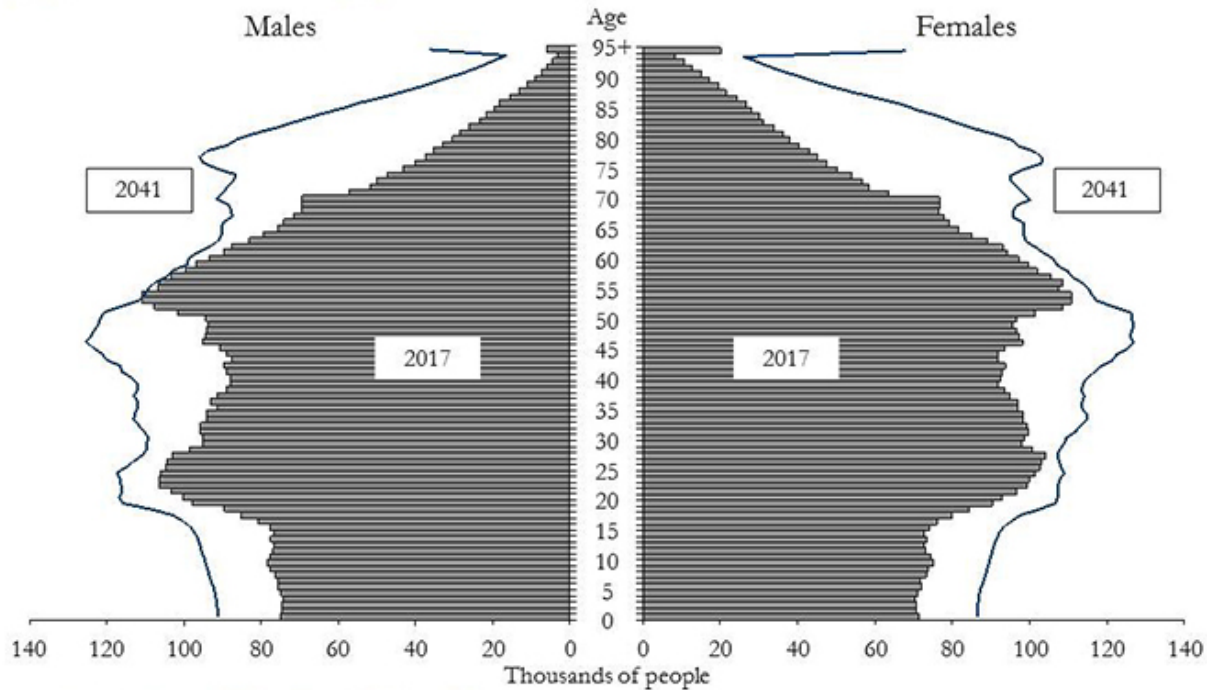
The **Ministry of Finance** produces an updated set of population projections every year to provide a demographic outlook reflecting the most up-to-date trends and historical data.

- Ontario's population is projected to grow by 30.2%, or almost 4.3 million, over the next 24 years, from an estimated 14.2 million on July 1, 2017 to almost 18.5 million by July 1, 2041.
- The annual rate of growth of Ontario's population is projected to ease gradually from 1.8% to 0.9% over the projection period.
- Net migration is projected to account for 76% of all population growth in the province over the 2017–2041 period, with natural increase accounting for the remaining 24%. In the second half of the projections, the contribution of natural increase moderates as baby boomers increasingly reach senior years and the number of deaths increases more rapidly.
- The number of children aged 0–14 is projected to increase gradually over the projection period, from 2.2 million in 2017 to 2.7 million by 2041. The children's share of population is projected to decrease gradually from 15.7% in 2017 to 14.8% by 2041.
- The Greater Toronto Area (GTA) is projected to be the fastest growing region of the province, with its population increasing by 2.8 million, or 40.8%, to reach almost 9.7 million by 2041. The GTA's share of provincial population is projected to rise from 48.3% in 2017 to 52.3% in 2041.

Age Demographics

The age profile of a population may affect municipal expenditures. For example, expenditures may be affected by seniors requiring higher public service costs and families with young children demanding services for recreational, and related programs.

Age pyramid of Ontario's population, 2017 and 2041



Sources: Statistics Canada, 2017, and Ontario Ministry of Finance projections.

- By 2041, there will be more people in every age group in Ontario compared to 2017, with a sharp increase in the number of seniors. Baby boomers will have swelled the ranks of seniors; children of the baby boom echo generation will be of school-age; and the baby boom echo cohorts, along with a new generation of immigrants, will have bolstered the population aged 15–64.
- The number of seniors aged 65 and over is projected to almost double from about 2.4 million, or 16.7% of population in 2017, to almost 4.6 million, or 24.8%, by 2041. In 2015, for the first time, seniors accounted for a larger share of population than children aged 0–14.
- The number of Ontarians aged 15–64 is projected to increase from 9.6 million in 2017 to 11.2 million by 2041. This age group is projected to decline as a share of total population, from 67.6% in 2017 to 60.4% by 2041. As baby boomers continue to turn age 65, the growth in population aged 15–64 slows until 2027–28 and then accelerates over the remainder of the projection.
- The median age of Ontario's population is projected to rise from 41 years in 2017 to 44 years in 2041. The median age for women climbs from 42 to 45 years over the projection period while for men it is projected to increase from 40 to 43 years.
- All regions see a shift to an older age structure. The GTA is expected to remain the region with the youngest age structure as a result of strong international migration and positive natural increase.

Age Demographics 2016 Stats Canada

Municipality	0-19	20-44	45-64	65+
Bancroft	18%	22%	29%	31%
Belleville	21%	29%	28%	21%
Brockville	18%	26%	30%	26%
Cornwall	21%	28%	28%	23%
Kingston	20%	33%	27%	19%
North Stormont	24%	30%	31%	14%
Ottawa	23%	34%	28%	15%
Peterborough	20%	31%	26%	22%
Prince Edward County	16%	21%	33%	30%
Quinte West	22%	28%	30%	19%
Eastern Avg	20%	28%	29%	22%
Provincial Average	22%	32%	28%	17%

Municipality	0-19	20-44	45-64	65+
Fort Erie	19%	24%	33%	24%
Grimsby	23%	29%	29%	19%
Hamilton	22%	32%	28%	17%
Lincoln	23%	27%	28%	21%
Niagara Falls	21%	29%	30%	20%
Niagara-on-the-Lake	16%	21%	32%	31%
Pelham	21%	23%	32%	24%
Port Colborne	19%	25%	32%	25%
St. Catharines	20%	31%	28%	22%
Thorold	22%	33%	29%	16%
Wainfleet	22%	25%	34%	18%
Welland	20%	29%	29%	21%
West Lincoln	27%	29%	29%	15%
Niagara/Hamilton Avg	21%	27%	30%	21%
Provincial Average	22%	32%	28%	17%

Municipality	0-19	20-44	45-64	65+
Aurora	25%	30%	32%	13%
Brampton	27%	36%	25%	11%
Brock	22%	27%	31%	21%
Burlington	23%	30%	28%	19%
Caledon	26%	29%	31%	13%
Clarington	25%	33%	28%	14%
East Gwillimbury	23%	30%	32%	15%
Georgina	23%	31%	32%	15%
Halton Hills	26%	29%	31%	13%
King	25%	29%	31%	15%
Markham	23%	32%	29%	15%
Milton	32%	37%	22%	9%
Mississauga	24%	33%	29%	14%
Newmarket	25%	31%	31%	14%
Oakville	27%	29%	30%	15%
Oshawa	22%	32%	29%	17%
Pickering	23%	31%	31%	15%
Richmond Hill	24%	31%	31%	15%
Toronto	20%	38%	27%	16%
Vaughan	26%	32%	28%	14%
Whitby	27%	32%	29%	13%
Whitchurch-Stouffville	26%	32%	26%	16%
GTA Avg	25%	31%	29%	15%
Provincial Average	22%	32%	28%	17%



Source—Stats Canada Census 2016

Age Demographics (cont'd)

Municipality	0-19	20-44	45-64	65+
Elliot Lake	14%	18%	30%	38%
Espanola	19%	27%	32%	22%
Greater Sudbury	21%	31%	29%	18%
Greenstone	22%	27%	33%	18%
Kenora	21%	29%	31%	19%
North Bay	21%	31%	29%	20%
Parry Sound	18%	26%	29%	27%
Sault Ste. Marie	19%	28%	30%	22%
Thunder Bay	20%	31%	29%	20%
Timmins	23%	31%	30%	15%
North Avg	20%	28%	30%	22%
Provincial Average	22%	32%	28%	17%

Municipality	0-19	20-44	45-64	65+
Barrie	25%	34%	27%	14%
Bracebridge	19%	25%	31%	25%
Collingwood	19%	26%	28%	26%
Gravenhurst	16%	24%	33%	28%
Huntsville	20%	27%	32%	22%
Innisfil	24%	30%	31%	15%
Midland	19%	26%	31%	25%
Orangeville	26%	33%	27%	14%
Orillia	19%	29%	28%	24%
Penetanguishene	18%	26%	32%	24%
Springwater	25%	28%	33%	15%
Tay	19%	26%	34%	21%
Tiny	17%	22%	35%	26%
Simcoe/Musk./Duff. Avg	20%	27%	31%	21%
Provincial Average	22%	32%	28%	17%

Municipality	0-19	20-44	45-64	65+
Brant	23%	27%	31%	19%
Brantford	24%	31%	28%	17%
Brockton	22%	26%	30%	21%
Cambridge	25%	33%	28%	15%
Central Elgin	22%	25%	34%	20%
Centre Wellington	24%	27%	29%	20%
Chatham-Kent	22%	27%	30%	21%
Erin	23%	25%	37%	15%
Grey Highlands	22%	25%	31%	22%
Guelph	23%	36%	26%	15%
Guelph-Eramosa	23%	26%	33%	17%
Haldimand	23%	27%	31%	18%
Ingersoll	25%	30%	29%	16%
Kincardine	21%	27%	30%	22%
Kitchener	23%	36%	27%	14%
Lambton Shores	16%	21%	33%	29%
London	22%	34%	27%	17%
Mapleton	36%	30%	24%	10%
Meaford	18%	22%	32%	28%
Middlesex Centre	26%	26%	30%	17%
Minto	24%	27%	28%	20%
Norfolk	21%	26%	31%	22%
North Dumfries	26%	28%	31%	14%
North Middlesex	25%	27%	29%	19%
North Perth	27%	30%	25%	18%
Owen Sound	20%	27%	28%	25%
Puslinch	21%	23%	35%	22%
Sarnia	20%	29%	29%	22%
Saugeen Shores	19%	27%	30%	24%
St. Marys	22%	28%	27%	23%
St. Thomas	23%	29%	28%	19%
Stratford	21%	29%	30%	21%
Strathroy-Caradoc	23%	28%	29%	20%
Tillsonburg	20%	26%	26%	28%
Waterloo	23%	36%	27%	14%
Wellesley	35%	29%	25%	12%
Wellington North	25%	27%	28%	21%
Wilmot	26%	29%	27%	19%
Windsor	22%	32%	28%	18%
Woolwich	28%	30%	26%	17%
Southwest Avg	23%	28%	29%	19%
Provincial Average	22%	32%	28%	17%

Source—Stats Canada Census 2016

2018 Estimated Average Household Income

Household income is one measure of a community’s ability to pay for services. While a higher relative household income is a positive indicator of the overall local economy, it may lead to a greater expectation for quality programs and additional challenges in balancing desired levels of service with a willingness to pay for programs and services.

Municipality		Municipality		Municipality	
Elliot Lake	\$ 62,158	St. Marys	\$ 88,756	Mississauga	\$ 109,999
Cornwall	\$ 62,750	Strathroy-Caradoc	\$ 88,913	Central Elgin	\$ 110,954
Bancroft	\$ 65,292	Lambton Shores	\$ 88,976	Ottawa	\$ 111,599
Parry Sound	\$ 67,600	Collingwood	\$ 89,612	Brant	\$ 111,853
Owen Sound	\$ 70,778	Oshawa	\$ 90,192	Lincoln	\$ 113,606
Brockville	\$ 71,084	Ingersoll	\$ 90,487	Waterloo	\$ 114,438
Midland	\$ 72,919	North Perth	\$ 90,553	Clarington	\$ 116,511
Welland	\$ 73,910	Kitchener	\$ 90,901	Grimsby	\$ 116,929
Windsor	\$ 74,671	North Stormont	\$ 91,502	Markham	\$ 118,152
St. Thomas	\$ 74,793	Kingston	\$ 91,580	Niagara-on-the-Lake	\$ 118,156
Orillia	\$ 74,970	Brockton	\$ 92,228	Wilmot	\$ 120,075
Port Colborne	\$ 76,517	Bracebridge	\$ 92,397	Saugeen Shores	\$ 120,585
Chatham-Kent	\$ 77,014	Prince Edward County	\$ 92,682	Richmond Hill	\$ 121,671
Tillsonburg	\$ 77,240	Brock	\$ 92,943	Kincardine	\$ 122,567
Belleville	\$ 77,388	Hamilton	\$ 93,423	Newmarket	\$ 123,590
Peterborough	\$ 79,479	Huntsville	\$ 94,047	Pickering	\$ 124,559
Niagara Falls	\$ 79,768	North Middlesex	\$ 94,212	Burlington	\$ 125,873
St. Catharines	\$ 80,012	Sarnia	\$ 94,588	Pelham	\$ 126,655
Wellington North	\$ 80,639	Kenora	\$ 96,224	Wellesley	\$ 127,485
Brantford	\$ 80,735	Timmins	\$ 96,423	Woolwich	\$ 128,111
Fort Erie	\$ 81,046	Haldimand	\$ 96,891	Milton	\$ 128,664
North Bay	\$ 82,320	Barrie	\$ 97,290	Whitby	\$ 128,665
Quinte West	\$ 82,770	Greater Sudbury	\$ 97,604	North Dumfries	\$ 133,048
Sault Ste. Marie	\$ 82,955	Cambridge	\$ 97,643	East Gwillimbury	\$ 135,968
Minto	\$ 83,431	Georgina	\$ 98,312	Halton Hills	\$ 136,293
Thorold	\$ 83,547	Guelph	\$ 100,108	Guelph-Eramosa	\$ 136,490
Tay	\$ 83,731	Tiny	\$ 100,784	Springwater	\$ 139,363
Penetanguishene	\$ 83,774	Orangeville	\$ 101,444	Vaughan	\$ 139,474
Gravenhurst	\$ 83,879	Brampton	\$ 102,663	Middlesex Centre	\$ 141,189
Stratford	\$ 84,065	Grey Highlands	\$ 102,808	Whitchurch-Stouffville	\$ 142,060
Espanola	\$ 84,143	Wainfleet	\$ 103,485	Erin	\$ 142,361
Norfolk	\$ 84,393	Centre Wellington	\$ 106,318	Caledon	\$ 145,664
Greenstone	\$ 86,104	Mapleton	\$ 107,206	Aurora	\$ 155,457
London	\$ 86,126	Innisfil	\$ 107,643	Puslinch	\$ 179,036
Thunder Bay	\$ 87,350	West Lincoln	\$ 107,846	Oakville	\$ 179,132
Meaford	\$ 87,359	Toronto	\$ 107,968	King	\$ 187,349
				Average	\$ 102,194
				Median	\$ 95,406

Source—Manifold Data Mining

2018 Average Household Income by Geographic Location

The following table provides the estimated average household income in 2018 for each of the municipalities. Source—Manifold Data Mining, summarized by geographic area.

Municipality	2018 Est. Avg. Household Income	2018 Income Ranking
Cornwall	\$ 62,750	low
Bancroft	\$ 65,292	low
Brockville	\$ 71,084	low
Belleville	\$ 77,388	low
Peterborough	\$ 79,479	low
Quinte West	\$ 82,770	low
North Stormont	\$ 91,502	mid
Kingston	\$ 91,580	mid
Prince Edward County	\$ 92,682	mid
Ottawa	\$ 111,599	high
Eastern Avg	\$ 82,613	

Municipality	2018 Est. Avg. Household Income	2018 Income Ranking
Midland	\$ 72,919	low
Orillia	\$ 74,970	low
Tay	\$ 83,731	low
Penetanguishene	\$ 83,774	low
Gravenhurst	\$ 83,879	low
Collingwood	\$ 89,612	mid
Bracebridge	\$ 92,397	mid
Huntsville	\$ 94,047	mid
Barrie	\$ 97,290	mid
Tiny	\$ 100,784	mid
Orangeville	\$ 101,444	mid
Innisfil	\$ 107,643	mid
Springwater	\$ 139,363	high
Simcoe/Musk./Duff. Avg	\$ 93,989	

Municipality	2018 Est. Avg. Household Income	2018 Income Ranking
Oshawa	\$ 90,192	mid
Brock	\$ 92,943	mid
Georgina	\$ 98,312	mid
Brampton	\$ 102,663	mid
Toronto	\$ 107,968	mid
Mississauga	\$ 109,999	high
Clarington	\$ 116,511	high
Markham	\$ 118,152	high
Richmond Hill	\$ 121,671	high
Newmarket	\$ 123,590	high
Pickering	\$ 124,559	high
Burlington	\$ 125,873	high
Milton	\$ 128,664	high
Whitby	\$ 128,665	high
East Gwillimbury	\$ 135,968	high
Halton Hills	\$ 136,293	high
Vaughan	\$ 139,474	high
Whitchurch-Stouffville	\$ 142,060	high
Caledon	\$ 145,664	high
Aurora	\$ 155,457	high
Oakville	\$ 179,132	high
King	\$ 187,349	high
GTA Avg	\$ 127,780	



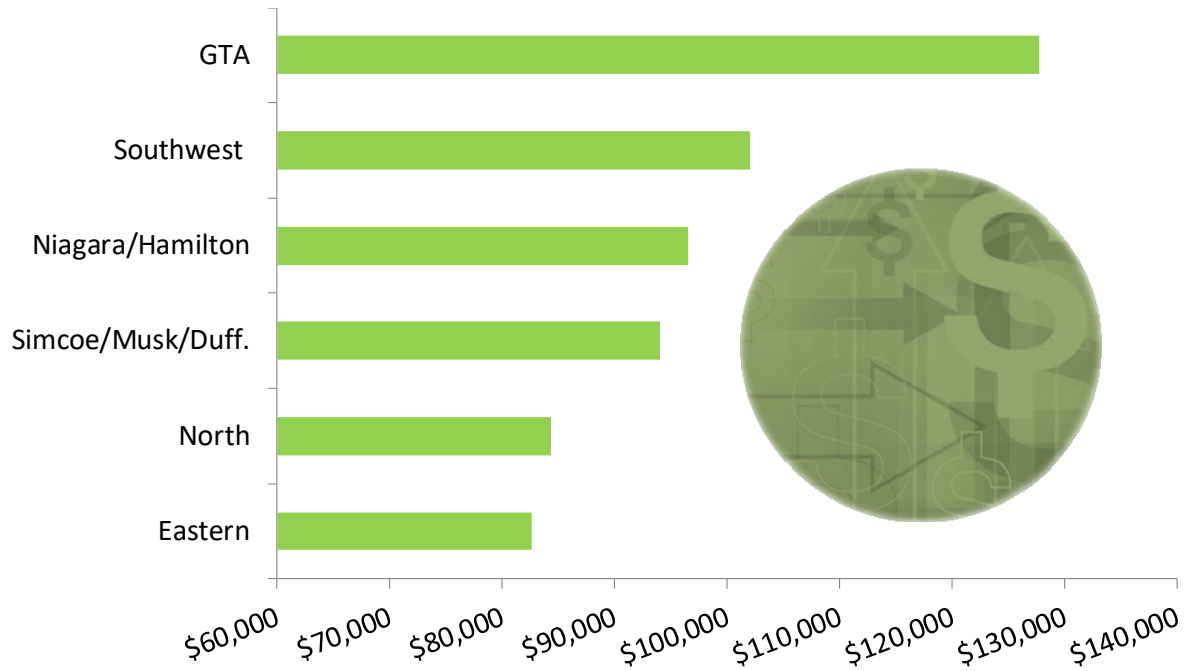
Average Household Income by Geographic Location (cont'd)

Municipality	2018 Est. Avg. Household Income	2018 Income Ranking
Welland	\$ 73,910	low
Port Colborne	\$ 76,517	low
Niagara Falls	\$ 79,768	low
St. Catharines	\$ 80,012	low
Fort Erie	\$ 81,046	low
Thorold	\$ 83,547	low
Hamilton	\$ 93,423	mid
Wainfleet	\$ 103,485	mid
West Lincoln	\$ 107,846	mid
Lincoln	\$ 113,606	high
Grimsby	\$ 116,929	high
Niagara-on-the-Lake	\$ 118,156	high
Pelham	\$ 126,655	high
Niagara/Hamilton Avg	\$ 96,531	

Municipality	2018 Est. Avg. Household Income	2018 Income Ranking
Elliot Lake	\$ 62,158	low
Parry Sound	\$ 67,600	low
North Bay	\$ 82,320	low
Sault Ste. Marie	\$ 82,955	low
Espanola	\$ 84,143	low
Greenstone	\$ 86,104	low
Thunder Bay	\$ 87,350	low
Kenora	\$ 96,224	mid
Timmins	\$ 96,423	mid
Greater Sudbury	\$ 97,604	mid
North Avg	\$ 84,288	

Municipality	2018 Est. Avg. Household Income	2018 Income Ranking
Owen Sound	\$ 70,778	low
Windsor	\$ 74,671	low
St. Thomas	\$ 74,793	low
Chatham-Kent	\$ 77,014	low
Tillsonburg	\$ 77,240	low
Wellington North	\$ 80,639	low
Brantford	\$ 80,735	low
Minto	\$ 83,431	low
Stratford	\$ 84,065	low
Norfolk	\$ 84,393	low
London	\$ 86,126	low
Meaford	\$ 87,359	low
St. Marys	\$ 88,756	mid
Strathroy-Caradoc	\$ 88,913	mid
Lambton Shores	\$ 88,976	mid
Ingersoll	\$ 90,487	mid
North Perth	\$ 90,553	mid
Kitchener	\$ 90,901	mid
Brockton	\$ 92,228	mid
North Middlesex	\$ 94,212	mid
Sarnia	\$ 94,588	mid
Haldimand	\$ 96,891	mid
Cambridge	\$ 97,643	mid
Guelph	\$ 100,108	mid
Grey Highlands	\$ 102,808	mid
Centre Wellington	\$ 106,318	mid
Mapleton	\$ 107,206	mid
Central Elgin	\$ 110,954	high
Brant	\$ 111,853	high
Waterloo	\$ 114,438	high
Wilmot	\$ 120,075	high
Saugeen Shores	\$ 120,585	high
Kincardine	\$ 122,567	high
Wellesley	\$ 127,485	high
Woolwich	\$ 128,111	high
North Dumfries	\$ 133,048	high
Guelph-Eramosa	\$ 136,490	high
Middlesex Centre	\$ 141,189	high
Erin	\$ 142,361	high
Puslinch	\$ 179,036	high
Southwest Avg	\$ 102,001	

Summary 2018 Average Household Income by Geographic Location



Land Area and Density

Population density indicates the number of residents living in an area (usually measured by square kilometre). Density readings can lend insight into the age of a city, growth patterns, zoning practices, new development opportunities and the level of multi-family unit housing. High population density can also indicate whether a municipality may be reaching build-out, as well as service and infrastructure needs such as additional public transit or street routes. As stated by the **Province of Ontario** in their InfoSheet: Planning for Intensification, some of the benefits of intensification include:

- *Using resources such as lands, buildings and infrastructure more effectively*
- *Protecting the natural environment and biodiversity by limiting urban expansion*
- *Incorporating green features that offset and support new development*
- *Creating active streets that promote healthier patterns of human activity*
- *Creating economic opportunities*
- *Reducing carbon footprint*
- *Improving access to public transit*
- *Enhancing community identity*
- *Improving municipal fiscal performance*



Land Area and Density (sorted by population density)

Municipality	Land Area (Sq. Km)	2018	
		Pop. Density Per Sq.	Density Ranking
Greenstone	2,767	2	low
North Middlesex	598	11	low
Grey Highlands	883	12	low
North Stormont	516	14	low
Timmins	2,979	14	low
Elliot Lake	715	15	low
Brockton	565	17	low
Bancroft	230	18	low
Meaford	589	19	low
Mapleton	535	21	low
Kincardine	538	22	low
Wellington North	526	24	low
Prince Edward County	1,050	24	low
Gravenhurst	518	25	low
Bracebridge	628	27	low
North Perth	493	28	low
Brock	423	29	low
Huntsville	710	29	low
Minto	301	30	low
Wainfleet	217	31	low
Middlesex Centre	588	31	low
Lambton Shores	331	33	low
Puslinch	215	36	low
Tiny	337	37	low
Springwater	536	38	low
Haldimand	1,252	38	low
West Lincoln	388	40	low
Erin	298	41	low
Norfolk	1,608	42	low
Chatham-Kent	2,458	43	low
Wellesley	278	43	low
Brant	843	46	low
Guelph-Eramosa	292	47	low
Central Elgin	280	47	low
Greater Sudbury	3,228	52	low
North Dumfries	187	59	low

Municipality	Land Area (Sq. Km)	2018	
		Pop. Density Per Sq.	Density Ranking
Espanola	83	61	mid
Centre Wellington	408	74	mid
Kenora	212	74	mid
Tay	139	76	mid
Strathroy-Caradoc	271	80	mid
Woolwich	326	82	mid
King	333	83	mid
Wilmot	264	83	mid
Saugeen Shores	171	86	mid
Quinte West	494	92	mid
East Gwillimbury	245	105	mid
Caledon	688	105	mid
Pelham	126	142	mid
Niagara-on-the-Lake	133	144	mid
Innisfil	263	151	mid
Lincoln	163	155	mid
Port Colborne	122	156	mid
Clarington	611	162	mid
North Bay	319	165	mid
Georgina	288	167	mid
Fort Erie	166	194	mid
Belleville	247	215	mid
Halton Hills	276	234	mid
Thorold	83	240	mid
Whitchurch-Stouffville	206	250	mid
Kingston	415	311	mid
Milton	363	329	mid
Sault Ste. Marie	223	339	mid
Thunder Bay	328	341	mid
Ottawa	2,790	356	mid
Penetanguishene	26	362	mid
Pickering	232	418	mid
Grimsby	69	425	mid
Niagara Falls	210	447	mid
Sarnia	165	450	mid
Midland	35	500	mid

Land Area and Density (sorted by population density) (cont'd)

Municipality	Land Area (Sq. Km)	2018	
		Pop. Density Per Sq.	Density Ranking
Parry Sound	13	504	high
Hamilton	1,117	506	high
St. Marys	12	628	high
Welland	81	680	high
Collingwood	34	705	high
Tillsonburg	22	750	high
Cornwall	62	789	high
Owen Sound	24	909	high
Whitby	147	929	high
London	420	968	high
Burlington	186	1,044	high
Brockville	21	1,055	high
Ingersoll	13	1,061	high
Orillia	29	1,143	high
St. Thomas	36	1,148	high
Stratford	28	1,165	high
Oshawa	146	1,168	high
Aurora	50	1,176	high
Vaughan	274	1,193	high
Cambridge	113	1,207	high
Peterborough	64	1,326	high
Brantford	72	1,422	high
St. Catharines	96	1,448	high
Oakville	139	1,487	high
Barrie	99	1,508	high
Windsor	146	1,561	high
Guelph	87	1,622	high
Markham	212	1,668	high
Waterloo	64	1,747	high
Kitchener	137	1,818	high
Orangeville	16	1,951	high
Richmond Hill	101	2,046	high
Newmarket	38	2,326	high
Brampton	266	2,436	high
Mississauga	292	2,640	high
Toronto	630	4,587	high
Average	423	547	
Median	255	164	

Land Area and Density by Geographic Location

	2018		Density Ranking
	Land Area (Sq. Km)	Population Density Per Sq. Km	
North Stormont	516	14	low
Bancroft	230	18	low
Prince Edward County	1,050	24	low
Quinte West	494	92	mid
Belleville	247	215	mid
Kingston	415	311	mid
Ottawa	2,790	356	mid
Cornwall	62	789	high
Brockville	21	1,055	high
Peterborough	64	1,326	high
Eastern Avg	589	420	
Median	331	263	

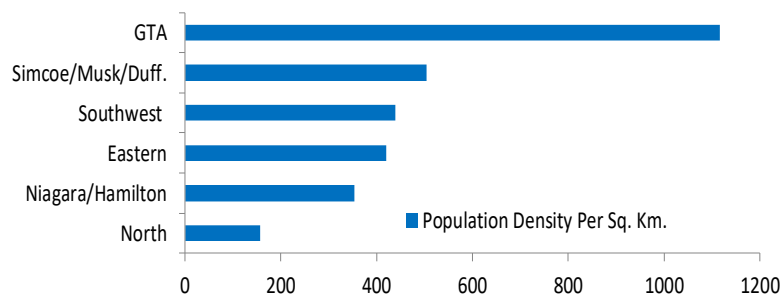
Municipality	2018		Density Ranking
	Land Area (Sq. Km)	Population Density Per Sq. Km	
Wainfleet	217	31	low
West Lincoln	388	40	low
Pelham	126	142	mid
Niagara-on-the-Lake	133	144	mid
Lincoln	163	155	mid
Port Colborne	122	156	mid
Fort Erie	166	194	mid
Thorold	83	240	mid
Grimsby	69	425	mid
Niagara Falls	210	447	mid
Hamilton	1,117	506	high
Welland	81	680	high
St. Catharines	96	1,448	high
Niagara/Hamilton Avg	229	354	
Median	133	194	

Municipality	2018		Density Ranking
	Land Area (Sq. Km)	Population Density Per Sq. Km	
Brock	423	29	low
King	333	83	mid
East Gwillimbury	245	105	mid
Caledon	688	105	mid
Clarington	611	162	mid
Georgina	288	167	mid
Halton Hills	276	234	mid
Whitchurch-Stouffville	206	250	mid
Milton	363	329	mid
Pickering	232	418	mid
Whitby	147	929	high
Burlington	186	1,044	high
Oshawa	146	1,168	high
Aurora	50	1,176	high
Vaughan	274	1,193	high
Oakville	139	1,487	high
Markham	212	1,668	high
Richmond Hill	101	2,046	high
Newmarket	38	2,326	high
Brampton	266	2,436	high
Mississauga	292	2,640	high
Toronto	630	4,587	high
GTA Avg	279	1,117	
Median	256	987	

Land Area and Density by Geographic Location (cont'd)

Municipality	2018 Population		Density Ranking
	Land Area (Sq. Km)	Density Per Sq. Km	
Greenstone	2,767	2	low
Timmins	2,979	14	low
Elliot Lake	715	15	low
Greater Sudbury	3,228	52	low
Espanola	83	61	mid
Kenora	212	74	mid
North Bay	319	165	mid
Sault Ste. Marie	223	339	mid
Thunder Bay	328	341	mid
Parry Sound	13	504	high
North Avg	1,087	157	
Median	324	67	

Municipality	2018 Population		Density Ranking
	Land Area (Sq. Km)	Density Per Sq. Km	
Gravenhurst	518	25	low
Bracebridge	628	27	low
Huntsville	710	29	low
Tiny	337	37	low
Springwater	536	38	low
Tay	139	76	mid
Innisfil	263	151	mid
Penetanguishene	26	362	mid
Midland	35	500	mid
Collingwood	34	705	high
Orillia	29	1,143	high
Barrie	99	1,508	high
Orangeville	16	1,951	high
Simcoe/Musk./Duff. Avg	259	504	
Median	139	151	

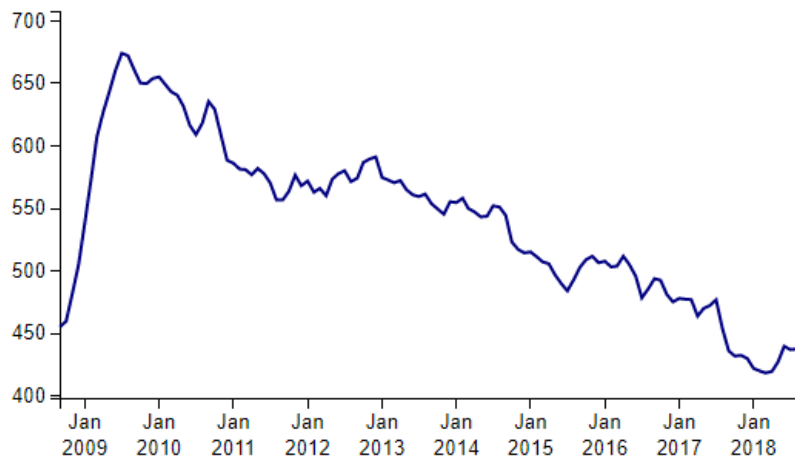


Municipality	2018 Population		Density Ranking
	Land Area (Sq. Km)	Density Per Sq. Km	
North Middlesex	598	11	low
Grey Highlands	883	12	low
Brockton	565	17	low
Meaford	589	19	low
Mapleton	535	21	low
Kincardine	538	22	low
Wellington North	526	24	low
North Perth	493	28	low
Minto	301	30	low
Middlesex Centre	588	31	low
Lambton Shores	331	33	low
Puslinch	215	36	low
Halldimand	1,252	38	low
Erin	298	41	low
Norfolk	1,608	42	low
Chatham-Kent	2,458	43	low
Wellesley	278	43	low
Brant	843	46	low
Guelph-Eramosa	292	47	low
Central Elgin	280	47	low
North Dumfries	187	59	low
Centre Wellington	408	74	mid
Strathroy-Caradoc	271	80	mid
Woolwich	326	82	mid
Wilmot	264	83	mid
Saugeen Shores	171	86	mid
Sarnia	165	450	mid
St. Marys	12	628	high
Tillsonburg	22	750	high
Owen Sound	24	909	high
London	420	968	high
Ingersoll	13	1,061	high
St. Thomas	36	1,148	high
Stratford	28	1,165	high
Cambridge	113	1,207	high
Brantford	72	1,422	high
Windsor	146	1,561	high
Guelph	87	1,622	high
Waterloo	64	1,747	high
Kitchener	137	1,818	high
Southwest Avg	411	439	
Median	286	53	

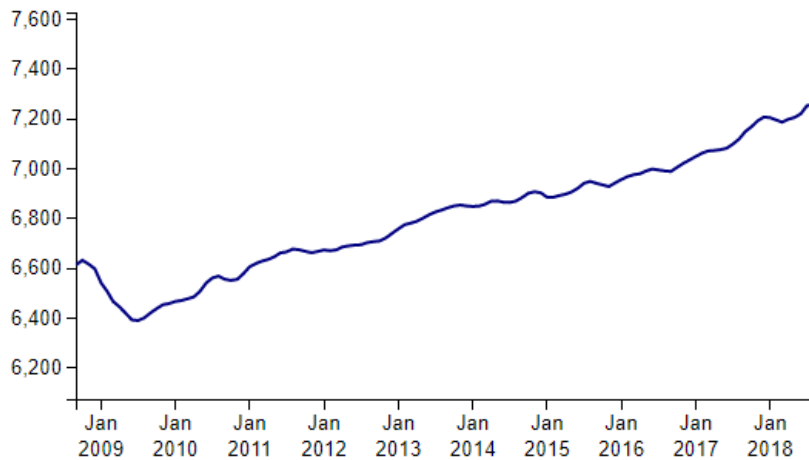
Labour Statistics

The labour force is defined as the number of people aged 15 and over who are employed and unemployed. Labour force statistics are an important measure of the economy’s potential. The larger the percentage of the population that enters the labour force, the larger the potential output and standard of living. Growth in the labour force implies expansion potential. The rate of employment of the community’s citizens is a measure of and an influence on the community’s ability to support its local business sector. A decline in employment base or higher than average rates of unemployment can be a warning signal that overall economic activity may be declining. Unemployment does not capture working age residents who are unemployed and are no longer actively seeking employment. The employment rate provides a fuller picture of employment in the community.

Unemployment — Ontario



Employment — Ontario



Labour Statistics CMA

CMA	Employment Rate Sept 2018	Employment % Change 2017-2018	Participation Rate	Participation Rate % Change 2017-2018	Unemployment Rate Sept 2018	Unemployment Rate % Change 2017-2018
Barrie	67.0%	-0.9%	71.2%	-1.1%	5.8%	-0.2%
Brantford	58.3%	-3.8%	61.9%	-3.8%	5.8%	0.4%
Greater Sudbury	57.4%	-0.5%	61.3%	-0.3%	6.4%	0.4%
Guelph	65.2%	-3.7%	67.7%	-5.5%	3.6%	-2.3%
Hamilton	61.1%	-4.2%	64.4%	-3.8%	5.2%	1.0%
Kingston	60.6%	-1.1%	64.2%	-1.1%	5.5%	0.1%
Kitchener/Cambridge/ Waterloo	68.0%	0.7%	71.7%	1.0%	5.1%	0.3%
London	58.3%	2.5%	61.4%	2.4%	5.2%	-0.2%
Oshawa	65.2%	1.5%	69.1%	2.2%	5.6%	0.8%
Ottawa-Gatineau	64.1%	0.6%	67.1%	-0.3%	4.5%	-1.3%
Peterborough	61.5%	1.5%	65.2%	1.1%	5.6%	-1.2%
St Catharines-Niagara	56.9%	0.3%	61.5%	1.0%	7.5%	1.0%
Thunder Bay	61.4%	1.5%	64.8%	1.7%	5.3%	0.2%
Toronto	61.4%	-0.6%	65.4%	-0.6%	6.1%	0.0%
Windsor	55.4%	-2.2%	59.7%	-1.4%	7.3%	1.6%
Ontario	60.9%	-0.2%	64.5%	-0.3%	5.7%	0.0%

Source: Stats Canada

Assessment Per Capita (Sorted by Unweighted Assessment)

Property assessment is the basis upon which municipalities raise taxes. A strong assessment base is critical to a municipality’s ability to generate revenues. Assessment per capita statistics have been compared to provide an indication of the “richness” of the assessment base in each municipality.

Unweighted assessment provides the actual current value assessment of the properties.

Weighted assessment reflects the basis upon which property taxes are levied after applying the tax ratios to the various property classes to the unweighted assessment.

Municipality	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Elliot Lake	\$ 49,556	\$ 55,809	low	low
Windsor	\$ 70,740	\$ 89,181	low	low
Espanola	\$ 74,662	\$ 95,740	low	low
Cornwall	\$ 77,046	\$ 101,758	low	low
St. Thomas	\$ 79,492	\$ 94,092	low	low
Timmins	\$ 80,049	\$ 96,701	low	low
Welland	\$ 82,100	\$ 91,809	low	low
Sault Ste. Marie	\$ 87,701	\$ 112,497	low	low
Owen Sound	\$ 90,150	\$ 109,736	low	low
Thunder Bay	\$ 92,226	\$ 114,994	low	low
Ingersoll	\$ 92,868	\$ 113,347	low	low
Bancroft	\$ 94,650	\$ 95,422	low	low
Port Colborne	\$ 96,242	\$ 107,878	low	low
Quinte West	\$ 96,974	\$ 106,167	low	low
Sarnia	\$ 97,322	\$ 112,509	low	low
Tillsonburg	\$ 98,390	\$ 116,633	low	low
Brockville	\$ 99,130	\$ 121,702	low	low
Belleville	\$ 99,663	\$ 126,825	low	mid
Brantford	\$ 102,171	\$ 122,952	low	low
St. Catharines	\$ 103,081	\$ 119,650	low	low
Greater Sudbury	\$ 104,015	\$ 127,985	low	mid
North Bay	\$ 104,307	\$ 124,452	low	mid
Peterborough	\$ 104,810	\$ 118,983	low	low
London	\$ 105,144	\$ 120,661	low	low
Parry Sound	\$ 105,525	\$ 122,599	low	low
St. Marys	\$ 105,921	\$ 120,810	low	low
Penetanguishene	\$ 108,151	\$ 111,153	low	low
Thorold	\$ 109,101	\$ 121,396	low	low
Midland	\$ 110,881	\$ 117,659	low	low
Kenora	\$ 111,838	\$ 132,512	low	mid
Fort Erie	\$ 111,853	\$ 119,871	low	low
Kitchener	\$ 116,058	\$ 136,243	low	mid
Minto	\$ 116,637	\$ 99,007	low	low
Oshawa	\$ 116,675	\$ 131,036	low	mid
Stratford	\$ 117,383	\$ 142,680	low	mid
Orillia	\$ 118,401	\$ 140,299	low	mid

Assessment Per Capita (Sorted by Unweighted Assessment) (cont'd)

Municipality	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Niagara Falls	\$ 119,136	\$ 145,134	mid	mid
Chatham-Kent	\$ 119,182	\$ 95,494	mid	low
Strathroy-Caradoc	\$ 120,420	\$ 112,270	mid	low
Cambridge	\$ 121,506	\$ 147,676	mid	mid
Hamilton	\$ 123,694	\$ 146,819	mid	mid
Tay	\$ 124,259	\$ 122,533	mid	low
Orangeville	\$ 127,343	\$ 136,426	mid	mid
Kingston	\$ 128,262	\$ 146,747	mid	mid
Barrie	\$ 129,721	\$ 139,665	mid	mid
Greenstone	\$ 130,518	\$ 127,794	mid	mid
West Lincoln	\$ 130,985	\$ 121,413	mid	low
Haldimand	\$ 131,748	\$ 125,004	mid	mid
Clarington	\$ 133,155	\$ 136,930	mid	mid
Guelph	\$ 139,291	\$ 165,252	mid	high
Norfolk	\$ 139,339	\$ 123,997	mid	low
Brockton	\$ 139,798	\$ 106,270	mid	low
Brampton	\$ 140,308	\$ 149,135	mid	mid
Lincoln	\$ 141,793	\$ 142,067	mid	mid
Pelham	\$ 142,156	\$ 141,412	mid	mid
Grimsby	\$ 143,810	\$ 153,059	mid	mid
Wellington North	\$ 147,042	\$ 114,949	mid	low
Central Elgin	\$ 148,557	\$ 128,634	mid	mid
Whitby	\$ 150,288	\$ 161,449	mid	mid
Centre Wellington	\$ 152,007	\$ 144,000	mid	mid
Wainfleet	\$ 153,135	\$ 138,714	mid	mid
Georgina	\$ 154,729	\$ 153,478	mid	mid
Brock	\$ 155,114	\$ 137,843	mid	mid
North Stormont	\$ 157,983	\$ 105,544	mid	low
Wilmot	\$ 159,381	\$ 150,091	mid	mid
Meaford	\$ 161,150	\$ 146,718	mid	mid
Brant	\$ 161,479	\$ 154,147	mid	mid
Ottawa	\$ 164,103	\$ 194,028	mid	high
Waterloo	\$ 164,531	\$ 194,966	mid	high
Woolwich	\$ 165,349	\$ 166,951	mid	high
Prince Edward County	\$ 165,730	\$ 157,062	mid	mid
Wellesley	\$ 167,265	\$ 136,354	mid	mid

Assessment Per Capita (Sorted by Unweighted Assessment) (cont'd)

Municipality	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Collingwood	\$ 170,793	\$ 177,145	high	high
Pickering	\$ 175,091	\$ 187,269	high	high
Springwater	\$ 177,271	\$ 165,762	high	high
Saugeen Shores	\$ 177,948	\$ 174,964	high	high
Innisfil	\$ 179,107	\$ 175,252	high	high
Milton	\$ 183,143	\$ 197,531	high	high
Huntsville	\$ 184,033	\$ 184,555	high	high
Bracebridge	\$ 186,068	\$ 186,348	high	high
North Perth	\$ 187,449	\$ 127,259	high	mid
North Dumfries	\$ 188,250	\$ 198,361	high	high
Newmarket	\$ 190,605	\$ 197,521	high	high
Halton Hills	\$ 191,864	\$ 202,944	high	high
Mississauga	\$ 195,204	\$ 220,161	high	high
Kincardine	\$ 196,159	\$ 175,934	high	high
Guelph-Eramosa	\$ 201,118	\$ 181,487	high	high
Erin	\$ 202,247	\$ 186,496	high	high
Middlesex Centre	\$ 205,689	\$ 155,170	high	mid
Burlington	\$ 207,355	\$ 234,312	high	high
Grey Highlands	\$ 209,673	\$ 176,167	high	high
Mapleton	\$ 213,981	\$ 135,649	high	mid
Whitchurch-Stouffville	\$ 220,586	\$ 220,377	high	high
Toronto	\$ 222,667	\$ 320,682	high	high
Caledon	\$ 236,060	\$ 235,797	high	high
East Gwillimbury	\$ 240,312	\$ 235,891	high	high
Markham	\$ 241,816	\$ 249,067	high	high
Aurora	\$ 244,870	\$ 250,861	high	high
Lambton Shores	\$ 245,964	\$ 216,573	high	high
Niagara-on-the-Lake	\$ 259,936	\$ 274,476	high	high
Gravenhurst	\$ 261,645	\$ 262,220	high	high
North Middlesex	\$ 263,607	\$ 135,367	high	mid
Richmond Hill	\$ 264,402	\$ 270,035	high	high
Oakville	\$ 272,192	\$ 296,552	high	high
Vaughan	\$ 272,434	\$ 286,894	high	high
Puslinch	\$ 276,942	\$ 290,895	high	high
Tiny	\$ 305,257	\$ 298,534	high	high
King	\$ 310,146	\$ 297,667	high	high
Average	\$ 154,140	\$ 156,898		
Median	\$ 141,974	\$ 139,982		

Taxable Assessment Per Capita (Grouped by Location, sorted by unweighted assessment)

Eastern Municipalities

Municipality	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Cornwall	\$ 77,046	\$ 101,758	low	low
Bancroft	\$ 94,650	\$ 95,422	low	low
Quinte West	\$ 96,974	\$ 106,167	low	low
Brockville	\$ 99,130	\$ 121,702	low	low
Belleville	\$ 99,663	\$ 126,825	low	mid
Peterborough	\$ 104,810	\$ 118,983	low	low
Kingston	\$ 128,262	\$ 146,747	mid	mid
North Stormont	\$ 157,983	\$ 105,544	mid	low
Ottawa	\$ 164,103	\$ 194,028	mid	high
Prince Edward County	\$ 165,730	\$ 157,062	mid	mid
Eastern Avg	\$ 118,835	\$ 127,424		
Median	\$ 102,236	\$ 120,342		

Niagara/Hamilton Municipalities

Municipality	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Welland	\$ 82,100	\$ 91,809	low	low
Port Colborne	\$ 96,242	\$ 107,878	low	low
St. Catharines	\$ 103,081	\$ 119,650	low	low
Thorold	\$ 109,101	\$ 121,396	low	low
Fort Erie	\$ 111,853	\$ 119,871	low	low
Niagara Falls	\$ 119,136	\$ 145,134	mid	mid
Hamilton	\$ 123,694	\$ 146,819	mid	mid
West Lincoln	\$ 130,985	\$ 121,413	mid	low
Lincoln	\$ 141,793	\$ 142,067	mid	mid
Pelham	\$ 142,156	\$ 141,412	mid	mid
Grimsby	\$ 143,810	\$ 153,059	mid	mid
Wainfleet	\$ 153,135	\$ 138,714	mid	mid
Niagara-on-the-Lake	\$ 259,936	\$ 274,476	high	high
Niagara/Hamilton Avg	\$ 132,079	\$ 140,285		
Median	\$ 123,694	\$ 138,714		

Taxable Assessment Per Capita (cont'd)
(Grouped by Location, sorted by unweighted assessment)

GTA Municipalities

Municipality	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Oshawa	\$ 116,675	\$ 131,036	low	mid
Clarington	\$ 133,155	\$ 136,930	mid	mid
Brampton	\$ 140,308	\$ 149,135	mid	mid
Whitby	\$ 150,288	\$ 161,449	mid	mid
Georgina	\$ 154,729	\$ 153,478	mid	mid
Brock	\$ 155,114	\$ 137,843	mid	mid
Pickering	\$ 175,091	\$ 187,269	high	high
Milton	\$ 183,143	\$ 197,531	high	high
Newmarket	\$ 190,605	\$ 197,521	high	high
Halton Hills	\$ 191,864	\$ 202,944	high	high
Mississauga	\$ 195,204	\$ 220,161	high	high
Burlington	\$ 207,355	\$ 234,312	high	high
Whitchurch-Stouffville	\$ 220,586	\$ 220,377	high	high
Toronto	\$ 222,667	\$ 320,682	high	high
Caledon	\$ 236,060	\$ 235,797	high	high
East Gwillimbury	\$ 240,312	\$ 235,891	high	high
Markham	\$ 241,816	\$ 249,067	high	high
Aurora	\$ 244,870	\$ 250,861	high	high
Richmond Hill	\$ 264,402	\$ 270,035	high	high
Oakville	\$ 272,192	\$ 296,552	high	high
Vaughan	\$ 272,434	\$ 286,894	high	high
King	\$ 310,146	\$ 297,667	high	high
GTA Avg	\$ 205,410	\$ 216,974		
Median	\$ 201,279	\$ 220,269		

Taxable Assessment Per Capita (cont'd)
(Grouped by Location, sorted by unweighted assessment)

Northern Municipalities

Municipality	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Elliot Lake	\$ 49,556	\$ 55,809	low	low
Espanola	\$ 74,662	\$ 95,740	low	low
Timmins	\$ 80,049	\$ 96,701	low	low
Sault Ste. Marie	\$ 87,701	\$ 112,497	low	low
Thunder Bay	\$ 92,226	\$ 114,994	low	low
Greater Sudbury	\$ 104,015	\$ 127,985	low	mid
North Bay	\$ 104,307	\$ 124,452	low	mid
Parry Sound	\$ 105,525	\$ 122,599	low	low
Kenora	\$ 111,838	\$ 132,512	low	mid
Greenstone	\$ 130,518	\$ 127,794	mid	mid
North Avg	\$ 94,040	\$ 111,108		
Median	\$ 98,121	\$ 118,797		

Simcoe/Muskoka/Dufferin Municipalities

Municipality	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Penetanguishene	\$ 108,151	\$ 111,153	low	low
Midland	\$ 110,881	\$ 117,659	low	low
Orillia	\$ 118,401	\$ 140,299	low	mid
Tay	\$ 124,259	\$ 122,533	mid	low
Orangeville	\$ 127,343	\$ 136,426	mid	mid
Barrie	\$ 129,721	\$ 139,665	mid	mid
Collingwood	\$ 170,793	\$ 177,145	high	high
Springwater	\$ 177,271	\$ 165,762	high	high
Innisfil	\$ 179,107	\$ 175,252	high	high
Huntsville	\$ 184,033	\$ 184,555	high	high
Bracebridge	\$ 186,068	\$ 186,348	high	high
Gravenhurst	\$ 261,645	\$ 262,220	high	high
Tiny	\$ 305,257	\$ 298,534	high	high
Simcoe/Musk./Duff. Avg	\$ 167,918	\$ 170,581		
Median	\$ 170,793	\$ 165,762		

Taxable Assessment Per Capita (cont'd) (Grouped by Location, sorted by unweighted assessment)
Southwest Municipalities

Municipality	2018 Unweighted Assessment per Capita	2018 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Windsor	\$ 70,740	\$ 89,181	low	low
St. Thomas	\$ 79,492	\$ 94,092	low	low
Owen Sound	\$ 90,150	\$ 109,736	low	low
Ingersoll	\$ 92,868	\$ 113,347	low	low
Sarnia	\$ 97,322	\$ 112,509	low	low
Tillsonburg	\$ 98,390	\$ 116,633	low	low
Brantford	\$ 102,171	\$ 122,952	low	low
London	\$ 105,144	\$ 120,661	low	low
St. Marys	\$ 105,921	\$ 120,810	low	low
Kitchener	\$ 116,058	\$ 136,243	low	mid
Minto	\$ 116,637	\$ 99,007	low	low
Stratford	\$ 117,383	\$ 142,680	low	mid
Chatham-Kent	\$ 119,182	\$ 95,494	mid	low
Strathroy-Caradoc	\$ 120,420	\$ 112,270	mid	low
Cambridge	\$ 121,506	\$ 147,676	mid	mid
Haldimand	\$ 131,748	\$ 125,004	mid	mid
Guelph	\$ 139,291	\$ 165,252	mid	high
Norfolk	\$ 139,339	\$ 123,997	mid	low
Brockton	\$ 139,798	\$ 106,270	mid	low
Wellington North	\$ 147,042	\$ 114,949	mid	low
Central Elgin	\$ 148,557	\$ 128,634	mid	mid
Centre Wellington	\$ 152,007	\$ 144,000	mid	mid
Wilmot	\$ 159,381	\$ 150,091	mid	mid
Meaford	\$ 161,150	\$ 146,718	mid	mid
Brant	\$ 161,479	\$ 154,147	mid	mid
Waterloo	\$ 164,531	\$ 194,966	mid	high
Woolwich	\$ 165,349	\$ 166,951	mid	high
Wellesley	\$ 167,265	\$ 136,354	mid	mid
Saugeen Shores	\$ 177,948	\$ 174,964	high	high
North Perth	\$ 187,449	\$ 127,259	high	mid
North Dumfries	\$ 188,250	\$ 198,361	high	high
Kincardine	\$ 196,159	\$ 175,934	high	high
Guelph-Eramosa	\$ 201,118	\$ 181,487	high	high
Erin	\$ 202,247	\$ 186,496	high	high
Middlesex Centre	\$ 205,689	\$ 155,170	high	mid
Grey Highlands	\$ 209,673	\$ 176,167	high	high
Mapleton	\$ 213,981	\$ 135,649	high	mid
Lambton Shores	\$ 245,964	\$ 216,573	high	high
North Middlesex	\$ 263,607	\$ 135,367	high	mid
Puslinch	\$ 276,942	\$ 290,895	high	high
Southwest Avg	\$ 152,484	\$ 143,624		
Median	\$ 147,800	\$ 135,946		

Unweighted Assessment—Trend

The tables on the next several pages reflect the change in unweighted assessment from 2013-2018. The changes in assessment trends are related to new growth as well as changes in market value of existing properties. The changes include the impact of reassessment as well as growth. The table has been sorted from low to high for the 2017-2018 % change in assessment.

	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	Ranking 2017 - 2018
Meaford	5.6%	5.2%	4.5%	0.4%	0.3%	low
Owen Sound	3.3%	2.5%	2.0%	-0.9%	1.4%	low
Brockville	4.7%	3.6%	6.2%	-2.5%	1.5%	low
North Bay	6.1%	4.9%	5.1%	-1.1%	2.3%	low
Elliot Lake	N/A	5.1%	4.7%	-1.0%	2.3%	low
St. Marys	N/A	N/A	3.0%	3.1%	2.7%	low
Windsor	1.4%	1.2%	1.4%	2.9%	2.7%	low
Timmins	7.1%	6.5%	5.8%	-1.0%	2.9%	low
Bracebridge	2.9%	2.5%	2.6%	0.9%	3.0%	low
Peterborough	3.3%	2.9%	3.0%	4.5%	3.0%	low
Brant	5.9%	5.2%	5.9%	6.3%	3.1%	low
Gravenhurst	2.7%	3.1%	3.0%	1.7%	3.3%	low
Belleville	3.3%	3.9%	2.9%	1.5%	3.6%	low
Saugeen Shores	5.9%	6.0%	5.1%	-0.3%	3.6%	low
Huntsville	2.2%	2.8%	2.4%	1.4%	3.7%	low
Ottawa	7.8%	6.5%	7.2%	5.8%	3.8%	low
Fort Erie	2.0%	1.9%	1.8%	-0.2%	3.8%	low
Sarnia	2.1%	2.0%	2.3%	2.5%	3.8%	low
London	3.7%	4.6%	3.5%	4.7%	4.0%	low
Greater Sudbury	8.3%	6.3%	4.9%	-1.0%	4.1%	low
Port Colborne	2.7%	3.0%	2.2%	1.5%	4.3%	low
Parry Sound	N/A	N/A	2.7%	-5.0%	4.5%	low
St. Thomas	2.1%	3.1%	3.0%	2.3%	4.5%	low
Sault Ste. Marie	7.3%	6.3%	6.2%	2.2%	4.5%	low
Prince Edward County	5.8%	4.2%	4.4%	5.0%	4.6%	low
Quinte West	3.5%	4.1%	3.1%	2.8%	4.6%	low
Stratford	5.8%	4.0%	3.8%	3.3%	4.7%	low
Kingston	5.9%	1.3%	4.8%	3.7%	4.7%	low
Greenstone	2.3%	2.2%	1.9%	3.4%	4.7%	low
Ingersoll	0.9%	5.4%	3.2%	2.3%	4.8%	low
Welland	2.8%	3.0%	1.9%	3.4%	4.9%	low
Tillsonburg	3.6%	3.3%	2.6%	1.5%	5.0%	low

Unweighted Assessment—Trend (cont'd)

	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	Ranking 2017 - 2018
Cambridge	4.1%	3.8%	3.7%	4.3%	5.1%	mid
Kenora	6.7%	6.5%	6.1%	3.8%	5.1%	mid
St. Catharines	3.2%	2.8%	2.4%	2.7%	5.1%	mid
Kitchener	5.5%	6.1%	5.3%	5.3%	5.3%	mid
Central Elgin	N/A	N/A	N/A	3.6%	5.4%	mid
Collingwood	N/A	3.6%	3.9%	4.6%	5.6%	mid
Kincardine	N/A	N/A	5.4%	2.0%	5.6%	mid
Cornwall	10.6%	6.4%	6.7%	-1.4%	5.7%	mid
Strathroy-Caradoc	N/A	4.5%	4.2%	6.2%	5.7%	mid
Orillia	2.7%	2.6%	2.3%	3.0%	5.7%	mid
Wilmot	5.6%	5.3%	5.2%	4.9%	5.8%	mid
Erin	N/A	N/A	4.9%	4.8%	5.9%	mid
Brock	3.7%	4.1%	3.7%	4.9%	5.9%	mid
Thunder Bay	7.2%	7.1%	7.5%	5.6%	6.1%	mid
Brantford	N/A	N/A	N/A	N/A	6.1%	mid
Thorold	3.6%	3.7%	3.9%	3.4%	6.2%	mid
Grey Highlands	N/A	6.9%	6.4%	3.7%	6.3%	mid
Orangeville	4.3%	4.1%	4.3%	4.6%	6.4%	mid
Lambton Shores	6.4%	5.7%	5.7%	5.3%	6.5%	mid
Wainfleet	3.1%	2.8%	2.9%	6.3%	6.5%	mid
Woolwich	4.8%	5.3%	4.2%	6.4%	6.5%	mid
Pelham	3.4%	3.3%	4.0%	4.3%	6.5%	mid
Centre Wellington	N/A	N/A	4.8%	5.9%	6.6%	mid
North Dumfries	3.8%	3.6%	3.9%	6.0%	6.7%	mid
Mississauga	5.7%	5.5%	5.1%	6.6%	6.7%	mid
Barrie	3.0%	3.3%	2.8%	7.5%	6.7%	mid
Guelph	4.3%	6.4%	3.8%	8.6%	6.7%	mid
Chatham-Kent	N/A	N/A	4.8%	5.3%	6.8%	mid
Puslinch	N/A	N/A	4.3%	2.0%	7.1%	mid
Guelph-Eramosa	N/A	N/A	4.6%	6.2%	7.2%	mid
Halton Hills	8.5%	6.2%	4.8%	6.4%	7.2%	mid
Minto	N/A	N/A	4.6%	7.5%	7.3%	mid
Hamilton	4.3%	4.5%	4.8%	6.3%	7.3%	mid
Haldimand	N/A	N/A	N/A	5.1%	7.3%	mid

Unweighted Assessment—Trend (cont'd)

	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	Ranking 2017 - 2018
Lincoln	3.9%	4.5%	3.7%	5.2%	7.6%	high
Middlesex Centre	7.3%	7.4%	6.6%	6.6%	7.8%	high
Burlington	5.4%	6.2%	5.3%	6.9%	7.8%	high
Waterloo	6.6%	6.0%	5.8%	5.6%	8.1%	high
Caledon	7.4%	7.1%	6.3%	7.3%	8.4%	high
Toronto	6.5%	6.7%	6.7%	8.8%	8.7%	high
Grimsby	3.2%	4.8%	4.3%	7.9%	8.8%	high
Brampton	7.7%	7.4%	7.3%	8.4%	8.8%	high
Wellesley	6.5%	5.8%	5.0%	8.7%	8.9%	high
Niagara-on-the-Lake	5.8%	9.7%	6.4%	7.4%	9.0%	high
Wellington North	N/A	N/A	5.5%	9.3%	9.1%	high
Vaughan	7.7%	7.5%	6.3%	9.0%	9.1%	high
Whitby	5.1%	4.3%	4.1%	9.6%	9.2%	high
Clarington	7.3%	4.7%	4.4%	8.6%	9.3%	high
Georgina	4.9%	4.6%	5.1%	8.7%	9.8%	high
Milton	8.5%	9.1%	7.6%	7.6%	9.8%	high
Oakville	6.8%	7.7%	6.9%	7.5%	10.0%	high
Oshawa	3.8%	3.2%	3.8%	10.6%	10.2%	high
West Lincoln	4.9%	3.6%	4.5%	9.4%	10.2%	high
Newmarket	8.0%	6.3%	5.6%	9.3%	10.4%	high
Whitchurch-Stouffville	8.4%	6.6%	5.7%	10.4%	10.6%	high
Markham	9.3%	8.5%	7.9%	11.5%	10.6%	high
King	11.7%	10.3%	10.1%	8.4%	10.7%	high
Mapleton	N/A	N/A	8.4%	11.5%	10.9%	high
Niagara Falls	3.7%	7.2%	5.0%	-0.9%	11.2%	high
Aurora	7.6%	7.3%	8.8%	11.5%	11.5%	high
Richmond Hill	8.7%	8.1%	7.5%	13.0%	11.7%	high
North Middlesex	N/A	N/A	N/A	12.6%	11.8%	high
Springwater	4.0%	4.8%	4.4%	6.3%	12.1%	high
North Perth	N/A	N/A	N/A	12.6%	12.2%	high
Innisfil	4.9%	4.7%	6.1%	8.0%	12.5%	high
Pickering	5.8%	4.5%	4.6%	3.8%	13.7%	high
East Gwillimbury	8.8%	5.5%	4.6%	13.4%	15.9%	high
Average	5.3%	5.0%	4.7%	5.1%	6.7%	
Median	5.1%	4.8%	4.6%	5.2%	6.4%	

Unweighted Assessment—Trend (Grouped by Location, sorted by 2017-2018)

Eastern	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	Ranking 2017 - 2018
Brockville	4.7%	3.6%	6.2%	-2.5%	1.5%	low
Peterborough	3.3%	2.9%	3.0%	4.5%	3.0%	low
Belleville	3.3%	3.9%	2.9%	1.5%	3.6%	low
Ottawa	7.8%	6.5%	7.2%	5.8%	3.8%	low
Prince Edward County	5.8%	4.2%	4.4%	5.0%	4.6%	low
Quinte West	3.5%	4.1%	3.1%	2.8%	4.6%	low
Kingston	5.9%	1.3%	4.8%	3.7%	4.7%	low
Cornwall	10.6%	6.4%	6.7%	-1.4%	5.7%	mid
Average	5.6%	4.1%	4.8%	2.4%	3.9%	
Median	5.3%	4.0%	4.6%	3.3%	4.2%	

Niagara/Hamilton	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	Ranking 2017 - 2018
Fort Erie	2.0%	1.9%	1.8%	-0.2%	3.8%	low
Port Colborne	2.7%	3.0%	2.2%	1.5%	4.3%	low
Welland	2.8%	3.0%	1.9%	3.4%	4.9%	low
St. Catharines	3.2%	2.8%	2.4%	2.7%	5.1%	mid
Thorold	3.6%	3.7%	3.9%	3.4%	6.2%	mid
Wainfleet	3.1%	2.8%	2.9%	6.3%	6.5%	mid
Pelham	3.4%	3.3%	4.0%	4.3%	6.5%	mid
Hamilton	4.3%	4.5%	4.8%	6.3%	7.3%	mid
Lincoln	3.9%	4.5%	3.7%	5.2%	7.6%	high
Grimsby	3.2%	4.8%	4.3%	7.9%	8.8%	high
Niagara-on-the-Lake	5.8%	9.7%	6.4%	7.4%	9.0%	high
West Lincoln	4.9%	3.6%	4.5%	9.4%	10.2%	high
Niagara Falls	3.7%	7.2%	5.0%	-0.9%	11.2%	high
Average	3.6%	4.2%	3.7%	4.4%	7.0%	
Median	3.4%	3.6%	3.9%	4.3%	6.5%	

Unweighted Assessment—Trend (Grouped by Location, sorted by 2017-2018) (cont'd)

GTA	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	Ranking 2017 - 2018
Brock	3.7%	4.1%	3.7%	4.9%	5.9%	mid
Mississauga	5.7%	5.5%	5.1%	6.6%	6.7%	mid
Halton Hills	8.5%	6.2%	4.8%	6.4%	7.2%	mid
Burlington	5.4%	6.2%	5.3%	6.9%	7.8%	high
Caledon	7.4%	7.1%	6.3%	7.3%	8.4%	high
Toronto	6.5%	6.7%	6.7%	8.8%	8.7%	high
Brampton	7.7%	7.4%	7.3%	8.4%	8.8%	high
Vaughan	7.7%	7.5%	6.3%	9.0%	9.1%	high
Whitby	5.1%	4.3%	4.1%	9.6%	9.2%	high
Clarington	5.6%	4.7%	4.4%	8.6%	9.3%	high
Georgina	4.9%	4.6%	5.1%	8.7%	9.8%	high
Milton	8.5%	9.1%	7.6%	7.6%	9.8%	high
Oakville	6.8%	7.7%	6.9%	7.5%	10.0%	high
Oshawa	3.8%	3.2%	3.8%	10.6%	10.2%	high
Newmarket	8.0%	6.3%	5.6%	9.3%	10.4%	high
Whitchurch-Stouffville	8.4%	6.6%	5.7%	10.4%	10.6%	high
Markham	9.3%	8.5%	7.9%	11.5%	10.6%	high
King	11.7%	10.3%	10.1%	8.4%	10.7%	high
Aurora	7.6%	7.3%	8.8%	11.5%	11.5%	high
Richmond Hill	8.7%	8.1%	7.5%	13.0%	11.7%	high
Pickering	5.8%	4.5%	4.6%	3.8%	13.7%	high
East Gwillimbury	8.8%	5.5%	4.6%	13.4%	15.9%	high
Average	7.1%	6.4%	6.0%	8.7%	9.8%	
Median	7.5%	6.5%	5.7%	8.6%	9.8%	

Unweighted Assessment—Trend (Grouped by Location, sorted by 2017-18) (cont'd)

Southwest	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	Ranking 2017 - 2018
Meaford	5.6%	5.2%	4.5%	0.4%	0.3%	low
Owen Sound	3.3%	2.5%	2.0%	-0.9%	1.4%	low
St. Marys	N/A	N/A	3.0%	3.1%	2.7%	low
Windsor	1.4%	1.2%	1.4%	2.9%	2.7%	low
Brant	5.9%	5.2%	5.9%	6.3%	3.1%	low
Saugeen Shores	5.9%	6.0%	5.1%	-0.3%	3.6%	low
Sarnia	2.1%	2.0%	2.3%	2.5%	3.8%	low
London	3.7%	4.6%	3.5%	4.7%	4.0%	low
St. Thomas	2.1%	3.1%	3.0%	2.3%	4.5%	low
Stratford	5.8%	4.0%	3.8%	3.3%	4.7%	low
Ingersoll	0.9%	5.4%	3.2%	2.3%	4.8%	low
Tillsonburg	3.6%	3.3%	2.6%	1.5%	5.0%	low
Cambridge	4.1%	3.8%	3.7%	4.3%	5.1%	mid
Kitchener	5.5%	6.1%	5.3%	5.3%	5.3%	mid
Central Elgin	N/A	N/A	N/A	3.6%	5.4%	mid
Kincardine	N/A	N/A	5.4%	2.0%	5.6%	mid
Strathroy-Caradoc	N/A	4.5%	4.2%	6.2%	5.7%	mid
Wilmot	5.6%	5.3%	5.2%	4.9%	5.8%	mid
Erin	N/A	N/A	4.9%	4.8%	5.9%	mid
Brantford	N/A	N/A	N/A	N/A	6.1%	mid
Grey Highlands	N/A	6.9%	6.4%	3.7%	6.3%	mid
Lambton Shores	6.4%	5.7%	5.7%	5.3%	6.5%	mid
Woolwich	4.8%	5.3%	4.2%	6.4%	6.5%	mid
Centre Wellington	N/A	N/A	4.8%	5.9%	6.6%	mid
North Dumfries	3.8%	3.6%	3.9%	6.0%	6.7%	mid
Guelph	4.3%	6.4%	3.8%	8.6%	6.7%	mid
Chatham-Kent	N/A	N/A	4.8%	5.3%	6.8%	mid
Puslinch	N/A	N/A	4.3%	2.0%	7.1%	mid
Guelph-Eramosa	N/A	N/A	4.6%	6.2%	7.2%	mid
Minto	N/A	N/A	4.6%	7.5%	7.3%	mid
Haldimand	N/A	N/A	N/A	5.1%	7.3%	mid
Middlesex Centre	7.3%	7.4%	6.6%	6.6%	7.8%	high
Waterloo	6.6%	6.0%	5.8%	5.6%	8.1%	high
Wellesley	6.5%	5.8%	5.0%	8.7%	8.9%	high
Wellington North	N/A	N/A	5.5%	9.3%	9.1%	high
Mapleton	N/A	N/A	8.4%	11.5%	10.9%	high
North Middlesex	N/A	N/A	N/A	12.6%	11.8%	high
North Perth	N/A	N/A	N/A	12.6%	12.2%	high
Average	4.5%	4.8%	4.5%	5.1%	6.0%	
Median	4.8%	5.2%	4.6%	5.1%	6.0%	

Unweighted Assessment—Trend (Grouped by Location, sorted by 2017-18) (cont'd)

North	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	Ranking 2017 - 2018
North Bay	6.1%	4.9%	5.1%	-1.1%	2.3%	low
Elliot Lake	N/A	5.1%	4.7%	-1.0%	2.3%	low
Timmins	7.1%	6.5%	5.8%	-1.0%	2.9%	low
Greater Sudbury	8.3%	6.3%	4.9%	-1.0%	4.1%	low
Parry Sound	N/A	N/A	2.7%	-5.0%	4.5%	low
Sault Ste. Marie	7.3%	6.3%	6.2%	2.2%	4.5%	low
Greenstone	2.3%	2.2%	1.9%	3.4%	4.7%	low
Kenora	6.7%	6.5%	6.1%	3.8%	5.1%	mid
Thunder Bay	7.2%	7.1%	7.5%	5.6%	6.1%	mid
Average	6.4%	5.6%	5.0%	0.7%	4.1%	
Median	7.1%	6.3%	5.1%	-1.0%	4.5%	

Simcoe/Musk./Duff.	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	Ranking 2017 - 2018
Bracebridge	2.9%	2.5%	2.6%	0.9%	3.0%	low
Gravenhurst	2.7%	3.1%	3.0%	1.7%	3.3%	low
Huntsville	2.2%	2.8%	2.4%	1.4%	3.7%	low
Collingwood	N/A	3.6%	3.9%	4.6%	5.6%	mid
Orillia	2.7%	2.6%	2.3%	3.0%	5.7%	mid
Orangeville	4.3%	4.1%	4.3%	4.6%	6.4%	mid
Barrie	3.0%	3.3%	2.8%	7.5%	6.7%	mid
Springwater	4.0%	4.8%	4.4%	6.3%	12.1%	high
Innisfil	4.9%	4.7%	6.1%	8.0%	12.5%	high
Average	3.3%	3.5%	3.5%	4.2%	6.5%	
Median	2.9%	3.3%	3.0%	4.6%	5.7%	

2018 Unweighted Assessment Composition (Sorted Alphabetically)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Aurora	87.6%	0.9%	9.5%	1.8%	0.1%	0.1%	0.0%
Bancroft	74.6%	4.6%	18.1%	0.7%	0.0%	0.5%	1.5%
Barrie	76.4%	4.1%	17.0%	2.1%	0.2%	0.2%	0.0%
Belleville	70.8%	5.5%	19.2%	2.7%	0.4%	1.4%	0.0%
Bracebridge	87.7%	1.4%	8.7%	1.1%	0.5%	0.1%	0.5%
Brampton	80.9%	1.9%	13.5%	3.3%	0.2%	0.2%	0.0%
Brant	70.2%	0.4%	4.9%	4.0%	0.4%	20.0%	0.1%
Brantford	75.7%	4.3%	15.0%	4.3%	0.2%	0.4%	0.0%
Brock	75.4%	0.8%	4.0%	1.0%	0.2%	18.2%	0.3%
Brockton	57.1%	1.9%	5.7%	0.7%	0.2%	34.1%	0.2%
Brockville	76.1%	6.5%	14.5%	2.5%	0.4%	0.0%	0.0%
Burlington	78.9%	3.7%	14.0%	2.7%	0.2%	0.4%	0.0%
Caledon	79.3%	0.2%	10.5%	3.5%	0.1%	5.7%	0.7%
Cambridge	75.2%	4.4%	14.9%	5.1%	0.2%	0.3%	0.0%
Central Elgin	73.2%	0.1%	3.6%	0.5%	0.3%	22.0%	0.1%
Centre Wellington	77.4%	1.0%	5.1%	1.6%	0.2%	14.5%	0.2%
Chatham-Kent	50.8%	1.4%	7.0%	1.5%	0.8%	38.4%	0.0%
Clarington	85.8%	0.9%	6.7%	2.1%	0.4%	3.9%	0.2%
Collingwood	84.2%	1.8%	12.2%	1.6%	0.1%	0.1%	0.0%
Cornwall	68.4%	5.5%	23.6%	2.0%	0.3%	0.2%	0.0%
East Gwillimbury	86.7%	0.3%	6.8%	1.2%	0.2%	4.6%	0.2%
Elliot Lake	80.5%	7.6%	10.5%	0.6%	0.8%	0.0%	0.0%
Erin	80.4%	0.2%	3.2%	1.2%	0.1%	14.4%	0.6%
Espanola	83.6%	1.6%	11.1%	3.0%	0.5%	0.1%	0.2%
Fort Erie	88.5%	1.1%	7.2%	1.3%	0.4%	1.5%	0.0%
Georgina	90.3%	1.2%	5.5%	0.3%	0.2%	2.5%	0.1%
Gravenhurst	90.8%	0.9%	7.1%	0.3%	0.7%	0.1%	0.2%
Greater Sudbury	80.1%	4.0%	13.0%	2.3%	0.3%	0.1%	0.0%
Greenstone	26.4%	0.6%	15.9%	1.1%	55.9%	0.0%	0.0%
Grey Highlands	70.3%	0.3%	2.3%	2.2%	0.1%	23.5%	1.4%
Grimsby	88.4%	0.7%	7.8%	1.1%	0.2%	1.8%	0.0%
Guelph	78.6%	4.6%	12.4%	4.2%	0.2%	0.0%	0.0%
Guelph-Eramosa	75.7%	0.2%	4.2%	1.1%	0.2%	18.4%	0.1%
Haldimand	73.9%	0.7%	4.6%	2.7%	1.1%	16.9%	0.1%
Halton Hills	83.4%	0.9%	9.4%	3.0%	0.1%	3.0%	0.1%
Hamilton	82.0%	4.1%	10.0%	1.6%	0.4%	1.9%	0.0%

2018 Unweighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Huntsville	86.0%	0.9%	10.4%	1.2%	0.9%	0.1%	0.5%
Ingersoll	81.0%	1.9%	10.1%	6.6%	0.3%	0.1%	0.0%
Innisfil	87.1%	0.2%	6.4%	0.8%	0.4%	5.1%	0.1%
Kenora	82.3%	1.7%	11.9%	2.1%	2.0%	0.1%	0.0%
Kincardine	62.8%	0.9%	10.4%	4.6%	0.0%	21.2%	0.2%
King	88.6%	0.2%	3.5%	0.8%	0.3%	6.4%	0.3%
Kingston	76.4%	8.0%	13.8%	1.1%	0.3%	0.4%	0.0%
Kitchener	79.4%	6.7%	12.4%	1.4%	0.0%	0.1%	0.0%
Lambton Shores	71.5%	0.7%	5.5%	0.7%	0.2%	21.3%	0.0%
Lincoln	77.5%	0.6%	6.1%	2.8%	0.5%	12.4%	0.0%
London	81.5%	3.7%	12.4%	1.2%	0.2%	0.9%	0.0%
Mapleton	41.5%	0.1%	1.8%	1.9%	0.5%	54.0%	0.3%
Markham	84.8%	1.0%	12.3%	1.6%	0.1%	0.2%	0.0%
Meaford	80.6%	1.8%	2.8%	0.2%	0.5%	13.3%	0.9%
Middlesex Centre	59.4%	0.3%	2.8%	0.3%	3.1%	34.0%	0.1%
Midland	75.8%	4.0%	16.8%	2.9%	0.2%	0.2%	0.0%
Milton	81.9%	0.7%	11.5%	3.5%	0.5%	1.8%	0.2%
Minto	60.8%	0.5%	6.6%	2.3%	0.2%	29.5%	0.1%
Mississauga	72.7%	3.7%	19.8%	3.7%	0.1%	0.0%	0.0%
Newmarket	84.0%	1.5%	12.2%	2.1%	0.1%	0.0%	0.0%
Niagara Falls	69.5%	2.7%	25.6%	1.1%	0.4%	0.7%	0.0%
Niagara-on-the-Lake	74.7%	0.3%	14.7%	0.9%	0.3%	8.9%	0.0%
Norfolk	70.0%	0.7%	5.7%	1.2%	0.6%	21.5%	0.4%
North Bay	76.6%	4.6%	15.6%	1.8%	1.3%	0.0%	0.0%
North Dumfries	70.2%	0.2%	8.7%	5.4%	4.2%	11.1%	0.1%
North Middlesex	30.3%	0.4%	1.8%	0.7%	0.7%	65.8%	0.4%
North Perth	44.1%	0.6%	5.7%	1.9%	0.2%	47.5%	0.0%
North Stormont	49.4%	0.4%	2.6%	0.5%	0.2%	46.8%	0.2%
Oakville	84.5%	1.9%	11.5%	1.8%	0.1%	0.1%	0.0%
Orangeville	83.4%	2.0%	12.9%	1.6%	0.1%	0.0%	0.0%
Orillia	75.5%	5.5%	17.1%	1.6%	0.2%	0.0%	0.0%
Oshawa	79.2%	5.8%	12.5%	1.9%	0.2%	0.4%	0.0%
Ottawa	75.6%	5.4%	17.0%	1.0%	0.2%	0.8%	0.0%
Owen Sound	75.0%	7.0%	16.2%	1.4%	0.3%	0.1%	0.0%
Parry Sound	72.7%	3.7%	22.2%	1.1%	0.2%	0.1%	0.0%
Pelham	89.5%	0.7%	3.4%	0.1%	0.6%	5.6%	0.1%

2018 Unweighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Penetanguishene	89.5%	2.2%	5.9%	2.0%	0.3%	0.1%	0.1%
Peterborough	78.3%	7.3%	12.9%	1.3%	0.2%	0.1%	0.0%
Pickering	82.9%	0.8%	12.2%	2.1%	0.2%	1.8%	0.0%
Port Colborne	82.9%	2.1%	7.3%	4.3%	0.5%	2.8%	0.0%
Prince Edward County	84.7%	1.4%	4.6%	0.6%	0.1%	8.4%	0.2%
Puslinch	79.1%	0.1%	7.8%	4.8%	0.3%	7.3%	0.6%
Quinte West	76.7%	2.6%	14.6%	1.6%	0.8%	3.7%	0.1%
Richmond Hill	89.2%	1.2%	8.3%	1.2%	0.1%	0.1%	0.0%
Sarnia	77.4%	3.9%	12.5%	3.2%	0.7%	2.3%	0.0%
Saugeen Shores	88.5%	1.6%	5.6%	0.1%	0.2%	3.9%	0.1%
Sault Ste. Marie	78.0%	5.4%	14.5%	1.6%	0.4%	0.0%	0.0%
Springwater	84.2%	0.2%	3.6%	0.9%	0.6%	9.9%	0.5%
St. Catharines	78.9%	5.1%	13.6%	1.4%	0.2%	0.8%	0.0%
St. Marys	82.8%	1.6%	7.9%	6.8%	0.3%	0.7%	0.0%
St. Thomas	82.7%	4.0%	9.4%	3.1%	0.3%	0.4%	0.0%
Stratford	79.2%	4.6%	12.3%	3.2%	0.2%	0.4%	0.0%
Strathroy-Caradoc	70.6%	2.3%	7.1%	2.5%	2.2%	15.1%	0.1%
Tay	92.0%	0.0%	4.0%	0.5%	0.3%	2.7%	0.5%
Thorold	80.3%	4.7%	8.2%	3.3%	1.1%	2.3%	0.0%
Thunder Bay	79.1%	4.0%	15.3%	1.3%	0.3%	0.0%	0.0%
Tillsonburg	82.4%	3.3%	10.0%	3.5%	0.3%	0.6%	0.0%
Timmins	80.1%	2.0%	14.7%	2.6%	0.5%	0.2%	0.0%
Tiny	94.5%	0.2%	1.2%	0.1%	0.3%	3.1%	0.5%
Toronto	74.5%	6.7%	17.5%	1.3%	0.1%	0.0%	0.0%
Vaughan	78.7%	0.3%	15.5%	5.2%	0.1%	0.2%	0.0%
Wainfleet	81.3%	0.0%	2.0%	0.4%	0.5%	15.6%	0.1%
Waterloo	74.6%	9.4%	13.7%	2.0%	0.1%	0.0%	0.0%
Welland	85.4%	3.7%	8.5%	1.5%	0.4%	0.4%	0.0%
Wellesley	59.5%	0.1%	2.4%	4.4%	0.2%	33.2%	0.2%
Wellington North	52.4%	1.1%	5.4%	2.3%	0.2%	38.4%	0.2%
West Lincoln	75.1%	0.3%	3.5%	1.6%	1.3%	18.1%	0.1%
Whitby	86.0%	2.1%	9.7%	1.6%	0.2%	0.4%	0.0%
Whitchurch-Stouffville	88.8%	0.6%	6.5%	1.7%	0.1%	2.2%	0.2%
Wilmot	78.6%	0.8%	4.0%	1.1%	0.3%	15.0%	0.1%
Windsor	75.8%	4.0%	15.8%	3.9%	0.4%	0.2%	0.0%
Woolwich	69.7%	0.9%	9.9%	3.3%	0.3%	15.8%	0.1%
Average	76.6%	2.3%	9.9%	2.0%	0.9%	8.0%	0.1%
Median	78.9%	1.6%	9.8%	1.6%	0.3%	1.4%	0.0%
Min	26.4%	0.0%	1.2%	0.1%	0.0%	0.0%	0.0%
Max	94.5%	9.4%	25.6%	6.8%	55.9%	65.8%	1.5%

**Top 10 Municipalities With Highest Proportion of Unweighted Assessment
Per Type of Assessment**

Municipality	Residential
Tiny	94.5%
Tay	92.0%
Gravenhurst	90.8%
Georgina	90.3%
Pelham	89.5%
Penetanguishene	89.5%
Richmond Hill	89.2%
Whitchurch-Stouffville	88.8%
King	88.6%
Saugeen Shores	88.5%

Municipality	Industrial
St. Marys	6.8%
Ingersoll	6.6%
North Dumfries	5.4%
Vaughan	5.2%
Cambridge	5.1%
Puslinch	4.8%
Kincardine	4.6%
Wellesley	4.4%
Port Colborne	4.3%
Brantford	4.3%

Municipality	Multi-Residential
Waterloo	9.4%
Kingston	8.0%
Elliot Lake	7.6%
Peterborough	7.3%
Owen Sound	7.0%
Toronto	6.7%
Kitchener	6.7%
Brockville	6.5%
Oshawa	5.8%
Orillia	5.5%

Municipality	Pipelines
Greenstone	55.9%
North Dumfries	4.2%
Middlesex Centre	3.1%
Strathroy-Caradoc	2.2%
Kenora	2.0%
West Lincoln	1.3%
North Bay	1.3%
Thorold	1.1%
Haldimand	1.1%
Huntsville	0.9%

Municipality	Commercial
Niagara Falls	25.6%
Cornwall	23.6%
Parry Sound	22.2%
Mississauga	19.8%
Belleville	19.2%
Bancroft	18.1%
Toronto	17.5%
Orillia	17.1%
Barrie	17.0%
Ottawa	17.0%

Municipality	Farmlands
North Middlesex	65.8%
Mapleton	54.0%
North Perth	47.5%
North Stormont	46.8%
Chatham-Kent	38.4%
Wellington North	38.4%
Brockton	34.1%
Middlesex Centre	34.0%
Wellesley	33.2%
Minto	29.5%

2018 Weighted Assessment Composition (Sorted Alphabetically)

Municipality	Residential	Multi-Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Aurora	85.5%	0.9%	11.2%	2.3%	0.1%	0.0%	0.0%
Bancroft	74.0%	5.2%	19.5%	0.8%	0.0%	0.1%	0.4%
Barrie	70.9%	3.8%	22.4%	2.6%	0.2%	0.0%	0.0%
Belleville	55.6%	10.2%	28.6%	4.9%	0.4%	0.3%	0.0%
Bracebridge	87.6%	1.4%	9.4%	1.0%	0.4%	0.0%	0.1%
Brampton	76.1%	3.0%	16.3%	4.4%	0.2%	0.0%	0.0%
Brant	73.5%	0.7%	9.6%	10.3%	0.7%	5.0%	0.0%
Brantford	62.9%	6.5%	22.3%	7.9%	0.3%	0.1%	0.0%
Brock	84.8%	1.8%	6.4%	2.4%	0.3%	4.1%	0.1%
Brockton	75.1%	2.5%	9.2%	1.6%	0.2%	11.2%	0.1%
Brockville	62.0%	9.4%	22.8%	5.3%	0.5%	0.0%	0.0%
Burlington	69.8%	6.5%	17.9%	5.5%	0.2%	0.1%	0.0%
Caledon	79.4%	0.4%	13.9%	5.1%	0.1%	1.0%	0.2%
Cambridge	61.9%	6.2%	23.7%	8.0%	0.2%	0.1%	0.0%
Central Elgin	84.6%	0.3%	6.9%	1.4%	0.5%	6.4%	0.0%
Centre Wellington	81.7%	2.0%	7.9%	4.0%	0.4%	3.8%	0.0%
Chatham-Kent	63.3%	3.6%	17.2%	4.0%	1.2%	10.6%	0.0%
Clarington	83.4%	1.7%	9.3%	4.3%	0.5%	0.8%	0.1%
Collingwood	81.2%	2.2%	14.4%	2.0%	0.2%	0.0%	0.0%
Cornwall	51.8%	9.6%	34.3%	3.9%	0.4%	0.0%	0.0%
East Gwillimbury	88.3%	0.3%	8.3%	1.7%	0.1%	1.2%	0.1%
Elliot Lake	71.5%	13.5%	13.8%	0.7%	0.5%	0.0%	0.0%
Erin	87.2%	0.4%	5.1%	3.0%	0.2%	3.9%	0.2%
Espanola	65.2%	2.5%	16.6%	15.3%	0.4%	0.0%	0.0%
Fort Erie	82.6%	2.0%	11.3%	3.1%	0.6%	0.4%	0.0%
Georgina	91.0%	1.2%	6.6%	0.4%	0.1%	0.6%	0.0%
Gravenhurst	90.6%	0.9%	7.7%	0.3%	0.5%	0.0%	0.0%
Greater Sudbury	65.1%	6.1%	20.7%	7.5%	0.5%	0.0%	0.0%
Greenstone	27.0%	1.2%	22.7%	2.8%	46.3%	0.0%	0.0%
Grey Highlands	83.6%	0.5%	3.5%	4.9%	0.1%	7.0%	0.4%
Grimsby	83.1%	1.2%	12.4%	2.6%	0.3%	0.4%	0.0%
Guelph	66.3%	6.9%	19.1%	7.5%	0.3%	0.0%	0.0%
Guelph-Eramosa	83.9%	0.5%	6.9%	2.9%	0.6%	5.1%	0.0%
Haldimand	77.9%	1.4%	8.1%	6.4%	1.7%	4.4%	0.0%
Halton Hills	78.9%	1.7%	12.8%	5.9%	0.1%	0.6%	0.0%
Hamilton	69.1%	8.6%	16.5%	4.8%	0.7%	0.3%	0.0%
Huntsville	85.8%	0.9%	11.2%	1.3%	0.6%	0.0%	0.1%

2018 Weighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Ingersoll	66.4%	3.7%	15.6%	14.0%	0.3%	0.0%	0.0%
Innisfil	89.0%	0.3%	7.9%	1.0%	0.5%	1.3%	0.0%
Kenora	69.5%	2.2%	21.4%	4.4%	2.5%	0.0%	0.0%
Kincardine	70.0%	1.0%	14.2%	8.9%	0.0%	5.9%	0.0%
King	92.3%	0.2%	4.4%	1.1%	0.3%	1.7%	0.1%
Kingston	66.8%	7.0%	23.6%	2.3%	0.3%	0.1%	0.0%
Kitchener	67.6%	9.7%	20.4%	2.2%	0.0%	0.0%	0.0%
Lambton Shores	81.2%	1.3%	10.0%	1.7%	0.4%	5.5%	0.0%
Lincoln	77.4%	1.1%	10.3%	7.1%	0.9%	3.1%	0.0%
London	71.0%	5.8%	20.7%	2.0%	0.4%	0.1%	0.0%
Mapleton	65.5%	0.3%	4.1%	7.0%	1.6%	21.3%	0.1%
Markham	82.3%	1.0%	14.5%	2.1%	0.1%	0.1%	0.0%
Meaford	88.5%	2.8%	3.9%	0.4%	0.5%	3.6%	0.3%
Middlesex Centre	78.8%	0.6%	4.3%	0.8%	4.4%	11.3%	0.0%
Midland	71.4%	4.8%	19.6%	3.8%	0.3%	0.0%	0.0%
Milton	76.0%	1.2%	15.3%	6.6%	0.5%	0.3%	0.0%
Minto	71.6%	1.1%	11.5%	6.4%	0.6%	8.7%	0.0%
Mississauga	64.5%	4.7%	25.6%	5.1%	0.1%	0.0%	0.0%
Newmarket	81.1%	1.5%	14.4%	2.9%	0.1%	0.0%	0.0%
Niagara Falls	57.1%	4.3%	35.6%	2.3%	0.5%	0.1%	0.0%
Niagara-on-the-Lake	70.8%	0.6%	23.9%	2.0%	0.6%	2.1%	0.0%
Norfolk	78.7%	1.4%	10.7%	2.2%	1.0%	6.0%	0.1%
North Bay	64.2%	8.0%	24.4%	2.1%	1.2%	0.0%	0.0%
North Dumfries	66.6%	0.5%	15.9%	9.7%	4.7%	2.6%	0.0%
North Middlesex	59.0%	1.2%	3.9%	2.2%	1.5%	32.1%	0.2%
North Perth	64.8%	1.5%	10.4%	5.2%	0.5%	17.5%	0.0%
North Stormont	74.0%	0.6%	6.0%	1.5%	0.4%	17.5%	0.1%
Oakville	77.6%	3.5%	15.1%	3.6%	0.1%	0.0%	0.0%
Orangeville	77.9%	4.5%	14.6%	3.0%	0.1%	0.0%	0.0%
Orillia	63.7%	6.6%	26.9%	2.2%	0.6%	0.0%	0.0%
Oshawa	70.6%	9.6%	16.0%	3.5%	0.2%	0.1%	0.0%
Ottawa	64.0%	6.3%	27.5%	1.9%	0.3%	0.1%	0.0%
Owen Sound	61.6%	10.4%	24.8%	2.4%	0.7%	0.0%	0.0%
Parry Sound	62.6%	4.7%	31.2%	1.3%	0.2%	0.0%	0.0%
Pelham	90.0%	1.4%	5.9%	0.3%	1.1%	1.4%	0.0%
Penetanguishene	87.1%	2.7%	7.1%	2.7%	0.4%	0.0%	0.0%
Peterborough	69.0%	11.6%	17.3%	1.9%	0.2%	0.0%	0.0%

2018 Weighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Residential	Multi-Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Pickering	77.5%	1.4%	16.4%	4.1%	0.2%	0.3%	0.0%
Port Colborne	73.9%	3.7%	11.2%	9.6%	0.8%	0.6%	0.0%
Prince Edward County	89.3%	2.1%	5.3%	0.9%	0.1%	2.2%	0.0%
Puslinch	75.3%	0.2%	11.1%	11.0%	0.6%	1.7%	0.1%
Quinte West	70.0%	4.8%	20.2%	3.4%	0.7%	0.8%	0.0%
Richmond Hill	87.3%	1.2%	9.9%	1.5%	0.1%	0.0%	0.0%
Sarnia	66.9%	6.7%	18.6%	6.6%	0.8%	0.4%	0.0%
Saugeen Shores	90.0%	1.6%	7.0%	0.2%	0.2%	1.0%	0.0%
Sault Ste. Marie	60.8%	4.6%	25.3%	8.5%	0.6%	0.0%	0.0%
Springwater	90.1%	0.2%	4.7%	1.3%	0.9%	2.6%	0.1%
St. Catharines	68.0%	8.3%	20.2%	3.0%	0.3%	0.2%	0.0%
St. Marys	72.6%	1.5%	10.6%	14.7%	0.5%	0.2%	0.0%
St. Thomas	69.8%	7.9%	15.4%	6.5%	0.3%	0.1%	0.0%
Stratford	65.1%	7.4%	20.0%	7.0%	0.3%	0.1%	0.0%
Strathroy-Caradoc	75.7%	4.4%	8.6%	4.7%	2.5%	4.1%	0.0%
Tay	93.3%	0.0%	4.8%	0.7%	0.4%	0.7%	0.1%
Thorold	72.2%	5.8%	12.6%	7.1%	1.7%	0.5%	0.0%
Thunder Bay	63.4%	7.5%	25.8%	2.5%	0.7%	0.0%	0.0%
Tillsonburg	69.5%	6.5%	15.9%	7.6%	0.3%	0.1%	0.0%
Timmins	66.3%	2.9%	24.6%	5.2%	0.9%	0.0%	0.0%
Tiny	96.6%	0.3%	1.6%	0.2%	0.4%	0.8%	0.1%
Toronto	51.7%	11.4%	34.3%	2.5%	0.1%	0.0%	0.0%
Vaughan	74.7%	0.3%	17.8%	7.0%	0.1%	0.0%	0.0%
Wainfleet	89.8%	0.1%	3.7%	1.1%	1.0%	4.3%	0.0%
Waterloo	63.0%	11.2%	22.3%	3.2%	0.1%	0.0%	0.0%
Welland	76.4%	6.4%	12.9%	3.5%	0.7%	0.1%	0.0%
Wellesley	72.9%	0.3%	5.8%	10.5%	0.3%	10.2%	0.0%
Wellington North	67.1%	2.7%	10.3%	7.0%	0.7%	12.3%	0.1%
West Lincoln	81.0%	0.7%	6.4%	4.4%	2.5%	4.9%	0.0%
Whitby	80.1%	3.6%	13.0%	3.0%	0.2%	0.1%	0.0%
Whitchurch-Stouffville	88.9%	0.6%	7.6%	2.2%	0.1%	0.5%	0.0%
Wilmot	83.5%	1.6%	8.2%	2.3%	0.4%	4.0%	0.0%
Windsor	60.1%	6.3%	24.8%	8.2%	0.6%	0.0%	0.0%
Woolwich	69.0%	1.4%	19.0%	6.3%	0.4%	3.9%	0.0%
Average	74.1%	3.5%	14.6%	4.2%	1.0%	2.5%	0.0%
Median	73.7%	2.1%	14.1%	3.1%	0.4%	0.3%	0.0%
Min	27.0%	0.0%	1.6%	0.2%	0.0%	0.0%	0.0%
Max	96.6%	13.5%	35.6%	15.3%	46.3%	32.1%	0.4%

2018 Shift In Tax Burden—Unweighted to Weighted Residential Assessment

As shown in the table, tax ratios typically shift the burden from residential to non-residential properties. Approximately 64% of the municipalities surveyed, have a decrease in tax burden on the Residential class as a result of tax ratios for non-residential classes greater than 1.0. The implementation of tax ratios to the assessment base for municipalities with a larger proportion of farmland and managed forest results in an increase in the residential burden.

Municipality	Residential Unweighted Assessment	Residential Weighted Assessment	Change % Unweighted to Weighted	Municipality	Residential Unweighted Assessment	Residential Weighted Assessment	Change % Unweighted to Weighted
Toronto	74.5%	51.7%	-30.6%	Oshawa	79.2%	70.6%	-11.0%
Cornwall	68.4%	51.8%	-24.3%	Port Colborne	82.9%	73.9%	-10.8%
Sault Ste. Marie	78.0%	60.8%	-22.0%	Welland	85.4%	76.4%	-10.6%
Espanola	83.6%	65.2%	-22.0%	Thorold	80.3%	72.2%	-10.1%
Belleville	70.8%	55.6%	-21.4%	Quinte West	76.7%	70.0%	-8.7%
Windsor	75.8%	60.1%	-20.7%	Oakville	84.5%	77.6%	-8.2%
Thunder Bay	79.1%	63.4%	-19.8%	Milton	81.9%	76.0%	-7.3%
Greater Sudbury	80.1%	65.1%	-18.7%	Barrie	76.4%	70.9%	-7.1%
Brockville	76.1%	62.0%	-18.5%	Whitby	86.0%	80.1%	-6.9%
Ingersoll	81.0%	66.4%	-18.1%	Fort Erie	88.5%	82.6%	-6.7%
Niagara Falls	69.5%	57.1%	-17.9%	Orangeville	83.4%	77.9%	-6.7%
Owen Sound	75.0%	61.6%	-17.8%	Pickering	82.9%	77.5%	-6.5%
Stratford	79.2%	65.1%	-17.7%	Grimsby	88.4%	83.1%	-6.0%
Cambridge	75.2%	61.9%	-17.7%	Brampton	80.9%	76.1%	-5.9%
Timmins	80.1%	66.3%	-17.2%	Midland	75.8%	71.4%	-5.8%
Brantford	75.7%	62.9%	-16.9%	Halton Hills	83.4%	78.9%	-5.5%
North Bay	76.6%	64.2%	-16.2%	Niagara-on-the-Lake	74.7%	70.8%	-5.3%
Hamilton	82.0%	69.1%	-15.8%	North Dumfries	70.2%	66.6%	-5.1%
Guelph	78.6%	66.3%	-15.7%	Vaughan	78.7%	74.7%	-5.0%
Tillsonburg	82.4%	69.5%	-15.7%	Puslinch	79.1%	75.3%	-4.8%
St. Thomas	82.7%	69.8%	-15.7%	Collingwood	84.2%	81.2%	-3.6%
Waterloo	74.6%	63.0%	-15.6%	Newmarket	84.0%	81.1%	-3.5%
Orillia	75.5%	63.7%	-15.6%	Markham	84.8%	82.3%	-2.9%
Kenora	82.3%	69.5%	-15.6%	Clarington	85.8%	83.4%	-2.8%
Ottawa	75.6%	64.0%	-15.4%	Penetanguishene	89.5%	87.1%	-2.7%
Kitchener	79.4%	67.6%	-14.8%	Aurora	87.6%	85.5%	-2.4%
Parry Sound	72.7%	62.6%	-13.9%	Richmond Hill	89.2%	87.3%	-2.1%
St. Catharines	78.9%	68.0%	-13.8%	Woolwich	69.7%	69.0%	-1.0%
Sarnia	77.4%	66.9%	-13.5%	Bancroft	74.6%	74.0%	-0.8%
London	81.5%	71.0%	-12.9%	Huntsville	86.0%	85.8%	-0.3%
Kingston	76.4%	66.8%	-12.6%	Gravenhurst	90.8%	90.6%	-0.2%
St. Marys	82.8%	72.6%	-12.3%	Lincoln	77.5%	77.4%	-0.2%
Peterborough	78.3%	69.0%	-11.9%	Bracebridge	87.7%	87.6%	-0.2%
Burlington	78.9%	69.8%	-11.5%	Whitchurch-Stouffville	88.8%	88.9%	0.1%
Mississauga	72.7%	64.5%	-11.3%	Caledon	79.3%	79.4%	0.1%
Elliot Lake	80.5%	71.5%	-11.2%	Pelham	89.5%	90.0%	0.5%

2018 Shift In Tax Burden—Unweighted to Weighted Residential Assessment (cont'd)

Municipality	Residential Unweighted Assessment	Residential Weighted Assessment	Change % Unweighted to Weighted
Georgina	90.3%	91.0%	0.8%
Tay	92.0%	93.3%	1.4%
Saugeen Shores	88.5%	90.0%	1.7%
East Gwillimbury	86.7%	88.3%	1.9%
Greenstone	26.4%	27.0%	2.1%
Innisfil	87.1%	89.0%	2.2%
Tiny	94.5%	96.6%	2.3%
King	88.6%	92.3%	4.2%
Brant	70.2%	73.5%	4.7%
Haldimand	73.9%	77.9%	5.4%
Prince Edward County	84.7%	89.3%	5.5%
Centre Wellington	77.4%	81.7%	5.6%
Wilmot	78.6%	83.5%	6.2%
Springwater	84.2%	90.1%	6.9%
Strathroy-Caradoc	70.6%	75.7%	7.3%
West Lincoln	75.1%	81.0%	7.9%
Erin	80.4%	87.2%	8.4%
Meaford	80.6%	88.5%	9.8%
Wainfleet	81.3%	89.8%	10.4%
Guelph-Eramosa	75.7%	83.9%	10.8%
Kincardine	62.8%	70.0%	11.5%
Norfolk	70.0%	78.7%	12.4%
Brock	75.4%	84.8%	12.5%
Lambton Shores	71.5%	81.2%	13.6%
Central Elgin	73.2%	84.6%	15.5%
Minto	60.8%	71.6%	17.8%
Grey Highlands	70.3%	83.6%	19.0%
Wellesley	59.5%	72.9%	22.6%
Chatham-Kent	50.8%	63.3%	24.8%
Wellington North	52.4%	67.1%	27.9%
Brockton	57.1%	75.1%	31.5%
Middlesex Centre	59.4%	78.8%	32.6%
North Perth	44.1%	64.8%	47.1%
North Stormont	49.4%	74.0%	49.7%
Mapleton	41.5%	65.5%	57.7%
North Middlesex	30.3%	59.0%	94.7%
Average	76.6%	74.1%	-1.6%
Median	78.9%	73.7%	-5.1%
Min	26.4%	27.0%	-30.6%
Max	94.5%	96.6%	94.7%

Residential Property Types Summary

Residential properties were broken down by the main property types to provide an indication of the housing mix and the median assessment values in each of the area.

(000's)

Area	Single Family Detached	Home Link	Freehold Town.	Semi-Detached	Single on Water	Condo	Seasonal	Weighted Median Assessed Values
Total Average	\$ 357	\$ 300	\$ 285	\$ 253	\$ 673	\$ 228	\$ 405	\$ 342
Total Median	\$ 281	\$ 256	\$ 264	\$ 208	\$ 550	\$ 216	\$ 362	\$ 306
GTA Average	\$ 636	\$ 452	\$ 424	\$ 422	\$ 1,181	\$ 322	\$ 506	\$ 556
GTA Median	\$ 600	\$ 450	\$ 410	\$ 426	\$ 718	\$ 321	\$ 486	\$ 538
Niagara/Hamilton Average	\$ 305	\$ 270	\$ 280	\$ 214	\$ 598	\$ 208	\$ 449	\$ 299
Niagara/Hamilton Median	\$ 279	\$ 278	\$ 277	\$ 202	\$ 538	\$ 204	\$ 510	\$ 309
Eastern Average	\$ 252	\$ 236	\$ 234	\$ 189	\$ 449	\$ 202	\$ 264	\$ 248
Eastern Median	\$ 224	\$ 238	\$ 227	\$ 169	\$ 343	\$ 203	\$ 242	\$ 220
North Average	\$ 180	\$ 184	\$ 163	\$ 134	\$ 330	\$ 184	\$ 233	\$ 185
North Median	\$ 197	\$ 192	\$ 168	\$ 130	\$ 303	\$ 196	\$ 200	\$ 203
Southwest Average	\$ 308	\$ 240	\$ 231	\$ 227	\$ 627	\$ 190	\$ 401	\$ 301
Southwest Median	\$ 264	\$ 221	\$ 231	\$ 198	\$ 551	\$ 184	\$ 362	\$ 272
Simcoe/Musk./Duff. Average	\$ 293	\$ 238	\$ 271	\$ 214	\$ 661	\$ 244	\$ 581	\$ 330
Simcoe/Musk./Duff. Median	\$ 272	\$ 230	\$ 266	\$ 200	\$ 655	\$ 244	\$ 528	\$ 326

The weighted median assessed value for residential properties range from an average of \$185,000 in northern municipalities to \$556,000 in the GTA.

Building Construction Activity (sorted from lowest to highest 2017 activity per capita)

The table summarizes the 2017 residential and non-residential building permit values in each area municipality. To put these values into context, the building permit value per capita is also summarized to get an appreciation of the relative building activity in each municipality. The chart is sorted from lowest to highest based on building permit value per capita for 2017.

Municipality	% Res. 2017	% Non-Res. 2017	2017 per Capita
East Gwillimbury	98%	2%	\$ 223
Chatham-Kent	94%	6%	\$ 374
Greenstone	76%	24%	\$ 482
Elliot Lake	78%	22%	\$ 486
Cornwall	52%	48%	\$ 621
Espanola	68%	32%	\$ 814
Georgina	87%	13%	\$ 1,174
Haldimand	0%	100%	\$ 1,175
Thunder Bay	32%	68%	\$ 1,280
Bancroft	57%	43%	\$ 1,285
Timmins	22%	78%	\$ 1,287
Sault Ste. Marie	37%	63%	\$ 1,365
St. Catharines	N/A	N/A	\$ 1,411
Port Colborne	82%	18%	\$ 1,447
Grimsby	82%	18%	\$ 1,451
Sarnia	40%	60%	\$ 1,454
Whitby	52%	48%	\$ 1,459
Tillsonburg	84%	16%	\$ 1,476
Parry Sound	73%	27%	\$ 1,506
Windsor	39%	61%	\$ 1,549
Hamilton	64%	36%	\$ 1,550
North Bay	36%	64%	\$ 1,603
Kenora	58%	42%	\$ 1,625
Mississauga	41%	59%	\$ 1,636
Markham	41%	59%	\$ 1,644
Richmond Hill	0%	0%	\$ 1,756
Peterborough	53%	47%	\$ 1,758
Brockton	0%	100%	\$ 1,776
Mapleton	57%	43%	\$ 1,857
Owen Sound	33%	67%	\$ 1,966
Brantford	53%	47%	\$ 1,968
Kitchener	66%	34%	\$ 2,004
Norfolk	65%	35%	\$ 2,087
Brant	53%	47%	\$ 2,133
Ingersoll	91%	9%	\$ 2,144
Brampton	88%	12%	\$ 2,231

Municipality	% Res. 2017	% Non-Res. 2017	2017 per Capita
Greater Sudbury	25%	75%	\$ 2,279
Belleville	0%	100%	\$ 2,290
Caledon	75%	25%	\$ 2,298
Lincoln	61%	39%	\$ 2,309
St. Marys	N/A	N/A	\$ 2,366
North Stormont	71%	29%	\$ 2,392
Guelph-Eramosa	78%	22%	\$ 2,444
St. Thomas	80%	20%	\$ 2,550
Orillia	77%	23%	\$ 2,560
Penetanguishene	98%	2%	\$ 2,601
Stratford	50%	50%	\$ 2,646
Quinte West	76%	24%	\$ 2,684
Whitchurch-Stouffville	78%	22%	\$ 2,695
Ottawa	66%	34%	\$ 2,723
Wainfleet	80%	20%	\$ 2,724
Fort Erie	70%	30%	\$ 2,731
London	74%	26%	\$ 2,763
North Middlesex	23%	77%	\$ 2,790
Barrie	68%	32%	\$ 2,826
Wellesley	37%	63%	\$ 2,834
Cambridge	44%	56%	\$ 2,838
Waterloo	69%	31%	\$ 2,860
Bracebridge	43%	57%	\$ 2,879
Welland	39%	61%	\$ 2,942
Newmarket	70%	30%	\$ 2,943
Wellington North	29%	71%	\$ 3,001
Wilmot	60%	40%	\$ 3,030
Burlington	60%	40%	\$ 3,031
Tay	95%	5%	\$ 3,043
Guelph	57%	43%	\$ 3,066
Strathroy-Caradoc	100%	0%	\$ 3,072
Pickering	N/A	N/A	\$ 3,085
Kingston	31%	69%	\$ 3,105
Woolwich	52%	48%	\$ 3,109
Minto	59%	41%	\$ 3,140
Orangeville	40%	60%	\$ 3,232

Building Construction Activity (sorted from lowest to highest 2017 activity per capita) (cont'd)

Municipality	% Res. 2017	% Non-Res. 2017	2017 per Capita
Erin	78%	22%	\$ 3,233
Tiny	100%	0%	\$ 3,570
Oshawa	N/A	N/A	\$ 3,612
Meaford	66%	34%	\$ 3,822
Huntsville	85%	15%	\$ 3,833
Clarington	87%	13%	\$ 3,835
Lambton Shores	66%	34%	\$ 4,197
Middlesex Centre	72%	28%	\$ 4,246
Grey Highlands	54%	46%	\$ 4,431
Brockville	6%	94%	\$ 4,443
Thorold	96%	4%	\$ 4,554
Collingwood	94%	6%	\$ 4,567
North Dumfries	51%	49%	\$ 4,573
Centre Wellington	78%	22%	\$ 4,646
Toronto	45%	55%	\$ 4,957
Kincardine	39%	61%	\$ 5,155
Saugeen Shores	93%	7%	\$ 5,209
Brock	92%	8%	\$ 5,278
Gravenhurst	92%	8%	\$ 5,279
West Lincoln	36%	64%	\$ 5,544
Halton Hills	46%	54%	\$ 5,633
Vaughan	48%	52%	\$ 5,705
Pelham	87%	13%	\$ 5,788
North Perth	53%	47%	\$ 5,842
Oakville	74%	26%	\$ 5,984
Puslinch	95%	5%	\$ 6,175
Niagara-on-the-Lake	50%	50%	\$ 6,989
Innisfil	89%	11%	\$ 6,997
Springwater	90%	10%	\$ 7,164
King	18%	82%	\$ 7,317
Milton	78%	22%	\$ 7,857
Average	58%	36%	\$ 3,033
Median	60%	34%	\$ 2,731

Building Construction Activity Trend (Grouped by Location)

Eastern		Building Construction Value (000's)			3 Year Per
Municipality	2015	2016	2017	Capita Avg	
Cornwall	\$ 37,426	\$ 16,405	\$ 30,149	\$ 585	
Bancroft	\$ 4,537	\$ 5,644	\$ 5,186	\$ 1,269	
Peterborough	\$ 108,954	\$ 108,954	\$ 149,806	\$ 1,470	
Brockville	\$ 13,202	\$ 17,010	\$ 97,688	\$ 1,943	
Belleville	\$ 63,472	\$ 121,538	\$ 122,013	\$ 1,975	
Kingston	\$ 160,298	\$ 218,600	\$ 400,313	\$ 2,030	
North Stormont	\$ 12,129	\$ 18,723	\$ 17,196	\$ 2,228	
Ottawa	\$ 2,138,273	\$ 2,646,159	\$ 2,705,350	\$ 2,590	
Quinte West	\$ 113,611	\$ 141,395	\$ 122,200	\$ 2,827	
Prince Edward County	\$ 77,834	\$ 83,204	N/A	\$ 3,194	
Eastern Average	\$ 294,656	\$ 366,048	\$ 405,545	\$ 1,880	
Eastern Median	\$ 63,472	\$ 108,954	\$ 122,013	\$ 1,975	

GTA		Building Construction Value (000's)			3 Year Per
Municipality	2015	2016	2017	Capita Avg	
East Gwillimbury	\$ 71,000	N/A	\$ 5,706	\$ 1,578	
Whitby	\$ 173,069	\$ 280,107	\$ 198,721	\$ 1,643	
Mississauga	\$ 1,285,935	\$ 1,455,510	\$ 1,262,657	\$ 1,775	
Richmond Hill	\$ 284,097	\$ 613,200	\$ 363,325	\$ 2,084	
Markham	\$ 818,093	\$ 883,308	\$ 582,098	\$ 2,234	
Georgina	\$ 150,765	\$ 104,777	\$ 56,405	\$ 2,263	
Pickering	\$ 141,842	\$ 210,728	\$ 298,448	\$ 2,290	
Whitchurch-Stouffville	\$ 80,000	\$ 140,000	\$ 139,000	\$ 2,440	
Brock	\$ 15,712	\$ 16,485	\$ 64,569	\$ 2,700	
Burlington	\$ 525,815	\$ 431,921	\$ 587,588	\$ 2,720	
Newmarket	\$ 275,695	\$ 262,628	\$ 263,195	\$ 3,080	
Brampton	\$ 2,731,791	\$ 1,961,496	\$ 1,447,772	\$ 3,314	
Oshawa	\$ 558,703	\$ 454,975	\$ 614,344	\$ 3,319	
Toronto	\$ 7,134,639	\$ 10,297,233	\$ 14,329,509	\$ 3,766	
Clarington	\$ 361,916	\$ 340,630	\$ 379,537	\$ 3,818	
Halton Hills	\$ 147,541	\$ 248,173	\$ 363,426	\$ 4,003	
Caledon	\$ 421,729	\$ 262,630	\$ 166,235	\$ 4,315	
Vaughan	\$ 1,405,075	\$ 1,148,939	\$ 1,908,214	\$ 4,526	
Aurora	\$ 276,058	\$ 278,362	N/A	\$ 4,836	
Oakville	\$ 825,811	\$ 913,947	\$ 1,235,513	\$ 4,932	
Milton	\$ 334,740	\$ 596,372	\$ 938,908	\$ 5,494	
King	\$ 254,374	\$ 334,595	\$ 202,693	\$ 11,076	
GTA Average	\$ 830,655	\$ 1,011,239	\$ 1,209,898	\$ 3,555	
GTA Median	\$ 309,418	\$ 340,630	\$ 363,426	\$ 3,197	

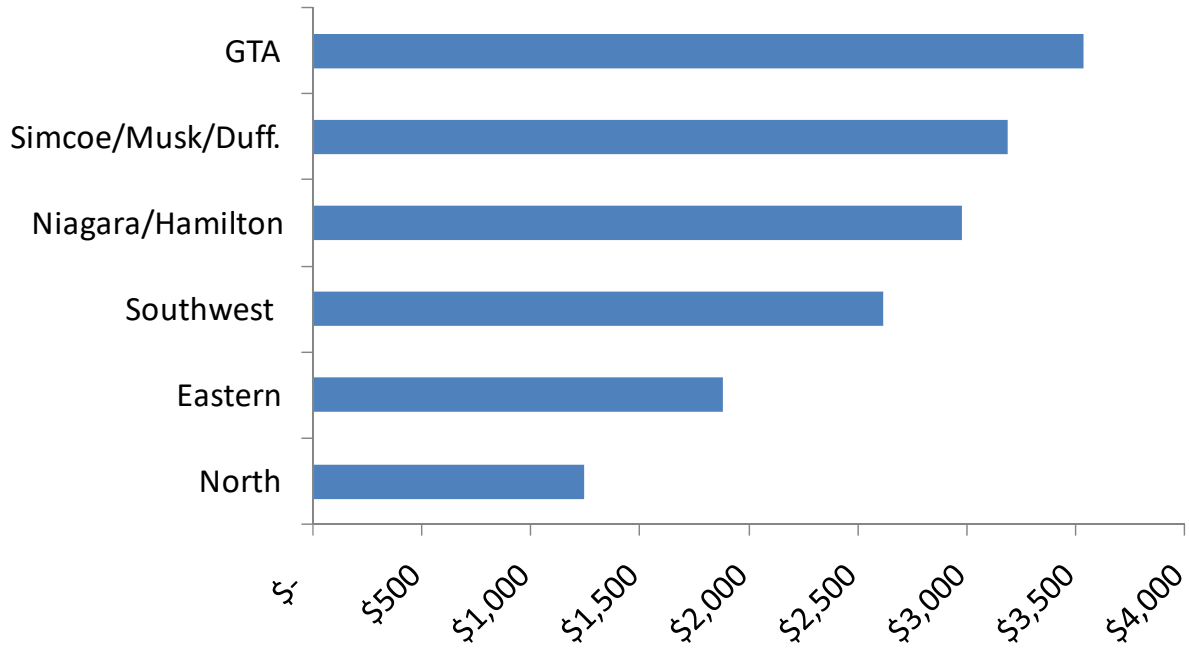
Building Construction Activity Trend (cont'd) (Grouped by Location)

Niagara/Hamilton Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2015	2016	2017	
St. Catharines	\$ 114,141	\$ 149,549	\$ 196,370	\$ 1,128
Hamilton	\$ 722,412	\$ 613,665	\$ 876,475	\$ 1,339
Port Colborne	\$ 18,130	\$ 32,494	\$ 27,480	\$ 1,396
Lincoln	\$ 31,382	\$ 40,333	\$ 58,422	\$ 1,777
Welland	\$ 70,323	\$ 81,772	\$ 162,077	\$ 1,951
Grimsby	\$ 38,517	\$ 120,100	\$ 42,479	\$ 2,423
Wainfleet	\$ 15,495	\$ 15,687	\$ 18,069	\$ 2,543
Fort Erie	\$ 74,083	\$ 94,804	\$ 88,075	\$ 2,742
Niagara Falls	\$ 215,200	\$ 279,671	N/A	\$ 2,842
Thorold	\$ 40,898	\$ 55,860	\$ 90,748	\$ 3,259
West Lincoln	\$ 83,334	\$ 50,382	\$ 85,170	\$ 4,890
Pelham	\$ 33,367	\$ 126,873	\$ 104,245	\$ 5,041
Niagara-on-the-Lake	\$ 126,932	N/A	\$ 133,956	\$ 7,350
Niagara/Hamilton Avg	\$ 121,863	\$ 138,433	\$ 156,964	\$ 2,975
Niagara/Hamilton Med	\$ 70,323	\$ 88,288	\$ 89,412	\$ 2,543
North Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2015	2016	2017	
Elliot Lake	\$ 10,010	\$ 5,976	\$ 5,313	\$ 638
Greenstone	\$ 3,716	\$ 4,058	\$ 2,306	\$ 715
Timmins	\$ 45,103	\$ 32,653	\$ 55,231	\$ 1,028
Espanola	\$ 6,226	\$ 6,860	\$ 4,112	\$ 1,098
Thunder Bay	\$ 157,549	\$ 93,789	\$ 143,390	\$ 1,191
Sault Ste. Marie	\$ 125,556	\$ 75,822	\$ 103,149	\$ 1,341
North Bay	\$ 66,006	\$ 76,258	\$ 84,620	\$ 1,429
Parry Sound	\$ 8,045	\$ 12,431	\$ 10,173	\$ 1,551
Kenora	\$ 20,236	\$ 32,201	\$ 25,352	\$ 1,677
Greater Sudbury	\$ 237,362	\$ 254,506	\$ 384,024	\$ 1,760
North Average	\$ 67,981	\$ 59,456	\$ 81,767	\$ 1,243
North Median	\$ 32,670	\$ 32,427	\$ 40,292	\$ 1,266
Simcoe/Musk./Duff. Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2015	2016	2017	
Barrie	\$ 198,452	\$ 151,050	\$ 422,093	\$ 1,754
Midland	\$ 15,435	\$ 48,610	N/A	\$ 1,813
Penetanguishene	\$ 8,779	\$ 21,372	\$ 24,087	\$ 1,952
Bracebridge	\$ 24,677	\$ 31,752	\$ 48,659	\$ 2,147
Tay	\$ 8,114	\$ 31,324	\$ 32,139	\$ 2,259
Orangeville	N/A	\$ 66,469	\$ 98,403	\$ 2,766
Tiny	\$ 24,944	\$ 36,816	\$ 44,613	\$ 2,838
Orillia	\$ 47,585	\$ 167,310	\$ 83,595	\$ 3,144
Huntsville	\$ 64,944	\$ 80,513	\$ 80,226	\$ 3,705
Collingwood	\$ 36,760	\$ 106,381	\$ 108,753	\$ 3,722
Gravenhurst	\$ 36,867	\$ 40,225	\$ 69,127	\$ 3,838
Innisfil	\$ 123,878	\$ 158,593	\$ 278,101	\$ 4,941
Springwater	\$ 106,828	\$ 133,712	\$ 144,558	\$ 6,570
Simcoe/Musk./Duff. Av	\$ 58,105	\$ 82,625	\$ 119,529	\$ 3,188
Simcoe/Musk./Duff. M	\$ 36,814	\$ 66,469	\$ 81,910	\$ 2,838

Building Construction Activity Trend (cont'd) (Grouped by Location)

Southwest Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2015	2016	2017	
Chatham-Kent	\$ 85,229	\$ 26,626	\$ 39,186	\$ 488
Owen Sound	\$ 24,945	\$ 15,350	\$ 43,365	\$ 1,270
Sarnia	\$ 73,574	\$ 103,399	\$ 107,784	\$ 1,293
Windsor	\$ 294,220	\$ 317,281	\$ 354,014	\$ 1,466
Brantford	\$ 103,685	\$ 184,084	\$ 202,748	\$ 1,587
Tillsonburg	\$ 19,570	\$ 35,819	\$ 24,726	\$ 1,650
Haldimand	\$ 90,517	\$ 91,619	\$ 56,097	\$ 1,721
Norfolk	\$ 94,216	\$ 109,958	\$ 139,762	\$ 1,723
Central Elgin	\$ 15,447	\$ 28,752	N/A	\$ 1,730
Ingersoll	\$ 15,784	\$ 25,444	\$ 29,010	\$ 1,792
Brockton	\$ 17,861	\$ 18,023	\$ 17,500	\$ 1,806
St. Marys	\$ 12,395	\$ 14,205	\$ 18,506	\$ 2,043
Brant	\$ 85,858	\$ 72,248	\$ 82,372	\$ 2,129
Meaford	\$ 12,270	\$ 18,152	\$ 43,521	\$ 2,180
Wilmot	\$ 35,146	\$ 39,777	\$ 66,481	\$ 2,199
Strathroy-Caradoc	\$ 37,498	\$ 38,239	\$ 66,530	\$ 2,234
Cambridge	\$ 169,299	\$ 356,417	\$ 387,236	\$ 2,278
Wellington North	\$ 18,509	\$ 30,497	\$ 37,736	\$ 2,367
St. Thomas	\$ 125,821	\$ 60,878	\$ 104,249	\$ 2,411
Kitchener	\$ 565,081	\$ 739,739	\$ 498,219	\$ 2,521
North Middlesex	\$ 11,844	\$ 20,377	\$ 18,089	\$ 2,584
Stratford	\$ 80,627	\$ 85,170	\$ 87,198	\$ 2,624
Woolwich	\$ 56,640	\$ 70,121	\$ 83,376	\$ 2,674
Erin	\$ 27,464	\$ 30,580	\$ 39,400	\$ 2,718
London	\$ 708,800	\$ 1,410,120	\$ 1,123,805	\$ 2,756
Minto	\$ 23,854	\$ 21,292	\$ 28,762	\$ 2,809
Guelph-Eramosa	\$ 39,893	\$ 40,780	\$ 33,167	\$ 2,899
Middlesex Centre	\$ 48,749	\$ 46,806	\$ 77,635	\$ 3,240
Wellesley	\$ 48,246	\$ 34,777	\$ 33,855	\$ 3,341
Guelph	\$ 500,014	\$ 463,247	\$ 433,798	\$ 3,472
Mapleton	\$ 57,602	\$ 34,254	\$ 20,755	\$ 3,557
Lambton Shores	\$ 30,581	\$ 38,932	\$ 46,370	\$ 3,584
Saugeen Shores	\$ 36,987	\$ 43,620	\$ 76,696	\$ 3,692
Grey Highlands	\$ 40,402	\$ 25,731	\$ 45,711	\$ 3,726
Waterloo	\$ 340,127	\$ 529,025	\$ 319,979	\$ 3,740
North Dumfries	\$ 24,265	\$ 49,783	\$ 50,355	\$ 3,975
Centre Wellington	\$ 96,634	\$ 151,126	\$ 139,196	\$ 4,490
North Perth	\$ 43,089	\$ 61,682	\$ 81,008	\$ 4,591
Kincardine	\$ 77,331	\$ 26,981	\$ 61,522	\$ 4,756
Puslinch	\$ 31,828	\$ 44,020	\$ 47,920	\$ 5,475
Southwest Average	\$ 107,438	\$ 141,305	\$ 134,729	\$ 2,618
Southwest Median	\$ 48,246	\$ 40,780	\$ 64,002	\$ 2,521

**Summary—3 Year Average Building Construction Activity Per Capita (2015, 2016, 2017) —
Total Survey by Location**



Financial Indicators



Financial Sustainability Indicators

As described by the Canadian Institute of Chartered Accountants (CICA), the intent of providing an evaluation of a municipality’s financial condition is to evaluate a municipality’s financial outlook and performance. This will help form the foundation for the establishment of a long range financial plan.

Key financial and socio-economic indicators have been included to help evaluate each municipality’s existing financial condition and to identify future challenges and opportunities. Industry recognized indicators that are used by credit rating agencies and/or recommended by Government Finance Officers’ Association (GFOA) and the Ministry of Municipal Affairs and Housing have been included. A number of indicators have been included

S **Sustainability**
The ability to provide and maintain service and infrastructure levels without resorting to unplanned increases in rates or cuts to services

V **Vulnerability**
Addresses a municipality’s vulnerability to external sources of funding that it cannot control and its exposure to risks.

F **Flexibility**
The ability to issue debt responsibly without impacting the credit rating. Also, the ability to generate required revenues.

“The usefulness of indicators is not in the numbers themselves, but the analysis of what is driving the indicator. It may, therefore, be more useful to consider the combined results of several broad indicators in assessing performance rather than any one indicator on its own.”

Source: Local Government Financial Sustainability, Nationally Consistent Frameworks, published by Local Government and Planning Ministers’ Council (Australia), May 2007



Net Financial Position Indicators

Financial position is a key indicator of a municipality’s financial health. Two key financial position indicators have been included to illustrate a municipality’s financial position. The net financial position is a broader measure of a municipality’s indebtedness than debenture debt as it includes all of a municipality’s financial assets and liabilities. Net Financial Liabilities Ratio is total liabilities minus assets as a percentage of own source revenues. This ratio indicates the extent to which financial liabilities could be met by its operating revenue. A ratio greater than zero indicates that total liabilities exceed the total assets.

Formula

Schedule 70 in the Financial Information Return is used in these calculations of Financial Position as well as Own Source Revenues which is taken from Schedule 81.

$$\text{Net Financial Position per Capita} = \frac{\text{Net Financial Position}}{\text{Population}}$$

$$\text{Net Financial Liabilities Ratio} = \frac{\text{Net Financial Position}}{\text{Own Source Revenues}}$$

Target

There is no optimal number or range for these indicators, it varies according to a municipality’s financial position.

Interpretation

It is important that a municipality understands what is driving these indicators and monitors their trends. The financial position provides an indication of the affordability of future municipal spending.



Financial Indicators

The ***Financial Indicators*** section of the report includes a number of indicators to assist municipalities in evaluating financial condition. Indicators related to Sustainability, Vulnerability and Flexibility have been included. It should be noted that Water and Wastewater indicators have also been included in the Water/Wastewater section of the report.

When the information is plotted over time, these trends can be used to monitor changes in financial condition and alert the municipality to future problems. We are committed to refining and developing additional data to have more efficient and effective benchmarking tools for municipalities.

Sustainability

- ***Financial Position Per Capita***
- ***Net Financial Liabilities Ratio***
- ***Asset Consumption Ratio***

Flexibility

- ***Reserves***
 - ***Tax Discretionary Reserves as a % of Taxation***
 - ***Discretionary Reserves as a % of Own Source Revenues***
 - ***Reserves per Capita***
- ***Debt***
 - ***Tax Debt Interest as a % of Own Source Revenues***
 - ***Debt Charges as a % of Own Source Revenues***
 - ***Total Debt Outstanding Per Capita***
 - ***Debt Outstanding Per Own Source Revenues***
 - ***Debt to Reserve Ratio***
 - ***Tax Debt Outstanding per \$100,000 of Unweighted Assessment***

Vulnerability

- ***Taxes Receivable as a % of Tax Levied***
- ***Rates Coverage Ratio***



Financial Position Per Capita—Trend

A comparison was made of each municipality’s overall financial position (financial assets less liabilities) over time on a per capita basis.

Municipality	2013	2014	2015	2016	2017
Toronto	\$ (1,668)	\$ (1,962)	\$ (2,192)	\$ (2,379)	\$ (2,460)
Ottawa	\$ (1,448)	\$ (1,634)	\$ (1,736)	\$ (1,998)	\$ (2,299)
Greenstone	\$ (3,734)	\$ (3,669)	\$ (3,082)	\$ (2,610)	\$ (2,117)
Bancroft					\$ (2,053)
Pelham	\$ (133)	\$ (432)	\$ (531)	\$ (803)	\$ (1,764)
Quinte West	\$ (383)	\$ (583)	\$ (1,170)	\$ (1,657)	\$ (1,575)
Kingston	\$ (1,060)	\$ (1,341)	\$ (1,283)	\$ (1,365)	\$ (1,434)
Port Colborne		\$ (498)	\$ (343)	\$ (741)	\$ (1,404)
Owen Sound	\$ (774)	\$ (700)	\$ (1,099)	\$ (1,288)	\$ (1,379)
Prince Edward County	\$ (1,184)	\$ (1,239)	\$ (1,209)	\$ (1,446)	\$ (1,366)
Brockville	\$ (1,238)	\$ (1,234)	\$ (1,201)	\$ (1,271)	\$ (1,334)
Thunder Bay	\$ (954)	\$ (1,349)	\$ (1,447)	\$ (1,572)	\$ (1,301)
Timmins	\$ (482)	\$ (677)	\$ (923)	\$ (990)	\$ (961)
North Perth	\$ (1,171)		\$ (856)	\$ (899)	\$ (959)
Barrie	\$ (1,538)	\$ (1,396)	\$ (1,492)	\$ (1,329)	\$ (938)
Stratford	\$ (1,621)	\$ (1,581)	\$ (1,267)	\$ (1,002)	\$ (773)
Belleville	\$ 386	\$ 179	\$ (308)	\$ (456)	\$ (639)
Gravenhurst	\$ (1,197)	\$ (1,134)	\$ (1,066)	\$ (829)	\$ (520)
Penetanguishene					\$ (399)
St. Thomas	\$ 814	\$ 653	\$ 434	\$ 128	\$ (275)
Norfolk				\$ (132)	\$ (267)
Whitchurch - Stouffville	\$ (329)	\$ (150)	\$ (63)	\$ (166)	\$ (212)
Middlesex Centre	\$ (847)	\$ (766)	\$ (633)	\$ (408)	\$ (152)
Guelph-Eramosa		\$ (50)	\$ (53)	\$ (205)	\$ (74)
Oshawa	\$ (393)	\$ (340)	\$ (272)	\$ (170)	\$ (23)
Orangeville	\$ (363)	\$ (202)	\$ (60)	\$ (198)	\$ (21)
North Stormont	\$ 223	\$ (91)	\$ (119)	\$ (62)	\$ 11
Meaford	\$ (521)	\$ (372)	\$ (304)	\$ (95)	\$ 73
St. Catharines	\$ 178	\$ (35)	\$ (87)	\$ (19)	\$ 88
Minto		\$ 196	\$ 113	\$ (11)	\$ 98
King	\$ (766)	\$ (718)	\$ (364)	\$ (201)	\$ 100
Cornwall	\$ 292	\$ 154	\$ 175	\$ 36	\$ 126
Brant County	\$ (485)	\$ (309)	\$ (187)	\$ (373)	\$ 142
Erin		\$ 79	\$ 174	\$ 172	\$ 146
Mapleton		\$ 383	\$ 384		\$ 178
St. Marys		\$ (91)	\$ 247	\$ 269	\$ 183

Financial Position Per Capita—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Tillsonburg	\$ (21)	\$ 10	\$ 60	\$ 52	\$ 230
Georgina	\$ 132	\$ 192	\$ 205	\$ 246	\$ 243
Brockton					\$ 277
Wainfleet	\$ 319	\$ 512	\$ 539	\$ 424	\$ 347
Welland	\$ 28	\$ 25	\$ 68	\$ 220	\$ 365
Tay					\$ 379
Grey Highlands	\$ 275	\$ 401	\$ 320	\$ 398	\$ 384
Huntsville	\$ (6)	\$ 133	\$ 206	\$ 282	\$ 425
Hamilton	\$ 315	\$ 259	\$ 154	\$ 263	\$ 435
Collingwood	\$ (369)	\$ (146)	\$ (244)	\$ 241	\$ 448
Caledon	\$ 517	\$ 359	\$ 355	\$ 460	\$ 462
North Bay	\$ 39	\$ 176	\$ 122	\$ 323	\$ 464
Puslinch		\$ 395	\$ 448	\$ 492	\$ 528
Saugeen Shores	\$ 358	\$ 360	\$ 358	\$ 518	\$ 590
Springwater	\$ 434	\$ 458	\$ 498	\$ 581	\$ 649
Cambridge	\$ 707	\$ 717	\$ 722	\$ 726	\$ 650
Sarnia	\$ 152	\$ 94	\$ 213	\$ 376	\$ 652
Lambton Shores	\$ (889)	\$ (606)	\$ (262)	\$ 222	\$ 655
Tiny					\$ 656
Brampton	\$ 866	\$ 672	\$ 731	\$ 688	\$ 661
London	\$ 294	\$ 334	\$ 508	\$ 613	\$ 670
Clarington	\$ 648	\$ 600	\$ 596	\$ 655	\$ 677
Windsor	\$ 510	\$ 618	\$ 653	\$ 731	\$ 715
Milton	\$ 774	\$ 774	\$ 856	\$ 970	\$ 717
Guelph	\$ 247	\$ 405	\$ 572	\$ 658	\$ 719
Peterborough	\$ 1,235	\$ 1,157	\$ 981	\$ 915	\$ 758
Centre Wellington		\$ 580	\$ 571	\$ 836	\$ 817
Strathroy-Caradoc	\$ (130)	\$ 28	\$ 248	\$ 638	\$ 832
Ingersoll	\$ 43	\$ 242	\$ 431	\$ 640	\$ 856
North Middlesex			\$ 383	\$ 685	\$ 887
Kitchener	\$ 764	\$ 802	\$ 872	\$ 918	\$ 888
Wellesley	\$ 915	\$ 854	\$ 861	\$ 904	\$ 890
Fort Erie	\$ 530	\$ 654	\$ 759	\$ 829	\$ 890
Elliot Lake	\$ 228	\$ 335	\$ 510	\$ 748	\$ 892
East Gwillimbury	\$ 333	\$ 421	\$ 459	\$ 522	\$ 894
Burlington	\$ 889	\$ 880	\$ 920	\$ 905	\$ 927

Financial Position Per Capita—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Newmarket	\$ 719	\$ 716	\$ 708	\$ 881	\$ 927
Espanola			\$ 444		\$ 934
Mississauga	\$ 604	\$ 495	\$ 640	\$ 691	\$ 948
Chatham-Kent		\$ 241	\$ 440	\$ 704	\$ 948
Sault Ste. Marie	\$ 675	\$ 693	\$ 772	\$ 727	\$ 983
Parry Sound		\$ 1,347	\$ 1,245	\$ 1,228	\$ 995
Brock	\$ 601	\$ 766	\$ 868	\$ 953	\$ 1,039
Whitby	\$ 994	\$ 994	\$ 999	\$ 1,097	\$ 1,051
Woolwich	\$ 912	\$ 915	\$ 1,000	\$ 1,169	\$ 1,100
Halton Hills	\$ 682	\$ 771	\$ 737	\$ 992	\$ 1,117
Brantford				\$ 1,132	\$ 1,132
Greater Sudbury	\$ 1,126	\$ 906	\$ 1,042	\$ 1,226	\$ 1,162
Grimsby		\$ 1,314	\$ 1,276	\$ 1,444	\$ 1,174
Lincoln	\$ 1,212	\$ 1,154	\$ 1,279	\$ 1,313	\$ 1,197
Thorold	\$ 832	\$ 961	\$ 1,052	\$ 1,196	\$ 1,213
Markham	\$ 1,327	\$ 1,285	\$ 1,247	\$ 1,223	\$ 1,262
Waterloo	\$ 1,190	\$ 1,253	\$ 1,238	\$ 1,259	\$ 1,283
North Dumfries		\$ 1,010	\$ 1,151	\$ 1,238	\$ 1,291
Orillia	\$ 817	\$ 776	\$ 1,271	\$ 1,357	\$ 1,310
West Lincoln	\$ 1,224	\$ 1,104	\$ 1,056	\$ 1,068	\$ 1,343
Richmond Hill				\$ 1,421	\$ 1,350
Wilmot	\$ 1,051	\$ 1,091	\$ 1,111	\$ 1,249	\$ 1,403
Pickering	\$ 940	\$ 1,134	\$ 1,205	\$ 1,288	\$ 1,454
Niagara-on-the-Lake	\$ 1,462	\$ 1,607	\$ 1,421	\$ 1,541	\$ 1,456
Oakville	\$ 1,620	\$ 1,884	\$ 1,328	\$ 1,522	\$ 1,486
Wellington North		\$ 950	\$ 1,177	\$ 1,493	\$ 1,589
Bracebridge	\$ 1,376	\$ 1,555	\$ 1,680	\$ 1,839	\$ 1,666
Vaughan	\$ 957	\$ 1,029	\$ 1,007	\$ 1,124	\$ 1,688
Haldimand			\$ 1,461	\$ 1,513	\$ 1,688
Kincardine		\$ 2,280	\$ 2,570	\$ 2,366	\$ 2,578
Kenora	\$ 1,740	\$ 1,861	\$ 4,555	\$ 4,799	\$ 4,634
Innisfil	\$ 413	\$ 378	\$ 412	\$ 4,983	\$ 4,914
Average	\$ 166	\$ 251	\$ 320	\$ 438	\$ 435
Median	\$ 317	\$ 378	\$ 437	\$ 613	\$ 651

Financial Position Per Capita—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Region Waterloo	\$ (744)	\$ (987)	\$ (1,044)	\$ (1,229)	\$ (1,272)
Region York	\$ (1,218)	\$ (1,362)	\$ (1,215)	\$ (1,209)	\$ (1,052)
Region Niagara	\$ (1)	\$ (65)	\$ (155)	\$ (223)	\$ (180)
Region Peel	\$ (37)	\$ (69)	\$ (101)	\$ 8	\$ 71
District Muskoka	\$ (332)	\$ (204)	\$ 38	\$ 303	\$ 600
Region Durham	\$ 1,121	\$ 1,203	\$ 1,327	\$ 1,579	\$ 1,799
Region Halton	\$ 1,444	\$ 1,600	\$ 1,965	\$ 2,097	\$ 2,108
Average	\$ 33	\$ 17	\$ 116	\$ 189	\$ 296
Median	\$ (37)	\$ (69)	\$ (101)	\$ 8	\$ 71
Simcoe County			\$ (133)	\$ (137)	\$ (67)
Bruce County			\$ (161)	\$ (90)	\$ (58)
Dufferin County			\$ (1)	\$ 65	\$ 83
Wellington County		\$ 304	\$ 371	\$ 442	\$ 186
Grey County			\$ 395	\$ 378	\$ 326
Elgin County			\$ 235	\$ 262	\$ 339
Average		\$ 304	\$ 118	\$ 153	\$ 135
Median		\$ 304	\$ 117	\$ 163	\$ 134

Financial Position Per Capita By Geographic Location—Trend

Municipality	2013	2014	2015	2016	2017
Ottawa	\$ (1,448)	\$ (1,634)	\$ (1,736)	\$ (1,998)	\$ (2,299)
Bancroft					\$ (2,053)
Quinte West	\$ (383)	\$ (583)	\$ (1,170)	\$ (1,657)	\$ (1,575)
Kingston	\$ (1,060)	\$ (1,341)	\$ (1,283)	\$ (1,365)	\$ (1,434)
Prince Edward County	\$ (1,184)	\$ (1,239)	\$ (1,209)	\$ (1,446)	\$ (1,366)
Brockville	\$ (1,238)	\$ (1,234)	\$ (1,201)	\$ (1,271)	\$ (1,334)
Belleville	\$ 386	\$ 179	\$ (308)	\$ (456)	\$ (639)
North Stormont	\$ 223	\$ (91)	\$ (119)	\$ (62)	\$ 11
Cornwall	\$ 292	\$ 154	\$ 175	\$ 36	\$ 126
Peterborough	\$ 1,235	\$ 1,157	\$ 981	\$ 915	\$ 758
Eastern Average	\$ (353)	\$ (515)	\$ (652)	\$ (812)	\$ (980)
Eastern Median	\$ (383)	\$ (583)	\$ (1,170)	\$ (1,271)	\$ (1,350)
Municipality	2013	2014	2015	2016	2017
Toronto	\$ (1,668)	\$ (1,962)	\$ (2,192)	\$ (2,379)	\$ (2,460)
Whitchurch - Stouffville	\$ (329)	\$ (150)	\$ (63)	\$ (166)	\$ (212)
Oshawa	\$ (393)	\$ (340)	\$ (272)	\$ (170)	\$ (23)
King	\$ (766)	\$ (718)	\$ (364)	\$ (201)	\$ 100
Georgina	\$ 132	\$ 192	\$ 205	\$ 246	\$ 243
Caledon	\$ 517	\$ 359	\$ 355	\$ 460	\$ 462
Brampton	\$ 866	\$ 672	\$ 731	\$ 688	\$ 661
Clarington	\$ 648	\$ 600	\$ 596	\$ 655	\$ 677
Milton	\$ 774	\$ 774	\$ 856	\$ 970	\$ 717
East Gwillimbury	\$ 333	\$ 421	\$ 459	\$ 522	\$ 894
Burlington	\$ 889	\$ 880	\$ 920	\$ 905	\$ 927
Newmarket	\$ 719	\$ 716	\$ 708	\$ 881	\$ 927
Mississauga	\$ 604	\$ 495	\$ 640	\$ 691	\$ 948
Brock	\$ 601	\$ 766	\$ 868	\$ 953	\$ 1,039
Whitby	\$ 994	\$ 994	\$ 999	\$ 1,097	\$ 1,051
Halton Hills	\$ 682	\$ 771	\$ 737	\$ 992	\$ 1,117
Markham	\$ 1,327	\$ 1,285	\$ 1,247	\$ 1,223	\$ 1,262
Richmond Hill				\$ 1,421	\$ 1,350
Pickering	\$ 940	\$ 1,134	\$ 1,205	\$ 1,288	\$ 1,454
Oakville	\$ 1,620	\$ 1,884	\$ 1,328	\$ 1,522	\$ 1,486
Vaughan	\$ 957	\$ 1,029	\$ 1,007	\$ 1,124	\$ 1,688
GTA Average	\$ 500	\$ 520	\$ 517	\$ 641	\$ 681
GTA Median	\$ 682	\$ 716	\$ 731	\$ 893	\$ 927

Financial Position Per Capita By Geographic Location—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Greenstone	\$ (3,734)	\$ (3,669)	\$ (3,082)	\$ (2,610)	\$ (2,117)
Thunder Bay	\$ (954)	\$ (1,349)	\$ (1,447)	\$ (1,572)	\$ (1,301)
Timmins	\$ (482)	\$ (677)	\$ (923)	\$ (990)	\$ (961)
North Bay	\$ 39	\$ 176	\$ 122	\$ 323	\$ 464
Elliot Lake	\$ 228	\$ 335	\$ 510	\$ 748	\$ 892
Espanola			\$ 444		\$ 934
Sault Ste. Marie	\$ 675	\$ 693	\$ 772	\$ 727	\$ 983
Parry Sound	\$ -	\$ 1,347	\$ 1,245	\$ 1,228	\$ 995
Greater Sudbury	\$ 1,126	\$ 906	\$ 1,042	\$ 1,226	\$ 1,162
Kenora	\$ 1,740	\$ 1,861	\$ 4,555	\$ 4,799	\$ 4,634
North Average	\$ (151)	\$ (42)	\$ 324	\$ 431	\$ 568
North Median	\$ 39	\$ 335	\$ 477	\$ 727	\$ 913
Municipality	2013	2014	2015	2016	2017
Barrie	\$ (1,538)	\$ (1,396)	\$ (1,492)	\$ (1,329)	\$ (938)
Gravenhurst	\$ (1,197)	\$ (1,134)	\$ (1,066)	\$ (829)	\$ (520)
Penetanguishene					\$ (399)
Orangeville	\$ (363)	\$ (202)	\$ (60)	\$ (198)	\$ (21)
Tay					\$ 379
Huntsville	\$ (6)	\$ 133	\$ 206	\$ 282	\$ 425
Collingwood	\$ (369)	\$ (146)	\$ (244)	\$ 241	\$ 448
Springwater	\$ 434	\$ 458	\$ 498	\$ 581	\$ 649
Tiny					\$ 656
Orillia	\$ 817	\$ 776	\$ 1,271	\$ 1,357	\$ 1,310
Bracebridge	\$ 1,376	\$ 1,555	\$ 1,680	\$ 1,839	\$ 1,666
Innisfil	\$ 413	\$ 378	\$ 412	\$ 4,983	\$ 4,914
Simcoe/Musk./Duff. Average	\$ (48)	\$ 47	\$ 134	\$ 770	\$ 714
Simcoe/Musk./Duff. Median	\$ (6)	\$ 133	\$ 206	\$ 282	\$ 437

Financial Position Per Capita By Geographic Location—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Owen Sound	\$ (774)	\$ (700)	\$ (1,099)	\$ (1,288)	\$ (1,379)
North Perth	\$ (1,171)		\$ (856)	\$ (899)	\$ (959)
Stratford	\$ (1,621)	\$ (1,581)	\$ (1,267)	\$ (1,002)	\$ (773)
St. Thomas	\$ 814	\$ 653	\$ 434	\$ 128	\$ (275)
Norfolk				\$ (132)	\$ (267)
Middlesex Centre	\$ (847)	\$ (766)	\$ (633)	\$ (408)	\$ (152)
Guelph-Eramosa		\$ (50)	\$ (53)	\$ (205)	\$ (74)
Meaford	\$ (521)	\$ (372)	\$ (304)	\$ (95)	\$ 73
Minto		\$ 196	\$ 113	\$ (11)	\$ 98
Brant County	\$ (485)	\$ (309)	\$ (187)	\$ (373)	\$ 142
Erin		\$ 79	\$ 174	\$ 172	\$ 146
Mapleton		\$ 383	\$ 384		\$ 178
St. Marys		\$ (91)	\$ 247	\$ 269	\$ 183
Tillsonburg	\$ (21)	\$ 10	\$ 60	\$ 52	\$ 230
Brockton					\$ 277
Grey Highlands	\$ 275	\$ 401	\$ 320	\$ 398	\$ 384
Puslinch		\$ 395	\$ 448	\$ 492	\$ 528
Saugeen Shores	\$ 358	\$ 360	\$ 358	\$ 518	\$ 590
Cambridge	\$ 707	\$ 717	\$ 722	\$ 726	\$ 650
Sarnia	\$ 152	\$ 94	\$ 213	\$ 376	\$ 652
Lambton Shores	\$ (889)	\$ (606)	\$ (262)	\$ 222	\$ 655
London	\$ 294	\$ 334	\$ 508	\$ 613	\$ 670
Windsor	\$ 510	\$ 618	\$ 653	\$ 731	\$ 715
Guelph	\$ 247	\$ 405	\$ 572	\$ 658	\$ 719
Centre Wellington		\$ 580	\$ 571	\$ 836	\$ 817
Strathroy-Caradoc	\$ (130)	\$ 28	\$ 248	\$ 638	\$ 832
Ingersoll	\$ 43	\$ 242	\$ 431	\$ 640	\$ 856
North Middlesex			\$ 383	\$ 685	\$ 887
Kitchener	\$ 764	\$ 802	\$ 872	\$ 918	\$ 888
Wellesley	\$ 915	\$ 854	\$ 861	\$ 904	\$ 890
Chatham-Kent		\$ 241	\$ 440	\$ 704	\$ 948
Woolwich	\$ 912	\$ 915	\$ 1,000	\$ 1,169	\$ 1,100
Brantford				\$ 1,132	\$ 1,132
Waterloo	\$ 1,190	\$ 1,253	\$ 1,238	\$ 1,259	\$ 1,283
North Dumfries		\$ 1,010	\$ 1,151	\$ 1,238	\$ 1,291
Wilmot	\$ 1,051	\$ 1,091	\$ 1,111	\$ 1,249	\$ 1,403
Wellington North		\$ 950	\$ 1,177	\$ 1,493	\$ 1,589
Haldimand			\$ 1,461	\$ 1,513	\$ 1,688
Kincardine		\$ 2,280	\$ 2,570	\$ 2,366	\$ 2,578
Southwest Average	\$ 49	\$ 315	\$ 391	\$ 478	\$ 543
Southwest Median	\$ 200	\$ 360	\$ 408	\$ 613	\$ 652

Financial Position Per Capita By Geographic Location—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Pelham	\$ (133)	\$ (432)	\$ (531)	\$ (803)	\$ (1,764)
Port Colborne		\$ (498)	\$ (343)	\$ (741)	\$ (1,404)
St. Catharines	\$ 178	\$ (35)	\$ (87)	\$ (19)	\$ 88
Wainfleet	\$ 319	\$ 512	\$ 539	\$ 424	\$ 347
Welland	\$ 28	\$ 25	\$ 68	\$ 220	\$ 365
Hamilton	\$ 315	\$ 259	\$ 154	\$ 263	\$ 435
Fort Erie	\$ 530	\$ 654	\$ 759	\$ 829	\$ 890
Grimsby		\$ 1,314	\$ 1,276	\$ 1,444	\$ 1,174
Lincoln	\$ 1,212	\$ 1,154	\$ 1,279	\$ 1,313	\$ 1,197
Thorold	\$ 832	\$ 961	\$ 1,052	\$ 1,196	\$ 1,213
West Lincoln	\$ 1,224	\$ 1,104	\$ 1,056	\$ 1,068	\$ 1,343
Niagara-on-the-Lake	\$ 1,462	\$ 1,607	\$ 1,421	\$ 1,541	\$ 1,456
Niagara/Hamilton Average	\$ 629	\$ 552	\$ 604	\$ 619	\$ 445
Niagara/Hamilton Median	\$ 530	\$ 583	\$ 759	\$ 829	\$ 663

Municipality	2013	2014	2015	2016	2017
Region Waterloo	\$ (744)	\$ (987)	\$ (1,044)	\$ (1,229)	\$ (1,272)
Region York	\$ (1,218)	\$ (1,362)	\$ (1,215)	\$ (1,209)	\$ (1,052)
Region Niagara	\$ (1)	\$ (65)	\$ (155)	\$ (223)	\$ (180)
Region Peel	\$ (37)	\$ (69)	\$ (101)	\$ 8	\$ 71
District Muskoka	\$ (332)	\$ (204)	\$ 38	\$ 303	\$ 600
Region Durham	\$ 1,121	\$ 1,203	\$ 1,327	\$ 1,579	\$ 1,799
Region Halton	\$ 1,444	\$ 1,600	\$ 1,965	\$ 2,097	\$ 2,108
Average	\$ 33	\$ 17	\$ 116	\$ 189	\$ 296
Median	\$ (37)	\$ (69)	\$ (101)	\$ 8	\$ 71
Simcoe County			\$ (133)	\$ (137)	\$ (67)
Bruce County			\$ (161)	\$ (90)	\$ (58)
Dufferin County			\$ (1)	\$ 65	\$ 83
Wellington County		\$ 304	\$ 371	\$ 442	\$ 186
Grey County			\$ 395	\$ 378	\$ 326
Elgin County			\$ 235	\$ 262	\$ 339
Average	\$ -	\$ 304	\$ 118	\$ 153	\$ 135
Median	\$ -	\$ 304	\$ 117	\$ 163	\$ 134

Net Financial Liabilities Ratio—Trend

Municipality	2013	2014	2015	2016	2017
Innisfil	(0.26)	(0.24)	(0.23)	(3.08)	(3.15)
North Dumfries		(1.59)	(1.69)	(1.71)	(1.81)
Wilmot	(1.44)	(1.52)	(1.52)	(1.57)	(1.77)
Kenora	(0.75)	(0.76)	(1.84)	(1.81)	(1.76)
Pickering	(1.21)	(1.41)	(1.40)	(1.45)	(1.66)
Wellesley	(1.92)	(1.61)	(1.57)	(1.52)	(1.57)
Bracebridge	(1.49)	(1.62)	(1.62)	(1.69)	(1.52)
Woolwich	(1.46)	(1.42)	(1.54)	(1.41)	(1.51)
Wellington North		(0.83)	(1.03)	(1.24)	(1.37)
Vaughan	(0.90)	(0.99)	(0.94)	(0.86)	(1.36)
Lincoln	(1.49)	(1.36)	(1.51)	(1.44)	(1.35)
Grimsby		(1.49)	(1.42)	(1.49)	(1.32)
Markham	(1.42)	(1.35)	(1.29)	(1.16)	(1.25)
Kincardine		(1.08)	(1.18)	(1.08)	(1.17)
Brock	(0.73)	(0.88)	(0.99)	(1.08)	(1.16)
Halton Hills	(0.83)	(0.87)	(0.80)	(1.00)	(1.15)
Richmond Hill				(1.20)	(1.14)
West Lincoln	(1.85)	(1.69)	(1.46)	(1.40)	(1.12)
Oakville	(1.37)	(1.56)	(1.10)	(1.16)	(1.12)
Whitby	(1.18)	(1.19)	(1.17)	(1.12)	(0.98)
Mississauga	(0.71)	(0.56)	(0.71)	(0.66)	(0.93)
Waterloo	(0.87)	(0.89)	(0.88)	(0.87)	(0.92)
Thorold	(0.63)	(0.76)	(0.82)	(0.87)	(0.91)
Niagara-on-the-Lake	(1.04)	(1.09)	(0.92)	(0.97)	(0.90)
Milton	(0.94)	(0.91)	(0.99)	(1.14)	(0.85)
Clarington	(0.89)	(0.80)	(0.77)	(0.79)	(0.85)
Burlington	(0.83)	(0.82)	(0.84)	(0.79)	(0.80)
Centre Wellington		(0.57)	(0.57)	(0.71)	(0.79)
Puslinch		(0.61)	(0.70)	(0.68)	(0.76)
Newmarket	(0.63)	(0.63)	(0.60)	(0.68)	(0.74)
Haldimand			(0.53)	(0.67)	(0.74)
Ingersoll	(0.04)	(0.20)	(0.35)	(0.51)	(0.71)
Brampton	(1.22)	(0.77)	(0.80)	(0.67)	(0.68)
Springwater	(0.50)	(0.52)	(0.54)	(0.58)	(0.65)
Strathroy-Caradoc	0.12	(0.02)	(0.21)	(0.49)	(0.62)
Fort Erie	(0.39)	(0.48)	(0.53)	(0.53)	(0.59)

Net Financial Liabilities Ratio—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Kitchener	(0.52)	(0.54)	(0.60)	(0.61)	(0.58)
Tiny					(0.57)
Elliot Lake	(0.14)	(0.22)	(0.31)	(0.45)	(0.55)
Orillia	(0.38)	(0.35)	(0.54)	(0.55)	(0.54)
Cambridge	(0.62)	(0.63)	(0.63)	(0.58)	(0.53)
North Middlesex			(0.28)	(0.43)	(0.50)
East Gwillimbury	(0.31)	(0.37)	(0.40)	(0.26)	(0.49)
Brantford				(0.47)	(0.49)
Greater Sudbury	(0.49)	(0.39)	(0.45)	(0.50)	(0.47)
Huntsville	0.01	(0.15)	(0.24)	(0.32)	(0.45)
Sault Ste. Marie	(0.30)	(0.30)	(0.33)	(0.31)	(0.41)
Caledon	(0.49)	(0.33)	(0.31)	(0.38)	(0.40)
Chatham-Kent		(0.11)	(0.21)	(0.32)	(0.40)
Sarnia	(0.11)	(0.06)	(0.14)	(0.22)	(0.39)
Espanola					(0.36)
Parry Sound		(0.45)	(0.45)	(0.41)	(0.34)
Lambton Shores	0.52	0.31	0.12	(0.11)	(0.34)
Saugeen Shores	(0.22)	(0.22)	(0.21)	(0.28)	(0.33)
Wainfleet	(0.35)	(0.55)	(0.57)	(0.45)	(0.31)
Peterborough	(0.53)	(0.50)	(0.42)	(0.36)	(0.31)
London	(0.14)	(0.16)	(0.23)	(0.27)	(0.30)
Grey Highlands	(0.24)	(0.35)	(0.27)	(0.31)	(0.30)
Windsor	(0.23)	(0.27)	(0.27)	(0.30)	(0.30)
Guelph	(0.10)	(0.16)	(0.22)	(0.25)	(0.28)
Tay					(0.28)
Welland	(0.02)	(0.02)	(0.05)	(0.15)	(0.25)
Georgina	(0.14)	(0.18)	(0.18)	(0.21)	(0.21)
Mapleton		(0.60)	(0.52)		(0.21)
Collingwood	0.16	0.06	0.10	(0.10)	(0.20)
Brockton					(0.20)
Tillsonburg	0.02	(0.01)	(0.05)	(0.04)	(0.19)
North Bay	(0.02)	(0.08)	(0.05)	(0.13)	(0.19)
Hamilton	(0.14)	(0.12)	(0.07)	(0.11)	(0.18)
Erin		(0.10)	(0.20)	(0.20)	(0.18)
Minto		(0.16)	(0.09)	0.01	(0.08)
St. Catharines	(0.17)	0.03	0.08	0.02	(0.07)

Net Financial Liabilities Ratio—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
St. Marys		0.03	(0.09)	(0.10)	(0.07)
Brant County	0.30	0.12	0.11	0.20	(0.06)
King	0.42	0.37	0.18	0.12	(0.06)
Cornwall	(0.14)	(0.07)	(0.08)	(0.01)	(0.05)
Meaford	0.33	0.23	0.18	0.05	(0.04)
North Stormont	(0.21)	0.10	0.13	0.09	(0.02)
Orangeville	0.24	0.13	0.04	0.11	0.01
Oshawa	0.42	0.35	0.26	0.15	0.02
Guelph-Eramosa		0.07	0.07	0.25	0.09
Middlesex Centre	0.73	0.63	0.42	0.25	0.10
St. Thomas	(0.45)	(0.35)	(0.23)	(0.06)	0.13
Norfolk				0.07	0.15
Whitchurch - Stouffville	0.36	0.15	0.07	0.15	0.19
Penetanguishene					0.23
Belleville	(0.18)	(0.08)	0.13	0.19	0.26
Stratford	0.64	0.63	0.48	0.36	0.28
Thunder Bay	0.24	0.33	0.33	0.37	0.30
Timmins	0.21	0.29	0.38	0.38	0.36
Gravenhurst	1.09	0.99	0.85	0.61	0.38
Barrie	0.78	0.70	0.72	0.59	0.42
Kingston	0.39	0.48	0.46	0.45	0.47
Greenstone	0.96	0.90	0.73	0.59	0.48
North Perth		0.88	0.54	0.49	0.49
Brockville	0.58	0.58	0.52	0.52	0.55
Owen Sound	0.41	0.37	0.56	0.62	0.66
Prince Edward County	0.74	0.72	0.65	0.73	0.69
Toronto	0.56	0.65	0.68	0.70	0.76
Ottawa	0.56	0.62	0.66	0.71	0.84
Port Colborne		0.46	0.23	0.57	0.90
Quinte West	0.29	0.41	0.77	1.01	0.93
Bancroft					1.12
Pelham	0.15	0.47	0.57	0.74	1.63
Average	(0.29)	(0.31)	(0.35)	(0.40)	(0.40)
Median	(0.22)	(0.22)	(0.27)	(0.32)	(0.34)

Net Financial Liabilities Ratio—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Region Halton	(1.25)	(1.37)	(1.64)	(1.67)	(1.75)
Region Durham	(0.85)	(0.88)	(0.96)	(1.06)	(1.22)
District Muskoka	0.17	0.10	(0.02)	(0.15)	(0.30)
Region Peel	0.04	0.07	0.10	(0.01)	(0.07)
Region Niagara	0.00	0.05	0.12	0.17	0.14
Region York	1.02	1.11	0.93	0.86	0.75
Region Waterloo	0.62	0.80	0.83	0.91	0.97
Average	(0.04)	(0.02)	(0.09)	(0.13)	(0.21)
Median	0.04	0.07	0.10	(0.01)	(0.07)
Grey County			(0.51)	(0.51)	(0.43)
Elgin County			(0.28)	(0.31)	(0.39)
Wellington County		(0.27)	(0.32)	(0.36)	(0.38)
Dufferin County			0.00	(0.09)	(0.10)
Bruce County			0.19	0.11	0.07
Simcoe County			0.21	0.22	0.10
Average	-	(0.27)	(0.12)	(0.16)	(0.19)
Median	-	(0.27)	(0.14)	(0.20)	(0.24)

Total Asset Consumption Ratio

This indicator provides an estimate of the useful life left in the municipality’s capital assets. Municipalities are facing significant infrastructure challenges. Therefore, it is important to keep informed of the age and condition of its capital assets to ensure they are making timely and appropriate investments. This is calculated using Schedule 51 of the Financial Information Return.

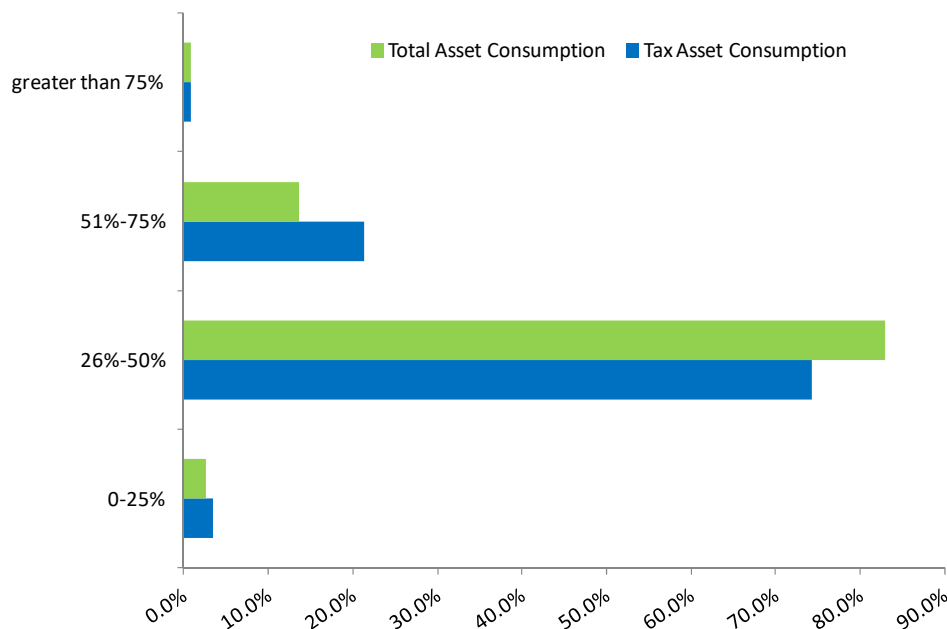
Formula

$$\frac{\text{Total Accumulated Amortization}}{\text{Total Gross Costs of Capital Assets}}$$

Interpretations

This ratio shows the value of the tangible capital assets that have been consumed. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern. The Ministry of Municipal Affairs and Housing considers a ratio of 25% or under to be relatively new; 26%-50% to be moderately new; 51%-75% to be moderately old and over 75% to be old.

Summary—2017 Asset Consumption Ratio—Total Survey



Total Asset Consumption Ratio Trend

Municipalities	2013	2014	2015	2016	2017
Vaughan	10.9%	11.2%	11.5%	12.0%	12.0%
Markham	18.3%	18.8%	19.4%	19.9%	19.8%
Mississauga	17.4%	18.2%	19.1%	19.6%	20.4%
Grimsby	24.4%	25.2%	26.2%	27.2%	27.1%
Penetanguishene					27.4%
Whitchurch - Stouffville	24.4%	25.4%	26.6%	26.9%	27.5%
Milton	28.6%	28.5%	26.9%	28.3%	29.0%
Ottawa	26.9%	26.8%	27.6%	28.4%	29.2%
Barrie	24.6%	26.1%	27.0%	28.1%	29.4%
Woolwich	25.6%	26.5%	27.5%	29.0%	29.8%
Niagara-on-the-Lake	26.8%	27.3%	28.0%	29.1%	30.2%
Brampton	27.4%	27.8%	27.9%	29.0%	30.2%
Lambton Shores	27.2%	28.3%	29.8%	29.4%	31.0%
Kitchener	33.8%	33.9%	30.7%	30.4%	31.4%
St. Marys	28.9%	30.0%	31.4%	31.7%	31.9%
Oakville	31.0%	31.9%	31.5%	32.0%	31.9%
Georgina	25.4%	27.1%	28.6%	30.3%	31.9%
Middlesex Centre	28.4%	30.3%	31.2%	32.1%	32.6%
Tay					33.1%
North Middlesex			30.4%	32.2%	33.7%
Innisfil	29.3%	29.8%	29.6%	33.4%	33.9%
North Perth			32.4%	32.7%	34.0%
Springwater	29.5%	31.0%	32.4%	33.8%	35.2%
Owen Sound	37.6%	38.2%	35.9%	35.0%	35.5%
Burlington	32.6%	33.5%	34.1%	34.9%	35.8%
London	33.9%	34.6%	35.3%	35.9%	36.2%
North Stormont	32.6%	32.5%	33.5%	35.1%	36.9%
Guelph-Eramosa	33.8%	34.4%	36.1%	37.6%	37.1%
King	44.7%	42.2%	39.4%	39.3%	37.7%
Newmarket	35.7%	36.2%	37.5%	37.3%	37.7%
East Gwillimbury	38.4%	39.2%	40.2%	37.5%	37.9%
Hamilton	36.2%	37.1%	36.8%	37.0%	37.9%
Port Colborne	35.4%	37.3%	38.4%	39.3%	38.0%
Kingston	35.8%	35.9%	36.9%	36.7%	38.0%
West Lincoln	36.0%	36.9%	37.6%	37.0%	38.0%
Whitby	34.1%	35.4%	36.8%	37.8%	38.4%

Total Asset Consumption Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
Ingersoll	36.2%	36.2%	36.9%	37.1%	38.6%
Parry Sound	34.4%	36.2%	37.6%	38.1%	38.6%
Brockville	37.0%	38.2%	39.5%	39.7%	38.8%
Waterloo	35.1%	35.9%	36.9%	38.1%	38.9%
Stratford	35.7%	36.8%	37.8%	39.0%	38.9%
Orillia	35.7%	36.7%	38.2%	38.3%	39.0%
Centre Wellington	39.0%	37.2%	37.6%	38.7%	39.1%
Toronto	42.5%	42.5%	41.6%	40.9%	39.3%
Espanola			37.7%		39.3%
Brant County	39.4%	39.7%	39.5%	38.6%	39.5%
Collingwood	35.3%	36.8%	38.2%	38.1%	39.6%
Thorold	36.7%	36.5%	37.3%	39.2%	39.7%
Welland	34.6%	35.9%	37.5%	38.5%	39.7%
Clarington	37.4%	37.9%	38.0%	38.8%	40.0%
Wilmot	39.0%	41.0%	35.8%	38.3%	40.1%
Cambridge	40.4%	40.1%	39.7%	39.1%	40.4%
Oshawa	38.3%	38.6%	39.1%	39.9%	40.6%
Peterborough	38.6%	38.7%	39.5%	40.4%	40.8%
Norfolk				39.9%	41.0%
St. Catharines	40.3%	39.0%	38.8%	40.0%	41.0%
Belleville	40.7%	41.7%	42.6%	42.0%	41.1%
Saugeen Shores	35.4%	37.4%	38.7%	40.1%	41.3%
Sault Ste. Marie	38.0%	38.3%	39.4%	40.1%	41.6%
Fort Erie	36.6%	38.3%	39.4%	40.6%	41.9%
Richmond Hill	39.0%			41.5%	42.2%
Sarnia	37.6%	39.2%	40.7%	41.9%	42.3%
Lincoln	43.1%	40.1%	41.3%	41.6%	42.8%
Cornwall	45.2%	45.4%	42.0%	42.3%	42.8%
Strathroy-Caradoc	40.3%	40.3%	40.3%	42.3%	42.8%
Windsor	38.9%	39.2%	41.0%	42.3%	43.0%
Orangeville	39.7%	38.8%	40.2%	42.7%	43.7%
Pelham	39.8%	40.8%	41.3%	42.7%	43.7%
Tillsonburg	39.3%	41.3%	42.2%	43.9%	44.1%
North Bay	41.3%	41.3%	41.5%	42.8%	44.5%
Timmins	47.5%	48.6%	49.0%	42.2%	44.5%
St. Thomas	45.3%	45.9%	46.7%	46.6%	44.6%

Total Asset Consumption Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
Prince Edward County	40.8%	42.4%	43.5%	43.6%	44.9%
Guelph	40.9%	42.1%	43.5%	44.0%	45.0%
Wainfleet	45.9%	47.7%	47.2%	47.8%	45.1%
Halton Hills	43.0%	43.4%	42.4%	43.6%	45.3%
Minto	44.1%	44.7%	44.7%	45.7%	46.3%
Kenora	36.8%	44.1%	38.9%	39.9%	46.8%
Erin	41.2%	42.9%	44.3%	45.5%	46.9%
Haldimand			47.0%	47.3%	47.5%
Bracebridge	43.6%	45.1%	45.2%	46.6%	47.7%
Chatham-Kent	43.9%	45.0%	46.0%	47.4%	47.9%
Brantford				47.5%	48.2%
Brockton					48.3%
Bancroft					49.0%
Pickering	50.7%	52.0%	50.3%	50.6%	50.2%
Greater Sudbury	49.1%	49.3%	48.6%	49.7%	50.3%
Kincardine	42.6%	43.9%	44.5%	44.6%	50.5%
Huntsville	41.2%	44.0%	46.8%	48.4%	50.7%
Meaford	49.5%	51.0%	51.3%	51.5%	51.2%
Caledon	52.6%	55.8%	54.9%	53.2%	51.2%
Brock	44.5%	46.5%	48.2%	49.8%	51.6%
Wellington North	49.5%	51.0%	52.6%	53.4%	54.2%
Grey Highlands	48.2%	50.5%	51.5%	53.3%	54.7%
Greenstone	49.0%	50.3%	52.6%	54.1%	55.1%
Tiny					55.1%
Thunder Bay	54.4%	55.1%	55.0%	55.2%	56.6%
Gravenhurst	34.1%	35.9%	38.1%	40.5%	57.1%
North Dumfries	19.7%	22.0%	33.8%	34.8%	62.1%
Mapleton	61.9%	62.8%	64.6%		63.9%
Quinte West	65.8%	66.7%	66.2%	66.8%	65.4%
Puslinch		63.2%	64.2%	65.1%	65.7%
Wellesley	62.1%	64.6%	67.1%	69.2%	71.6%
Elliot Lake	78.4%	78.8%	78.7%	79.3%	79.6%
Average	38.0%	38.8%	39.6%	40.2%	41.8%
Median	37.6%	38.3%	38.7%	39.3%	40.5%

Total Asset Consumption Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
Region York	32.0%	32.2%	29.1%	27.9%	26.6%
Region Halton	25.7%	26.4%	25.8%	26.4%	27.1%
Region Peel	25.1%	25.5%	26.0%	27.0%	28.2%
Region Durham	31.6%	32.0%	33.0%	32.8%	33.6%
Region Waterloo	41.3%	42.1%	41.5%	42.4%	34.7%
Region Niagara	42.4%	42.7%	43.2%	41.6%	42.5%
District Muskoka	41.3%	43.3%	44.0%	46.0%	47.8%
Average	34.2%	34.9%	34.7%	34.9%	34.4%
Median	32.0%	32.2%	33.0%	32.8%	33.6%
Simcoe County			32.2%	33.0%	34.4%
Wellington County		39.1%	40.6%	41.9%	42.6%
Dufferin County			41.9%	42.2%	43.1%
Bruce County			41.7%	42.3%	43.6%
Elgin County			44.6%	45.7%	46.5%
Grey County			58.0%	59.3%	59.6%
Average		39.1%	43.2%	44.1%	45.0%
Median		39.1%	41.8%	42.2%	43.4%

Tax Asset Consumption Ratio

Municipalities	2017
Vaughan	10.7%
Markham	16.7%
Mississauga	20.4%
Grimsby	25.3%
Barrie	28.1%
Milton	29.0%
Ottawa	30.0%
Brampton	30.2%
Whitchurch - Stouffville	30.4%
Woolwich	31.7%
Oakville	31.9%
North Perth	32.8%
Kitchener	32.9%
Penetanguishene	33.4%
Innisfil	33.9%
Niagara-on-the-Lake	34.0%
East Gwillimbury	34.1%
St. Marys	34.4%
Collingwood	34.5%
London	35.0%
Burlington	35.8%
Georgina	35.9%
Owen Sound	36.7%
Tay	36.8%
Springwater	37.2%
Orillia	37.4%
Newmarket	37.7%
North Middlesex	38.0%
Port Colborne	38.2%
Middlesex Centre	38.4%
Whitby	38.4%
Ingersoll	38.6%
Stratford	38.6%
Lambton Shores	39.2%
Toronto	39.4%
St. Thomas	39.4%

Municipalities	2017
Hamilton	39.9%
Guelph-Eramosa	39.9%
Peterborough	40.0%
Clarington	40.0%
Kingston	40.5%
Waterloo	40.6%
Oshawa	40.6%
North Stormont	41.2%
Sault Ste. Marie	41.4%
Sarnia	41.7%
Welland	41.8%
Norfolk	41.9%
Brant County	42.5%
Espanola	42.6%
Parry Sound	42.8%
West Lincoln	42.9%
Cambridge	43.3%
Windsor	43.3%
Wilmot	43.4%
Pelham	43.7%
Centre Wellington	44.0%
Richmond Hill	44.0%
St. Catharines	44.3%
King	44.3%
Tillsonburg	44.4%
Guelph	44.8%
Wainfleet	45.1%
Halton Hills	45.3%
Thorold	45.7%
Brockville	45.7%
Belleville	45.7%
Cornwall	46.2%
Fort Erie	46.8%
Bracebridge	47.7%
Lincoln	47.9%
Orangeville	48.2%

Tax Asset Consumption Ratio

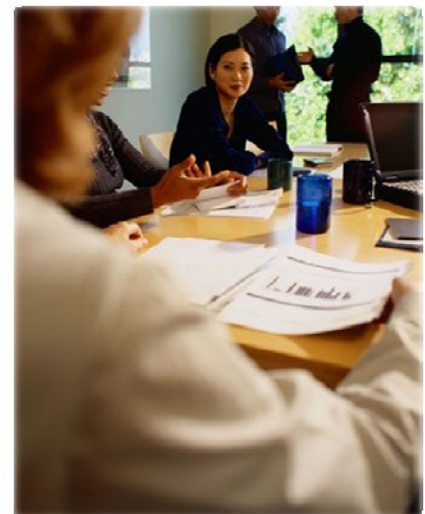
Municipalities	2017
North Bay	48.6%
Chatham-Kent	48.6%
Saugeen Shores	48.9%
Kenora	49.7%
Meaford	49.8%
Erin	50.1%
Pickering	50.2%
Prince Edward County	50.4%
Huntsville	50.7%
Caledon	51.2%
Haldimand	51.3%
Brock	51.6%
Brockton	51.9%
Kincardine	52.4%
Brantford	52.7%
Minto	53.9%
Timmins	54.8%
Grey Highlands	55.0%
Greater Sudbury	55.4%
Strathroy-Caradoc	56.8%
Tiny	56.9%
Thunder Bay	56.9%
Greenstone	57.1%
Gravenhurst	57.1%
Bancroft	61.5%
North Dumfries	62.1%
Wellington North	62.3%
Puslinch	65.7%
Mapleton	67.2%
Quinte West	70.1%
Wellesley	71.6%
Elliot Lake	78.4%
Average	43.8%
Median	43.1%

Municipalities	2017
Region Waterloo	29.8%
Region Halton	30.1%
Region York	33.4%
Region Peel	35.8%
Region Durham	38.0%
Region Niagara	38.7%
District Muskoka	52.0%
Average	36.8%
Median	35.8%
Simcoe County	34.4%
Wellington County	42.6%
Dufferin County	43.1%
Bruce County	43.6%
Elgin County	46.5%
Grey County	59.6%
Average	45.0%
Median	43.4%

Reserves

Reserves are a critical component of a municipality’s long-term financing plan. The purpose for maintaining reserves is to:

- Provide stability of tax rates in the face of variable and uncontrollable factors (consumption, interest rates, unemployment rates, changes in subsidies)
- Provide financing for one-time or short-term requirements without permanently impacting the tax and utility rates
- Make provisions for replacements/acquisitions of assets/infrastructure that are currently being consumed and depreciated
- Avoid spikes in funding requirements of the capital budget by reducing their reliance on long-term debt borrowings
- Provide a source of internal financing
- Ensure adequate cash flows
- Provide flexibility to manage debt levels and protect the municipality’s financial position
- Provide for future liabilities incurred in the current year but paid for in the future



Three financial indicators have been included for tax reserves. In each case, the water and wastewater reserves and reserve funds have been excluded as well as obligatory reserve funds.

Reserve Financial Indicator One: Tax Discretionary Reserves as a % of Taxation

This provides the total tax discretionary reserves and reserve funds using Schedule 60 of the Financial Information Returns (columns 2 and 3) in relation to total taxation (Schedule 10 of the Financial Information Return).

Formula

$$\frac{\text{Tax Discretionary Reserves}}{\text{Taxation}}$$

Reserve Financial Indicator Two: Tax Discretionary Reserves per Capita

This provides the total tax discretionary reserves in relation to the population.

Formula

$$\frac{\text{Tax Discretionary Reserves}}{\text{Population}}$$

Reserve Financial Indicator Three: Tax Discretionary Reserves as a % of Own Source Revenues

This indicator shows the total value of funds held in reserves and reserve funds compared to a single year’s own source revenue and is a strong indicator of financial stability. This provides the total tax discretionary reserves and reserve funds using Schedule 60 of the Financial Information Returns (columns 2 and 3) in relation to own source revenues (Schedule 81 of the Financial Information Return, less water and wastewater own source revenues which are on Schedule 12).

Formula

$$\frac{\text{Tax Discretionary Reserves}}{\text{Own Source Revenues}}$$

Interpretations

Reserves offer liquidity which enhances the municipality’s flexibility in addressing operating requirements and in permitting the municipality to temporarily fund capital projects internally, allowing it time to access debt markets and take advantage of favourable conditions. The level of reserves required will vary for a number of reasons including:

- Services provided by the municipality
- Age and condition of infrastructure, inventory of fleet and vehicles supporting municipal operations
- Level of expenditures
- Internal debt and reserve policies
- Targets, ranges established on a reserve by reserve basis
- Economic conditions and projections

Tax Discretionary Reserves (less WWW) as % of Taxation—Trend

Municipality	2013	2014	2015	2016	2017
Orillia	-21%	-12%	-5%	-17%	-33%
Pelham	15%	9%	18%	25%	-7%
Newmarket	32%	15%	-3%	2%	3%
Brockville	12%	14%	13%	15%	17%
St. Thomas	27%	20%	18%	25%	21%
Strathroy-Caradoc	4%	3%	5%	21%	24%
Tillsonburg	31%	33%	26%	23%	28%
Markham	156%	111%	99%	80%	29%
Ottawa	23%	24%	22%	23%	29%
Barrie	31%	30%	31%	31%	30%
Guelph	41%	36%	33%	36%	30%
Sault Ste. Marie	28%	28%	30%	28%	32%
Prince Edward County	39%	38%	42%	39%	33%
Brantford				42%	36%
Timmins	31%	33%	32%	34%	36%
Greenstone	27%	28%	35%	38%	37%
Belleville	23%	24%	28%	33%	38%
Orangeville	20%	20%	25%	33%	38%
Tiny					39%
Quinte West	38%	34%	32%	35%	39%
North Bay	29%	29%	29%	38%	42%
Bancroft					42%
Sarnia	25%	26%	27%	32%	43%
Greater Sudbury	54%	54%	57%	52%	44%
Wilmot	51%	56%	56%	42%	45%
St. Catharines	56%	53%	41%	43%	45%
Kitchener	34%	36%	45%	45%	46%
Huntsville	51%	60%	39%	40%	47%
Toronto	53%	48%	45%	45%	47%
Whitchurch - Stouffville	89%	88%	87%	67%	49%
Woolwich	57%	47%	46%	53%	49%
Windsor	52%	53%	56%	56%	50%
Niagara-on-the-Lake	61%	60%	51%	63%	52%
Waterloo	77%	88%	76%	55%	54%
Stratford	50%	49%	52%	53%	55%
Caledon	79%	74%	54%	57%	55%

Tax Discretionary Reserves (less WWW) as % of Taxation—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Erin		48%	49%	57%	56%
Guelph-Eramosa		44%	48%	51%	56%
Grey Highlands	63%	48%	52%	58%	57%
Meaford	37%	45%	46%	48%	59%
Hamilton	62%	61%	58%	56%	59%
Thunder Bay	67%	59%	55%	52%	59%
Oshawa	38%	34%	46%	52%	59%
Espanola					60%
Grimsby		91%	82%	65%	61%
Collingwood	65%	59%	59%	53%	61%
Penetanguishene					62%
Lincoln	101%	78%	75%	70%	62%
Cornwall	64%	66%	66%	62%	63%
Peterborough	65%	63%	61%	64%	63%
Cambridge	54%	56%	64%	64%	63%
Minto		58%	60%	57%	68%
North Stormont	57%	50%	48%	64%	70%
Ingersoll	33%	30%	42%	55%	70%
Innisfil	82%	76%	70%	63%	71%
Georgina	54%	60%	62%	65%	71%
Centre Wellington		94%	92%	114%	71%
Wainfleet	66%	87%	90%	80%	75%
Fort Erie	56%	61%	69%	73%	77%
St. Marys		78%	87%	82%	78%
Bracebridge	77%	74%	52%	59%	80%
Mississauga	79%	79%	80%	85%	81%
Norfolk				86%	81%
Vaughan	85%	79%	70%	102%	83%
Brampton	68%	71%	73%	76%	83%
Burlington	79%	78%	80%	84%	84%
Welland	81%	76%	70%	80%	84%
Kincardine		137%	112%	93%	85%
Kingston	76%	73%	80%	80%	86%
King	59%	63%	82%	83%	86%
Gravenhurst	91%	83%	73%	76%	86%
London	61%	76%	78%	81%	88%

Tax Discretionary Reserves (less WWW) as % of Taxation—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Owen Sound	102%	103%	98%	91%	90%
Tay					90%
Brant County	30%	100%	94%	92%	92%
Lambton Shores	32%	45%	64%	77%	93%
Middlesex Centre	79%	76%	83%	93%	93%
Port Colborne		41%	89%	94%	94%
Chatham-Kent		86%	98%	94%	95%
North Perth			90%	91%	95%
Parry Sound		138%	123%	111%	95%
Halton Hills	62%	64%	71%	87%	96%
Brockton					96%
Kenora	110%	111%	117%	106%	98%
Wellington North		137%	132%	103%	98%
Wellesley	115%	100%	101%	105%	101%
Springwater	154%	156%	104%	101%	101%
Puslinch		82%	94%	93%	102%
Oakville	104%	132%	113%	112%	104%
Elliot Lake	65%	71%	70%	100%	105%
Pickering	53%	80%	75%	74%	110%
Whitby	112%	109%	110%	111%	111%
North Dumfries	0%	54%	50%	63%	111%
Clarington	139%	138%	129%	120%	119%
Milton	119%	112%	160%	171%	124%
Saugeen Shores	159%	144%	132%	129%	126%
Mapleton		55%	94%		131%
North Middlesex			125%	141%	154%
Brock	118%	127%	135%	150%	155%
Richmond Hill				189%	173%
Thorold	182%	193%	207%	192%	196%
West Lincoln	155%	157%	133%	124%	204%
East Gwillimbury	69%	74%	72%	156%	208%
Average	65%	68%	70%	74%	73%
Median	61%	61%	69%	65%	68%

Tax Discretionary Reserves (less WWW) as % of Taxation—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Region Waterloo	40%	48%	42%	44%	41%
Region Niagara	42%	43%	47%	45%	46%
District Muskoka	67%	67%	72%	79%	91%
Region Peel	119%	120%	119%	126%	127%
Region Durham	113%	122%	137%	150%	165%
Region Halton	155%	172%	208%	219%	214%
Region York	178%	191%	212%	223%	223%
Average	102%	109%	120%	126%	130%
Median	113%	120%	119%	126%	127%
Elgin County			21%	32%	48%
Bruce County			55%	57%	58%
Dufferin County			50%	59%	66%
Wellington County		80%	83%	75%	79%
Grey County			90%	87%	85%
Simcoe County			63%	69%	87%
Average		80%	60%	63%	71%
Median		80%	59%	64%	73%

Tax Discretionary Reserves as a % of Own Source Revenues—Trend

Municipality	2013	2014	2015	2016	2017
Orillia	-17%	-10%	-4%	-13%	-27%
Pelham	13%	7%	16%	20%	-6%
Newmarket	23%	11%	-2%	2%	2%
Brockville	10%	11%	11%	11%	13%
St. Thomas	21%	16%	15%	20%	17%
Markham	90%	65%	59%	49%	18%
Strathroy-Caradoc	3%	3%	4%	16%	18%
Kitchener	14%	15%	19%	20%	19%
Tillsonburg	23%	23%	18%	17%	20%
Ottawa	16%	17%	16%	16%	21%
Guelph	31%	27%	25%	28%	23%
Toronto	28%	25%	22%	22%	23%
Barrie	25%	24%	25%	25%	24%
Sault Ste. Marie	20%	21%	22%	21%	24%
Thunder Bay	27%	24%	22%	23%	24%
Timmins	23%	25%	25%	26%	26%
Brantford				30%	26%
Prince Edward County	31%	30%	34%	31%	27%
Greenstone	19%	21%	27%	29%	28%
Wilmot	31%	36%	37%	28%	28%
Niagara-on-the-Lake	38%	37%	32%	38%	29%
Orangeville	16%	16%	20%	28%	30%
Whitchurch - Stouffville	61%	56%	59%	47%	31%
Belleville	19%	20%	24%	28%	31%
Woolwich	40%	33%	32%	31%	32%
St. Catharines	42%	39%	29%	31%	32%
Huntsville	38%	40%	27%	29%	32%
North Bay	22%	22%	23%	30%	33%
Greater Sudbury	39%	39%	41%	38%	33%
Tiny					33%
Windsor	38%	38%	38%	36%	33%
Sarnia	20%	20%	21%	26%	34%
Quinte West	34%	30%	29%	32%	35%
Waterloo	49%	56%	50%	35%	35%
Bancroft					36%
Stratford	35%	34%	36%	37%	37%

Tax Discretionary Reserves as a % of Own Source Revenues—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Caledon	54%	53%	39%	40%	40%
Minto		36%	39%	37%	43%
Erin		36%	32%	45%	43%
Oshawa	29%	26%	33%	37%	43%
Centre Wellington		53%	56%	60%	44%
Hamilton	46%	46%	44%	42%	44%
Cornwall	44%	46%	47%	44%	44%
Guelph-Eramosa		33%	38%	40%	45%
Peterborough	43%	44%	43%	45%	45%
Innisfil	55%	53%	51%	41%	46%
Grey Highlands	45%	37%	42%	46%	47%
Espanola			34%		47%
North Stormont	0%	0%	0%	43%	47%
Cambridge	39%	42%	50%	49%	48%
Meaford	31%	38%	38%	40%	48%
Lincoln	74%	58%	60%	55%	48%
Penetanguishene					49%
Collingwood	52%	45%	46%	43%	50%
Grimsby	0%	74%	65%	51%	50%
Mississauga	48%	50%	51%	52%	50%
St. Marys		57%	64%	60%	51%
Wainfleet	52%	69%	73%	67%	53%
Vaughan	59%	57%	50%	70%	55%
Welland	51%	53%	48%	57%	56%
Brant County	25%	51%	78%	77%	57%
Kincardine		47%	70%	69%	58%
Kingston	52%	49%	55%	56%	58%
Burlington	53%	53%	56%	59%	58%
North Perth	58%		58%	56%	58%
Ingersoll	28%	24%	35%	46%	59%
Georgina	44%	45%	48%	52%	59%
Brampton	57%	50%	51%	53%	59%
Bracebridge	61%	58%	40%	45%	61%
Whitby	72%	72%	72%	70%	63%
Fort Erie	47%	51%	59%	62%	65%
Norfolk				70%	66%

Tax Discretionary Reserves as a % of Own Source Revenues—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Brockton					66%
King	34%	36%	50%	59%	66%
London	46%	57%	59%	60%	67%
Wellesley	82%	66%	65%	68%	68%
Middlesex Centre	59%	58%	51%	59%	68%
Milton	61%	59%	85%	94%	68%
North Dumfries		34%	33%	39%	69%
Chatham-Kent		66%	76%	73%	69%
Gravenhurst	73%	65%	58%	62%	69%
Lambton Shores	24%	31%	39%	54%	70%
Parry Sound		83%	88%	80%	71%
Oakville	71%	91%	80%	79%	72%
Halton Hills	45%	46%	52%	65%	72%
Puslinch		59%	72%	66%	72%
Owen Sound	77%	83%	78%	73%	72%
Wellington North		104%	103%	78%	74%
Port Colborne	0%	32%	50%	73%	74%
Kenora	81%	82%	87%	79%	76%
Tay					77%
Springwater	123%	124%	82%	78%	80%
Saugeen Shores	98%	92%	87%	84%	83%
Elliot Lake	43%	53%	49%	79%	86%
Pickering	41%	61%	56%	57%	86%
West Lincoln	113%	120%	95%	94%	90%
Clarington	102%	103%	96%	91%	91%
East Gwillimbury	46%	51%	51%	63%	101%
Mapleton		44%	73%		106%
Richmond Hill				122%	112%
North Middlesex			102%	112%	116%
Brock	95%	101%	110%	120%	119%
Haldimand			90%	139%	138%
Thorold	149%	160%	163%	158%	160%
Average	45%	47%	49%	52%	52%
Median	43%	45%	48%	49%	48%

Tax Discretionary Reserves as a % of Own Source Revenues—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Region Niagara	30%	30%	33%	32%	32%
Region Waterloo	32%	39%	34%	36%	34%
District Muskoka	57%	57%	61%	67%	77%
Region Peel	97%	98%	99%	105%	106%
Region Durham	99%	105%	117%	128%	135%
Region York	139%	147%	157%	175%	167%
Region Halton	118%	132%	159%	171%	170%
Average	82%	87%	94%	102%	103%
Median	97%	98%	99%	105%	106%
Elgin County			15%	25%	37%
Bruce County			42%	45%	46%
Dufferin County			38%	45%	49%
Wellington County		65%	67%	61%	64%
Grey County			65%	66%	65%
Simcoe County			50%	55%	67%
Average		65%	46%	49%	55%
Median		65%	46%	50%	57%

2017 Total and Tax Reserve Per Capita

Municipality	Total Reserves Per Capita	Tax Reserves Per Capita
Orillia	\$ (97)	\$ (538)
Pelham	\$ 108	\$ (50)
Newmarket	\$ 593	\$ 18
Markham	\$ 325	\$ 122
Wilmot	\$ 378	\$ 158
Strathroy-Caradoc	\$ 924	\$ 180
Woolwich	\$ 467	\$ 188
Kitchener	\$ 244	\$ 222
Tillsonburg	\$ 237	\$ 237
St. Thomas	\$ 650	\$ 254
North Stormont	\$ 412	\$ 264
Brockville	\$ 490	\$ 271
Whitchurch - Stouffville	\$ 377	\$ 280
Guelph-Eramosa	\$ 485	\$ 284
Erin	\$ 493	\$ 302
Huntsville	\$ 305	\$ 305
Niagara-on-the-Lake	\$ 647	\$ 318
Centre Wellington	\$ 893	\$ 322
St. Catharines	\$ 417	\$ 337
Grimsby	\$ 642	\$ 339
Waterloo	\$ 351	\$ 351
Lincoln	\$ 874	\$ 358
Minto	\$ 980	\$ 370
Cambridge	\$ 545	\$ 377
Wellesley	\$ 384	\$ 384
Tiny	\$ 747	\$ 384
Orangeville	\$ 723	\$ 421
Sarnia	\$ 623	\$ 427
Barrie	\$ 767	\$ 438
Prince Edward County	\$ 539	\$ 454
Caledon	\$ 456	\$ 456
Oshawa	\$ 465	\$ 465
Vaughan	\$ 820	\$ 478
Sault Ste. Marie	\$ 481	\$ 481
Quinte West	\$ 721	\$ 485
North Dumfries	\$ 490	\$ 490

Municipality	Total Reserves Per Capita	Tax Reserves Per Capita
Guelph	\$ 1,388	\$ 490
Ottawa	\$ 560	\$ 495
Brantford	\$ 1,002	\$ 502
Puslinch	\$ 504	\$ 504
Bancroft	\$ 506	\$ 506
Mississauga	\$ 510	\$ 510
Grey Highlands	\$ 922	\$ 518
Timmins	\$ 564	\$ 564
Milton	\$ 575	\$ 575
Welland	\$ 602	\$ 576
Wellington North	\$ 1,308	\$ 577
Brampton	\$ 579	\$ 579
Wainfleet	\$ 590	\$ 590
Georgina	\$ 784	\$ 612
Fort Erie	\$ 754	\$ 619
Belleville	\$ 1,176	\$ 641
Springwater	\$ 1,061	\$ 650
Penetanguishene		\$ 662
North Bay	\$ 883	\$ 663
Bracebridge	\$ 665	\$ 665
Whitby	\$ 672	\$ 672
Burlington	\$ 675	\$ 675
Greater Sudbury	\$ 865	\$ 676
Toronto	\$ 1,010	\$ 678
Halton Hills	\$ 695	\$ 695
Ingersoll	\$ 712	\$ 712
Innisfil	\$ 715	\$ 715
Tay	\$ 1,096	\$ 715
Windsor	\$ 760	\$ 716
Clarington	\$ 726	\$ 726
Meaford	\$ 975	\$ 729
Pickering	\$ 756	\$ 756
Brockton	\$ 992	\$ 795
Middlesex Centre	\$ 961	\$ 796
Collingwood	\$ 1,842	\$ 801
Mapleton	\$ 1,014	\$ 802

2017 Total and Tax Reserve Per Capita (cont'd)

Municipality	Total Reserves Per Capita	Tax Reserves Per Capita
Port Colborne	\$ 939	\$ 817
Cornwall	\$ 1,042	\$ 881
North Perth	\$ 1,005	\$ 886
Hamilton	\$ 1,312	\$ 887
West Lincoln	\$ 1,000	\$ 913
Richmond Hill	\$ 1,126	\$ 921
Stratford	\$ 940	\$ 923
Peterborough	\$ 1,379	\$ 933
Thunder Bay	\$ 989	\$ 938
King	\$ 966	\$ 949
Oakville	\$ 950	\$ 950
Gravenhurst	\$ 956	\$ 956
Espanola	\$ 1,316	\$ 973
Lambton Shores	\$ 1,811	\$ 994
Norfolk	\$ 1,330	\$ 995
Brock	\$ 1,069	\$ 1,069
Elliot Lake	\$ 1,418	\$ 1,093
Kincardine	\$ 2,740	\$ 1,100
Greenstone	\$ 1,125	\$ 1,125
Saugeen Shores	\$ 1,347	\$ 1,138
Owen Sound	\$ 1,312	\$ 1,141
St. Marys	\$ 1,426	\$ 1,151
Brant County	\$ 1,535	\$ 1,178
London	\$ 1,674	\$ 1,262
Chatham-Kent	\$ 1,429	\$ 1,347
East Gwillimbury	\$ 1,843	\$ 1,482
Parry Sound	\$ 2,577	\$ 1,494
Kingston	\$ 2,113	\$ 1,522
Thorold	\$ 2,056	\$ 1,555
North Middlesex	\$ 1,713	\$ 1,569
Kenora	\$ 1,929	\$ 1,576
Haldimand	\$ 3,127	\$ 2,613
Average	\$ 931	\$ 684
Median	\$ 820	\$ 645

Municipality	Total Reserves Per Capita	Tax Reserves Per Capita
Region Niagara	\$ 604	\$ 337
Region Waterloo	\$ 525	\$ 371
Region Peel	\$ 1,254	\$ 865
District Muskoka	\$ 1,823	\$ 1,351
Region Halton	\$ 1,837	\$ 1,480
Region Durham	\$ 1,934	\$ 1,528
Region York	\$ 2,159	\$ 1,955
Average	\$ 1,448	\$ 1,127
Median	\$ 1,823	\$ 1,351
Wellington County	\$ 311	\$ 311
Elgin County	\$ 326	\$ 326
Bruce County	\$ 361	\$ 361
Dufferin County	\$ 391	\$ 391
Simcoe County	\$ 429	\$ 429
Grey County	\$ 496	\$ 496
Average	\$ 386	\$ 386
Median	\$ 376	\$ 376

Debt

The Ministry of Municipal Affairs and Housing regulates the level of debt that may be incurred by municipalities, such that no more than 25% of the total Own Source Revenue can be used to service debt and other long-term obligations without receiving OMB approval. In addition to confirming that the debt is within the legislated limits, Government Finance Officers' Association (GFOA) recommends the following analysis be undertaken:

Measures of the tax and revenue base, such as:

- Projections of key, relevant economic variables
- Population trends
- Utilization trends for services underlying revenues

Evaluation of trends relating to the government's financial performance, such as:

- Revenues and expenditures
- Net revenues available after meeting operating requirements
- Reliability of revenues expected to pay debt service
- Unreserved fund balance levels

Debt service obligations such as:

- Existing debt service requirements
- Debt service as a percentage of expenditures, or tax or system revenues

There are six financial debt indicators that have been included in the analysis to provide a clear understanding of the overall debt outstanding and the debt servicing costs.

Financial Debt Indicator One: Tax Debt Interest as % of Own Source Revenues

This ratio indicates the extent to which the municipality's own source revenues are committed to debt interest charges. This is calculated using Schedule 40 of the Financial Information Returns and the Own Source Revenues in Schedule 81 less Water/WW revenues in Schedule 12.

Formula

$\frac{\text{Tax Debt Interest}}{\text{Own Source Revenues}}$



Financial Debt Indicator Two: Debt Charges as a % of Own Source Revenues (Debt Service Ratio)

Debt Service is the amount of principal and interest that a municipality must pay each year to service the debt (principal and interest expenses). As debt service increases it reduces expenditure flexibility. This shows the % of total debt expenditures, including interest as a % of own source revenue. It is a measure of the municipality’s ability to service its debt payments. Schedule 74C has been used for the total debt charges (line 3099) and the tax debt charges (line 3012).

Formula

$$\frac{\text{Debt Principal and Interest Payments}}{\text{Own Source Revenue}}$$

Target

Credit rating agencies consider that principal and interest should be below 10% of Own Source Revenues.

Interpretations

This indicator will trigger a warning if the increase in debt service consistently exceeds the increase in own source revenues.

Financial Debt Indicator Three: Debt Outstanding per Capita

This provides the debt outstanding as reflected on Schedule 74A divided by the population.

Formula

$$\frac{\text{Total Debt Outstanding}}{\text{Population}}$$

Financial Debt Indicator Four: Debt Outstanding Per Own Source Revenues

This provides the debt outstanding as reflected on Schedule 74A divided by the municipality's own source revenues as reflected in Schedule 81.

Formula

$$\frac{\text{Total Debt Outstanding}}{\text{Own Source Revenue}}$$

Financial Debt Indicator Five: Debt to Reserve Ratio

Formula

$$\frac{\text{Debt Outstanding}}{\text{Reserves and Reserve Funds (Excluding Obligatory Reserve Funds)}}$$

Financial Debt Indicator Six: Debt Outstanding as a % of Unweighted Assessment

This provides the debt outstanding as reflected on Schedule 74A divided by the municipality's own source revenues as reflected in Municipality's Levy by-laws.

Formula

$$\frac{\text{Total Debt Outstanding}}{\text{Unweighted Assessment}}$$

Target

This indicator provides a measure for financial prudence by comparing total debt to the total reserve balances. Generally, the benchmark suggested by credit rating agencies for this ratio is 1:1 or in other words, debt should not exceed total reserve and reserve fund balances. A 1:1 ratio reflects that for every dollar of debt there is a dollar of reserves.

Tax Debt Interest as a % of Own Source Revenue—Trend

Municipality	2013	2014	2015	2016	2017
Brampton	0.0%	0.0%	0.0%	0.0%	0.0%
East Gwillimbury	0.0%	0.0%	0.0%	0.0%	0.0%
Erin	0.0%	1.1%	0.8%	0.8%	0.0%
Espanola			0.3%		0.0%
Mapleton	0.0%	0.0%	0.0%	0.0%	0.0%
Richmond Hill	0.0%	0.0%	0.0%	0.0%	0.0%
Tiny					0.0%
West Lincoln	0.0%	0.0%	0.0%	0.0%	0.0%
Whitby	0.0%	0.0%	0.0%	0.0%	0.0%
Wilmot	1.5%	0.0%	0.0%	0.0%	0.0%
Kenora	0.7%	0.7%	0.0%	0.0%	0.0%
North Middlesex			0.2%	0.1%	0.1%
Wainfleet	0.3%	0.3%	0.3%	0.2%	0.1%
Grimsby	0.0%	0.2%	0.1%	0.0%	0.1%
Puslinch	0.0%	0.5%	0.4%	0.3%	0.2%
Markham	0.2%	0.2%	0.2%	0.2%	0.2%
Sarnia	0.7%	0.6%	0.5%	0.2%	0.2%
Wellesley	0.6%	0.4%	0.3%	0.1%	0.2%
Sault Ste. Marie	0.5%	0.4%	0.3%	0.3%	0.2%
Thorold	0.5%	0.5%	0.5%	0.3%	0.3%
Saugeen Shores	0.5%	0.5%	0.4%	0.4%	0.3%
Greater Sudbury	0.3%	0.3%	0.4%	0.3%	0.3%
Cambridge	0.4%	0.4%	0.3%	0.4%	0.3%
Niagara-on-the-Lake	0.5%	0.3%	0.3%	0.5%	0.4%
Penetanguishene					0.4%
Grey Highlands	0.1%	0.2%	0.2%	0.1%	0.4%
Mississauga	0.1%	0.2%	0.3%	0.4%	0.4%
Georgina	0.0%	0.0%	0.0%	0.3%	0.4%
Brock	0.7%	0.6%	0.6%	0.5%	0.4%
Vaughan	1.3%	1.2%	1.2%	1.0%	0.4%
Orillia	0.9%	0.8%	0.7%	0.5%	0.4%
Fort Erie	0.7%	0.7%	0.6%	0.6%	0.5%
Brantford				0.3%	0.5%
Kincardine	0.0%	0.4%	0.6%	0.9%	0.6%
Strathroy-Caradoc	0.7%	0.7%	0.6%	0.7%	0.7%
Thunder Bay	0.9%	0.8%	0.8%	0.7%	0.7%

Tax Debt Interest as a % of Own Source Revenue—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Timmins	1.1%	1.0%	0.9%	0.8%	0.8%
Clarington	1.3%	1.2%	1.1%	0.9%	0.8%
Tay					0.8%
Barrie	0.8%	0.8%	0.7%	0.8%	0.8%
Pickering	0.9%	0.9%	0.8%	0.8%	0.8%
Hamilton	1.3%	1.1%	1.1%	0.9%	0.9%
Cornwall	1.2%	1.2%	0.9%	1.0%	0.9%
Windsor	1.1%	1.1%	0.9%	0.9%	0.9%
Meaford	1.7%	1.3%	1.2%	1.0%	0.9%
Lincoln	0.5%	0.6%	0.6%	0.8%	0.9%
Springwater	0.9%	1.0%	1.2%	1.1%	0.9%
Elliot Lake	1.1%	0.3%	0.6%	1.0%	0.9%
North Dumfries	0.0%	1.5%	1.3%	1.1%	1.0%
Chatham-Kent	0.0%	1.6%	1.4%	1.3%	1.0%
Caledon	1.9%	1.9%	1.4%	1.2%	1.0%
Centre Wellington	0.0%	1.5%	1.4%	1.0%	1.0%
London	1.3%	1.3%	1.2%	1.1%	1.0%
St. Thomas	1.2%	1.3%	1.1%	1.0%	1.0%
North Bay	1.9%	1.9%	1.7%	1.1%	1.0%
Brockton					1.0%
Prince Edward County	1.7%	1.5%	1.3%	1.0%	1.1%
Woolwich	1.5%	1.4%	1.3%	1.0%	1.1%
Kitchener	1.5%	1.4%	1.4%	0.0%	1.1%
Norfolk				1.0%	1.1%
Greenstone	2.7%	2.6%	2.4%	2.0%	1.1%
Ingersoll	1.2%	1.7%	1.5%	1.3%	1.1%
Orangeville	2.3%	2.3%	2.1%	1.5%	1.1%
Halton Hills	1.3%	1.5%	1.5%	1.3%	1.2%
Burlington	1.4%	1.3%	1.2%	1.3%	1.2%
Owen Sound	1.6%	1.7%	1.5%	1.5%	1.2%
Guelph	1.5%	1.6%	1.2%	1.4%	1.2%
Brant County	1.3%	0.8%	1.9%	1.7%	1.3%
Bracebridge	2.1%	1.9%	1.7%	1.4%	1.3%
King	1.5%	1.4%	1.5%	1.4%	1.4%
Brockville	2.2%	2.0%	1.6%	1.4%	1.4%
Milton	1.5%	1.3%	1.5%	1.5%	1.5%

Tax Debt Interest as a % of Own Source Revenue—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Oakville	1.0%	0.9%	1.6%	1.7%	1.5%
Bancroft					1.6%
Middlesex Centre	2.5%	2.3%	1.6%	1.5%	1.6%
Haldimand			1.5%	1.7%	1.6%
Guelph-Eramosa	0.0%	2.4%	2.0%	1.7%	1.6%
Newmarket	2.6%	2.4%	2.2%	1.9%	1.7%
Parry Sound	0.0%	1.9%	2.0%	2.0%	1.7%
Wellington North	0.0%	3.1%	2.5%	2.0%	1.8%
Oshawa	2.2%	2.3%	2.1%	1.9%	1.8%
Peterborough	1.9%	1.9%	1.8%	1.9%	1.8%
Innisfil	3.3%	3.0%	2.8%	2.1%	1.9%
Lambton Shores	2.5%	2.1%	2.0%	2.0%	1.9%
Stratford	2.4%	2.3%	2.3%	2.2%	1.9%
Huntsville	3.4%	2.8%	2.6%	2.5%	2.0%
Tillsonburg	3.9%	2.9%	2.6%	2.4%	2.0%
St. Marys	0.0%	3.1%	2.7%	2.5%	2.1%
Quinte West	1.0%	1.2%	1.3%	1.9%	2.1%
Port Colborne	0.0%	1.9%	1.2%	1.5%	2.2%
St. Catharines	2.2%	2.1%	2.4%	2.4%	2.3%
North Stormont	0.0%	0.0%	0.0%	2.1%	2.3%
Collingwood	3.3%	2.8%	2.9%	2.6%	2.3%
Belleville	0.8%	1.4%	1.4%	2.1%	2.4%
Minto	0.0%	1.4%	1.3%	2.0%	2.5%
North Perth	4.7%		2.9%	2.9%	2.5%
Welland	2.2%	3.7%	3.2%	3.0%	2.7%
Whitchurch - Stouffville	4.3%	4.0%	3.9%	3.8%	2.9%
Kingston	2.3%	2.8%	2.7%	2.9%	2.9%
Ottawa	3.0%	3.2%	3.1%	3.1%	3.0%
Waterloo	4.2%	3.9%	3.9%	3.6%	3.3%
Toronto	4.1%	4.2%	3.9%	3.9%	3.8%
Pelham	1.0%	1.1%	1.4%	1.9%	4.6%
Gravenhurst	7.6%	6.9%	6.0%	5.4%	4.7%
Average	1.3%	1.4%	1.3%	1.2%	1.2%
Median	1.0%	1.2%	1.2%	1.0%	1.0%

Tax Debt Interest as a % of Own Source Revenue—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
District Muskoka	0.6%	0.5%	0.5%	0.5%	0.4%
Region Durham	0.9%	1.0%	0.9%	0.8%	0.6%
Region Halton	0.7%	0.6%	0.8%	0.8%	0.7%
Region Peel	1.4%	1.4%	1.2%	1.1%	0.9%
Region York	1.7%	1.9%	1.8%	2.0%	1.9%
Region Waterloo	1.8%	2.3%	2.3%	2.1%	2.4%
Region Niagara	1.6%	1.6%	1.7%	2.7%	2.6%
Average	1.2%	1.3%	1.3%	1.4%	1.4%
Median	1.4%	1.4%	1.2%	1.1%	0.9%
Grey County			0.1%	0.1%	0.0%
Elgin County			0.4%	0.4%	0.4%
Simcoe County			0.5%	0.6%	0.5%
Wellington County		1.6%	1.4%	1.3%	1.1%
Dufferin County			2.2%	1.9%	1.6%
Bruce County			3.0%	2.6%	2.2%
Average		1.6%	1.3%	1.1%	1.0%
Median		1.6%	1.0%	0.9%	0.8%

2017 Total and Tax Debt Charges as a % of Own Source Revenues

Municipality	2017 Total Debt Charges as a % of Own Source Revenues	2017 Tax Debt Charges as a % of Own Source Revenues
Brampton	0.0%	0.0%
East Gwillimbury	0.0%	0.0%
Kenora	0.0%	0.0%
Kingston	6.5%	0.0%
Markham	0.3%	0.0%
North Perth	4.8%	0.0%
Richmond Hill	0.0%	0.0%
Timmins	3.6%	0.0%
Tiny	0.0%	0.0%
West Lincoln	0.0%	0.0%
Whitby	0.0%	0.0%
Wilmot	0.0%	0.0%
North Dumfries	3.3%	0.1%
Grimsby	0.2%	0.2%
Caledon	4.0%	0.4%
Clarington	4.8%	0.4%
Windsor	2.0%	0.5%
Thorold	0.6%	0.8%
Brock	1.0%	1.0%
Wainfleet	1.2%	1.0%
Georgina	3.3%	1.1%
Sault Ste. Marie	1.5%	1.2%
Chatham-Kent	5.4%	1.4%
Strathroy-Caradoc	5.6%	1.5%
Tay	6.4%	1.5%
Innisfil	5.0%	1.7%
Wellesley	1.8%	1.8%
Whitchurch - Stouffville	5.8%	1.9%
Centre Wellington	8.0%	1.9%
Brantford	3.3%	2.3%
Puslinch	2.3%	2.3%
Oakville	4.7%	2.5%
Woolwich	2.1%	2.5%
Halton Hills	7.4%	2.5%
St. Thomas	3.0%	2.6%
Mississauga	2.6%	2.6%

Municipality	2017 Total Debt Charges as a % of Own Source Revenues	2017 Tax Debt Charges as a % of Own Source Revenues
Greater Sudbury	2.2%	2.6%
Penetanguishene	2.1%	2.7%
Elliot Lake	2.3%	2.9%
Thunder Bay	5.4%	3.1%
Vaughan	2.3%	3.1%
Brant County	4.4%	3.1%
Fort Erie	3.7%	3.3%
Kincardine	3.3%	3.4%
Niagara-on-the-Lake	2.4%	3.4%
Orillia	2.9%	3.5%
Springwater	6.6%	3.6%
Bracebridge	3.6%	3.6%
Prince Edward County	7.1%	3.6%
Erin	3.2%	3.7%
Parry Sound	8.0%	3.8%
Espanola	3.0%	3.8%
North Middlesex	4.5%	3.8%
Cambridge	2.5%	3.9%
Middlesex Centre	8.8%	3.9%
Barrie	8.5%	4.2%
Kitchener	3.8%	4.2%
Meaford	5.7%	4.3%
Milton	8.6%	4.3%
Pickering	4.4%	4.4%
Grey Highlands	3.8%	4.4%
Lincoln	4.1%	4.8%
Waterloo	4.8%	4.8%
Newmarket	4.3%	4.9%
Sarnia	3.7%	5.0%
Hamilton	5.1%	5.3%
Owen Sound	8.9%	5.5%
Cornwall	4.7%	5.5%
Huntsville	5.5%	5.5%
Ingersoll	5.6%	5.6%
Peterborough	9.4%	5.6%
Belleville	7.1%	5.6%

2017 Total and Tax Debt Charges as a % of Own Source Revenues (cont'd)

Municipality	2017 Total Debt Charges as a % of Own Source Revenues	2017 Tax Debt Charges as a % of Own Source Revenues	Municipality	2017 Total Debt Charges as a % of Own Source Revenues	2017 Tax Debt Charges as a % of Own Source Revenues
Oshawa	5.7%	5.7%	Region Peel	9.4%	0.6%
Norfolk	5.6%	5.7%	District Muskoka	6.1%	0.8%
Brockton	5.7%	6.1%	Region York	23.1%	1.4%
Haldimand	5.3%	6.3%	Region Durham	6.3%	1.8%
Stratford	9.1%	6.4%	Region Halton	5.5%	1.9%
Orangeville	5.6%	6.4%	Region Niagara	7.1%	8.7%
Ottawa	7.9%	6.6%	Region Waterloo	9.8%	8.9%
London	7.0%	6.7%	Average	9.6%	3.4%
North Bay	9.0%	6.9%	Median	7.1%	1.8%
Saugeen Shores	5.4%	7.0%	Grey County	0.0%	0.0%
Burlington	7.1%	7.1%	Elgin County	0.4%	0.4%
St. Marys	6.0%	7.1%	Wellington County	4.0%	3.5%
Pelham	11.7%	7.2%	Simcoe County	3.6%	3.6%
Brockville	6.1%	7.3%	Dufferin County	6.0%	6.0%
Tillsonburg	7.6%	7.6%	Bruce County	7.0%	7.0%
Guelph	7.8%	7.8%	Average	3.5%	3.4%
Quinte West	6.6%	8.1%	Median	3.8%	3.5%
North Stormont	7.8%	8.4%			
Toronto	7.8%	8.7%			
Port Colborne	7.0%	9.5%			
King	8.2%	9.6%			
St. Catharines	8.6%	9.8%			
Guelph-Eramosa	8.0%	10.1%			
Gravenhurst	10.3%	10.3%			
Greenstone	9.8%	10.7%			
Collingwood	9.2%	11.2%			
Lambton Shores	8.3%	11.4%			
Bancroft	9.8%	12.9%			
Wellington North	9.8%	13.0%			
Welland	9.0%	13.2%			
Minto	12.4%	16.5%			
Average	5.1%	4.4%			
Median	5.1%	3.8%			

2017 Total Debt Outstanding Per Capita

Municipality	Total Debt Outstanding Per Capita	Tax Debt Outstanding Per Capita
East Gwillimbury	\$ -	\$ -
Espanola	\$ 1,112	\$ -
Richmond Hill	\$ -	\$ -
Whitby	\$ -	\$ -
Wilmot	\$ -	\$ -
Kenora	\$ -	\$ -
Tiny	\$ 3	\$ 3
Puslinch	\$ 15	\$ 15
West Lincoln	\$ 17	\$ 17
Wainfleet	\$ 27	\$ 27
Markham	\$ 35	\$ 35
Georgina	\$ 232	\$ 44
Thorold	\$ 59	\$ 59
Wellesley	\$ 60	\$ 60
Sault Ste. Marie	\$ 171	\$ 83
Niagara-on-the-Lake	\$ 157	\$ 87
Saugeen Shores	\$ 707	\$ 88
Brock	\$ 94	\$ 94
Sarnia	\$ 167	\$ 98
Woolwich	\$ 135	\$ 124
Penetanguishene	\$ 128	\$ 128
Grimsby	\$ 133	\$ 133
North Dumfries	\$ 139	\$ 135
Brampton	\$ 137	\$ 137
Centre Wellington	\$ 807	\$ 145
Fort Erie	\$ 261	\$ 151
Vaughan	\$ 179	\$ 158
Clarington	\$ 173	\$ 173
Caledon	\$ 175	\$ 175
North Middlesex	\$ 286	\$ 185
Strathroy-Caradoc	\$ 344	\$ 191
Greater Sudbury	\$ 460	\$ 192
Wellington North	\$ 407	\$ 192
Lincoln	\$ 195	\$ 195
Cambridge	\$ 292	\$ 198
Mississauga	\$ 202	\$ 202

Municipality	Total Debt Outstanding Per Capita	Tax Debt Outstanding Per Capita
Springwater	\$ 240	\$ 240
Elliot Lake	\$ 244	\$ 244
Windsor	\$ 373	\$ 265
Newmarket	\$ 377	\$ 270
Tay	\$ 980	\$ 283
Meaford	\$ 572	\$ 288
Guelph-Eramosa	\$ 559	\$ 293
Orillia	\$ 307	\$ 307
Grey Highlands	\$ 445	\$ 312
Kincardine	\$ 312	\$ 312
Kitchener	\$ 313	\$ 313
Timmins	\$ 1,234	\$ 322
Pickering	\$ 325	\$ 325
Erin	\$ 348	\$ 348
Ingersoll	\$ 358	\$ 358
King	\$ 551	\$ 377
Owen Sound	\$ 961	\$ 380
Chatham-Kent	\$ 847	\$ 382
Huntsville	\$ 382	\$ 382
North Stormont	\$ 382	\$ 382
Milton	\$ 412	\$ 412
Halton Hills	\$ 433	\$ 433
Burlington	\$ 459	\$ 459
Oshawa	\$ 472	\$ 472
Norfolk	\$ 895	\$ 475
Minto	\$ 992	\$ 489
Brockton	\$ 511	\$ 511
Prince Edward County	\$ 1,600	\$ 518
Hamilton	\$ 739	\$ 523
Waterloo	\$ 572	\$ 527
Brantford	\$ 771	\$ 529
Barrie	\$ 2,061	\$ 531
Orangeville	\$ 1,026	\$ 533
Middlesex Centre	\$ 1,178	\$ 540
Oakville	\$ 579	\$ 579
Innisfil	\$ 596	\$ 596

2017 Total Debt Outstanding Per Capita (cont'd)

Municipality	Total Debt Outstanding Per Capita	Tax Debt Outstanding Per Capita
Tillsonburg	\$ 601	\$ 601
Whitchurch - Stouffville	\$ 602	\$ 602
London	\$ 778	\$ 616
Bracebridge	\$ 641	\$ 641
Haldimand	\$ 1,000	\$ 657
Lambton Shores	\$ 1,059	\$ 672
Cornwall	\$ 910	\$ 684
St. Thomas	\$ 824	\$ 693
Bancroft	\$ 1,568	\$ 717
Welland	\$ 830	\$ 730
St. Catharines	\$ 783	\$ 756
Mapleton	\$ 900	\$ 762
Guelph	\$ 788	\$ 769
North Bay	\$ 1,110	\$ 787
Collingwood	\$ 1,176	\$ 795
Brockville	\$ 1,191	\$ 818
Thunder Bay	\$ 1,777	\$ 868
Parry Sound	\$ 2,076	\$ 891
St. Marys	\$ 1,223	\$ 1,052
Brant County	\$ 1,366	\$ 1,068
North Perth	\$ 1,163	\$ 1,072
Port Colborne	\$ 1,287	\$ 1,117
Quinte West	\$ 2,233	\$ 1,136
Peterborough	\$ 1,482	\$ 1,175
Stratford	\$ 2,082	\$ 1,331
Belleville	\$ 1,814	\$ 1,377
Gravenhurst	\$ 1,489	\$ 1,489
Pelham	\$ 1,772	\$ 1,707
Ottawa	\$ 2,417	\$ 1,731
Kingston	\$ 2,855	\$ 1,913
Toronto	\$ 2,168	\$ 2,168
Greenstone	\$ 3,335	\$ 3,335
Average	\$ 731	\$ 507
Median	\$ 555	\$ 379

Municipality	Total Debt Outstanding Per Capita	Tax Debt Outstanding Per Capita
Region Durham	\$ 167	\$ 132
District Muskoka	\$ 1,063	\$ 157
Region Peel	\$ 976	\$ 176
Region Halton	\$ 548	\$ 189
Region Niagara	\$ 733	\$ 589
Region York	\$ 2,911	\$ 763
Region Waterloo	\$ 1,224	\$ 854
Average	\$ 1,089	\$ 408
Median	\$ 976	\$ 189
Grey County	\$ 17	\$ 17
Simcoe County	\$ 58	\$ 58
Elgin County	\$ 94	\$ 94
Wellington County	\$ 114	\$ 114
Dufferin County	\$ 280	\$ 280
Bruce County	\$ 301	\$ 301
Average	\$ 144	\$ 144
Median	\$ 104	\$ 104

2017 Debt Outstanding Per Own Source Revenues

Municipality	Debt Outstanding as a % of Own Source Revenues
East Gwillimbury	0.0%
Kenora	0.0%
Richmond Hill	0.0%
Whitby	0.0%
Wilmot	0.0%
Tiny	0.2%
West Lincoln	1.4%
Puslinch	2.2%
Wainfleet	2.4%
Markham	3.4%
Thorold	4.4%
Sault Ste. Marie	7.2%
Penetanguishene	7.3%
Niagara-on-the-Lake	9.8%
Sarnia	9.9%
Brock	10.4%
Wellesley	10.7%
Orillia	12.7%
Brampton	14.0%
Kincardine	14.1%
Vaughan	14.4%
Grimsby	14.9%
Elliot Lake	15.0%
Caledon	15.2%
Windsor	15.4%
North Middlesex	16.3%
Fort Erie	17.2%
Woolwich	18.6%
Greater Sudbury	18.7%
North Dumfries	19.4%
Mississauga	19.8%
Georgina	20.5%
Kitchener	20.6%
Clarington	21.6%
Lincoln	22.1%
Cambridge	23.6%

Municipality	Debt Outstanding as a % of Own Source Revenues
Springwater	24.2%
Strathroy-Caradoc	25.8%
Ingersoll	29.5%
Newmarket	30.1%
Guelph	30.6%
Meaford	30.8%
Hamilton	31.3%
King	33.0%
Brantford	33.5%
Grey Highlands	34.6%
London	35.0%
Wellington North	35.1%
Chatham-Kent	35.8%
Brockton	36.1%
Pickering	37.0%
Innisfil	38.2%
Cornwall	38.9%
Burlington	39.5%
St. Thomas	39.5%
Saugeen Shores	39.9%
Huntsville	40.2%
Waterloo	41.1%
Thunder Bay	41.2%
Espanola	42.5%
Erin	42.7%
Oakville	43.6%
Haldimand	43.8%
Oshawa	43.9%
Halton Hills	44.6%
St. Marys	45.4%
North Bay	45.6%
Owen Sound	45.8%
Timmins	46.3%
Milton	49.0%
Brockville	49.1%
Norfolk	49.3%

2017 Debt Outstanding Per Own Source Revenues (cont'd)

Municipality	Debt Outstanding as a % of Own Source Revenues
Tillsonburg	50.9%
Collingwood	52.6%
Whitchurch - Stouffville	53.8%
Lambton Shores	54.5%
Welland	55.7%
Orangeville	56.6%
North Stormont	56.8%
Brant County	58.7%
Bracebridge	58.7%
North Perth	59.6%
Peterborough	60.5%
St. Catharines	65.2%
Toronto	67.2%
Guelph-Eramosa	69.6%
Parry Sound	71.0%
Tay	71.6%
Belleville	72.9%
Stratford	74.7%
Greenstone	75.2%
Centre Wellington	78.4%
Prince Edward County	80.4%
Minto	80.8%
Middlesex Centre	80.9%
Port Colborne	82.7%
Bancroft	85.8%
Ottawa	88.8%
Barrie	92.8%
Kingston	93.2%
Mapleton	105.9%
Gravenhurst	108.2%
Quinte West	131.4%
Pelham	163.7%
Average	40.9%
Median	38.5%

Municipality	Debt Outstanding as a % of Own Source Revenues
Region Durham	11.4%
Region Halton	45.6%
District Muskoka	53.0%
Region Niagara	57.6%
Region Peel	91.1%
Region Waterloo	93.5%
Region York	206.9%
Average	79.9%
Median	57.6%
Grey County	2.2%
Simcoe County	9.0%
Elgin County	10.7%
Wellington County	23.5%
Dufferin County	35.4%
Bruce County	38.8%
Average	19.9%
Median	17.1%

Debt To Reserve Ratio—Trend

This includes discretionary reserves and all outstanding debt as reflected on Schedules 60 and 74A of the 2017 FIRs. Note Reserves excludes obligatory reserves.

Municipality	2013	2014	2015	2016	2017
Orillia	(3.3)	5.3	1.2	1.2	(3.1)
East Gwillimbury	0.0	0.0	0.0		-
Kenora	0.3	0.3			-
Richmond Hill					-
Whitby	0.0				-
Wilmot	0.0				-
Tiny					0.0
West Lincoln	0.0	0.0	0.0	0.0	0.0
Thorold	0.1	0.1	0.1	0.0	0.0
Puslinch		0.2	0.1	0.1	0.0
Wainfleet	0.1	0.1	0.1	0.0	0.0
Brock	0.2	0.1	0.1	0.1	0.1
Markham	0.0	0.1	0.1	0.1	0.1
Kincardine		0.1	0.2	0.1	0.1
Wellesley	0.1	0.1	0.1	0.2	0.2
Penetanguishene					0.2
North Middlesex			0.4	0.3	0.2
Elliot Lake	0.1	0.1	0.3	0.2	0.2
Grimsby				0.0	0.2
Vaughan	0.3	0.3	0.3	0.2	0.2
Lincoln	0.2	0.1	0.1	0.3	0.2
Springwater	0.3	0.4	0.3	0.3	0.2
Brampton	0.0	0.4	0.3	0.3	0.2
Clarington	0.3	0.3	0.3	0.3	0.2
Niagara-on-the-Lake	0.4	0.3	0.5	0.3	0.2
Sarnia	1.2	0.9	0.6	0.5	0.3
North Dumfries		1.0	0.9	0.6	0.3
Woolwich	0.5	0.5	0.4	0.3	0.3
Georgina	0.6	0.5	0.4	0.4	0.3
Wellington North		0.5	0.5	0.4	0.3
Haldimand			0.3	0.3	0.3
Fort Erie	0.8	0.5	0.4	0.4	0.3
Sault Ste. Marie	0.4	0.3	0.3	0.3	0.4
Strathroy-Caradoc	0.8	0.8	0.7	0.5	0.4
Caledon	0.5	0.5	0.5	0.5	0.4
Mississauga	0.2	0.2	0.3	0.3	0.4

Debt To Reserve Ratio—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Pickering	0.6	0.4	0.4	0.5	0.4
London	0.9	0.7	0.6	0.5	0.5
Grey Highlands	0.3	0.3	0.2	0.4	0.5
Windsor	0.6	0.6	0.5	0.5	0.5
Ingersoll	1.5	1.9	1.1	0.8	0.5
Brockton					0.5
Saugeen Shores	0.7	0.7	0.7	0.6	0.5
Greater Sudbury	0.2	0.2	0.5	0.5	0.5
Cambridge	0.3	0.3	0.3	0.4	0.5
Hamilton	0.6	0.6	0.6	0.7	0.6
Guelph	0.6	0.5	0.5	0.7	0.6
King	1.2	0.8	1.0	0.8	0.6
Lambton Shores	2.1	1.4	1.0	0.8	0.6
Meaford	1.6	1.3	1.1	0.8	0.6
Chatham-Kent		1.0	0.8	0.7	0.6
Oakville	0.3	0.2	0.7	0.6	0.6
Halton Hills	1.2	1.5	1.1	0.8	0.6
Newmarket	1.0	1.0	1.0	0.8	0.6
Collingwood	1.1	1.2	0.9	0.9	0.6
Norfolk				0.5	0.7
Burlington	0.7	0.7	0.6	0.8	0.7
Erin		0.6	0.5	0.8	0.7
Milton	0.7	0.6	0.6	0.4	0.7
Owen Sound	0.8	0.6	0.6	0.8	0.7
Brantford					0.8
Parry Sound		0.8	0.8	0.8	0.8
Innisfil	0.9	0.8	0.8	1.1	0.8
Espanola			1.2		0.8
St. Marys		1.1	0.8	0.8	0.9
Cornwall	0.5	0.5	0.5	0.8	0.9
Mapleton		0.5	0.6		0.9
Brant County	1.3	0.8	0.8	0.7	0.9
Tay					0.9
Centre Wellington		1.1	1.1	0.9	0.9
North Stormont				1.1	0.9
Bracebridge	0.7	0.6	0.8	0.6	1.0

Debt To Reserve Ratio—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Minto		0.8	0.9	1.3	1.0
Oshawa	2.0	2.2	1.5	1.3	1.0
Peterborough	0.8	0.9	1.0	1.0	1.1
Guelph-Eramosa			1.0	1.4	1.2
North Perth			2.0	1.4	1.2
Middlesex Centre	2.6	2.4	2.0	1.5	1.2
Huntsville	1.9	1.4	2.0	1.7	1.3
North Bay	2.8	2.3	2.3	1.6	1.3
St. Thomas	0.8	0.8	0.6	0.6	1.3
Kitchener	2.5	2.0	1.8	1.6	1.3
Kingston	1.3	1.3	1.3	1.2	1.4
Port Colborne		1.0	0.7	0.7	1.4
Welland	2.0	2.0	2.0	1.6	1.4
Orangeville	3.6	2.1	1.4	1.0	1.4
Belleville	2.0	1.5	1.9	1.8	1.5
Gravenhurst	2.4	2.4	2.4	2.0	1.6
Whitchurch - Stouffville	1.6	1.3	1.3	1.4	1.6
Waterloo	1.3	1.2	1.3	1.7	1.6
Thunder Bay	1.5	1.7	1.8	2.0	1.8
St. Catharines	1.3	1.3	2.1	1.8	1.9
Toronto	1.9	2.0	2.2	2.1	2.1
Timmins	0.9	0.7	1.6	2.3	2.2
Stratford	3.3	3.0	3.1	2.7	2.2
Brockville	2.2	2.3	2.1	2.6	2.4
Tillsonburg	3.0	2.5	3.0	3.1	2.5
Barrie	4.2	4.0	3.2	3.0	2.7
Greenstone	5.8	5.0	3.5	3.2	3.0
Prince Edward County	3.1	2.9	2.2	2.1	3.0
Bancroft					3.1
Quinte West	1.7	2.0	2.6	3.2	3.1
Ottawa	5.8	4.9	5.2	5.0	4.3
Pelham	1.3	1.7	1.8	3.7	16.4
Average	1.1	1.1	1.0	1.0	1.0
Median	0.8	0.8	0.8	0.7	0.6

Debt To Reserve Ratio—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Region Durham	0.3	0.3	0.2	0.1	0.1
Region Halton	0.4	0.4	0.4	0.3	0.3
District Muskoka	1.2	1.1	0.9	0.7	0.6
Region Peel	1.0	1.0	0.9	0.9	0.8
Region Niagara	0.8	1.0	1.1	1.2	1.2
Region York	1.7	1.7	1.5	1.4	1.3
Region Waterloo	2.0	2.3	2.5	2.4	2.3
Average	1.1	1.1	1.1	1.0	0.9
Median	1.0	1.0	0.9	0.9	0.8
Grey County			0.1	0.0	0.0
Simcoe County			0.3	0.2	0.1
Elgin County			0.8	0.5	0.3
Wellington County		0.5	0.4	0.5	0.4
Dufferin County			1.3	0.9	0.7
Bruce County			1.2	1.0	0.8
Average		0.5	0.7	0.5	0.4
Median		0.5	0.6	0.5	0.3

Debt Outstanding per \$100,000 of Unweighted Assessment—Trend

Municipality	2013	2014	2015	2016	2017
East Gwillimbury	\$ 1	\$ 1	\$ 0		\$ -
Kenora	\$ 555	\$ 489			\$ -
Richmond Hill					\$ -
Whitby					\$ -
Wilmot	\$ 2				\$ -
Tiny					\$ 1
Puslinch		\$ 24	\$ 18	\$ 12	\$ 6
West Lincoln		\$ 3	\$ 22	\$ 17	\$ 13
Markham	\$ 18	\$ 22	\$ 20	\$ 17	\$ 14
Wainfleet	\$ 42	\$ 35	\$ 26	\$ 17	\$ 17
Wellesley	\$ 38	\$ 27	\$ 16	\$ 45	\$ 36
Thorold	\$ 108	\$ 98	\$ 88	\$ 63	\$ 54
Niagara-on-the-Lake	\$ 103	\$ 80	\$ 98	\$ 79	\$ 60
Brock	\$ 95	\$ 86	\$ 77	\$ 68	\$ 60
Vaughan	\$ 113	\$ 99	\$ 75	\$ 66	\$ 66
North Dumfries		\$ 116	\$ 102	\$ 88	\$ 74
Caledon	\$ 144	\$ 119	\$ 98	\$ 95	\$ 74
Woolwich	\$ 125	\$ 114	\$ 104	\$ 92	\$ 82
Grimsby		\$ 1	\$ 0	\$ 2	\$ 92
Brampton			\$ 119	\$ 108	\$ 97
Mississauga	\$ 42	\$ 64	\$ 84	\$ 95	\$ 103
North Middlesex			\$ 207	\$ 152	\$ 109
Penetanguishene					\$ 118
Clarington	\$ 190	\$ 217	\$ 181	\$ 149	\$ 130
Springwater	\$ 207	\$ 242	\$ 216	\$ 188	\$ 135
Lincoln	\$ 112	\$ 91	\$ 99	\$ 170	\$ 138
Georgina	\$ 238	\$ 208	\$ 182	\$ 182	\$ 150
Kincardine		\$ 170	\$ 237	\$ 201	\$ 159
Sarnia	\$ 420	\$ 361	\$ 283	\$ 237	\$ 172
Erin		\$ 121	\$ 100	\$ 196	\$ 172
King	\$ 345	\$ 274	\$ 296	\$ 233	\$ 178
Pickering	\$ 144	\$ 149	\$ 123	\$ 144	\$ 185
Sault Ste. Marie	\$ 227	\$ 175	\$ 145	\$ 122	\$ 196
Newmarket	\$ 362	\$ 319	\$ 281	\$ 238	\$ 198
Huntsville	\$ 312	\$ 283	\$ 256	\$ 234	\$ 207
Grey Highlands	\$ 13	\$ 113	\$ 93	\$ 168	\$ 212

Debt Outstanding per \$100,000 of Unweighted Assessment—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Oakville	\$ 135	\$ 108	\$ 275	\$ 238	\$ 213
Burlington	\$ 219	\$ 212	\$ 210	\$ 252	\$ 221
Milton	\$ 212	\$ 169	\$ 234	\$ 192	\$ 225
Halton Hills	\$ 279	\$ 370	\$ 321	\$ 279	\$ 226
Fort Erie	\$ 347	\$ 299	\$ 257	\$ 285	\$ 233
Cambridge	\$ 111	\$ 97	\$ 143	\$ 166	\$ 240
North Stormont				\$ 259	\$ 242
Orillia	\$ 533	\$ 462	\$ 395	\$ 329	\$ 259
Kitchener	\$ 481	\$ 417	\$ 360	\$ 310	\$ 270
Whitchurch - Stouffville	\$ 427	\$ 1,125	\$ 376	\$ 321	\$ 273
Wellington North		\$ 517	\$ 468	\$ 367	\$ 277
Guelph-Eramosa		\$ 221	\$ 193	\$ 324	\$ 278
Strathroy-Caradoc	\$ 475	\$ 425	\$ 367	\$ 357	\$ 286
Innisfil	\$ 577	\$ 515	\$ 471	\$ 405	\$ 333
Bracebridge	\$ 206	\$ 188	\$ 170	\$ 156	\$ 345
Waterloo	\$ 445	\$ 461	\$ 416	\$ 373	\$ 348
Meaford	\$ 598	\$ 523	\$ 455	\$ 404	\$ 355
Brockton					\$ 365
Ingersoll	\$ 547	\$ 615	\$ 536	\$ 464	\$ 385
Saugeen Shores	\$ 625	\$ 550	\$ 487	\$ 448	\$ 397
Oshawa	\$ 570	\$ 563	\$ 507	\$ 485	\$ 405
Mapleton		\$ 147	\$ 225		\$ 421
Lambton Shores	\$ 740	\$ 656	\$ 586	\$ 509	\$ 431
Greater Sudbury	\$ 245	\$ 201	\$ 520	\$ 491	\$ 442
Elliot Lake	\$ 197	\$ 164	\$ 618	\$ 556	\$ 492
Windsor	\$ 735	\$ 2,773	\$ 642	\$ 584	\$ 527
Centre Wellington		\$ 761	\$ 688	\$ 605	\$ 531
Guelph	\$ 659	\$ 554	\$ 480	\$ 738	\$ 566
Gravenhurst	\$ 758	\$ 707	\$ 658	\$ 618	\$ 569
Middlesex Centre	\$ 921	\$ 808	\$ 712	\$ 624	\$ 573
Hamilton	\$ 677	\$ 749	\$ 637	\$ 725	\$ 598
Tillsonburg	\$ 819	\$ 725	\$ 649	\$ 618	\$ 610
North Perth	\$ 1,078		\$ 855	\$ 727	\$ 620
Norfolk					\$ 642
Collingwood	\$ 1,077	\$ 1,045	\$ 915	\$ 818	\$ 688
Chatham-Kent	\$ -	\$ 1,110	\$ 977	\$ 845	\$ 710

Debt Outstanding per 100,000 of Unweighted Assessment—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
London	\$ 1,052	\$ 973	\$ 910	\$ 799	\$ 740
Brantford					\$ 755
Haldimand			\$ 642	\$ 676	\$ 759
St. Catharines	\$ 595	\$ 573	\$ 786	\$ 771	\$ 759
Tay					\$ 789
Orangeville	\$ 625	\$ 636	\$ 596	\$ 511	\$ 806
Brant County	\$ 782	\$ 865	\$ 779	\$ 700	\$ 846
Minto		\$ 686	\$ 840	\$ 1,018	\$ 851
Prince Edward County	\$ 1,110	\$ 1,002	\$ 889	\$ 791	\$ 966
Toronto	\$ 935	\$ 929	\$ 957	\$ 917	\$ 974
Welland	\$ 1,287	\$ 1,217	\$ 1,150	\$ 1,092	\$ 1,011
St. Thomas	\$ 727	\$ 659	\$ 576	\$ 586	\$ 1,036
North Bay	\$ 1,364	\$ 1,214	\$ 1,369	\$ 1,189	\$ 1,064
Owen Sound	\$ 1,100	\$ 953	\$ 819	\$ 1,214	\$ 1,066
St. Marys		\$ 1,426	\$ 1,288	\$ 1,153	\$ 1,155
Cornwall	\$ 802	\$ 706	\$ 729	\$ 1,176	\$ 1,181
Brockville	\$ 978	\$ 1,021	\$ 875	\$ 1,195	\$ 1,202
Pelham	\$ 234	\$ 266	\$ 364	\$ 887	\$ 1,246
Port Colborne		\$ 559	\$ 766	\$ 670	\$ 1,337
Peterborough	\$ 1,199	\$ 1,185	\$ 1,296	\$ 1,428	\$ 1,414
Ottawa	\$ 1,528	\$ 1,362	\$ 1,311	\$ 1,307	\$ 1,473
Espanola			\$ 1,556		\$ 1,490
Timmins	\$ 555	\$ 501	\$ 1,027	\$ 1,648	\$ 1,542
Barrie	\$ 1,807	\$ 1,744	\$ 1,666	\$ 1,706	\$ 1,589
Bancroft					\$ 1,656
Stratford	\$ 2,300	\$ 2,061	\$ 2,255	\$ 2,019	\$ 1,774
Belleville	\$ 1,139	\$ 1,028	\$ 1,587	\$ 2,003	\$ 1,821
Thunder Bay	\$ 2,109	\$ 1,984	\$ 1,941	\$ 1,979	\$ 1,926
Parry Sound		\$ 2,078	\$ 1,909	\$ 2,111	\$ 1,967
Kingston	\$ 1,914	\$ 1,813	\$ 1,989	\$ 1,791	\$ 2,226
Quinte West	\$ 936	\$ 1,054	\$ 1,505	\$ 2,169	\$ 2,303
Greenstone	\$ 3,515	\$ 3,242	\$ 2,979	\$ 2,913	\$ 2,555
Average	\$ 616	\$ 608	\$ 590	\$ 602	\$ 579
Median	\$ 507	\$ 462	\$ 461	\$ 404	\$ 351

Debt Outstanding per 100,000 of Unweighted Assessment—Trend (cont'd)

Municipality	2013	2014	2015	2016	2017
Region Durham	\$ 291	\$ 297	\$ 249	\$ 193	\$ 119
Region Halton	\$ 319	\$ 307	\$ 315	\$ 292	\$ 245
District Muskoka	\$ 377		\$ 315	\$ 294	\$ 266
Region Peel	\$ 782	\$ 710	\$ 642	\$ 633	\$ 556
Region Niagara	\$ 488	\$ 552	\$ 623	\$ 607	\$ 619
Region Waterloo	\$ 698	\$ 955	\$ 926	\$ 948	\$ 918
Region York	\$ 1,261	\$ 1,339	\$ 1,333	\$ 1,261	\$ 1,167
Average	\$ 602	\$ 693	\$ 629	\$ 604	\$ 556
Median	\$ 488	\$ 631	\$ 623	\$ 607	\$ 556
Elgin County			\$ 79	\$ 86	\$ -
Dufferin County			\$ 227	\$ 201	\$ -
Grey County			\$ 20	\$ 13	\$ 10
Simcoe County			\$ 48	\$ 39	\$ 32
Wellington County		\$ 242	\$ 208	\$ 190	\$ 158
Bruce County			\$ 204	\$ 190	\$ 161
Average		\$ 242	\$ 131	\$ 120	\$ 60
Median		\$ 242	\$ 141	\$ 138	\$ 21

Taxes Receivable as a % of Taxes Levied

This ratio is a strong indicator of the strength of a local economy and the ability of residents to pay their annual taxes. This is calculated using Schedule 72A of the Financial Information Returns.

Formula

$$\frac{\text{Taxes Receivable}}{\text{Taxes Levied}}$$

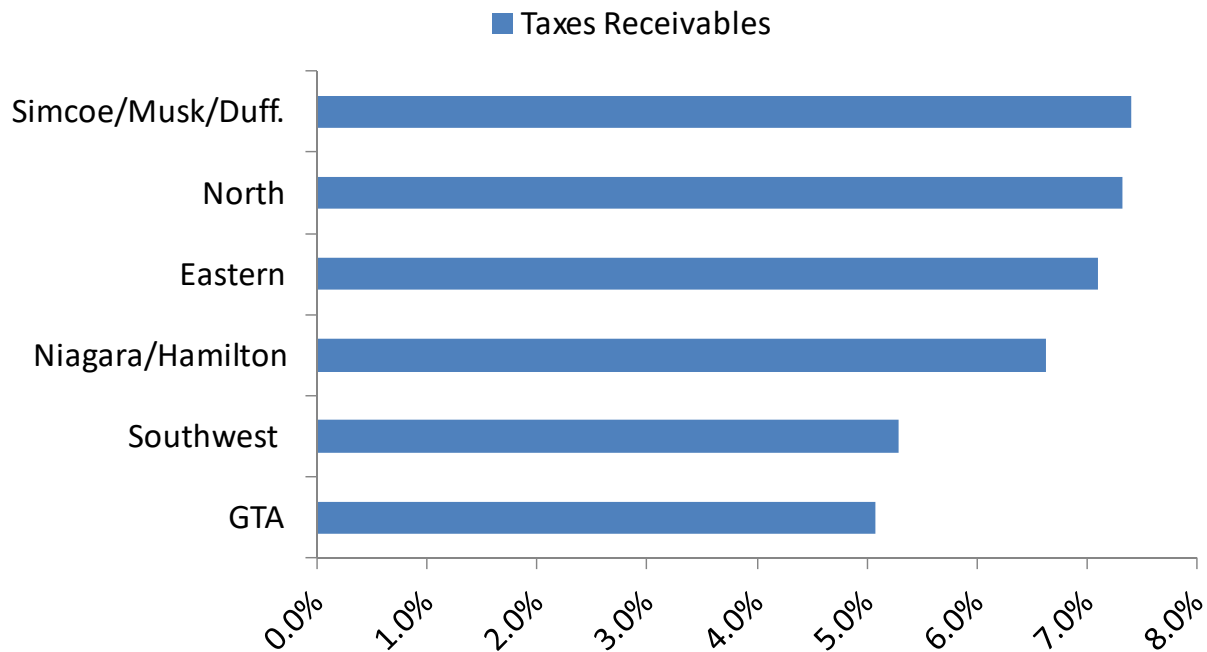
Target

Credit Rating agencies consider over 8% a negative factor.

Interpretations

If this percentage increases over time, it may indicate a decline in the municipality’s economic health.

Taxes Receivable as a % of Tax Levied—By Location



Taxes Receivable as a % of Tax Levied—Trend By Location

Municipality	2013	2014	2015	2016	2017
Mississauga	2.6%	2.7%	2.7%	2.3%	2.1%
Newmarket	4.0%	3.4%	3.2%	2.7%	2.3%
Burlington	3.1%	3.3%	2.8%	2.8%	2.6%
Oshawa	2.6%	1.8%	2.2%	1.8%	2.8%
Milton	3.7%	4.5%	3.2%	3.4%	3.5%
Oakville	3.8%	3.5%	3.8%	3.7%	3.6%
Markham	5.4%	4.9%	4.6%	4.2%	3.8%
Halton Hills	6.0%	5.2%	4.6%	4.1%	4.0%
Toronto	4.1%	4.3%	4.0%	4.2%	4.0%
Clarington	5.4%	4.8%	4.6%	4.3%	4.5%
Whitby	4.8%	4.5%	4.4%	3.9%	4.6%
Brampton	6.0%	6.2%	5.1%	4.5%	5.0%
Vaughan	7.5%	5.1%	5.3%	4.7%	5.0%
Richmond Hill	0.0%			5.1%	5.4%
Caledon	7.9%	6.8%	5.3%	5.5%	5.5%
Brock	12.3%	10.6%	8.7%	7.4%	6.7%
East Gwillimbury	9.1%	7.5%	6.7%	5.8%	6.8%
Georgina	7.6%	7.9%	6.5%	6.2%	7.0%
Pickering	8.4%	7.3%	7.6%	7.5%	7.7%
Whitchurch - Stouffville	7.4%	7.5%	8.4%	8.2%	8.0%
King	14.3%	15.1%	15.1%	11.8%	11.9%
GTA Average	6.0%	5.8%	5.5%	4.9%	5.1%
GTA Median	5.7%	5.1%	4.6%	4.4%	4.6%

Taxes Receivable as a % of Tax Levied—Trend By Location (cont'd)

Municipality	2013	2014	2015	2016	2017
Kingston	3.6%	2.9%	2.9%	2.3%	2.1%
Peterborough	3.6%	3.7%	3.2%	2.3%	2.3%
Belleville	2.7%	3.5%	2.6%	2.8%	2.8%
Cornwall	4.0%	3.4%	3.6%	3.6%	4.2%
Ottawa	3.5%	4.3%	4.7%	5.0%	5.2%
Prince Edward County	11.7%	10.9%	9.8%	10.5%	8.6%
Quinte West	7.6%	7.9%	5.7%	6.5%	9.0%
North Stormont	0.0%	0.0%	0.0%	11.9%	9.9%
Brockville	4.9%	5.5%	7.5%	8.4%	10.4%
Bancroft					16.6%
Eastern Average	4.6%	4.7%	4.4%	5.9%	7.1%
Eastern Median	3.6%	3.7%	3.6%	5.0%	6.9%

Municipality	2013	2014	2015	2016	2017
Niagara-on-the-Lake	7.1%	5.8%	4.8%	3.1%	3.0%
St. Catharines	6.1%	6.2%	6.4%	5.5%	5.1%
Lincoln	9.2%	7.4%	8.2%	6.0%	5.2%
Pelham	8.1%	7.2%	7.7%	7.1%	5.5%
Fort Erie	10.9%	10.0%	9.1%	8.3%	6.0%
Grimsby	0.0%	6.6%	5.4%	6.1%	6.4%
Welland	12.5%	12.4%	14.0%	10.4%	6.4%
Port Colborne		5.8%	5.9%	5.8%	7.2%
Wainfleet	11.8%	11.4%	9.5%	7.6%	7.3%
Hamilton	8.5%	8.6%	8.4%	8.1%	7.4%
Thorold	8.5%	6.1%	7.3%	5.9%	9.9%
West Lincoln	14.1%	16.4%	14.8%	9.4%	10.2%
Niagara/Hamilton Average	8.8%	8.0%	8.4%	6.9%	6.6%
Niagara/Hamilton Median	8.6%	7.2%	7.9%	6.4%	6.4%

Taxes Receivable as a % of Tax Levied—Trend By Location (cont'd)

Municipality	2013	2014	2015	2016	2017
Kenora	1.9%	2.3%	1.5%	1.3%	1.0%
Greater Sudbury	2.8%	2.3%	2.5%	2.4%	3.0%
Parry Sound		6.8%	6.7%	4.6%	3.4%
North Bay	4.2%	4.8%	4.5%	4.0%	4.5%
Thunder Bay	6.3%	5.4%	7.1%	6.3%	5.8%
Espanola			5.2%		7.3%
Elliot Lake	3.4%	3.8%	4.2%	4.2%	7.9%
Timmins	6.6%	7.2%	6.5%	6.0%	7.9%
Greenstone	18.2%	18.3%	18.6%	16.2%	12.9%
Sault Ste. Marie	12.8%	11.7%	11.0%	15.0%	19.5%
North Average	7.0%	6.9%	6.8%	6.7%	7.3%
North Median	5.3%	5.4%	5.8%	4.6%	6.5%

Municipality	2013	2014	2015	2016	2017
Orangeville	5.2%	3.0%	1.9%	2.0%	1.1%
Barrie	6.0%	6.3%	5.9%	5.0%	5.0%
Penetanguishene					5.9%
Gravenhurst	13.7%	11.5%	8.8%	6.7%	6.5%
Collingwood	7.9%	8.5%	7.2%	6.1%	7.3%
Bracebridge	13.0%	12.2%	10.3%	7.9%	7.6%
Tiny					8.3%
Orillia	10.9%	11.4%	10.0%	8.1%	8.4%
Innisfil	9.0%	9.5%	10.2%	9.1%	8.5%
Springwater	12.5%	11.7%	10.2%	9.0%	8.6%
Tay					9.2%
Huntsville	14.1%	15.4%	15.7%	12.9%	12.5%
Simcoe/Musk./Duff. Average	10.3%	9.9%	8.9%	7.4%	7.4%
Simcoe/Musk./Duff. Median	10.9%	11.4%	10.0%	7.9%	7.9%

Taxes Receivable as a % of Tax Levied—Trend By Location (cont'd)

Municipality	2013	2014	2015	2016	2017
Sarnia	5.0%	2.3%	1.9%	1.5%	1.6%
North Perth	2.5%		2.6%	2.7%	1.8%
London	1.6%	2.1%	1.9%	2.6%	2.0%
Guelph	1.6%	1.9%	2.2%	2.5%	2.2%
Tillsonburg	3.9%	4.4%	3.9%	3.0%	2.6%
Wilmot	4.1%	4.7%	3.3%	2.8%	2.6%
Ingersoll	6.0%	5.1%	4.9%	4.5%	3.5%
Stratford	5.1%	4.8%	4.4%	4.1%	3.6%
Brantford				3.7%	3.7%
Wellesley	3.9%	3.8%	3.1%	2.6%	3.7%
Woolwich	5.4%	4.2%	4.6%	4.8%	3.8%
Brant County	7.0%	5.2%	4.5%	4.4%	3.8%
Centre Wellington		5.5%	4.8%	4.5%	4.0%
St. Marys		4.8%	4.9%	4.5%	4.0%
Puslinch		5.2%	4.6%	2.3%	4.3%
Kitchener	5.7%	6.2%	5.2%	5.5%	4.3%
Brockton					4.4%
Waterloo	6.7%	4.8%	4.9%	3.9%	4.7%
Chatham-Kent		6.8%	4.8%	4.7%	4.8%
North Middlesex			6.9%	6.0%	4.9%
Kincardine		6.7%	5.4%	6.3%	5.0%
Middlesex Centre	5.3%	5.4%	5.9%	6.1%	5.1%
Strathroy-Caradoc	8.3%	8.1%	5.7%	6.0%	5.3%
Saugeen Shores	4.8%	4.7%	4.5%	4.4%	5.4%
Owen Sound	4.7%	4.0%	2.6%	5.0%	5.5%
Cambridge	9.0%	9.1%	7.4%	7.3%	5.8%
St. Thomas	2.7%	2.1%	3.4%	6.7%	6.0%
Lambton Shores	8.5%	8.0%	8.2%	7.9%	6.1%
Meaford	6.2%	7.9%	8.1%	7.1%	6.1%
Guelph-Eramosa		7.2%	6.6%	6.7%	6.3%
North Dumfries		6.0%	6.3%	6.5%	6.3%
Wellington North		8.7%	7.5%	7.8%	7.9%
Windsor	9.8%	9.7%	8.6%	8.4%	8.3%
Norfolk				8.3%	8.5%
Erin		13.1%	10.8%	8.6%	8.6%
Minto		10.4%	9.8%	8.3%	8.7%
Mapleton		6.9%	6.3%		10.1%
Grey Highlands	14.2%	14.6%	15.9%	16.1%	15.8%
Southwest Average	5.7%	6.2%	5.8%	5.8%	5.3%
Southwest Median	5.3%	5.4%	4.9%	5.0%	4.9%

Rates Coverage Ratio

The Rates Coverage Ratio provides a measure of the municipality’s ability to cover its costs through its own sources of revenue. According to the Ministry of Municipal Affairs and Housing, a basic target is 40%-60%; an intermediate is 60%-90% and an advanced target is 90% or greater.

Municipality	OSR as a % of Total Expenditures
Cornwall	62.0%
St. Thomas	62.6%
Parry Sound	63.1%
Wellesley	65.4%
Norfolk	65.9%
Milton	67.7%
Bancroft	69.2%
Peterborough	71.2%
Greater Sudbury	74.3%
Windsor	74.3%
Brantford	74.5%
Elliot Lake	75.7%
Gravenhurst	75.7%
North Stormont	77.6%
Wilmot	77.7%
Chatham-Kent	78.1%
Hamilton	79.1%
Stratford	80.5%
Tiny	80.8%
Ottawa	80.8%
Erin	81.4%
Timmins	81.6%
Toronto	82.5%
London	83.4%
Huntsville	83.6%
Grey Highlands	84.1%
North Dumfries	84.2%
Prince Edward County	84.4%
Tay	84.7%
Brockton	85.4%
Greenstone	85.4%
Minto	85.5%
Espanola	85.7%
Puslinch	86.6%
Kingston	87.4%
Port Colborne	87.8%

Municipality	OSR as a % of Total Expenditures
Brampton	88.2%
Guelph-Eramosa	88.3%
Halton Hills	89.0%
Woolwich	89.7%
Guelph	89.8%
Bracebridge	89.9%
Springwater	90.7%
Clarington	90.9%
Saugeen Shores	90.9%
Lambton Shores	91.1%
Kenora	91.2%
Thunder Bay	91.2%
Lincoln	91.3%
Haldimand	91.6%
Brock	91.9%
Centre Wellington	92.3%
Owen Sound	92.4%
Markham	92.4%
Vaughan	92.5%
Barrie	92.7%
Sault Ste. Marie	92.9%
North Bay	93.2%
Grimsby	93.6%
Pelham	93.8%
Oakville	94.2%
Mississauga	94.4%
North Middlesex	95.0%
Quinte West	95.6%
Wellington North	95.8%
Georgina	96.2%
Waterloo	96.3%
St. Catharines	96.7%
Newmarket	96.9%
Whitchurch - Stouffville	97.3%
Brockville	97.3%
Burlington	98.6%

Rates Coverage Ratio Cont'd

Municipality	OSR as a % of Total Expenditures
Pickering	98.7%
Richmond Hill	99.0%
Welland	99.8%
Tillsonburg	100.5%
Thorold	101.7%
Cambridge	102.2%
Mapleton	102.2%
St. Marys	102.3%
Belleville	102.4%
Penetanguishene	102.4%
Middlesex Centre	102.8%
Kincardine	103.2%
Sarnia	103.6%
Ingersoll	103.8%
Collingwood	104.4%
Oshawa	104.5%
Niagara-on-the-Lake	104.7%
Kitchener	104.7%
King	105.5%
Caledon	105.9%
Fort Erie	106.2%
Orillia	107.1%
Wainfleet	107.2%
Brant County	108.0%
Innisfil	109.2%
East Gwillimbury	109.3%
Orangeville	109.6%
Meaford	114.0%
Strathroy-Caradoc	114.6%
North Perth	117.2%
Whitby	118.1%
West Lincoln	149.7%
Average	92.1%
Median	92.3%

Municipality	OSR as a % of Total Expenditures
Region Niagara	67.8%
Region Peel	69.9%
Region Waterloo	74.4%
District Muskoka	81.1%
Region York	82.7%
Region Durham	84.4%
Region Halton	87.7%
Average	78.3%
Median	81.1%
Simcoe County	50.9%
Grey County	58.0%
Wellington County	58.1%
Dufferin County	64.7%
Bruce County	65.2%
Elgin County	65.4%
Average	60.4%
Median	61.4%

Revenue and Expenditure Analysis



Revenue and Expenditure Analysis

The net per capita operating costs are calculated using schedule 40 FIR expenditures less schedule 12 revenues (excluding Tangible Capital Asset Grants). Changes in per capita expenditures reflect changes in expenditures relative to population. Increasing per capita expenditures can indicate that the cost of providing services is outstripping the community's ability to pay, especially if spending is increasing faster than the resident's collective personal income. If the increase in spending is greater than can be accounted for by inflation or the addition of new services, it may indicate declining productivity. This section also includes, where appropriate, calculations of the revenue recovery for various services. Staffing levels have also been included in select schedules. Note: The Water and Wastewater has been moved to the Water/WW section of the report.

The following information has been included in this section of the report:

- ***Net Municipal Levy (2018 Levy Bylaw)***
 - ***Per Capita and sorted by Location***
 - ***Per \$100,000 of Unweighted and Weighted Assessment***
- ***General Government***
- ***Protection Services***
 - ***Fire, Police***
 - ***Court Security and Prisoner Transportation***
 - ***Conservation Authority***
 - ***Protective Inspection and Control***
 - ***POA***
- ***Transportation Services***
 - ***Roads, Bridges and Culverts, Traffic Operations, Winter Control***
 - ***Transit, Parking***
 - ***Streetlights***
 - ***Air Transportation***



- ***Environmental Services***
 - ***Storm Sewer***
 - ***Waste Collection***
 - ***Waste Disposal***
 - ***Waste Diversion***
- ***Health Services***
 - ***Public Health Services, Hospitals, Ambulance Services***
 - ***Cemeteries***
 - ***Emergency Measures***
- ***Social and Family Services***
 - ***General Assistance, Assistance to Aged***
 - ***Child Care***
- ***Social Housing***
- ***Recreation and Culture***
 - ***Parks, Recreation Programs***
 - ***Recreation Facilities, Golf Courses, Marina, Ski Hills***
 - ***Recreation Facilities Other***
 - ***Libraries***
 - ***Museums***
 - ***Cultural Services***
- ***Planning and Development Services***
 - ***Planning***
 - ***Commercial and Industrial***



Analysis of Net Municipal Levy Per Capita

In order to better understand the relative tax position for a municipality, another measure that has been included in the study is a comparison of net municipal levies on a per capita basis. This measure indicates the total net municipal levy needed to provide services to the municipality. This analysis does not indicate value for money or the effectiveness in meeting community objectives. Net municipal expenditures per capita may vary as a result of:

- Different service levels
- Variations in the types of services
- Different methods of providing services
- Different residential/non-residential assessment composition
- Varying demand for services
- Locational factors
- Demographic differences
- Socio-economic differences
- Urban/rural composition differences
- User fee policies
- Age of infrastructure
- What is being collected from rates as opposed to property taxes



As such, this analysis is not an “apples to apples” comparison of services, but rather has been included to provide insight into the net cost of providing municipal services within each municipality. Further analysis would be required to determine the cause of the differences across each spending envelope and within each municipality. This analysis was completed using the most current information available - net municipal levies as per the 2018 municipal levy by-laws and the 2018 estimated populations.

Changes in per capita expenditures reflect changes in expenditures relative to changes in population. Increasing per capita expenditures may indicate that the cost of providing services is outstripping the community’s ability to pay, especially if spending is increasing faster than the resident’s collective personal income. Examining levy per capita shows changes in levies relative to changes in population size. As population increases, it might be expected that revenues and the need for services would increase proportionately, and therefore, that the level of per capita revenues would remain at least constant in real terms. However, this is not always the case as the cost of providing services is not directly related to population. If per capita revenues are decreasing, the municipality may be unable to maintain existing service levels unless it finds new revenue sources or ways to reduce costs.

Net Municipal Levy Per Capita

- Net levy on a per capita basis ranged across the municipalities from \$1,006 to \$3,038 (with an average of \$1,527 per capita).
- A review of the net levy per capita, the assessment per capita ranking and the density of the municipality ranking is shown to help understand some of the factors impacting relative taxes, which will be compared later in the report.
- A detailed review of the service envelopes, revenues and socio-demographics of the municipality is required to understand the factors causing differences in levies per capita. Some of the driving factors may include services provided, differentials in terms of service levels and the extent of user fees.



2018 Net Municipal Levy Per Capita

	2018 Levy per Capita	2018 Levy RankingPer Capita
North Stormont	\$ 1,006	low
Quinte West	\$ 1,007	low
Elliot Lake	\$ 1,034	low
Milton	\$ 1,044	low
Wellesley	\$ 1,076	low
Springwater	\$ 1,121	low
Wilmot	\$ 1,124	low
Minto	\$ 1,153	low
Strathroy-Caradoc	\$ 1,158	low
West Lincoln	\$ 1,160	low
Tay	\$ 1,167	low
Brockton	\$ 1,212	low
Woolwich	\$ 1,243	low
Norfolk	\$ 1,258	low
Wellington North	\$ 1,286	low
Brampton	\$ 1,286	low
Welland	\$ 1,295	low
St. Thomas	\$ 1,297	low
Markham	\$ 1,302	low
Kitchener	\$ 1,303	low
Halton Hills	\$ 1,316	low
North Perth	\$ 1,322	low
Brant	\$ 1,326	low
Haldimand	\$ 1,336	low
Tillsonburg	\$ 1,351	low
Whitchurch-Stouffville	\$ 1,353	low
Newmarket	\$ 1,359	low
Centre Wellington	\$ 1,365	low
Bancroft	\$ 1,368	low
Georgina	\$ 1,378	low
Prince Edward County	\$ 1,389	low
Penetanguishene	\$ 1,399	low
Clarington	\$ 1,412	low
London	\$ 1,425	low
Mississauga	\$ 1,432	low
Brantford	\$ 1,437	low

	2018 Levy per Capita	2018 Levy RankingPer Capita
Chatham-Kent	\$ 1,439	mid
Midland	\$ 1,450	mid
Thorold	\$ 1,457	mid
Lincoln	\$ 1,460	mid
Cornwall	\$ 1,466	mid
Sault Ste. Marie	\$ 1,469	mid
Toronto	\$ 1,470	mid
North Dumfries	\$ 1,475	mid
Richmond Hill	\$ 1,476	mid
St. Catharines	\$ 1,489	mid
Espanola	\$ 1,493	mid
Peterborough	\$ 1,495	mid
Burlington	\$ 1,497	mid
Grimsby	\$ 1,502	mid
Middlesex Centre	\$ 1,502	mid
Windsor	\$ 1,505	mid
Ingersoll	\$ 1,506	mid
Mapleton	\$ 1,510	mid
St. Marys	\$ 1,510	mid
Sarnia	\$ 1,516	mid
Hamilton	\$ 1,517	mid
Huntsville	\$ 1,521	mid
Cambridge	\$ 1,527	mid
Barrie	\$ 1,529	mid
Brock	\$ 1,538	mid
Greater Sudbury	\$ 1,546	mid
Parry Sound	\$ 1,548	mid
Niagara Falls	\$ 1,554	mid
Pelham	\$ 1,561	mid
Kenora	\$ 1,564	mid
Innisfil	\$ 1,565	mid
Caledon	\$ 1,566	mid
East Gwillimbury	\$ 1,569	mid
Fort Erie	\$ 1,582	mid
Vaughan	\$ 1,598	mid
North Bay	\$ 1,599	mid

2018 Net Municipal Levy Per Capita (cont'd)

	2018 Levy per Capita	2018 Levy Ranking Per Capita
Grey Highlands	\$ 1,599	high
Port Colborne	\$ 1,600	high
Ottawa	\$ 1,614	high
Brockville	\$ 1,620	high
Guelph-Eramosa	\$ 1,625	high
North Middlesex	\$ 1,629	high
Aurora	\$ 1,630	high
Whitby	\$ 1,632	high
Saugeen Shores	\$ 1,633	high
Oshawa	\$ 1,636	high
Orangeville	\$ 1,653	high
Guelph	\$ 1,655	high
Timmins	\$ 1,666	high
Wainfleet	\$ 1,670	high
Owen Sound	\$ 1,675	high
Tiny	\$ 1,692	high
Thunder Bay	\$ 1,693	high
Stratford	\$ 1,701	high
Erin	\$ 1,708	high
Orillia	\$ 1,714	high
Kingston	\$ 1,725	high
Bracebridge	\$ 1,729	high
Meaford	\$ 1,756	high
Central Elgin	\$ 1,761	high
Oakville	\$ 1,772	high
Pickering	\$ 1,784	high
Belleville	\$ 1,785	high
Collingwood	\$ 1,816	high
Kincardine	\$ 1,827	high
Waterloo	\$ 1,846	high
Lambton Shores	\$ 1,977	high
King	\$ 2,149	high
Niagara-on-the-Lake	\$ 2,215	high
Gravenhurst	\$ 2,283	high
Puslinch	\$ 2,319	high
Greenstone	\$ 3,038	high
Average	\$ 1,527	
Median	\$ 1,510	

2018 Net Municipal Levy Per \$100,000 Unweighted Assessment

Net levy on a per \$100,000 of unweighted assessment ranged across the municipalities from \$538 to \$2,328 (with an average of \$1,111). There is a strong relationship between the assessment per capita and net levy per \$100,000 of assessment in that, for the most part, municipalities with a high assessment basis have a low net levy per \$100,000 of assessment.

	2018 Net Levy Per \$100,000 Unweighted Assessment	2018 Net Levy Per \$100,000 Unweighted Assessment Ranking
Markham	\$ 538	low
Tiny	\$ 554	low
Richmond Hill	\$ 558	low
Milton	\$ 570	low
Vaughan	\$ 587	low
Whitchurch-Stouffville	\$ 613	low
North Middlesex	\$ 618	low
Springwater	\$ 632	low
North Stormont	\$ 636	low
Wellesley	\$ 643	low
Oakville	\$ 651	low
East Gwillimbury	\$ 653	low
Toronto	\$ 660	low
Caledon	\$ 663	low
Aurora	\$ 666	low
Halton Hills	\$ 686	low
King	\$ 693	low
Wilmot	\$ 705	low
North Perth	\$ 706	low
Mapleton	\$ 706	low
Newmarket	\$ 713	low
Burlington	\$ 722	low
Middlesex Centre	\$ 730	low
Mississauga	\$ 733	low
Woolwich	\$ 752	low
Grey Highlands	\$ 763	low
North Dumfries	\$ 783	low
Lambton Shores	\$ 804	low
Guelph-Eramosa	\$ 808	low
Brant	\$ 821	low
Huntsville	\$ 827	low
Puslinch	\$ 837	low
Prince Edward County	\$ 838	low
Erin	\$ 844	low
Niagara-on-the-Lake	\$ 852	low
Brockton	\$ 867	low

	2018 Net Levy Per \$100,000 Unweighted Assessment	2018 Net Levy Per \$100,000 Unweighted Assessment Ranking
Gravenhurst	\$ 873	mid
Innisfil	\$ 874	mid
Wellington North	\$ 875	mid
West Lincoln	\$ 885	mid
Georgina	\$ 891	mid
Centre Wellington	\$ 898	mid
Norfolk	\$ 903	mid
Brampton	\$ 917	mid
Saugeen Shores	\$ 918	mid
Bracebridge	\$ 929	mid
Kincardine	\$ 931	mid
Tay	\$ 939	mid
Strathroy-Caradoc	\$ 961	mid
Ottawa	\$ 984	mid
Minto	\$ 989	mid
Brock	\$ 992	mid
Haldimand	\$ 1,014	mid
Pickering	\$ 1,019	mid
Lincoln	\$ 1,030	mid
Quinte West	\$ 1,038	mid
Grimsby	\$ 1,044	mid
Clarington	\$ 1,060	mid
Collingwood	\$ 1,063	mid
Whitby	\$ 1,086	mid
Meaford	\$ 1,090	mid
Wainfleet	\$ 1,090	mid
Pelham	\$ 1,098	mid
Waterloo	\$ 1,122	mid
Kitchener	\$ 1,123	mid
Barrie	\$ 1,179	mid
Central Elgin	\$ 1,186	mid
Guelph	\$ 1,188	mid
Chatham-Kent	\$ 1,207	mid
Hamilton	\$ 1,226	mid
Cambridge	\$ 1,256	mid
Penetanguishene	\$ 1,294	mid

2018 Net Municipal Levy Per \$100,000 Unweighted Assessment (cont'd)

	2018 Net Levy Per \$100,000 Unweighted Assessment	2018 Net Levy Per \$100,000 Unweighted Assessment Ranking
Orangeville	\$ 1,298	high
Niagara Falls	\$ 1,304	high
Midland	\$ 1,308	high
Thorold	\$ 1,336	high
Kingston	\$ 1,345	high
London	\$ 1,355	high
Tillsonburg	\$ 1,374	high
Kenora	\$ 1,398	high
Oshawa	\$ 1,402	high
Brantford	\$ 1,407	high
Fort Erie	\$ 1,414	high
St. Marys	\$ 1,426	high
Peterborough	\$ 1,426	high
St. Catharines	\$ 1,445	high
Bancroft	\$ 1,445	high
Orillia	\$ 1,447	high
Stratford	\$ 1,449	high
Parry Sound	\$ 1,467	high
Greater Sudbury	\$ 1,486	high
North Bay	\$ 1,533	high
Sarnia	\$ 1,557	high
Welland	\$ 1,578	high
Ingersoll	\$ 1,621	high
St. Thomas	\$ 1,632	high
Brockville	\$ 1,634	high
Port Colborne	\$ 1,662	high
Sault Ste. Marie	\$ 1,675	high
Belleville	\$ 1,791	high
Thunder Bay	\$ 1,836	high
Owen Sound	\$ 1,858	high
Cornwall	\$ 1,902	high
Espanola	\$ 2,000	high
Timmins	\$ 2,081	high
Elliot Lake	\$ 2,086	high
Windsor	\$ 2,128	high
Greenstone	\$ 2,328	high
Average	\$ 1,111	
Median	\$ 1,024	

2018 Net Municipal Levy Per \$100,000 Weighted Assessment

Net levy on a per \$100,000 of assessment ranged across the municipalities from \$458 to \$2,377 (with an average of \$1,057). There is a strong relationship between the assessment per capita and net levy per \$100,000 of assessment in that, for the most part, municipalities with a high assessment basis have a low net levy per \$100,000 of assessment.

	2018 Net Levy Per \$100,000 Weighted Assessment	Levy Per \$100,000 Weighted Assessment Ranking
Toronto	\$ 458	low
Markham	\$ 523	low
Milton	\$ 528	low
Richmond Hill	\$ 547	low
Vaughan	\$ 557	low
Tiny	\$ 567	low
Oakville	\$ 598	low
Whitchurch-Stouffville	\$ 614	low
Burlington	\$ 639	low
Halton Hills	\$ 648	low
Aurora	\$ 650	low
Mississauga	\$ 650	low
Caledon	\$ 664	low
East Gwillimbury	\$ 665	low
Springwater	\$ 676	low
Newmarket	\$ 688	low
King	\$ 722	low
North Dumfries	\$ 743	low
Woolwich	\$ 745	low
Wilmot	\$ 749	low
Wellesley	\$ 789	low
Puslinch	\$ 797	low
Niagara-on-the-Lake	\$ 807	low
Huntsville	\$ 824	low
Ottawa	\$ 832	low
Brant	\$ 860	low
Brampton	\$ 863	low
Gravenhurst	\$ 871	low
Prince Edward County	\$ 885	low
Innisfil	\$ 893	low
Guelph-Eramosa	\$ 896	low
Georgina	\$ 898	low
Grey Highlands	\$ 908	low
Lambton Shores	\$ 913	low
Erin	\$ 916	low
Bracebridge	\$ 928	low

	2018 Net Levy Per \$100,000 Weighted Assessment	Levy Per \$100,000 Weighted Assessment Ranking
Saugeen Shores	\$ 933	mid
Waterloo	\$ 947	mid
Centre Wellington	\$ 948	mid
Quinte West	\$ 948	mid
Pickering	\$ 952	mid
Tay	\$ 952	mid
North Stormont	\$ 953	mid
West Lincoln	\$ 955	mid
Kitchener	\$ 956	mid
Middlesex Centre	\$ 968	mid
Grimsby	\$ 981	mid
Guelph	\$ 1,001	mid
Whitby	\$ 1,011	mid
Norfolk	\$ 1,015	mid
Collingwood	\$ 1,025	mid
Lincoln	\$ 1,028	mid
Clarington	\$ 1,031	mid
Strathroy-Caradoc	\$ 1,031	mid
Hamilton	\$ 1,033	mid
Cambridge	\$ 1,034	mid
Kincardine	\$ 1,038	mid
North Perth	\$ 1,039	mid
Haldimand	\$ 1,068	mid
Niagara Falls	\$ 1,071	mid
Barrie	\$ 1,095	mid
Pelham	\$ 1,104	mid
Mapleton	\$ 1,113	mid
Brock	\$ 1,116	mid
Wellington North	\$ 1,119	mid
Brockton	\$ 1,141	mid
Tillsonburg	\$ 1,159	mid
Minto	\$ 1,165	mid
Brantford	\$ 1,169	mid
Kingston	\$ 1,176	mid
Kenora	\$ 1,180	mid
London	\$ 1,181	mid

2018 Net Municipal Levy Per \$100,000 Weighted Assessment (cont'd)

	2018 Net Levy Per \$100,000 Weighted Assessment	Levy Per \$100,000 Weighted Assessment Ranking
Stratford	\$ 1,192	high
Meaford	\$ 1,197	high
Thorold	\$ 1,200	high
Wainfleet	\$ 1,204	high
North Middlesex	\$ 1,204	high
Greater Sudbury	\$ 1,208	high
Orangeville	\$ 1,212	high
Orillia	\$ 1,221	high
Midland	\$ 1,232	high
St. Catharines	\$ 1,245	high
Oshawa	\$ 1,249	high
St. Marys	\$ 1,250	high
Peterborough	\$ 1,256	high
Penetanguishene	\$ 1,259	high
Parry Sound	\$ 1,262	high
North Bay	\$ 1,285	high
Sault Ste. Marie	\$ 1,306	high
Fort Erie	\$ 1,320	high
Ingersoll	\$ 1,328	high
Brockville	\$ 1,331	high
Sarnia	\$ 1,347	high
Central Elgin	\$ 1,369	high
St. Thomas	\$ 1,379	high
Belleville	\$ 1,407	high
Welland	\$ 1,411	high
Bancroft	\$ 1,433	high
Cornwall	\$ 1,440	high
Thunder Bay	\$ 1,473	high
Port Colborne	\$ 1,483	high
Chatham-Kent	\$ 1,507	high
Owen Sound	\$ 1,526	high
Espanola	\$ 1,560	high
Windsor	\$ 1,688	high
Timmins	\$ 1,723	high
Elliot Lake	\$ 1,852	high
Greenstone	\$ 2,377	high
Average	\$ 1,056	
Median	\$ 1,032	

2018 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - By Location

	2018 Levy per Capita	2018 Net Levy Per \$100,000 Weighted Assessment	2018 Levy per Capita Ranking	2018 Net Levy Per \$100,000 Weighted Assessment Ranking
Eastern				
Ottawa	\$ 1,614	\$ 832	high	low
Prince Edward County	\$ 1,389	\$ 885	low	low
Quinte West	\$ 1,007	\$ 948	low	mid
North Stormont	\$ 1,006	\$ 953	low	mid
Kingston	\$ 1,725	\$ 1,176	high	mid
Peterborough	\$ 1,495	\$ 1,256	mid	high
Brockville	\$ 1,620	\$ 1,331	high	high
Belleville	\$ 1,785	\$ 1,407	high	high
Bancroft	\$ 1,368	\$ 1,433	low	high
Cornwall	\$ 1,466	\$ 1,440	mid	high
Average	\$ 1,447	\$ 1,166		
Median	\$ 1,480	\$ 1,216		

	2018 Levy per Capita	2018 Net Levy Per \$100,000 Weighted Assessment	2018 Levy per Capita Ranking	2018 Net Levy Per \$100,000 Weighted Assessment Ranking
Niagara/Hamilton				
Niagara-on-the-Lake	\$ 2,215	\$ 807	high	low
West Lincoln	\$ 1,160	\$ 955	low	mid
Grimsby	\$ 1,502	\$ 981	mid	mid
Lincoln	\$ 1,460	\$ 1,028	mid	mid
Hamilton	\$ 1,517	\$ 1,033	mid	mid
Niagara Falls	\$ 1,554	\$ 1,071	mid	mid
Pelham	\$ 1,561	\$ 1,104	mid	mid
Thorold	\$ 1,457	\$ 1,200	mid	high
Wainfleet	\$ 1,670	\$ 1,204	high	high
St. Catharines	\$ 1,489	\$ 1,245	mid	high
Fort Erie	\$ 1,582	\$ 1,320	mid	high
Welland	\$ 1,295	\$ 1,411	low	high
Port Colborne	\$ 1,600	\$ 1,483	high	high
Average	\$ 1,543	\$ 1,142		
Median	\$ 1,517	\$ 1,104		

2018 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - Location (cont'd)

GTA	2018 Levy per Capita	2018 Net Levy Per \$100,000 Weighted Assessment	2018 Levy per Capita Ranking	2018 Net Levy Per \$100,000 Weighted Assessment Ranking
Toronto	\$ 1,470	\$ 458	mid	low
Markham	\$ 1,302	\$ 523	low	low
Milton	\$ 1,044	\$ 528	low	low
Richmond Hill	\$ 1,476	\$ 547	mid	low
Vaughan	\$ 1,598	\$ 557	mid	low
Oakville	\$ 1,772	\$ 598	high	low
Whitchurch-Stouffville	\$ 1,353	\$ 614	low	low
Burlington	\$ 1,497	\$ 639	mid	low
Halton Hills	\$ 1,316	\$ 648	low	low
Aurora	\$ 1,630	\$ 650	high	low
Mississauga	\$ 1,432	\$ 650	low	low
Caledon	\$ 1,566	\$ 664	mid	low
East Gwillimbury	\$ 1,569	\$ 665	mid	low
Newmarket	\$ 1,359	\$ 688	low	low
King	\$ 2,149	\$ 722	high	low
Brampton	\$ 1,286	\$ 863	low	low
Georgina	\$ 1,378	\$ 898	low	low
Pickering	\$ 1,784	\$ 952	high	mid
Whitby	\$ 1,632	\$ 1,011	high	mid
Clarington	\$ 1,412	\$ 1,031	low	mid
Brock	\$ 1,538	\$ 1,116	mid	mid
Oshawa	\$ 1,636	\$ 1,249	high	high
Average	\$ 1,509	\$ 740		
Median	\$ 1,487	\$ 657		

2018 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - Location (cont'd)

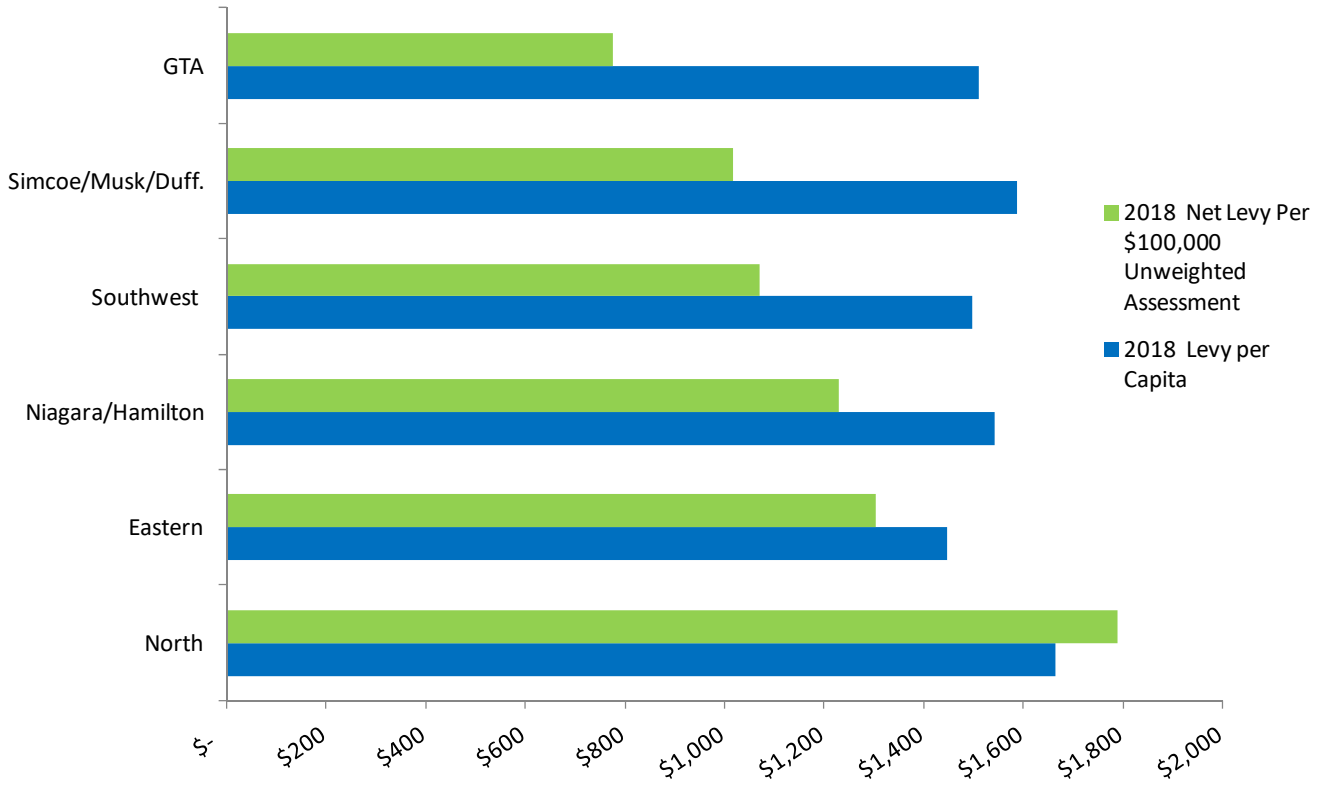
	2018 Levy per Capita	2018 Net Levy Per \$100,000 Weighted Assessment	2018 Levy per Capita Ranking	2018 Net Levy Per \$100,000 Weighted Assessment Ranking
North				
Kenora	\$ 1,564	\$ 1,180	mid	mid
Greater Sudbury	\$ 1,546	\$ 1,208	mid	high
Parry Sound	\$ 1,548	\$ 1,262	mid	high
North Bay	\$ 1,599	\$ 1,285	mid	high
Sault Ste. Marie	\$ 1,469	\$ 1,306	mid	high
Thunder Bay	\$ 1,693	\$ 1,473	high	high
Espanola	\$ 1,493	\$ 1,560	mid	high
Timmins	\$ 1,666	\$ 1,723	high	high
Elliot Lake	\$ 1,034	\$ 1,852	low	high
Greenstone	\$ 3,038	\$ 2,377	high	high
Average	\$ 1,665	\$ 1,523		
Median	\$ 1,556	\$ 1,389		

	2018 Levy per Capita	2018 Net Levy Per \$100,000 Weighted Assessment	2018 Levy per Capita Ranking	2018 Net Levy Per \$100,000 Weighted Assessment Ranking
Simcoe/Musk./Duff.				
Tiny	\$ 1,692	\$ 567	high	low
Springwater	\$ 1,121	\$ 676	low	low
Huntsville	\$ 1,521	\$ 824	mid	low
Gravenhurst	\$ 2,283	\$ 871	high	low
Innisfil	\$ 1,565	\$ 893	mid	low
Bracebridge	\$ 1,729	\$ 928	high	low
Tay	\$ 1,167	\$ 952	low	mid
Collingwood	\$ 1,816	\$ 1,025	high	mid
Barrie	\$ 1,529	\$ 1,095	mid	mid
Orangeville	\$ 1,653	\$ 1,212	high	high
Orillia	\$ 1,714	\$ 1,221	high	high
Midland	\$ 1,450	\$ 1,232	mid	high
Penetanguishene	\$ 1,399	\$ 1,259	low	high
Average	\$ 1,588	\$ 981		
Median	\$ 1,565	\$ 952		

2018 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - Location (cont'd)

Southwest	2018 Levy per Capita	2018 Net Levy Per \$100,000 Weighted Assessment	2018 Levy per Capita Ranking	2018 Net Levy Per \$100,000 Weighted Assessment Ranking
North Dumfries	\$ 1,475	\$ 743	mid	low
Woolwich	\$ 1,243	\$ 745	low	low
Wilmot	\$ 1,124	\$ 749	low	low
Wellesley	\$ 1,076	\$ 789	low	low
Puslinch	\$ 2,319	\$ 797	high	low
Brant	\$ 1,326	\$ 860	low	low
Guelph-Eramosa	\$ 1,625	\$ 896	high	low
Grey Highlands	\$ 1,599	\$ 908	mid	low
Lambton Shores	\$ 1,977	\$ 913	high	low
Erin	\$ 1,708	\$ 916	high	low
Saugeen Shores	\$ 1,633	\$ 933	high	mid
Waterloo	\$ 1,846	\$ 947	high	mid
Centre Wellington	\$ 1,365	\$ 948	low	mid
Kitchener	\$ 1,303	\$ 956	low	mid
Middlesex Centre	\$ 1,502	\$ 968	mid	mid
Guelph	\$ 1,655	\$ 1,001	high	mid
Norfolk	\$ 1,258	\$ 1,015	low	mid
Strathroy-Caradoc	\$ 1,158	\$ 1,031	low	mid
Cambridge	\$ 1,527	\$ 1,034	mid	mid
Kincardine	\$ 1,827	\$ 1,038	high	mid
North Perth	\$ 1,322	\$ 1,039	low	mid
Haldimand	\$ 1,336	\$ 1,068	low	mid
Mapleton	\$ 1,510	\$ 1,113	mid	mid
Wellington North	\$ 1,286	\$ 1,119	low	mid
Brockton	\$ 1,212	\$ 1,141	low	mid
Tillsonburg	\$ 1,351	\$ 1,159	low	mid
Minto	\$ 1,153	\$ 1,165	low	mid
Brantford	\$ 1,437	\$ 1,169	low	mid
London	\$ 1,425	\$ 1,181	low	mid
Stratford	\$ 1,701	\$ 1,192	high	high
Meaford	\$ 1,756	\$ 1,197	high	high
North Middlesex	\$ 1,629	\$ 1,204	high	high
St. Marys	\$ 1,510	\$ 1,250	mid	high
Ingersoll	\$ 1,506	\$ 1,328	mid	high
Sarnia	\$ 1,516	\$ 1,347	mid	high
Central Elgin	\$ 1,761	\$ 1,369	high	high
St. Thomas	\$ 1,297	\$ 1,379	low	high
Chatham-Kent	\$ 1,439	\$ 1,507	mid	high
Owen Sound	\$ 1,675	\$ 1,526	high	high
Windsor	\$ 1,505	\$ 1,688	mid	high
Average	\$ 1,497	\$ 1,083		
Median	\$ 1,504	\$ 1,039		

Summary—2018 Net Municipal Levy Comparison per Capita vs. \$100,000 Unweighted Assessment - Location



General Government (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

General government consists of three categories: governance, corporate management and program support. The costs for governance and corporate management can be influenced by the municipality's organizational structure and method of allocating costs.

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 Incl Amort
Saugeen Shores	\$ 4	\$ 10	\$ 2	\$ 6
Georgina	\$ 3	\$ 10	\$ 2	\$ 7
Grimsby	\$ 6	\$ 17	\$ 4	\$ 12
Timmins	\$ 6	\$ 12	\$ 7	\$ 15
Minto	\$ 15	\$ 19	\$ 13	\$ 16
St. Thomas	\$ 3	\$ 13	\$ 4	\$ 17
Richmond Hill	\$ 35	\$ 50	\$ 13	\$ 19
Newmarket	\$ 32	\$ 40	\$ 17	\$ 21
Wellesley	\$ 32	\$ 36	\$ 19	\$ 21
Wilmot	\$ 28	\$ 35	\$ 18	\$ 22
Tiny	\$ 59	\$ 68	\$ 19	\$ 22
Niagara-on-the-Lake	\$ 46	\$ 60	\$ 18	\$ 23
Vaughan	\$ 51	\$ 68	\$ 19	\$ 25
Pickering	\$ 50	\$ 56	\$ 29	\$ 32
Woolwich	\$ 44	\$ 53	\$ 27	\$ 32
Milton	\$ 40	\$ 60	\$ 22	\$ 33
Oakville	\$ 78	\$ 96	\$ 29	\$ 35
Clarington	\$ 37	\$ 47	\$ 28	\$ 36
Huntsville	\$ 43	\$ 66	\$ 23	\$ 36
Norfolk	\$ 48	\$ 54	\$ 35	\$ 39
Mississauga	\$ 59	\$ 80	\$ 30	\$ 41
St. Catharines	\$ 36	\$ 42	\$ 35	\$ 41
Cambridge	\$ 45	\$ 51	\$ 37	\$ 42
Innisfil	\$ 62	\$ 75	\$ 35	\$ 42
King	\$ 127	\$ 132	\$ 41	\$ 42
Chatham-Kent	\$ 43	\$ 51	\$ 36	\$ 43
Burlington	\$ 85	\$ 92	\$ 41	\$ 44
Mapleton	\$ 94	\$ 98	\$ 44	\$ 46
Toronto	\$ 91	\$ 102	\$ 41	\$ 46
Middlesex Centre	\$ 90	\$ 95	\$ 44	\$ 46
Quinte West	\$ 36	\$ 48	\$ 37	\$ 49
Lambton Shores	\$ 115	\$ 121	\$ 47	\$ 49
Whitchurch - Stouffville	\$ 91	\$ 111	\$ 41	\$ 50
Welland	\$ 27	\$ 42	\$ 33	\$ 51

General Government (cont'd) (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 Incl Amort
Brock	\$ 71	\$ 80	\$ 46	\$ 51
Ottawa	\$ 84	\$ 85	\$ 51	\$ 52
Waterloo	\$ 73	\$ 86	\$ 45	\$ 52
Halton Hills	\$ 95	\$ 101	\$ 50	\$ 52
Brant	\$ 77	\$ 89	\$ 48	\$ 55
Lincoln	\$ 66	\$ 79	\$ 47	\$ 56
Puslinch	\$ 154	\$ 158	\$ 56	\$ 57
Caledon	\$ 119	\$ 135	\$ 50	\$ 57
Sarnia	\$ 41	\$ 56	\$ 42	\$ 58
Centre Wellington	\$ 79	\$ 90	\$ 52	\$ 59
Bracebridge	\$ 97	\$ 110	\$ 52	\$ 59
Kenora	\$ 58	\$ 66	\$ 52	\$ 59
Guelph-Eramosa	\$ 115	\$ 120	\$ 57	\$ 60
Hamilton	\$ 61	\$ 74	\$ 49	\$ 60
North Dumfries	\$ 113	\$ 119	\$ 60	\$ 63
Fort Erie	\$ 63	\$ 71	\$ 56	\$ 64
Prince Edward County	\$ 100	\$ 108	\$ 61	\$ 65
Thorold	\$ 62	\$ 71	\$ 57	\$ 66
Kitchener	\$ 53	\$ 76	\$ 46	\$ 66
Belleville	\$ 61	\$ 67	\$ 61	\$ 68
Barrie	\$ 65	\$ 90	\$ 50	\$ 69
North Perth	\$ 119	\$ 131	\$ 64	\$ 70
Whitby	\$ 104	\$ 106	\$ 69	\$ 71
Brampton	\$ 85	\$ 101	\$ 61	\$ 72
North Stormont	\$ 114	\$ 115	\$ 72	\$ 73
Strathroy-Caradoc	\$ 83	\$ 89	\$ 69	\$ 74
Wainfleet	\$ 106	\$ 118	\$ 69	\$ 77
West Lincoln	\$ 94	\$ 101	\$ 71	\$ 77
Erin	\$ 158	\$ 162	\$ 78	\$ 80
Springwater	\$ 143	\$ 143	\$ 80	\$ 80
Kingston	\$ 73	\$ 106	\$ 57	\$ 83
Orillia	\$ 88	\$ 101	\$ 74	\$ 86
North Middlesex	\$ 217	\$ 227	\$ 82	\$ 86
Peterborough	\$ 71	\$ 92	\$ 68	\$ 88
Gravenhurst	\$ 203	\$ 230	\$ 78	\$ 88
Cornwall	\$ 63	\$ 68	\$ 82	\$ 88

General Government (cont'd) (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 Incl Amort
Grey Highlands	\$ 186	\$ 191	\$ 89	\$ 91
Wellington North	\$ 106	\$ 134	\$ 72	\$ 91
Guelph	\$ 100	\$ 128	\$ 72	\$ 92
Windsor	\$ 60	\$ 68	\$ 85	\$ 96
Haldimand	\$ 123	\$ 134	\$ 93	\$ 102
Orangeville	\$ 122	\$ 131	\$ 96	\$ 103
Collingwood	\$ 166	\$ 177	\$ 97	\$ 104
Tay	\$ 120	\$ 130	\$ 96	\$ 105
Brockton	\$ 147	\$ 149	\$ 105	\$ 107
Meaford	\$ 164	\$ 176	\$ 102	\$ 109
Pelham	\$ 153	\$ 159	\$ 107	\$ 112
North Bay	\$ 115	\$ 126	\$ 110	\$ 120
Oshawa	\$ 127	\$ 142	\$ 109	\$ 121
Kincardine	\$ 226	\$ 239	\$ 115	\$ 122
Markham	\$ 89	\$ 295	\$ 37	\$ 122
Stratford	\$ 128	\$ 144	\$ 109	\$ 123
Greater Sudbury	\$ 123	\$ 129	\$ 118	\$ 124
London	\$ 107	\$ 134	\$ 101	\$ 127
Owen Sound	\$ 111	\$ 118	\$ 123	\$ 131
East Gwillimbury	\$ 310	\$ 328	\$ 129	\$ 136
St. Marys	\$ 140	\$ 149	\$ 132	\$ 141
Tillsonburg	\$ 106	\$ 142	\$ 108	\$ 145
Ingersoll	\$ 128	\$ 140	\$ 138	\$ 151
Penetanguishene	\$ 158	\$ 165	\$ 146	\$ 153
Sault Ste. Marie	\$ 134	\$ 140	\$ 153	\$ 160
Brockville	\$ 160	\$ 169	\$ 162	\$ 170
Bancroft	\$ 157	\$ 164	\$ 166	\$ 173
Thunder Bay	\$ 160	\$ 167	\$ 174	\$ 182
Elliot Lake	\$ 95	\$ 102	\$ 191	\$ 206
Port Colborne	\$ 192	\$ 212	\$ 200	\$ 220
Espanola	\$ 187	\$ 189	\$ 251	\$ 253
Brantford	\$ 272	\$ 284	\$ 266	\$ 278
Parry Sound	\$ 285	\$ 306	\$ 270	\$ 290
Greenstone	\$ 780	\$ 836	\$ 598	\$ 641
Average	\$ 104	\$ 118	\$ 77	\$ 86
Median	\$ 91	\$ 102	\$ 57	\$ 66

General Government (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 Incl Amort
District Muskoka	\$ 83	\$ 105	\$ 21	\$ 26
Region Durham	\$ 34	\$ 40	\$ 24	\$ 28
Region Peel	\$ 42	\$ 51	\$ 24	\$ 29
Region Halton	\$ 59	\$ 68	\$ 26	\$ 30
Region Waterloo	\$ 50	\$ 62	\$ 38	\$ 47
Region York	\$ 105	\$ 118	\$ 42	\$ 47
Region Niagara	\$ 70	\$ 84	\$ 59	\$ 71
Region Average	\$ 63	\$ 75	\$ 33	\$ 40
Region Median	\$ 59	\$ 68	\$ 26	\$ 30
Simcoe County	\$ 34	\$ 39	\$ 19	\$ 22
Bruce County	\$ 38	\$ 44	\$ 20	\$ 23
Grey County	\$ 67	\$ 68	\$ 38	\$ 38
Dufferin County	\$ 57	\$ 68	\$ 34	\$ 40
Wellington County	\$ 46	\$ 51	\$ 64	\$ 70
Elgin County	\$ 65	\$ 73		
County Average	\$ 51	\$ 57	\$ 35	\$ 39
County Median	\$ 51	\$ 59	\$ 34	\$ 38

Fire

The goal of Fire Services is to protect the life and property of citizens and businesses from fire and other hazards. The three primary fire safety activities provided in communities in support of these objectives are:

- Public education and fire prevention
- Fire safety standards and enforcement
- Emergency response

Each municipality's results are influenced to varying degrees by a number of factors, including:

- The nature and extent of fire risks: The type of building construction, i.e. apartment dwellings vs. single family homes vs. institutions such as hospitals
- Geography: Topography, urban/rural mix, road congestion and fire station locations and travel distances from those stations
- Fire prevention and education efforts: Enforcement of the fire code, and the presence of working smoke alarms
- Collective agreements: Differences in what stage of multi-year agreements municipalities are at and also differences in agreements about how many staff are required on a fire vehicle
- Staffing model: Full-time firefighters or composite (full-time and part-time)



Fire (Sorted by Total Costs per Capita)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort
St. Marys	\$ 33	\$ 42
Mapleton	\$ 44	\$ 52
Grey Highlands	\$ 42	\$ 53
Wellington North	\$ 49	\$ 60
Lambton Shores	\$ 44	\$ 62
Wellesley	\$ 51	\$ 65
Guelph-Eramosa	\$ 55	\$ 67
Saugeen Shores	\$ 54	\$ 67
Meaford	\$ 60	\$ 70
Tiny	\$ 48	\$ 71
Ingersoll	\$ 63	\$ 72
Espanola	\$ 68	\$ 73
North Stormont	\$ 54	\$ 73
North Perth	\$ 60	\$ 74
Brockton	\$ 64	\$ 77
Erin	\$ 63	\$ 81
North Middlesex	\$ 75	\$ 82
North Dumfries	\$ 76	\$ 89
Brock	\$ 78	\$ 95
Kincardine	\$ 77	\$ 95
Gravenhurst	\$ 75	\$ 96
Penetanguishene	\$ 80	\$ 97
Tay	\$ 96	\$ 112
Puslinch	\$ 94	\$ 113
Minto	\$ 83	\$ 113
Wainfleet	\$ 95	\$ 115
Parry Sound	\$ 98	\$ 118
Bancroft	\$ 104	\$ 129
Greenstone	\$ 142	\$ 155
Elliot Lake	\$ 163	\$ 166
Population < 15,000		
Average	\$ 73	\$ 88
Median	\$ 66	\$ 79

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort
Centre Wellington	\$ 45	\$ 53
Strathroy-Caradoc	\$ 47	\$ 57
West Lincoln	\$ 49	\$ 59
Woolwich	\$ 47	\$ 61
Bracebridge	\$ 50	\$ 62
Huntsville	\$ 50	\$ 63
Tillsonburg	\$ 64	\$ 67
Wilmot	\$ 61	\$ 70
Springwater	\$ 66	\$ 75
Pelham	\$ 58	\$ 77
Grimsby	\$ 69	\$ 79
Middlesex Centre	\$ 67	\$ 81
Lincoln	\$ 71	\$ 89
Niagara-on-the-Lake	\$ 87	\$ 111
King	\$ 89	\$ 111
Prince Edward County	\$ 92	\$ 112
Port Colborne	\$ 142	\$ 157
East Gwillimbury	\$ 140	\$ 168
Kenora	\$ 146	\$ 168
Thorold	\$ 181	\$ 194
Collingwood	\$ 186	\$ 208
Owen Sound	\$ 207	\$ 214
Brockville	\$ 286	\$ 294
Population 15,000 - 29,999		
Average	\$ 100	\$ 114
Median	\$ 69	\$ 81

Fire (Sorted by Total Costs per Capita) (cont'd)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort
Haldimand	\$ 59	\$ 82	Milton	\$ 82	\$ 95
Brant	\$ 78	\$ 92	Markham	\$ 108	\$ 108
Fort Erie	\$ 78	\$ 92	Richmond Hill	\$ 122	\$ 122
Orangeville	\$ 88	\$ 95	Brampton	\$ 117	\$ 123
Norfolk	\$ 84	\$ 97	Kitchener	\$ 141	\$ 145
Quinte West	\$ 101	\$ 110	Mississauga	\$ 144	\$ 149
Whitchurch - Stouffville	\$ 114	\$ 125	Whitby	\$ 152	\$ 161
Halton Hills	\$ 118	\$ 134	Greater Sudbury	\$ 150	\$ 162
Caledon	\$ 119	\$ 142	Chatham-Kent	\$ 147	\$ 164
Clarington	\$ 136	\$ 145	Burlington	\$ 156	\$ 165
Innisfil	\$ 129	\$ 146	London	\$ 161	\$ 169
Timmins	\$ 156	\$ 165	Hamilton	\$ 162	\$ 170
Welland	\$ 160	\$ 168	Ottawa	\$ 164	\$ 170
Newmarket	\$ 166	\$ 171	Waterloo	\$ 169	\$ 175
Georgina	\$ 169	\$ 176	Toronto	\$ 172	\$ 177
Peterborough	\$ 185	\$ 191	Cambridge	\$ 176	\$ 179
Cornwall	\$ 194	\$ 202	Vaughan	\$ 174	\$ 179
Pickering	\$ 197	\$ 204	Oshawa	\$ 177	\$ 184
Sault Ste. Marie	\$ 200	\$ 206	Oakville	\$ 181	\$ 189
Stratford	\$ 215	\$ 223	Brantford	\$ 185	\$ 192
Orillia	\$ 214	\$ 229	St. Catharines	\$ 186	\$ 194
St. Thomas	\$ 225	\$ 230	Barrie	\$ 190	\$ 200
Belleville	\$ 214	\$ 231	Kingston	\$ 196	\$ 213
North Bay	\$ 246	\$ 253	Guelph	\$ 205	\$ 214
Sarnia	\$ 255	\$ 261	Windsor	\$ 219	\$ 225
			Thunder Bay	\$ 277	\$ 286
Population 30,000 - 99,999			Population > 100,000		
Average	\$ 156	\$ 167	Average	\$ 166	\$ 173
Median	\$ 160	\$ 168	Median	\$ 166	\$ 172

Police

Under the Ontario Police Services Act, municipalities are responsible for the provision of adequate and effective Police services to ensure the safety and security of citizens, businesses and visitors. To fulfill this mandate, each municipality and police agency creates and implements strategies, policies and business models that meet the specific needs and priorities of their local communities.

The key objectives provided by Police Services include:

- Crime prevention
- Law enforcement
- Victims' assistance
- Maintenance of public order
- Emergency response services

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Non-residents: Daily inflow and outflow of commuters and tourists, attendees at cultural, entertainment and sporting events, or seasonal residents (e.g. post-secondary students) who require police services and are not captured in population-based measures
- Specialized facilities: Airports, casinos, etc. that can require additional policing
- Demographic trends: Social and economic changes in the population

Police costs will vary significantly based on a number of factors including, but not limited to:

- Geographic mix (urban/rural mix)
- One-time special events
- Proximity and quantity of higher risk facilities (e.g. correctional, mental health facilities)
- Service levels
- Incident of more complex crimes
- Specialized services (e.g. Emergency Task Force, Emergency Measures, Marine Unit, etc.)
- Accounting and reporting practices



Police—(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
North Middlesex	\$ 62	\$ 62
Tiny	\$ 78	\$ 78
Grey Highlands	\$ 81	\$ 81
Lambton Shores	\$ 92	\$ 92
North Perth	\$ 95	\$ 95
Kincardine	\$ 98	\$ 98
Meaford	\$ 98	\$ 98
Tay	\$ 129	\$ 129
St. Marys	\$ 143	\$ 143
Brockton	\$ 146	\$ 146
Penetanguishene	\$ 157	\$ 157
Saugeen Shores	\$ 160	\$ 162
Ingersoll	\$ 207	\$ 207
Greenstone	\$ 241	\$ 241
Parry Sound	\$ 254	\$ 254
Bancroft	\$ 307	\$ 307
Elliot Lake	\$ 571	\$ 574
Espanola	\$ 587	\$ 608
Population < 15,000		
Average	\$ 195	\$ 196
Median	\$ 145	\$ 145

Municipality	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Middlesex Centre	\$ 55	\$ 55
Springwater	\$ 70	\$ 70
Prince Edward County	\$ 115	\$ 115
Collingwood	\$ 123	\$ 124
Tillsonburg	\$ 192	\$ 193
Strathroy-Caradoc	\$ 195	\$ 201
Brockville	\$ 325	\$ 331
Kenora	\$ 332	\$ 332
Owen Sound	\$ 381	\$ 401
Population 15,000 - 29,999		
Average	\$ 199	\$ 203
Median	\$ 192	\$ 193

Police—(Sorted by Net Costs per \$100,000 Assessment, Including Amortization) (cont'd)

Municipality	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Brant	\$ 91	\$ 91
Haldimand	\$ 115	\$ 115
Innisfil	\$ 127	\$ 132
Norfolk	\$ 136	\$ 136
Orillia	\$ 209	\$ 210
Quinte West	\$ 208	\$ 210
Orangeville	\$ 227	\$ 234
Stratford	\$ 280	\$ 286
Peterborough	\$ 280	\$ 290
Sarnia	\$ 298	\$ 304
Belleville	\$ 313	\$ 323
North Bay	\$ 319	\$ 329
St. Thomas	\$ 374	\$ 380
Sault Ste. Marie	\$ 394	\$ 405
Timmins	\$ 440	\$ 454
Cornwall	\$ 482	\$ 492
Population 30,000 - 99,999		
Average	\$ 268	\$ 274
Median	\$ 280	\$ 288

Municipality	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Toronto	\$ 166	\$ 171
Ottawa	\$ 169	\$ 172
Guelph	\$ 194	\$ 201
Kingston	\$ 216	\$ 228
Hamilton	\$ 227	\$ 231
Chatham-Kent	\$ 238	\$ 244
London	\$ 237	\$ 248
Barrie	\$ 260	\$ 267
Greater Sudbury	\$ 306	\$ 322
Brantford	\$ 318	\$ 325
Thunder Bay	\$ 403	\$ 409
Windsor	\$ 532	\$ 549
Population > 100,000		
Average	\$ 272	\$ 281
Median	\$ 238	\$ 246

Municipality	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
District Muskoka	\$ 61	\$ 61
Region Halton	\$ 96	\$ 102
Region York	\$ 99	\$ 104
Region Peel	\$ 141	\$ 146
Region Durham	\$ 186	\$ 196
Region Waterloo	\$ 212	\$ 218
Region Niagara	\$ 255	\$ 273
Region Average		
	\$ 150	\$ 157
Region Median		
	\$ 141	\$ 146
Wellington County		
	\$ 89	\$ 94
County Average		
	\$ 89	\$ 94
County Median		
	\$ 89	\$ 94

Court Security Costs

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 Incl Amort
Chatham-Kent	\$ 1	\$ 1
Greater Sudbury	\$ 1	\$ 1
North Bay	\$ 3	\$ 3
Guelph	\$ 5	\$ 3
Ottawa	\$ 5	\$ 3
Kingston	\$ 5	\$ 4
Hamilton	\$ 5	\$ 4
Timmins	\$ 4	\$ 5
Brantford	\$ 6	\$ 6
Espanola	\$ 6	\$ 8
Belleville	\$ 9	\$ 9
Cornwall	\$ 7	\$ 9
London	\$ 9	\$ 9
Sarnia	\$ 9	\$ 9
St. Thomas	\$ 9	\$ 11
Peterborough	\$ 12	\$ 12
Windsor	\$ 12	\$ 17
Barrie	\$ 25	\$ 19
Brockville	\$ 19	\$ 19
Owen Sound	\$ 19	\$ 21
Average	\$ 9	\$ 9
Median	\$ 7	\$ 8
Region Halton	\$ 2	\$ 1
Region Peel	\$ 1	\$ 1
Region Durham	\$ 3	\$ 2
Region York	\$ 6	\$ 2
Region Waterloo	\$ 5	\$ 3
Region Average	\$ 3	\$ 2
Region Median	\$ 3	\$ 2
Dufferin County	\$ 1	\$ 1
County Average	\$ 1	\$ 1
County Median	\$ 1	\$ 1

Prisoner Transportation

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 Incl Amort
Guelph	\$ 1	\$ 0
London	\$ 1	\$ 1
Espanola	\$ 1	\$ 1
Chatham-Kent	\$ 3	\$ 2
Brantford	\$ 3	\$ 3
Timmins	\$ 2	\$ 3
Windsor	\$ 2	\$ 3
Greater Sudbury	\$ 3	\$ 3
North Bay	\$ 3	\$ 3
Belleville	\$ 8	\$ 8
Kingston	\$ 10	\$ 8
Average	\$ 3	\$ 3
Median	\$ 3	\$ 3
Region York	\$ 1	\$ 0
Region Halton	\$ 3	\$ 1
Region Peel	\$ 6	\$ 4
Region Average	\$ 3	\$ 2
Region Median	\$ 3	\$ 1

Protective Inspection and Control

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita	Net Costs per \$100,000 CVA
Minto	\$ (25)	\$ (21)
Brockton	\$ (14)	\$ (10)
Ottawa	\$ (2)	\$ (1)
Mapleton	\$ 2	\$ 1
Erin	\$ 2	\$ 1
Ingersoll	\$ 1	\$ 1
Middlesex Centre	\$ 4	\$ 2
St. Marys	\$ 2	\$ 2
Guelph-Eramosa	\$ 6	\$ 3
Puslinch	\$ 8	\$ 3
Niagara-on-the-Lake	\$ 9	\$ 3
Quinte West	\$ 3	\$ 3
Bancroft	\$ 4	\$ 4
Strathroy-Caradoc	\$ 5	\$ 4
Markham	\$ 9	\$ 4
Kincardine	\$ 8	\$ 4
Centre Wellington	\$ 6	\$ 4
Oakville	\$ 13	\$ 5
Springwater	\$ 8	\$ 5
Brockville	\$ 5	\$ 5
Stratford	\$ 6	\$ 5
Caledon	\$ 13	\$ 6
Timmins	\$ 4	\$ 6
Milton	\$ 10	\$ 6
Waterloo	\$ 9	\$ 6
Woolwich	\$ 10	\$ 6
West Lincoln	\$ 8	\$ 6
East Gwillimbury	\$ 15	\$ 6
Wilmot	\$ 10	\$ 6
King	\$ 19	\$ 6
Burlington	\$ 13	\$ 6
Mississauga	\$ 13	\$ 7
Pelham	\$ 10	\$ 7
Whitby	\$ 10	\$ 7

Municipality	Net Costs per Capita	Net Costs per \$100,000 CVA
Kingston	\$ 9	\$ 7
Innisfil	\$ 12	\$ 7
Gravenhurst	\$ 18	\$ 7
Grimsby	\$ 10	\$ 7
Belleville	\$ 7	\$ 7
North Middlesex	\$ 20	\$ 8
Prince Edward County	\$ 13	\$ 8
Cambridge	\$ 9	\$ 8
Lambton Shores	\$ 19	\$ 8
Whitchurch - Stouffville	\$ 17	\$ 8
St. Catharines	\$ 9	\$ 8
Owen Sound	\$ 8	\$ 8
Grey Highlands	\$ 18	\$ 8
Collingwood	\$ 14	\$ 8
Halton Hills	\$ 17	\$ 9
Chatham-Kent	\$ 11	\$ 9
Norfolk	\$ 13	\$ 9
Cornwall	\$ 7	\$ 9
Huntsville	\$ 17	\$ 9
Espanola	\$ 7	\$ 10
St. Thomas	\$ 9	\$ 11
Clarington	\$ 15	\$ 11
Bracebridge	\$ 21	\$ 11
Lincoln	\$ 16	\$ 11
Toronto	\$ 26	\$ 12
Tay	\$ 15	\$ 12
Newmarket	\$ 23	\$ 12
North Bay	\$ 13	\$ 12
Brock	\$ 20	\$ 13
Greater Sudbury	\$ 14	\$ 13
Brant	\$ 21	\$ 13
Brantford	\$ 14	\$ 14
North Dumfries	\$ 27	\$ 14
Peterborough	\$ 15	\$ 14

Protective Inspection and Control (cont'd)

Municipality	Net Costs per Capita	Net Costs per \$100,000 CVA
Penetanguishene	\$ 16	\$ 15
Orangeville	\$ 19	\$ 15
Orillia	\$ 17	\$ 15
Tiny	\$ 45	\$ 15
Barrie	\$ 19	\$ 15
Tillsonburg	\$ 15	\$ 15
Elliot Lake	\$ 7	\$ 15
Brampton	\$ 22	\$ 16
Welland	\$ 13	\$ 16
Thunder Bay	\$ 14	\$ 16
Meaford	\$ 27	\$ 16
Richmond Hill	\$ 44	\$ 17
London	\$ 18	\$ 17
Vaughan	\$ 46	\$ 17
Guelph	\$ 25	\$ 18
Thorold	\$ 20	\$ 19
Kitchener	\$ 22	\$ 19
Hamilton	\$ 26	\$ 21
Fort Erie	\$ 23	\$ 21
Sault Ste. Marie	\$ 21	\$ 24
Georgina	\$ 38	\$ 24
Oshawa	\$ 28	\$ 24
Port Colborne	\$ 24	\$ 25
Kenora	\$ 28	\$ 25
Wellington North	\$ 39	\$ 27
Pickering	\$ 49	\$ 28
Windsor	\$ 20	\$ 28
North Perth	\$ 53	\$ 28
Wainfleet	\$ 48	\$ 31
Greenstone	\$ 42	\$ 32
Haldimand	\$ 43	\$ 33
Parry Sound	\$ 35	\$ 34
Average	\$ 16	\$ 11
Median	\$ 14	\$ 9

Roads Services

A municipality's transportation system affects the economic vitality and quality of life of its residents. The goal of Roads Services is to provide affordable, well-managed and safe traffic flow for pedestrians, cyclists, drivers, public transit and commercial traffic while contributing to the environment and the quality of community life.



Transportation infrastructure generally includes roads, bridges, culverts, sidewalks, traffic control systems, signage and boulevards. In addition to constructing and repairing infrastructure, roads services include clearing the transportation network of snow and debris to ensure that it is safe and convenient to use.

Single-tier municipalities are responsible for maintaining all types of roads, including arterial, collector and local roads and, in some cases, expressways and laneways. Upper-tier municipalities are not responsible for maintenance of local roads.

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Municipal snow clearing standards, weather conditions, road types and snowfall
- Age and condition of the network
- The proportion of heavy trucks in the traffic stream
- The municipality's pavement standards
- Population density which affects usage and congestion, contributing to road maintenance and its cost
- Type of roads a municipality operates: i.e. arterial, collector or local roads and expressways
- Availability of public transit
- Average commute distances (e.g. from home to work or school)
- Volume of traffic coming from outside the municipality

Roadways—Paved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Per Ln Km Excl Amort	Per Ln Km Incl Amort	Per Capita Excl Amort	Per Capita Incl Amort	Per \$100,000 CVA Excl Amort	Per \$100,000 CVA Incl Amort
Markham	\$ 1,794	\$ 1,794	\$ 11	\$ 11	\$ 5	\$ 5
Richmond Hill	\$ 2,796	\$ 2,796	\$ 20	\$ 20	\$ 8	\$ 8
Springwater	\$ 521	\$ 521	\$ 16	\$ 16	\$ 9	\$ 9
Strathroy-Caradoc	\$ (441)	\$ 784	\$ (12)	\$ 22	\$ (10)	\$ 18
Pickering	\$ 1,719	\$ 5,357	\$ 13	\$ 41	\$ 7	\$ 23
Mississauga	\$ 1,339	\$ 6,930	\$ 10	\$ 51	\$ 5	\$ 26
Whitby	\$ 5,168	\$ 5,168	\$ 42	\$ 42	\$ 28	\$ 28
East Gwillimbury	\$ 698	\$ 3,864	\$ 12	\$ 68	\$ 5	\$ 28
Wellesley	\$ 3,266	\$ 3,266	\$ 54	\$ 54	\$ 32	\$ 32
Vaughan	\$ 2,861	\$ 14,087	\$ 19	\$ 95	\$ 7	\$ 35
Caledon	\$ 866	\$ 4,930	\$ 15	\$ 85	\$ 6	\$ 36
Grimsby	\$ 1,273	\$ 4,914	\$ 15	\$ 58	\$ 10	\$ 40
Tiny	\$ 2,587	\$ 4,531	\$ 70	\$ 123	\$ 23	\$ 40
Clarington	\$ (402)	\$ 3,432	\$ (7)	\$ 56	\$ (5)	\$ 42
Newmarket	\$ 5,787	\$ 13,744	\$ 37	\$ 88	\$ 20	\$ 46
Kitchener	\$ 2,401	\$ 8,658	\$ 15	\$ 54	\$ 13	\$ 47
Whitchurch - Stouffville	\$ 7,013	\$ 11,409	\$ 66	\$ 107	\$ 30	\$ 49
North Stormont	\$ 1,841	\$ 2,552	\$ 58	\$ 80	\$ 37	\$ 51
Oakville	\$ 10,727	\$ 19,191	\$ 78	\$ 139	\$ 28	\$ 51
Grey Highlands	\$ 177	\$ 2,424	\$ 8	\$ 109	\$ 4	\$ 52
Wainfleet	\$ 235	\$ 1,640	\$ 11	\$ 80	\$ 8	\$ 52
North Perth	\$ 2,018	\$ 3,916	\$ 51	\$ 99	\$ 27	\$ 53
Niagara-on-the-Lake	\$ 3,335	\$ 6,005	\$ 77	\$ 139	\$ 30	\$ 54
Brampton	\$ 7,324	\$ 15,897	\$ 36	\$ 78	\$ 26	\$ 56
Milton	\$ 3,737	\$ 11,098	\$ 37	\$ 109	\$ 20	\$ 60
Collingwood	\$ 2,770	\$ 8,559	\$ 35	\$ 109	\$ 21	\$ 64
Burlington	\$ 9,729	\$ 16,178	\$ 81	\$ 134	\$ 39	\$ 65
Waterloo	\$ 4,807	\$ 14,429	\$ 36	\$ 107	\$ 22	\$ 65
Oshawa	\$ 2,928	\$ 10,366	\$ 22	\$ 77	\$ 19	\$ 66
Guelph-Eramosa	\$ 1,655	\$ 6,026	\$ 41	\$ 147	\$ 20	\$ 73
Mapleton	\$ (114)	\$ 4,323	\$ (4)	\$ 160	\$ (2)	\$ 75
Puslinch	\$ 1,718	\$ 5,935	\$ 61	\$ 210	\$ 22	\$ 76
Cambridge	\$ 8,569	\$ 12,872	\$ 63	\$ 95	\$ 52	\$ 78
Woolwich	\$ 2,424	\$ 7,920	\$ 40	\$ 132	\$ 24	\$ 80
Lincoln	\$ 1,832	\$ 5,048	\$ 42	\$ 116	\$ 30	\$ 82
Kincardine	\$ 1,307	\$ 2,869	\$ 73	\$ 161	\$ 37	\$ 82
Georgina	\$ 2,207	\$ 9,713	\$ 30	\$ 131	\$ 19	\$ 85

Roadways—Paved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization) (cont'd)

Municipality	Per Ln Km Excl Amort	Per Ln Km Incl Amort	Per Capita Excl Amort	Per Capita Incl Amort	Per \$100,000 CVA Excl Amort	Per \$100,000 CVA Incl Amort
Penetanguishene	\$ 4,454	\$ 10,353	\$ 39	\$ 92	\$ 36	\$ 85
St. Catharines	\$ 4,747	\$ 10,638	\$ 39	\$ 88	\$ 38	\$ 85
Middlesex Centre	\$ 3,281	\$ 10,521	\$ 56	\$ 180	\$ 27	\$ 88
Bracebridge	\$ 806	\$ 7,551	\$ 18	\$ 170	\$ 10	\$ 91
Lambton Shores	\$ 2,598	\$ 6,253	\$ 94	\$ 227	\$ 38	\$ 92
Centre Wellington	\$ 2,164	\$ 8,846	\$ 35	\$ 142	\$ 23	\$ 93
Innisfil	\$ 2,892	\$ 8,782	\$ 56	\$ 170	\$ 31	\$ 95
Brock	\$ 1,016	\$ 8,168	\$ 19	\$ 149	\$ 12	\$ 96
Fort Erie	\$ 1,296	\$ 4,952	\$ 29	\$ 111	\$ 26	\$ 99
Thorold	\$ 3,952	\$ 7,604	\$ 57	\$ 110	\$ 53	\$ 101
Sarnia	\$ 2,031	\$ 7,963	\$ 25	\$ 99	\$ 26	\$ 102
West Lincoln	\$ 2,296	\$ 4,016	\$ 79	\$ 138	\$ 60	\$ 105
King	\$ 25,807	\$ 40,918	\$ 209	\$ 331	\$ 67	\$ 107
Saugeen Shores	\$ 1,587	\$ 7,035	\$ 43	\$ 192	\$ 24	\$ 108
Halton Hills	\$ 5,077	\$ 15,831	\$ 70	\$ 219	\$ 37	\$ 114
Meaford	\$ 2,584	\$ 5,428	\$ 94	\$ 196	\$ 58	\$ 122
Owen Sound	\$ 4,698	\$ 10,953	\$ 50	\$ 116	\$ 55	\$ 129
Wilmot	\$ 3,810	\$ 10,148	\$ 79	\$ 210	\$ 50	\$ 132
Tay	\$ 2,727	\$ 5,906	\$ 85	\$ 185	\$ 69	\$ 149
North Dumfries	\$ 3,785	\$ 12,617	\$ 94	\$ 314	\$ 50	\$ 167
Gravenhurst	\$ 1,924	\$ 14,247	\$ 60	\$ 444	\$ 23	\$ 170
Port Colborne	\$ 4,657	\$ 7,247	\$ 107	\$ 166	\$ 111	\$ 172
Ingersoll	\$ 7,465	\$ 14,779	\$ 83	\$ 165	\$ 90	\$ 178
Huntsville	\$ 5,036	\$ 12,322	\$ 135	\$ 330	\$ 73	\$ 179
North Middlesex	\$ 12,153	\$ 15,051	\$ 382	\$ 474	\$ 145	\$ 180
Orangeville	\$ 13,204	\$ 21,890	\$ 139	\$ 231	\$ 109	\$ 181
Tillsonburg	\$ 7,993	\$ 13,455	\$ 110	\$ 186	\$ 112	\$ 189
Brockton	\$ 3,347	\$ 5,786	\$ 153	\$ 264	\$ 109	\$ 189
Erin	\$ 13,582	\$ 21,069	\$ 253	\$ 393	\$ 125	\$ 194
Pelham	\$ 4,047	\$ 9,721	\$ 116	\$ 277	\$ 81	\$ 195
Minto	\$ 4,544	\$ 5,614	\$ 186	\$ 229	\$ 159	\$ 196
Welland	\$ 14,722	\$ 18,605	\$ 158	\$ 199	\$ 192	\$ 243
Wellington North	\$ 8,682	\$ 19,713	\$ 199	\$ 451	\$ 135	\$ 307
Bancroft	\$ 9,775	\$ 13,140	\$ 329	\$ 443	\$ 348	\$ 468
Lower Tier Average	\$ 4,243	\$ 9,300	\$ 70	\$ 156	\$ 46	\$ 99
Lower Tier Median	\$ 2,861	\$ 7,963	\$ 51	\$ 132	\$ 28	\$ 82

Roadways—Paved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization) (cont'd)

Municipality	Per Ln Km		Per Capita		Per \$100,000	Per \$100,000
	Excl Amort	Incl Amort	Excl Amort	Incl Amort	CVA Excl Amort	CVA Incl Amort
Toronto	\$ 15,025	\$ 20,503	\$ 78	\$ 106	\$ 35	\$ 48
Ottawa	\$ 3,035	\$ 8,936	\$ 35	\$ 102	\$ 21	\$ 62
Guelph	\$ 5,255	\$ 13,136	\$ 41	\$ 102	\$ 29	\$ 73
Peterborough	\$ 2,667	\$ 7,227	\$ 30	\$ 82	\$ 29	\$ 78
Barrie	\$ 4,414	\$ 10,508	\$ 47	\$ 112	\$ 36	\$ 86
Sault Ste. Marie	\$ 3,502	\$ 4,784	\$ 57	\$ 77	\$ 64	\$ 88
Brantford	\$ 4,487	\$ 8,754	\$ 50	\$ 98	\$ 49	\$ 95
Cornwall	\$ 1,080	\$ 6,876	\$ 13	\$ 82	\$ 17	\$ 107
St. Thomas	\$ 2,339	\$ 7,448	\$ 28	\$ 88	\$ 35	\$ 111
Hamilton	\$ 4,839	\$ 12,170	\$ 55	\$ 139	\$ 45	\$ 112
Kingston	\$ 5,520	\$ 11,399	\$ 76	\$ 158	\$ 60	\$ 123
Brockville	\$ 6,519	\$ 8,757	\$ 92	\$ 123	\$ 93	\$ 125
London	\$ 6,419	\$ 14,712	\$ 58	\$ 132	\$ 55	\$ 126
Orillia	\$ 1,119	\$ 13,243	\$ 13	\$ 152	\$ 11	\$ 128
Chatham-Kent	\$ 1,458	\$ 4,748	\$ 51	\$ 166	\$ 43	\$ 139
Stratford	\$ 13,075	\$ 19,079	\$ 118	\$ 172	\$ 100	\$ 146
Brant	\$ 2,447	\$ 5,104	\$ 114	\$ 239	\$ 71	\$ 148
Windsor	\$ 2,312	\$ 11,329	\$ 24	\$ 116	\$ 33	\$ 164
St. Marys	\$ 7,973	\$ 12,660	\$ 114	\$ 181	\$ 108	\$ 171
Kenora	\$ 4,218	\$ 9,439	\$ 89	\$ 200	\$ 80	\$ 179
North Bay	\$ 2,741	\$ 13,312	\$ 39	\$ 191	\$ 38	\$ 183
Prince Edward County	\$ 1,494	\$ 4,429	\$ 102	\$ 304	\$ 62	\$ 183
Thunder Bay	\$ 4,216	\$ 12,067	\$ 64	\$ 182	\$ 69	\$ 197
Timmins	\$ 6,666	\$ 9,092	\$ 120	\$ 164	\$ 150	\$ 204
Norfolk	\$ 2,108	\$ 4,828	\$ 131	\$ 301	\$ 94	\$ 216
Espanola	\$ 2,985	\$ 7,031	\$ 77	\$ 182	\$ 104	\$ 244
Greater Sudbury	\$ 5,909	\$ 15,444	\$ 101	\$ 264	\$ 97	\$ 254
Quinte West	\$ 2,005	\$ 7,694	\$ 66	\$ 252	\$ 68	\$ 260
Belleville	\$ 5,978	\$ 16,780	\$ 104	\$ 293	\$ 105	\$ 294
Greenstone	\$ 4,755	\$ 10,951	\$ 169	\$ 389	\$ 129	\$ 298
Parry Sound	\$ 8,983	\$ 22,964	\$ 138	\$ 353	\$ 131	\$ 335
Haldimand	\$ 4,617	\$ 9,792	\$ 230	\$ 489	\$ 175	\$ 371
Elliot Lake	\$ 14,505	\$ 19,940	\$ 252	\$ 347	\$ 509	\$ 699
Single Tier Average	\$ 4,990	\$ 11,065	\$ 84	\$ 192	\$ 83	\$ 183
SingleTier Median	\$ 4,414	\$ 10,508	\$ 76	\$ 166	\$ 64	\$ 148

Roadways—Paved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization) (cont'd)

Municipality	Per Ln Km Excl Amort	Per Ln Km Incl Amort	Per Capita Excl Amort	Per Capita Incl Amort	Per \$100,000 CVA Excl Amort	Per \$100,000 CVA Incl Amort
Region York	\$ 1,402	\$ 12,462	\$ 5	\$ 44	\$ 2	\$ 18
Region Halton	\$ 21,465	\$ 32,787	\$ 41	\$ 62	\$ 18	\$ 28
Region Niagara	\$ 1,009	\$ 11,681	\$ 4	\$ 43	\$ 3	\$ 36
Region Peel	\$ 38,396	\$ 65,643	\$ 43	\$ 74	\$ 25	\$ 42
Region Waterloo	\$ 3,198	\$ 19,308	\$ 10	\$ 59	\$ 7	\$ 44
Region Durham	\$ 3,430	\$ 18,834	\$ 12	\$ 65	\$ 8	\$ 46
District Muskoka	\$ 1,856	\$ 8,079	\$ 43	\$ 186	\$ 11	\$ 47
Region Average	\$ 10,108	\$ 24,113	\$ 22	\$ 76	\$ 11	\$ 37
Region Median	\$ 3,198	\$ 18,834	\$ 12	\$ 62	\$ 8	\$ 42
Bruce County	\$ 469	\$ 3,892	\$ 8	\$ 69	\$ 4	\$ 37
Dufferin County	\$ 3,156	\$ 8,414	\$ 33	\$ 89	\$ 20	\$ 53
Simcoe County	\$ 9,712	\$ 18,758	\$ 55	\$ 107	\$ 31	\$ 59
Wellington County	\$ 1,593	\$ 10,446	\$ 9	\$ 62	\$ 13	\$ 86
Grey County	\$ 4,881	\$ 10,276	\$ 91	\$ 192	\$ 51	\$ 107
Elgin County	\$ 3,371	\$ 9,115	\$ 94	\$ 254		
County Average	\$ 3,864	\$ 10,150	\$ 49	\$ 129	\$ 24	\$ 69
County Median	\$ 3,264	\$ 9,695	\$ 44	\$ 98	\$ 20	\$ 59

Roadways—Unpaved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Per Ln Km		Net Costs per		Net Costs per		Net Costs per		Net Costs per	
	Excl Amort	Incl Amort	Capita Excl Amort	Capita Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort
North Dumfries	\$ (1,440)	\$ (938)	\$ (36)	\$ (23)	\$ (19)	\$ (12)				
Richmond Hill	\$ 3,905	\$ 3,905	\$ 0	\$ 0	\$ 0	\$ 0				
Vaughan	\$ 4,342	\$ 4,342	\$ 0	\$ 0	\$ 0	\$ 0				
Kitchener	\$ 14,707	\$ 14,707	\$ 0	\$ 0	\$ 0	\$ 0				
Oshawa	\$ 4,907	\$ 4,907	\$ 0	\$ 0	\$ 0	\$ 0				
Whitby	\$ 7,779	\$ 7,779	\$ 0	\$ 0	\$ 0	\$ 0				
Collingwood	\$ 10,251	\$ 10,251	\$ 1	\$ 1	\$ 1	\$ 1				
Welland	\$ 9,580	\$ 12,001	\$ 0	\$ 0	\$ 0	\$ 1				
Waterloo		\$ 9,931		\$ 1		\$ 1				
North Middlesex		\$ 32		\$ 4		\$ 1				
Port Colborne	\$ 198	\$ 397	\$ 1	\$ 1	\$ 1	\$ 1				
King	\$ 1,672	\$ 1,672	\$ 6	\$ 6	\$ 2	\$ 2				
Halton Hills	\$ 11,477	\$ 11,477	\$ 4	\$ 4	\$ 2	\$ 2				
Whitchurch - Stouffville	\$ 68,855	\$ 76,880	\$ 5	\$ 6	\$ 2	\$ 3				
Caledon	\$ 2,497	\$ 2,873	\$ 8	\$ 10	\$ 4	\$ 4				
Niagara-on-the-Lake	\$ 4,151	\$ 6,821	\$ 6	\$ 11	\$ 2	\$ 4				
Wilmot	\$ 640	\$ 1,428	\$ 3	\$ 7	\$ 2	\$ 4				
Thorold	\$ 6,977	\$ 7,150	\$ 5	\$ 5	\$ 4	\$ 5				
Owen Sound	\$ 19,441	\$ 19,441	\$ 4	\$ 4	\$ 5	\$ 5				
Penetanguishene	\$ 1,047	\$ 4,982	\$ 1	\$ 6	\$ 1	\$ 5				
Fort Erie	\$ 2,082	\$ 2,082	\$ 6	\$ 6	\$ 5	\$ 5				
Pickering	\$ 4,961	\$ 5,021	\$ 11	\$ 11	\$ 6	\$ 6				
Strathroy-Caradoc	\$ 1,451	\$ 2,037	\$ 6	\$ 9	\$ 5	\$ 7				
Bancroft	\$ 141	\$ 141	\$ 9	\$ 9	\$ 10	\$ 10				
Gravenhurst	\$ 488	\$ 3,534	\$ 4	\$ 29	\$ 2	\$ 11				
Woolwich	\$ 2,018	\$ 2,020	\$ 19	\$ 19	\$ 11	\$ 11				
Puslinch	\$ 2,511	\$ 2,634	\$ 34	\$ 35	\$ 12	\$ 13				
Springwater	\$ 2,122	\$ 2,122	\$ 24	\$ 24	\$ 13	\$ 13				
Innisfil	\$ 7,461	\$ 13,534	\$ 14	\$ 26	\$ 8	\$ 14				
Meaford		\$ 748		\$ 23		\$ 14				
Georgina	\$ 74,127	\$ 75,121	\$ 25	\$ 25	\$ 16	\$ 16				
Guelph-Eramosa	\$ 2,570	\$ 3,909	\$ 22	\$ 34	\$ 11	\$ 17				
Bracebridge	\$ 2,088	\$ 2,212	\$ 31	\$ 33	\$ 17	\$ 18				
Mapleton	\$ 1,140	\$ 1,614	\$ 34	\$ 48	\$ 16	\$ 22				
Clarington	\$ 2,051	\$ 18,738	\$ 4	\$ 40	\$ 3	\$ 30				
Brockton	\$ 1,692	\$ 1,692	\$ 43	\$ 43	\$ 31	\$ 31				

Roadways—Unpaved (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Per Ln Km		Net Costs per		Net Costs per		Net Costs per		Net Costs per	
	Excl Amort	Incl Amort	Capita Excl Amort	Capita Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort
Middlesex Centre	\$ 2,558	\$ 4,410	\$ 38	\$ 65	\$ 18	\$ 32				
Wainfleet	\$ 1,645	\$ 1,697	\$ 48	\$ 50	\$ 31	\$ 32				
Kincardine	\$ 2,543	\$ 2,827	\$ 64	\$ 71	\$ 32	\$ 36				
Saugeen Shores	\$ 14,049	\$ 16,260	\$ 58	\$ 67	\$ 33	\$ 38				
Centre Wellington	\$ 3,266	\$ 4,094	\$ 48	\$ 60	\$ 31	\$ 39				
West Lincoln	\$ 2,736	\$ 2,786	\$ 51	\$ 52	\$ 39	\$ 40				
Tiny	\$ 1,269	\$ 2,241	\$ 69	\$ 121	\$ 22	\$ 40				
Tay	\$ 9,307	\$ 10,717	\$ 48	\$ 55	\$ 38	\$ 44				
Lambton Shores	\$ 3,915	\$ 4,552	\$ 98	\$ 114	\$ 40	\$ 46				
Minto	\$ 2,462	\$ 4,486	\$ 31	\$ 56	\$ 26	\$ 48				
Brock	\$ 680	\$ 2,666	\$ 28	\$ 110	\$ 18	\$ 71				
North Perth	\$ 2,939	\$ 4,827	\$ 116	\$ 191	\$ 62	\$ 102				
Grey Highlands	\$ 1,623	\$ 2,846	\$ 140	\$ 246	\$ 67	\$ 117				
North Stormont	\$ 2,190	\$ 2,988	\$ 143	\$ 195	\$ 91	\$ 124				
Wellesley	\$ 6,106	\$ 22,083	\$ 124	\$ 447	\$ 74	\$ 267				
Lower Tier Average	\$ 6,983	\$ 8,366	\$ 29	\$ 46	\$ 17	\$ 26				
Lower Tier Median	\$ 2,551	\$ 3,909	\$ 13	\$ 23	\$ 9	\$ 11				
Municipality	Per Ln Km		Net Costs per		Net Costs per		Net Costs per		Net Costs per	
	Excl Amort	Incl Amort	Capita Excl Amort	Capita Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort
Windsor	\$ 288	\$ 1,330	\$ 0	\$ 0	\$ 0	\$ 0				
Peterborough		\$ 4,518		\$ 0		\$ 0				
Quinte West	\$ 1,956	\$ 1,956	\$ 0	\$ 0	\$ 0	\$ 0				
Hamilton	\$ 13,703	\$ 13,978	\$ 1	\$ 1	\$ 1	\$ 1				
London	\$ 14,336	\$ 14,336	\$ 1	\$ 1	\$ 1	\$ 1				
Sault Ste. Marie	\$ 2,745	\$ 5,118	\$ 1	\$ 1	\$ 1	\$ 2				
Ottawa	\$ 3,140	\$ 3,140	\$ 4	\$ 4	\$ 2	\$ 2				
North Bay	\$ 5,984	\$ 9,745	\$ 3	\$ 5	\$ 3	\$ 5				
Thunder Bay	\$ 4,181	\$ 4,181	\$ 7	\$ 7	\$ 8	\$ 8				
Haldimand		\$ 1,798		\$ 13		\$ 10				
Greater Sudbury	\$ 2,457	\$ 2,839	\$ 9	\$ 11	\$ 9	\$ 11				
Norfolk	\$ 1,627	\$ 5,246	\$ 5	\$ 16	\$ 3	\$ 11				
Timmins	\$ 2,975	\$ 3,247	\$ 21	\$ 22	\$ 26	\$ 28				
Brant	\$ 3,498	\$ 4,183	\$ 39	\$ 47	\$ 24	\$ 29				
Espanola	\$ 4,488	\$ 4,551	\$ 28	\$ 28	\$ 37	\$ 37				
Kenora	\$ 2,455	\$ 3,065	\$ 44	\$ 55	\$ 39	\$ 49				
Chatham-Kent	\$ 2,122	\$ 2,254	\$ 71	\$ 75	\$ 60	\$ 63				
Greenstone	\$ 5,296	\$ 5,296	\$ 197	\$ 197	\$ 151	\$ 151				
Kingston		\$ 613								
Single Tier Average	\$ 4,453	\$ 4,810	\$ 27	\$ 27	\$ 23	\$ 23				
Single Tier Median	\$ 3,057	\$ 4,181	\$ 6	\$ 9	\$ 6	\$ 9				

Roadways—Bridges and Culverts (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Total m2 Surface Area	Total Net Costs per m2		Total Net Costs per m2		Net Costs per \$100,000 CVA		Net Costs per \$100,000	
		Surface Area Excl Amort	Surface Area Incl Amort	Surface Area Excl Amort	Surface Area Incl Amort	Capita Excl Amort	Capita Incl Amort	Excl Amort	CVA Incl Amort
Mapleton	8,031	\$ (114)	\$ (94)	\$ (82)	\$ (68)	\$ (38)	\$ (32)		
Richmond Hill	13,873	\$ 1	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0		
Guelph	17,044	\$ 1	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0		
Sarnia	13,566	\$ 1	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0		
Markham	31,510	\$ 10	\$ 10	\$ 1	\$ 1	\$ 0	\$ 0		
Greenstone	7,000	\$ 0	\$ 0	\$ 1	\$ 1	\$ 0	\$ 0		
Niagara-on-the-Lake	3,507	\$ 7	\$ 10	\$ 1	\$ 2	\$ 0	\$ 1		
Whitby	14,282	\$ 11	\$ 11	\$ 1	\$ 1	\$ 1	\$ 1		
Cornwall	9,454	\$ 4	\$ 4	\$ 1	\$ 1	\$ 1	\$ 1		
Orillia	581	\$ 65	\$ 73	\$ 1	\$ 1	\$ 1	\$ 1		
Kitchener	19,726	\$ 2	\$ 19	\$ 0	\$ 1	\$ 0	\$ 1		
Vaughan	32,382	\$ 7	\$ 41	\$ 1	\$ 4	\$ 0	\$ 1		
North Dumfries	2,086		\$ 15	\$	\$ 3	\$	\$ 2		
St. Catharines	5,118	\$ 12	\$ 43	\$ 0	\$ 2	\$ 0	\$ 2		
East Gwillimbury	5,320	\$ 8	\$ 18	\$ 2	\$ 4	\$ 1	\$ 2		
Springwater	1,923	\$ 30	\$ 30	\$ 3	\$ 3	\$ 2	\$ 2		
Brockville	4,640	\$ (1)	\$ 8	\$ (0)	\$ 2	\$ (0)	\$ 2		
Pickering	9,408	\$ 4	\$ 32	\$ 0	\$ 3	\$ 0	\$ 2		
Oshawa	18,451	\$ 9	\$ 20	\$ 1	\$ 2	\$ 1	\$ 2		
Newmarket	5,815		\$ 56	\$	\$ 4	\$	\$ 2		
Whitchurch - Stouffville	1,657	\$ 38	\$ 132	\$ 1	\$ 4	\$ 1	\$ 2		
Pelham	1,030	\$ 3	\$ 62	\$ 0	\$ 4	\$ 0	\$ 3		
Saugeen Shores	7,130	\$ 2	\$ 9	\$ 1	\$ 5	\$ 0	\$ 3		
Burlington	40,738	\$ 9	\$ 25	\$ 2	\$ 5	\$ 1	\$ 3		
Stratford	5,080	\$ 1	\$ 19	\$ 0	\$ 3	\$ 0	\$ 3		
Toronto	906,038	\$ 7	\$ 20	\$ 2	\$ 6	\$ 1	\$ 3		
Fort Erie	5,710	\$ 5	\$ 18	\$ 1	\$ 3	\$ 1	\$ 3		
Puslinch	1,227	\$ 19	\$ 52	\$ 3	\$ 8	\$ 1	\$ 3		
Grimsby	2,091	\$ 46	\$ 62	\$ 3	\$ 4	\$ 2	\$ 3		
Mississauga	119,780	\$ 3	\$ 40	\$ 0	\$ 6	\$ 0	\$ 3		
Welland	6,451	\$ 3	\$ 23	\$ 0	\$ 3	\$ 0	\$ 3		
St. Thomas	8,969	\$ 1	\$ 12	\$ 0	\$ 3	\$ 0	\$ 3		
Port Colborne	1,652	\$ 31	\$ 38	\$ 3	\$ 3	\$ 3	\$ 3		
Kingston	25,596	\$ 2	\$ 24	\$ 0	\$ 5	\$ 0	\$ 4		

Roadways—Bridges and Culverts (cont'd)

Municipality	Total m2 Surface Area	Total Net Costs per m2		Total Net Costs per m2		Net Costs per \$100,000	
		Surface Area Excl Amort	Incl Amort	Surface Area Incl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort
Collingwood	4,271	\$ 2	\$ 36	\$ 0	\$ 6	\$ 0	4
Brampton	78,822	\$ 14	\$ 48	\$ 2	\$ 6	\$ 1	4
Georgina	1,868	\$ 78	\$ 169	\$ 3	\$ 7	\$ 2	4
Prince Edward County	125	\$ 1,506	\$ 1,506	\$ 7	\$ 7	\$ 4	4
Oakville	44,577	\$ 27	\$ 62	\$ 6	\$ 13	\$ 2	5
Norfolk	41,319	\$ 2	\$ 12	\$ 1	\$ 7	\$ 1	5
Milton	74,600	\$ 5	\$ 16	\$ 3	\$ 10	\$ 2	6
Wilmot	6,685	\$ 5	\$ 30	\$ 1	\$ 9	\$ 1	6
King	7,400	\$ 15	\$ 66	\$ 4	\$ 18	\$ 1	6
Barrie	17,974	\$ 67	\$ 67	\$ 8	\$ 8	\$ 6	6
Brockton	6,012	\$ 2	\$ 14	\$ 1	\$ 9	\$ 1	6
Peterborough	21,985	\$ 2	\$ 26	\$ 0	\$ 7	\$ 0	6
Wellesley	4,141	\$ 5	\$ 32	\$ 2	\$ 11	\$ 1	7
Brantford	29,279	\$ 6	\$ 24	\$ 2	\$ 7	\$ 2	7
Middlesex Centre	8,129	\$ 15	\$ 31	\$ 7	\$ 14	\$ 3	7
Tay	1,576	\$ 27	\$ 59	\$ 4	\$ 9	\$ 3	7
Halton Hills	18,612	\$ 4	\$ 48	\$ 1	\$ 14	\$ 1	7
Clarington	17,970	\$ 19	\$ 57	\$ 3	\$ 10	\$ 3	8
North Perth	9,347	\$ 6	\$ 22	\$ 4	\$ 15	\$ 2	8
Guelph-Eramosa	2,788	\$ 32	\$ 88	\$ 7	\$ 18	\$ 3	9
Thorold	31,500	\$ 2	\$ 7	\$ 3	\$ 10	\$ 2	9
Gravenhurst	835	\$ 258	\$ 398	\$ 16	\$ 25	\$ 6	10
Woolwich	5,860	\$ 17	\$ 74	\$ 4	\$ 16	\$ 2	10
West Lincoln	6,440	\$ 12	\$ 31	\$ 5	\$ 13	\$ 4	10
Brock	6,330	\$ 12	\$ 30	\$ 6	\$ 16	\$ 4	10
Lincoln	6,403	\$ 29	\$ 59	\$ 7	\$ 15	\$ 5	11
Innisfil	3,825	\$ 59	\$ 198	\$ 6	\$ 19	\$ 3	11
Ingersoll	4,200	\$ 4	\$ 33	\$ 1	\$ 10	\$ 1	11
Grey Highlands	5,600	\$ 16	\$ 43	\$ 9	\$ 23	\$ 4	11
Owen Sound	3,616	\$ 35	\$ 61	\$ 6	\$ 10	\$ 6	11
London	92,233	\$ 20	\$ 53	\$ 4	\$ 12	\$ 4	11
Caledon	14,463	\$ 106	\$ 137	\$ 21	\$ 27	\$ 9	12
Lambton Shores	1,909	\$ 102	\$ 173	\$ 18	\$ 30	\$ 7	12
Belleville	20,417	\$ 8	\$ 33	\$ 3	\$ 12	\$ 3	13
Windsor	52,768	\$ 6	\$ 39	\$ 1	\$ 9	\$ 2	13

Roadways—Bridges and Culverts (cont'd)

Municipality	Total m2 Surface Area	Total Net		Total Net		Net Costs per		Net Costs per	
		Costs per m2 Surface Area Excl Amort	Costs per m2 Surface Area Incl Amort	Costs per m2 Surface Area Excl Amort	Costs per m2 Surface Area Incl Amort	Capita Excl Amort	Capita Incl Amort	\$100,000 CVA Excl Amort	per \$100,000 CVA Incl Amort
Ottawa	281,622	\$ 54	\$ 77	\$ 15	\$ 22	\$ 9	\$ 13		
Hamilton	196,860	\$ 32	\$ 48	\$ 11	\$ 17	\$ 9	\$ 14		
Espanola				\$ 5	\$ 10	\$ 7	\$ 14		
Haldimand	40,377		\$ 22		\$ 18		\$ 14		
St. Marys	3,760	\$ 14	\$ 32	\$ 7	\$ 15	\$ 6	\$ 14		
Meaford	12,011	\$ 2	\$ 24	\$ 3	\$ 25	\$ 2	\$ 16		
Centre Wellington	12,514	\$ 16	\$ 59	\$ 7	\$ 25	\$ 4	\$ 16		
Wainfleet	2,057	\$ 66	\$ 82	\$ 20	\$ 25	\$ 13	\$ 17		
Bracebridge	2,310	\$ 108	\$ 227	\$ 15	\$ 31	\$ 8	\$ 17		
North Bay	10,760	\$ 38	\$ 88	\$ 8	\$ 18	\$ 7	\$ 17		
Greater Sudbury	41,055	\$ 34	\$ 84	\$ 8	\$ 20	\$ 8	\$ 20		
Kincardine	5,612	\$ 39	\$ 82	\$ 19	\$ 39	\$ 9	\$ 20		
Sault Ste. Marie	6,997	\$ 149	\$ 194	\$ 14	\$ 18	\$ 16	\$ 20		
Brant	42,114	\$ 11	\$ 32	\$ 12	\$ 35	\$ 7	\$ 22		
Quinte West	28,563	\$ 16	\$ 35	\$ 10	\$ 22	\$ 10	\$ 23		
Parry Sound	2,206	\$ 15	\$ 75	\$ 5	\$ 25	\$ 5	\$ 23		
Penetanguishene				\$ 20	\$ 27	\$ 19	\$ 25		
Thunder Bay	32,750	\$ 29	\$ 83	\$ 8	\$ 24	\$ 9	\$ 26		
Tiny	1,905	\$ 230	\$ 575	\$ 35	\$ 88	\$ 11	\$ 29		
Bancroft				\$ 17	\$ 27	\$ 18	\$ 29		
Minto	6,587	\$ 35	\$ 49	\$ 25	\$ 35	\$ 21	\$ 30		
Timmins	16,025	\$ 28	\$ 65	\$ 10	\$ 24	\$ 13	\$ 30		
Chatham-Kent	112,100	\$ 14	\$ 41	\$ 15	\$ 43	\$ 13	\$ 36		
Kenora	10,404	\$ 12	\$ 76	\$ 8	\$ 50	\$ 7	\$ 45		
Average	29,220	\$ 42	\$ 74	\$ 5	\$ 13	\$ 4	\$ 9		
Median	6,999	\$ 12	\$ 39	\$ 3	\$ 10	\$ 2	\$ 7		

Municipality	Total m2 Surface Area	Total Net		Total Net		Net Costs per		Net Costs per	
		Costs per m2 Surface Area Excl Amort	Costs per m2 Surface Area Incl Amort	Costs per m2 Surface Area Excl Amort	Costs per m2 Surface Area Incl Amort	Capita Excl Amort	Capita Incl Amort	\$100,000 CVA Excl Amort	per \$100,000 CVA Incl Amort
Region Durham	85,193	4	22	\$ 1	\$ 3	\$ 0	\$ 2		
Region Peel	89,889	21	63	\$ 1	\$ 4	\$ 1	\$ 2		
Region York	143,389	33	70	\$ 4	\$ 8	\$ 2	\$ 3		
Region Halton	77,893	6	61	\$ 1	\$ 8	\$ 0	\$ 4		
Region Waterloo	76,366	8	52	\$ 1	\$ 7	\$ 1	\$ 5		
District Muskoka	21,000	24	112	\$ 8	\$ 37	\$ 2	\$ 9		
Region Niagara	82,961	16	64	\$ 3	\$ 11	\$ 2	\$ 9		
Region Average	82,384	\$ 16	\$ 64	\$ 3	\$ 11	\$ 1	\$ 5		
Region Median	82,961	\$ 16	\$ 63	\$ 1	\$ 8	\$ 1	\$ 4		

Simcoe County	47,137	0	0	\$ 0	\$ 0	\$ 0	\$ 0		
Wellington County	36,839	18	18	\$ 3	\$ 3	\$ 4	\$ 4		
Dufferin County	9,458	12	52	\$ 2	\$ 8	\$ 1	\$ 5		
Bruce County	37,052	8	23	\$ 4	\$ 12	\$ 2	\$ 6		
County Average	33,456	\$ 9	\$ 23	\$ 2	\$ 6	\$ 2	\$ 4		
County Median	36,352	\$ 10	\$ 20	\$ 2	\$ 5	\$ 2	\$ 4		

Roadways—Traffic Operations

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Per Capita Excl Amort	Per Capita Incl Amort	Per \$100,000 CVA Excl Amort	Per \$100,000 CVA Incl Amort
Tay	\$ 1	\$ 1	\$ 1	\$ 1
Cambridge	\$ 2	\$ 2	\$ 2	\$ 2
Markham	\$ 5	\$ 5	\$ 2	\$ 2
Meaford		\$ 4		\$ 2
Pelham	\$ 2	\$ 4	\$ 2	\$ 3
Puslinch	\$ 12	\$ 12	\$ 4	\$ 4
Wilmot	\$ 7	\$ 7	\$ 5	\$ 5
Newmarket	\$ 9	\$ 9	\$ 5	\$ 5
Waterloo	\$ 9	\$ 9	\$ 5	\$ 5
Wellesley	\$ 10	\$ 10	\$ 6	\$ 6
Georgina	\$ 14	\$ 14	\$ 9	\$ 9
Whitchurch - Stouffville	\$ 12	\$ 21	\$ 6	\$ 10
Vaughan	\$ 26	\$ 27	\$ 10	\$ 10
Sarnia	\$ 10	\$ 10	\$ 10	\$ 10
Lambton Shores	\$ 14	\$ 27	\$ 6	\$ 11
West Lincoln	\$ 8	\$ 15	\$ 6	\$ 11
Bancroft	\$ 11	\$ 12	\$ 11	\$ 13
Mississauga	\$ 19	\$ 27	\$ 10	\$ 14
Woolwich	\$ 16	\$ 25	\$ 10	\$ 15
Halton Hills	\$ 25	\$ 30	\$ 13	\$ 16
Burlington	\$ 30	\$ 33	\$ 15	\$ 16
North Middlesex		\$ 43		\$ 16
Welland	\$ 11	\$ 13	\$ 13	\$ 16
Pickering	\$ 24	\$ 29	\$ 14	\$ 17
Oakville	\$ 42	\$ 45	\$ 15	\$ 17
St. Catharines	\$ 15	\$ 21	\$ 15	\$ 21
Kitchener	\$ 19	\$ 25	\$ 16	\$ 21
Penetanguishene	\$ 19	\$ 24	\$ 18	\$ 22
Centre Wellington	\$ 34	\$ 37	\$ 22	\$ 24
Bracebridge	\$ 32	\$ 45	\$ 17	\$ 24

Roadways—Traffic Operations (cont'd)

Municipality	Per Capita		Per \$100,000	
	Excl Amort	Incl Amort	CVA Excl Amort	CVA Incl Amort
Niagara-on-the-Lake	\$ 54	\$ 63	\$ 21	\$ 24
Oshawa	\$ 33	\$ 34	\$ 28	\$ 29
Milton	\$ 43	\$ 56	\$ 23	\$ 30
Brampton	\$ 33	\$ 43	\$ 24	\$ 31
Tiny	\$ 50	\$ 103	\$ 16	\$ 34
Gravenhurst	\$ 68	\$ 88	\$ 26	\$ 34
Thorold	\$ 28	\$ 37	\$ 26	\$ 34
Guelph-Eramosa	\$ 67	\$ 74	\$ 33	\$ 37
Grimsby	\$ 55	\$ 57	\$ 39	\$ 40
Richmond Hill	\$ 62	\$ 111	\$ 23	\$ 42
Caledon	\$ 84	\$ 102	\$ 36	\$ 43
Mapleton	\$ 99	\$ 99	\$ 46	\$ 46
Collingwood	\$ 40	\$ 80	\$ 24	\$ 47
Innisfil	\$ 61	\$ 84	\$ 34	\$ 47
Kincardine	\$ 81	\$ 111	\$ 41	\$ 57
Saugeen Shores	\$ 92	\$ 101	\$ 52	\$ 57
Owen Sound	\$ 35	\$ 52	\$ 39	\$ 58
Port Colborne	\$ 56	\$ 60	\$ 58	\$ 62
Strathroy-Caradoc	\$ 68	\$ 82	\$ 56	\$ 68
East Gwillimbury	\$ 148	\$ 166	\$ 61	\$ 69
Lincoln	\$ 81	\$ 102	\$ 57	\$ 72
Fort Erie	\$ 73	\$ 86	\$ 66	\$ 76
Ingersoll	\$ 35	\$ 72	\$ 37	\$ 77
Clarington	\$ 97	\$ 109	\$ 73	\$ 82
Grey Highlands	\$ 134	\$ 172	\$ 64	\$ 82
Middlesex Centre	\$ 159	\$ 179	\$ 77	\$ 87
Brock	\$ 141	\$ 166	\$ 91	\$ 107
Whitby	\$ 49	\$ 163	\$ 33	\$ 109
Wainfleet	\$ 154	\$ 184	\$ 100	\$ 120
Springwater	\$ 64	\$ 243	\$ 36	\$ 137
Lower Tier Average	\$ 46	\$ 61	\$ 28	\$ 36
Lower Tier Median	\$ 33	\$ 43	\$ 21	\$ 24

Roadways—Traffic Operations (cont'd)

Municipality	Per Capita Excl Amort	Per Capita Incl Amort	Per \$100,000 CVA Excl Amort	Per \$100,000 CVA Incl Amort
Haldimand		\$ 11		\$ 8
Toronto	\$ 25	\$ 29	\$ 11	\$ 13
St. Marys	\$ 13	\$ 15	\$ 12	\$ 14
Stratford	\$ 8	\$ 19	\$ 7	\$ 16
Kenora	\$ 22	\$ 26	\$ 20	\$ 23
Prince Edward County	\$ 45	\$ 45	\$ 27	\$ 27
North Bay	\$ 27	\$ 31	\$ 26	\$ 30
London	\$ 27	\$ 35	\$ 25	\$ 33
Barrie	\$ 35	\$ 48	\$ 27	\$ 37
Guelph	\$ 42	\$ 53	\$ 30	\$ 38
Greater Sudbury	\$ 38	\$ 45	\$ 37	\$ 43
Norfolk	\$ 56	\$ 62	\$ 40	\$ 45
Peterborough	\$ 28	\$ 49	\$ 27	\$ 47
Brant	\$ 69	\$ 78	\$ 43	\$ 48
Kingston	\$ 35	\$ 62	\$ 27	\$ 49
Timmins	\$ 36	\$ 40	\$ 45	\$ 51
Orillia	\$ 47	\$ 61	\$ 39	\$ 51
Hamilton	\$ 58	\$ 68	\$ 47	\$ 55
Quinte West	\$ 54	\$ 57	\$ 55	\$ 59
Belleville	\$ 48	\$ 59	\$ 48	\$ 59
Chatham-Kent	\$ 64	\$ 76	\$ 54	\$ 64
Brockville	\$ 40	\$ 64	\$ 41	\$ 65
St. Thomas	\$ 45	\$ 52	\$ 56	\$ 66
Brantford	\$ 53	\$ 68	\$ 51	\$ 66
Thunder Bay	\$ 45	\$ 63	\$ 48	\$ 69
Ottawa	\$ 129	\$ 146	\$ 79	\$ 89
Windsor	\$ 63	\$ 75	\$ 89	\$ 106
Cornwall	\$ 71	\$ 92	\$ 92	\$ 119
Parry Sound	\$ 83	\$ 129	\$ 79	\$ 122
Sault Ste. Marie	\$ 127	\$ 171	\$ 145	\$ 195
Espanola	\$ 236	\$ 238	\$ 316	\$ 319
Single Tier Average	\$ 56	\$ 67	\$ 55	\$ 65
Single Tier Median	\$ 45	\$ 59	\$ 42	\$ 51

Roadways—Traffic Operations (cont'd)

Municipality	Per Capita Excl Amort	Per Capita Incl Amort	Per \$100,000 CVA Excl Amort	Per \$100,000 CVA Incl Amort
Region Peel	\$ 7	\$ 8	\$ 4	\$ 4
Region Halton	\$ 11	\$ 17	\$ 5	\$ 8
District Muskoka	\$ 31	\$ 35	\$ 8	\$ 9
Region York	\$ 23	\$ 26	\$ 9	\$ 10
Region Waterloo	\$ 19	\$ 21	\$ 14	\$ 16
Region Durham	\$ 32	\$ 37	\$ 23	\$ 26
Region Niagara	\$ 35	\$ 45	\$ 30	\$ 38
Region Average	\$ 23	\$ 27	\$ 13	\$ 16
Region Median	\$ 23	\$ 26	\$ 9	\$ 10
Dufferin County	\$ 14	\$ 19	\$ 9	\$ 11
Wellington County	\$ 12	\$ 12	\$ 16	\$ 16
Bruce County	\$ 34	\$ 42	\$ 18	\$ 22
County Average	\$ 20	\$ 24	\$ 14	\$ 17
County Median	\$ 14	\$ 19	\$ 16	\$ 16

Winter Control—Except Sidewalks, Parking Lots

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Ln Km Incl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Niagara-on-the-Lake	\$ 461	\$ 11	\$ 4
Newmarket	\$ 1,811	\$ 12	\$ 6
North Middlesex	\$ 128	\$ 17	\$ 7
Richmond Hill	\$ 2,571	\$ 18	\$ 7
Oakville	\$ 2,607	\$ 20	\$ 7
Wellesley	\$ 169	\$ 12	\$ 7
Burlington	\$ 1,952	\$ 16	\$ 8
Pickering	\$ 1,446	\$ 14	\$ 8
Lincoln	\$ 497	\$ 12	\$ 8
North Stormont	\$ 143	\$ 14	\$ 9
Wilmot	\$ 663	\$ 16	\$ 10
Markham	\$ 3,888	\$ 24	\$ 10
Whitchurch - Stouffville	\$ 2,269	\$ 23	\$ 10
North Dumfries	\$ 679	\$ 19	\$ 10
Cambridge	\$ 1,705	\$ 12	\$ 10
Waterloo	\$ 2,284	\$ 17	\$ 10
Whitby	\$ 1,890	\$ 16	\$ 10
Lambton Shores	\$ 455	\$ 28	\$ 11
Caledon	\$ 1,219	\$ 27	\$ 11
Mapleton	\$ 413	\$ 26	\$ 12
East Gwillimbury	\$ 1,787	\$ 29	\$ 12
Sarnia	\$ 754	\$ 12	\$ 12
Grimsby	\$ 1,575	\$ 18	\$ 13
Vaughan	\$ 5,274	\$ 35	\$ 13
King	\$ 1,746	\$ 40	\$ 13
Mississauga	\$ 3,514	\$ 26	\$ 13
Middlesex Centre	\$ 892	\$ 28	\$ 14
Strathroy-Caradoc	\$ 602	\$ 17	\$ 14
Kitchener	\$ 2,692	\$ 17	\$ 15
Halton Hills	\$ 2,027	\$ 28	\$ 15
Milton	\$ 2,570	\$ 29	\$ 16
St. Catharines	\$ 1,818	\$ 17	\$ 17
Woolwich	\$ 1,139	\$ 29	\$ 18
Thorold	\$ 1,308	\$ 20	\$ 18
Pelham	\$ 921	\$ 26	\$ 18

Winter Control—Except Sidewalks, Parking Lots (cont'd)

Municipality	Net Costs per Ln Km Incl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Orangeville	\$ 2,259	\$ 24	\$ 19
Kincardine	\$ 554	\$ 37	\$ 19
West Lincoln	\$ 476	\$ 25	\$ 19
Puslinch	\$ 1,120	\$ 55	\$ 20
Wainfleet	\$ 392	\$ 31	\$ 20
Wellington North	\$ 541	\$ 30	\$ 21
Port Colborne	\$ 758	\$ 20	\$ 21
North Perth	\$ 650	\$ 41	\$ 22
Saugeen Shores	\$ 1,258	\$ 39	\$ 22
Grey Highlands	\$ 380	\$ 49	\$ 23
Tiny	\$ 1,997	\$ 76	\$ 25
Brockton	\$ 458	\$ 35	\$ 25
Brampton	\$ 5,840	\$ 36	\$ 25
Clarington	\$ 1,848	\$ 34	\$ 25
Guelph-Eramosa	\$ 1,559	\$ 51	\$ 26
Georgina	\$ 2,951	\$ 41	\$ 26
Brock	\$ 721	\$ 43	\$ 28
Oshawa	\$ 4,577	\$ 33	\$ 28
Fort Erie	\$ 1,268	\$ 32	\$ 28
Ingersoll	\$ 2,058	\$ 27	\$ 29
Gravenhurst	\$ 2,012	\$ 78	\$ 30
Tillsonburg	\$ 1,917	\$ 29	\$ 30
Springwater	\$ 1,263	\$ 53	\$ 30
Penetanguishene	\$ 3,579	\$ 34	\$ 31
Collingwood	\$ 4,200	\$ 57	\$ 33
Innisfil	\$ 6,456	\$ 62	\$ 34
Centre Wellington	\$ 1,833	\$ 56	\$ 37
Minto	\$ 1,040	\$ 53	\$ 46
Bracebridge	\$ 3,043	\$ 87	\$ 47
Owen Sound	\$ 7,829	\$ 47	\$ 52
Meaford	\$ 1,550	\$ 100	\$ 62
Huntsville	\$ 3,053	\$ 120	\$ 65
Tay	\$ 2,327	\$ 85	\$ 68
Bancroft	\$ 2,890	\$ 84	\$ 88
Lower Tier Average	\$ 1,892	\$ 35	\$ 22
Lower Tier Median	\$ 1,705	\$ 29	\$ 18

Winter Control—Except Sidewalks, Parking Lots (cont'd)
(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Ln Km Incl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Toronto	\$ 5,829	\$ 30	\$ 14
Guelph	\$ 2,939	\$ 23	\$ 17
Stratford	\$ 2,195	\$ 26	\$ 23
St. Thomas	\$ 1,708	\$ 20	\$ 25
London	\$ 3,276	\$ 30	\$ 28
Peterborough	\$ 2,691	\$ 30	\$ 29
Belleville	\$ 1,683	\$ 29	\$ 30
Brantford	\$ 2,950	\$ 30	\$ 30
Hamilton	\$ 3,715	\$ 43	\$ 34
Brant	\$ 1,010	\$ 58	\$ 36
St. Marys	\$ 2,729	\$ 39	\$ 37
Windsor	\$ 2,528	\$ 26	\$ 37
Kingston	\$ 3,759	\$ 53	\$ 42
Barrie	\$ 5,227	\$ 56	\$ 43
Ottawa	\$ 5,716	\$ 74	\$ 45
Brockville	\$ 3,388	\$ 48	\$ 48
Thunder Bay	\$ 2,693	\$ 45	\$ 49
Orillia	\$ 5,233	\$ 60	\$ 50
Norfolk	\$ 1,082	\$ 71	\$ 51
Chatham-Kent	\$ 938	\$ 61	\$ 51
Cornwall	\$ 3,451	\$ 41	\$ 54
Greenstone	\$ 1,018	\$ 72	\$ 55
Quinte West	\$ 1,760	\$ 58	\$ 59
Haldimand	\$ 1,602	\$ 91	\$ 69
North Bay	\$ 5,475	\$ 81	\$ 78
Prince Edward County	\$ 1,782	\$ 137	\$ 83
Kenora	\$ 2,423	\$ 95	\$ 85
Parry Sound	\$ 6,149	\$ 95	\$ 90
Espanola	\$ 2,096	\$ 67	\$ 90
Greater Sudbury	\$ 5,205	\$ 109	\$ 105
Sault Ste. Marie	\$ 6,409	\$ 104	\$ 118
Timmins	\$ 7,784	\$ 172	\$ 215
Single Tier Average	\$ 3,326	\$ 62	\$ 57
Single Tier Median	\$ 2,834	\$ 57	\$ 49

Winter Control—Except Sidewalks, Parking Lots (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Ln Km Incl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Region Halton	\$ 4,976	\$ 9	\$ 4
Region Peel	\$ 7,125	\$ 8	\$ 5
Region York	\$ 5,701	\$ 20	\$ 8
Region Waterloo	\$ 4,089	\$ 12	\$ 9
Region Durham	\$ 4,717	\$ 16	\$ 12
Region Niagara	\$ 4,108	\$ 15	\$ 13
District Muskoka	\$ 3,282	\$ 76	\$ 19
Region Average	\$ 4,837	\$ 25	\$ 11
Region Median	\$ 4,412	\$ 16	\$ 10
Simcoe County	\$ 3,013	\$ 17	\$ 10
Grey County	\$ 1,817	\$ 34	\$ 19
Dufferin County	\$ 3,415	\$ 37	\$ 22
Bruce County	\$ 2,423	\$ 45	\$ 24
Wellington County	\$ 5,905	\$ 35	\$ 48
County Average	\$ 3,315	\$ 34	\$ 25
County Median	\$ 3,013	\$ 35	\$ 22

Winter Control—Sidewalks, Parking Lots Only

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Mapleton	\$ 1	\$ 0
Niagara-on-the-Lake	\$ 1	\$ 0
Thorold	\$ 1	\$ 1
Guelph-Eramosa	\$ 1	\$ 1
Grey Highlands	\$ 1	\$ 1
Clarington	\$ 1	\$ 1
West Lincoln	\$ 1	\$ 1
Whitby	\$ 2	\$ 1
Burlington	\$ 3	\$ 1
Halton Hills	\$ 4	\$ 2
Centre Wellington	\$ 3	\$ 2
Mississauga	\$ 4	\$ 2
Lambton Shores	\$ 5	\$ 2
Milton	\$ 4	\$ 2
Woolwich	\$ 3	\$ 2
Vaughan	\$ 6	\$ 2
Tiny	\$ 7	\$ 2
Markham	\$ 6	\$ 2
Innisfil	\$ 4	\$ 3
Pelham	\$ 4	\$ 3
Minto	\$ 3	\$ 3
Springwater	\$ 5	\$ 3
Ingersoll	\$ 3	\$ 3
Whitchurch - Stouffville	\$ 8	\$ 3
Grimsby	\$ 6	\$ 4
Caledon	\$ 10	\$ 4
Cambridge	\$ 5	\$ 4
Kincardine	\$ 9	\$ 5
Oakville	\$ 17	\$ 6
Kitchener	\$ 7	\$ 6
Collingwood	\$ 12	\$ 7
Newmarket	\$ 14	\$ 7
Gravenhurst	\$ 20	\$ 8
Wilmot	\$ 16	\$ 10
Bracebridge	\$ 23	\$ 12
Oshawa	\$ 15	\$ 13
Penetanguishene	\$ 14	\$ 13
Owen Sound	\$ 16	\$ 18
Welland	\$ 20	\$ 24
Lower Tier Average	\$ 7	\$ 5
Lower Tier Median	\$ 5	\$ 3

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Norfolk	\$ 2	\$ 2
Brant	\$ 4	\$ 3
Hamilton	\$ 4	\$ 3
Chatham-Kent	\$ 4	\$ 3
Toronto	\$ 8	\$ 4
Brantford	\$ 4	\$ 4
St. Thomas	\$ 3	\$ 4
Quinte West	\$ 4	\$ 4
London	\$ 5	\$ 4
Kingston	\$ 6	\$ 5
Guelph	\$ 8	\$ 6
St. Marys	\$ 6	\$ 6
Stratford	\$ 8	\$ 7
Sault Ste. Marie	\$ 7	\$ 8
Windsor	\$ 6	\$ 8
Brockville	\$ 8	\$ 8
Thunder Bay	\$ 8	\$ 9
Orillia	\$ 11	\$ 9
Greater Sudbury	\$ 9	\$ 9
Espanola	\$ 7	\$ 9
Ottawa	\$ 15	\$ 9
North Bay	\$ 10	\$ 10
Belleville	\$ 10	\$ 10
Peterborough	\$ 11	\$ 10
Cornwall	\$ 8	\$ 10
Timmins	\$ 26	\$ 33
Parry Sound	\$ 39	\$ 37
Single Tier Average	\$ 9	\$ 9
Single Tier Median	\$ 8	\$ 8

Transit Services—Conventional

Transit Services provide citizens with a safe, reliable, efficient and affordable means of traveling to work, school, home or play. Greater use of public transit systems in a community eases traffic congestion and improves air quality.

An effective and efficient transit system places emphasis on the following objectives:

- **Quality of life:** Provides mobility options for all residents to ensure access to work, education, health care, shopping, social and recreational opportunities
- **Sustainability:** Needs to be affordable for everyone in the community, be fiscally responsible to taxpayers and support the goal of improving the environment
- **Economic development:** Services and costs need to reflect and encourage residential and commercial growth



Each municipality's results are influenced to varying degrees by a number of factors, including:

- **Size and urban form within the service area:** Service and costs are affected by the type of development, topography and density
- **Demographics and socio-economic factors:** Auto ownership rates, population age, immigrant levels and household incomes will impact transit market share
- **Nature of transit service design and delivery:** Number of routes, proximity and frequency of service, service coverage and hours of operation can vary significantly amongst systems, automated fare systems, Geographic Positioning Systems, traffic signal priority and dedicated bus lanes could be used to facilitate 'express' service
- **Transit system type:** Composition of fleet (bus, subway or light-rail transit (LRT)), diesel vs. natural gas, high floor vs. low floor accessible, and age of fleet
- **Demand for services:** Rising fuel prices, a growing urban population and increased awareness of environmental issues can increase demand; catchment area for transit riders may extend beyond municipal boundaries
- **Economic conditions:** Ridership growth, fare increases, fluctuations in commodity and energy prices, foreign exchange rates, magnitude of external contracting and contractual obligations with labour bargaining units
- **Legislated requirements:** Increased cost due to compliance with the Accessibility for Ontarians with Disabilities Act, 2005 (AODA)

Transit Services—Conventional (sorted by Net Costs per \$100,000 Including Amortization)

Municipality	Net Costs per		Revenue as		Net Costs per	
	Capita Excl Amort	Capita Incl Amort	% Operating Costs Excl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	
Penetanguishene	\$ 15	\$ 15	24%	\$ 14	\$ 14	
Bancroft	\$ 14	\$ 14		\$ 15	\$ 15	
Elliot Lake	\$ 16	\$ 31	51%	\$ 32	\$ 62	
Population < 15,000						
Average	\$ 15	\$ 20	38%	\$ 20	\$ 30	
Median	\$ 15	\$ 15	38%	\$ 15	\$ 15	
Bracebridge	\$ 3	\$ 3	76%	\$ 2	\$ 2	
Lincoln	\$ 2	\$ 2		\$ 2	\$ 2	
Huntsville	\$ 9	\$ 9	41%	\$ 5	\$ 5	
Port Colborne	\$ 5	\$ 5	67%	\$ 6	\$ 6	
Niagara-on-the-Lake	\$ 15	\$ 15	54%	\$ 6	\$ 6	
Pelham	\$ 9	\$ 9	26%	\$ 7	\$ 7	
Kenora	\$ 13	\$ 18	35%	\$ 11	\$ 16	
Collingwood	\$ 22	\$ 32	57%	\$ 13	\$ 19	
Brockville	\$ 17	\$ 20	48%	\$ 17	\$ 20	
Thorold	\$ 37	\$ 37	8%	\$ 34	\$ 34	
Owen Sound	\$ 45	\$ 46	35%	\$ 50	\$ 51	
Population 15,000 - 29,999						
Average	\$ 17	\$ 20	41%	\$ 15	\$ 17	
Median	\$ 14	\$ 17	41%	\$ 9	\$ 11	

Transit Services—Conventional (sorted by Net Costs per \$100,000 Including Amortization) *(cont'd)*

Municipality	Net Costs per		Revenue as		Net Costs per	
	Capita Excl Amort	Capita Incl Amort	% Operating Costs Excl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	
Innisfil	\$ 5	\$ 5		\$ 3	\$ 3	
Norfolk	\$ 4	\$ 4	14%	\$ 3	\$ 3	
Fort Erie	\$ 20	\$ 20	19%	\$ 18	\$ 18	
Orangeville	\$ 23	\$ 23	19%	\$ 18	\$ 18	
Quinte West	\$ 24	\$ 24		\$ 25	\$ 25	
St. Thomas	\$ 23	\$ 30	23%	\$ 30	\$ 38	
Orillia	\$ 40	\$ 52	39%	\$ 34	\$ 44	
Sarnia	\$ 52	\$ 61	31%	\$ 53	\$ 63	
Belleville	\$ 53	\$ 66	38%	\$ 54	\$ 66	
North Bay	\$ 68	\$ 84	43%	\$ 65	\$ 81	
Cornwall	\$ 56	\$ 64	35%	\$ 72	\$ 83	
Stratford	\$ 87	\$ 100	7%	\$ 75	\$ 86	
Welland	\$ 66	\$ 76	44%	\$ 81	\$ 93	
Sault Ste. Marie	\$ 82	\$ 90	36%	\$ 93	\$ 103	
Peterborough	\$ 90	\$ 116	40%	\$ 86	\$ 110	
Timmins	\$ 79	\$ 96	31%	\$ 99	\$ 119	
Population 30,000 - 99,999						
Average	\$ 48	\$ 57	30%	\$ 50	\$ 59	
Median	\$ 53	\$ 62	33%	\$ 53	\$ 64	

Transit Services—Conventional (sorted by Net Costs per \$100,000 Including Amortization) *(cont'd)*

Municipality	Net Costs per		Revenue as		Net Costs per		Net Costs per	
	Capita Excl Amort	Capita Incl Amort	% Operating Costs Excl Amort	Capita Excl Amort	Capita Incl Amort	Capita Excl Amort	Capita Incl Amort	
Chatham-Kent	\$ 4	\$ 4	74%	\$ 4	\$ 4	\$ 4	\$ 4	
Milton	\$ 32	\$ 38	26%	\$ 18	\$ 21	\$ 18	\$ 21	
Burlington	\$ 60	\$ 75	32%	\$ 29	\$ 36	\$ 29	\$ 36	
Oakville	\$ 101	\$ 123	33%	\$ 37	\$ 45	\$ 37	\$ 45	
Mississauga	\$ 94	\$ 124	62%	\$ 48	\$ 63	\$ 48	\$ 63	
Barrie	\$ 89	\$ 111	32%	\$ 68	\$ 86	\$ 68	\$ 86	
Brantford	\$ 72	\$ 88	26%	\$ 70	\$ 86	\$ 70	\$ 86	
St. Catharines	\$ 67	\$ 94	56%	\$ 65	\$ 92	\$ 65	\$ 92	
London	\$ 70	\$ 100	56%	\$ 66	\$ 95	\$ 66	\$ 95	
Hamilton	\$ 95	\$ 124	46%	\$ 77	\$ 100	\$ 77	\$ 100	
Greater Sudbury	\$ 90	\$ 105	33%	\$ 87	\$ 101	\$ 87	\$ 101	
Guelph	\$ 119	\$ 143	42%	\$ 85	\$ 102	\$ 85	\$ 102	
Kingston	\$ 121	\$ 144	34%	\$ 94	\$ 113	\$ 94	\$ 113	
Thunder Bay	\$ 93	\$ 110	38%	\$ 101	\$ 119	\$ 101	\$ 119	
Brampton	\$ 131	\$ 170	45%	\$ 94	\$ 121	\$ 94	\$ 121	
Windsor	\$ 89	\$ 103	42%	\$ 125	\$ 146	\$ 125	\$ 146	
Toronto	\$ 273	\$ 444	60%	\$ 123	\$ 199	\$ 123	\$ 199	
Ottawa	\$ 282	\$ 345	39%	\$ 172	\$ 210	\$ 172	\$ 210	
Population > 100,000								
Average	\$ 105	\$ 136	43%	\$ 76	\$ 97	\$ 76	\$ 97	
Median	\$ 92	\$ 110	41%	\$ 74	\$ 98	\$ 74	\$ 98	
Region Niagara	\$ 6	\$ 6	33%	\$ 5	\$ 5	\$ 5	\$ 5	
Region Peel	\$ 9	\$ 9		\$ 5	\$ 5	\$ 5	\$ 5	
Region Durham	\$ 64	\$ 77	38%	\$ 46	\$ 55	\$ 46	\$ 55	
Region York	\$ 96	\$ 138	39%	\$ 38	\$ 55	\$ 38	\$ 55	
Region Waterloo	\$ 111	\$ 134	41%	\$ 83	\$ 100	\$ 83	\$ 100	
Region Average	\$ 57	\$ 73	38%	\$ 36	\$ 44	\$ 36	\$ 44	
Region Median	\$ 64	\$ 77	38%	\$ 38	\$ 55	\$ 38	\$ 55	

Transit Services—Disabled and Special Needs

Municipality	Net Costs per Capita Excl		Net Costs per Capita Incl		Net Costs per \$100,000 CVA Excl		Net Costs per \$100,000 CVA Incl	
	Amort		Amort		Amort		Amort	
St. Marys	\$	3	\$	3	\$	2	\$	2
Kincardine	\$	5	\$	7	\$	3	\$	4
Saugeen Shores	\$	4	\$	8	\$	2	\$	4
Ingersoll	\$	5	\$	5	\$	5	\$	5
Meaford	\$	8	\$	9	\$	5	\$	5
Espanola	\$	7	\$	8	\$	9	\$	11
Brockton	\$	20	\$	22	\$	14	\$	16
Elliot Lake	\$	20	\$	20	\$	40	\$	40
Population < 15,000								
Average	\$	9	\$	10	\$	10	\$	11
Median	\$	6	\$	8	\$	5	\$	5
Bracebridge	\$	3	\$	3	\$	1	\$	1
Prince Edward County	\$	4	\$	4	\$	3	\$	3
Collingwood	\$	6	\$	6	\$	3	\$	3
Kenora	\$	5	\$	5	\$	5	\$	5
Thorold	\$	7	\$	7	\$	6	\$	6
Owen Sound	\$	12	\$	12	\$	13	\$	13
Brockville	\$	14	\$	14	\$	14	\$	14
Population 15,000 - 29,999								
Average	\$	7	\$	7	\$	6	\$	6
Median	\$	6	\$	6	\$	5	\$	5

Transit Services—Disabled and Special Needs (cont'd)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Georgina	\$ 1	\$ 1	\$ 1	\$ 1
Halton Hills	\$ 5	\$ 6	\$ 3	\$ 3
Fort Erie	\$ 4	\$ 4	\$ 3	\$ 3
Brant	\$ 6	\$ 6	\$ 4	\$ 4
Quinte West	\$ 6	\$ 6	\$ 6	\$ 6
Orillia	\$ 7	\$ 7	\$ 6	\$ 6
Belleville	\$ 7	\$ 7	\$ 7	\$ 7
Welland	\$ 7	\$ 7	\$ 8	\$ 9
Stratford	\$ 12	\$ 12	\$ 11	\$ 11
Sarnia	\$ 12	\$ 12	\$ 12	\$ 12
North Bay	\$ 12	\$ 13	\$ 12	\$ 13
Timmins	\$ 9	\$ 11	\$ 11	\$ 13
Peterborough	\$ 14	\$ 15	\$ 13	\$ 14
St. Thomas	\$ 10	\$ 12	\$ 13	\$ 15
Sault Ste. Marie	\$ 15	\$ 16	\$ 17	\$ 18
Cornwall	\$ 29	\$ 34	\$ 37	\$ 44
Population 30,000 - 99,999				
Average	\$ 10	\$ 11	\$ 10	\$ 11
Median	\$ 8	\$ 9	\$ 10	\$ 10

Transit Services—Disabled and Special Needs (cont'd)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Milton	\$ 3	\$ 3	\$ 2	\$ 2
Burlington	\$ 7	\$ 8	\$ 3	\$ 4
Chatham-Kent	\$ 8	\$ 8	\$ 7	\$ 7
Barrie	\$ 8	\$ 9	\$ 6	\$ 7
Windsor	\$ 5	\$ 5	\$ 7	\$ 7
Oakville	\$ 18	\$ 21	\$ 7	\$ 8
St. Catharines	\$ 10	\$ 10	\$ 9	\$ 9
Guelph	\$ 15	\$ 16	\$ 10	\$ 12
London	\$ 16	\$ 16	\$ 15	\$ 15
Kingston	\$ 21	\$ 21	\$ 16	\$ 16
Greater Sudbury	\$ 17	\$ 17	\$ 16	\$ 16
Brantford	\$ 16	\$ 18	\$ 16	\$ 18
Ottawa	\$ 28	\$ 30	\$ 17	\$ 18
Thunder Bay	\$ 17	\$ 18	\$ 18	\$ 20
Hamilton	\$ 35	\$ 37	\$ 28	\$ 30
Population > 100,000				
Average	\$ 15	\$ 16	\$ 12	\$ 12
Median	\$ 16	\$ 16	\$ 10	\$ 12
Region Peel	\$ 4	\$ 4	\$ 4	\$ 4
Region Waterloo	\$ 13	\$ 14	\$ 5	\$ 6
Region Durham	\$ 10	\$ 10	\$ 7	\$ 7
Region York	\$ 16	\$ 16	\$ 9	\$ 9
Region Niagara	\$ 14	\$ 15	\$ 11	\$ 11
Region Average	\$ 12	\$ 12	\$ 7	\$ 8
Region Median	\$ 13	\$ 14	\$ 7	\$ 7

Parking

Parking Services provide parking operations, maintenance and enforcement services for residents, businesses and visitors to the municipality. The goal of Parking services is to ensure that parking is available in an equitable, affordable and safe manner.



Specific objectives of Parking Services are:

- Affordable on-street parking rates, with hours of use conducive to turnover and to the needs of the businesses
- Appropriate off-street parking lots and structures that meet the needs of the community
- A residential off-street parking program that effectively addresses the parking requests and achieves an equitable balance of the limited space requirements in defined areas of municipalities
- Enforcement of parking by-laws to ensure safety for the community

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Service delivery standards and by-laws: Vary considerably from one municipality to another, i.e. mix of on-street and off-street parking spaces, municipal staff vs. contracted attendants, use of variable-rate pricing structures, availability of public transit and proximity to parking alternatives (free public parking, private lots)
- Technology: The type and quality of technology used to manage operations and enforcement, i.e. handheld devices vs. written, ticket management systems, meters vs. pay and display machines, level of automation at parking surface lots vs. parking garage structures

Parking

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Revenue as % of Costs Excl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Lambton Shores	524%	\$ (49)	\$ (46)	\$ (20)	\$ (19)
Kenora	214%	\$ (22)	\$ (20)	\$ (19)	\$ (18)
Niagara-on-the-Lake	289%	\$ (47)	\$ (44)	\$ (18)	\$ (17)
Stratford	203%	\$ (13)	\$ (12)	\$ (11)	\$ (10)
Greenstone		\$ (9)	\$ (9)	\$ (7)	\$ (7)
Orillia	161%	\$ (7)	\$ (4)	\$ (6)	\$ (4)
Fort Erie		\$ (4)	\$ (4)	\$ (4)	\$ (4)
Greater Sudbury	158%	\$ (4)	\$ (3)	\$ (4)	\$ (3)
North Bay	146%	\$ (6)	\$ (3)	\$ (6)	\$ (3)
Timmins	138%	\$ (4)	\$ (2)	\$ (5)	\$ (2)
Kingston	113%	\$ (6)	\$ (3)	\$ (4)	\$ (2)
Belleville	116%	\$ (1)	\$ (1)	\$ (1)	\$ (1)
Minto		\$ (1)	\$ (0)	\$ (1)	\$ (0)
Cornwall	112%	\$ (1)	\$ (0)	\$ (2)	\$ (0)
Newmarket	83%	\$ 0	\$ 0	\$ 0	\$ 0
Lincoln		\$ 0	\$ 1	\$ 0	\$ 0
London	101%	\$ (0)	\$ 0	\$ (0)	\$ 0
Kincardine			\$ 1		\$ 1
Brampton	47%	\$ 1	\$ 1	\$ 1	\$ 1
Bancroft		\$ 1	\$ 1	\$ 1	\$ 1
Halton Hills		\$ 1	\$ 2	\$ 1	\$ 1
Collingwood	107%	\$ (1)	\$ 2	\$ (0)	\$ 1
Woolwich		\$ 2	\$ 2	\$ 1	\$ 1
Prince Edward County	4%	\$ 2	\$ 2	\$ 1	\$ 1
Whitby	70%	\$ 2	\$ 2	\$ 1	\$ 1
Milton	5%	\$ 3	\$ 3	\$ 2	\$ 2
Clarington	32%	\$ 2	\$ 3	\$ 2	\$ 2
Sault Ste. Marie	82%	\$ 1	\$ 2	\$ 1	\$ 2
Kitchener	120%	\$ (4)	\$ 2	\$ (3)	\$ 2
Oshawa	125%	\$ (3)	\$ 3	\$ (3)	\$ 2

Parking (cont'd)

Municipality	Revenue as % of Costs Excl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Markham		\$ 6	\$ 6	\$ 2	\$ 2
Parry Sound		\$ 1	\$ 3	\$ 1	\$ 2
Port Colborne		\$ 1	\$ 2	\$ 1	\$ 3
Chatham-Kent	35%	\$ 3	\$ 3	\$ 2	\$ 3
Orangeville	8%	\$ 4	\$ 4	\$ 3	\$ 3
Peterborough	118%	\$ (4)	\$ 3	\$ (4)	\$ 3
Quinte West		\$ 2	\$ 3	\$ 2	\$ 3
Caledon		\$ 7	\$ 7	\$ 3	\$ 3
Oakville	54%	\$ 9	\$ 9	\$ 3	\$ 3
Mississauga	32%	\$ 7	\$ 8	\$ 4	\$ 4
Ingersoll	2%	\$ 4	\$ 4	\$ 5	\$ 5
Burlington	0%	\$ 10	\$ 11	\$ 5	\$ 5
Hamilton	78%	\$ 4	\$ 7	\$ 3	\$ 5
Guelph	75%	\$ 6	\$ 8	\$ 4	\$ 6
Thunder Bay	84%	\$ 3	\$ 5	\$ 3	\$ 6
Gravenhurst		\$ 2	\$ 16	\$ 1	\$ 6
St. Thomas	65%	\$ 1	\$ 5	\$ 2	\$ 6
Ottawa	72%	\$ 6	\$ 10	\$ 4	\$ 6
Windsor	96%	\$ 1	\$ 5	\$ 1	\$ 7
Waterloo	48%	\$ 11	\$ 13	\$ 7	\$ 8
Brock		\$ 9	\$ 13	\$ 6	\$ 8
Tillsonburg		\$ 7	\$ 8	\$ 7	\$ 8
Owen Sound	67%	\$ 6	\$ 8	\$ 7	\$ 8
Thorold	2%	\$ 6	\$ 9	\$ 6	\$ 9
Brockville	52%	\$ 10	\$ 11	\$ 10	\$ 11
Brantford	32%	\$ 8	\$ 11	\$ 8	\$ 11
Welland		\$ 9	\$ 9	\$ 11	\$ 11
Cambridge	11%	\$ 13	\$ 14	\$ 11	\$ 12
Toronto	1%	\$ 32	\$ 32	\$ 14	\$ 14
St. Catharines	61%	\$ 10	\$ 18	\$ 10	\$ 18
Barrie	8%	\$ 25	\$ 28	\$ 19	\$ 21
Average	90%	\$ 1	\$ 3	\$ 1	\$ 2
Median	73%	\$ 2	\$ 3	\$ 1	\$ 2

Street Lighting

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Guelph-Eramosa	\$ (1)	\$ (0)	Caledon	\$ 14	\$ 6
Tiny	\$ 3	\$ 1	Erin	\$ 12	\$ 6
Barrie	\$ 1	\$ 1	Kitchener	\$ 7	\$ 6
North Dumfries	\$ 4	\$ 2	Newmarket	\$ 12	\$ 6
Grey Highlands	\$ 5	\$ 2	Milton	\$ 12	\$ 6
North Middlesex	\$ 6	\$ 2	Chatham-Kent	\$ 8	\$ 6
North Stormont	\$ 3	\$ 2	Collingwood	\$ 11	\$ 7
Puslinch	\$ 7	\$ 3	Norfolk	\$ 9	\$ 7
Wellesley	\$ 5	\$ 3	Quinte West	\$ 7	\$ 7
Mapleton	\$ 6	\$ 3	Kingston	\$ 9	\$ 7
Wainfleet	\$ 5	\$ 3	Orangeville	\$ 9	\$ 7
Huntsville	\$ 6	\$ 3	Bracebridge	\$ 13	\$ 7
West Lincoln	\$ 4	\$ 3	Brant	\$ 12	\$ 8
Mississauga	\$ 7	\$ 3	East Gwillimbury	\$ 19	\$ 8
Burlington	\$ 8	\$ 4	Prince Edward County	\$ 13	\$ 8
Halton Hills	\$ 8	\$ 4	Pelham	\$ 12	\$ 8
Meaford	\$ 7	\$ 4	Toronto	\$ 19	\$ 9
Centre Wellington	\$ 6	\$ 4	Kincardine	\$ 17	\$ 9
Wilmot	\$ 7	\$ 4	Oshawa	\$ 10	\$ 9
Lincoln	\$ 6	\$ 4	Pickering	\$ 15	\$ 9
Lambton Shores	\$ 11	\$ 5	Wellington North	\$ 13	\$ 9
Strathroy-Caradoc	\$ 6	\$ 5	Georgina	\$ 14	\$ 9
Markham	\$ 12	\$ 5	Innisfil	\$ 17	\$ 9
Thorold	\$ 5	\$ 5	Hamilton	\$ 12	\$ 10
Waterloo	\$ 8	\$ 5	Brampton	\$ 14	\$ 10
King	\$ 15	\$ 5	Bancroft	\$ 10	\$ 10
Gravenhurst	\$ 14	\$ 5	Ottawa	\$ 17	\$ 10
Grimsby	\$ 8	\$ 5	Brockton	\$ 15	\$ 11
Springwater	\$ 9	\$ 5	Brock	\$ 17	\$ 11
Vaughan	\$ 15	\$ 5	Fort Erie	\$ 12	\$ 11
Middlesex Centre	\$ 11	\$ 6	Clarington	\$ 15	\$ 11
Whitby	\$ 8	\$ 6	Kenora	\$ 12	\$ 11
Woolwich	\$ 9	\$ 6	Guelph	\$ 16	\$ 11
Whitchurch - Stouffville	\$ 13	\$ 6	Cambridge	\$ 14	\$ 12

Street Lighting (cont'd)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Belleville	\$ 12	\$ 12
Tay	\$ 15	\$ 12
Welland	\$ 10	\$ 12
Owen Sound	\$ 11	\$ 13
Saugeen Shores	\$ 23	\$ 13
Niagara-on-the-Lake	\$ 33	\$ 13
Brockville	\$ 13	\$ 13
Haldimand	\$ 18	\$ 13
Oakville	\$ 37	\$ 14
Port Colborne	\$ 13	\$ 14
Penetanguishene	\$ 15	\$ 14
Stratford	\$ 17	\$ 14
Cornwall	\$ 12	\$ 16
Minto	\$ 18	\$ 16
Espanola	\$ 12	\$ 16
London	\$ 17	\$ 16
Greater Sudbury	\$ 18	\$ 17
St. Marys	\$ 19	\$ 18
Brantford	\$ 19	\$ 19
Parry Sound	\$ 21	\$ 20
Peterborough	\$ 22	\$ 21
Tillsonburg	\$ 21	\$ 21
Ingersoll	\$ 21	\$ 23
Sarnia	\$ 23	\$ 23
St. Thomas	\$ 19	\$ 24
North Bay	\$ 26	\$ 25
Windsor	\$ 18	\$ 26
Sault Ste. Marie	\$ 23	\$ 26
Orillia	\$ 32	\$ 27
Thunder Bay	\$ 26	\$ 29
Elliot Lake	\$ 15	\$ 30
St. Catharines	\$ 36	\$ 35
Average	\$ 13	\$ 10
Median	\$ 12	\$ 8

Air Transportation

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl. Amort.	Net Costs per \$100,000 CVA Excl. Amort.
Timmins	\$ (21)	\$ (27)
Penetanguishene	\$ (3)	\$ (2)
Wainfleet	\$ 1	\$ 1
Saugeen Shores	\$ 1	\$ 1
Tiny	\$ 2	\$ 1
Pelham	\$ 1	\$ 1
Welland	\$ 1	\$ 1
Parry Sound	\$ 2	\$ 2
Windsor	\$ 1	\$ 2
Kingston	\$ 2	\$ 2
Chatham-Kent	\$ 2	\$ 2
Port Colborne	\$ 2	\$ 2
St. Thomas	\$ 2	\$ 2
Brockville	\$ 2	\$ 2
Cornwall	\$ 2	\$ 3
Brantford	\$ 3	\$ 3
Oshawa	\$ 6	\$ 5
Barrie	\$ 7	\$ 5
Collingwood	\$ 12	\$ 7
Brockton	\$ 11	\$ 8
Kincardine	\$ 15	\$ 8
Stratford	\$ 10	\$ 9
Owen Sound	\$ 12	\$ 13
Greater Sudbury	\$ 15	\$ 14
Tillsonburg	\$ 15	\$ 15
Peterborough	\$ 21	\$ 20
Elliot Lake	\$ 13	\$ 27
Greenstone	\$ 303	\$ 232
Average	\$ 16	\$ 13
Median	\$ 2	\$ 2
Region Waterloo	\$ 6	\$ 4
District Muskoka	\$ 30	\$ 7
Region Average	\$ 18	\$ 6
Region Median	\$ 18	\$ 6

Storm Sewer - Urban

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
London	\$ (55)	\$ (19)	\$ (52)	\$ (19)
Kitchener	\$ (31)	\$ (17)	\$ (26)	\$ (15)
Mississauga	\$ (40)	\$ (26)	\$ (21)	\$ (14)
Waterloo	\$ (38)	\$ (20)	\$ (23)	\$ (12)
Middlesex Centre	\$ (40)	\$ (24)	\$ (19)	\$ (11)
Guelph	\$ (22)	\$ (3)	\$ (15)	\$ (2)
Toronto	\$ 2	\$ 3	\$ 1	\$ 1
Markham	\$ 3	\$ 3	\$ 1	\$ 1
Tillsonburg	\$ 1	\$ 1	\$ 1	\$ 1
Lincoln	\$ 2	\$ 2	\$ 2	\$ 2
Wellesley	\$ 3	\$ 3	\$ 2	\$ 2
Grey Highlands	\$ 3	\$ 4	\$ 1	\$ 2
Prince Edward County	\$ 3	\$ 4	\$ 2	\$ 2
Norfolk	\$ (7)	\$ 3	\$ (5)	\$ 2
Centre Wellington	\$ 3	\$ 4	\$ 2	\$ 3
Meaford	\$ 0	\$ 5	\$ 0	\$ 3
North Middlesex		\$ 8		\$ 3
Whitby	\$ 5	\$ 5	\$ 3	\$ 3
Gravenhurst	\$ 7	\$ 11	\$ 3	\$ 4
Lambton Shores	\$ 3	\$ 12	\$ 1	\$ 5
Strathroy-Caradoc		\$ 6		\$ 5
Haldimand	\$ 5	\$ 7	\$ 4	\$ 6
Georgina	\$ 1	\$ 10	\$ 1	\$ 6
Richmond Hill	\$ (0)	\$ 17	\$ (0)	\$ 7
Pelham	\$ 1	\$ 9	\$ 0	\$ 7
Bracebridge	\$ 4	\$ 13	\$ 2	\$ 7
East Gwillimbury	\$ 0	\$ 16	\$ 0	\$ 7
Brant	\$ 5	\$ 12	\$ 3	\$ 7
Vaughan	\$ (8)	\$ 21	\$ (3)	\$ 8
Greater Sudbury	\$ 8	\$ 9	\$ 7	\$ 8
Whitchurch - Stouffville	\$ 6	\$ 20	\$ 3	\$ 9
Newmarket	\$ 7	\$ 18	\$ 4	\$ 9

Storm Sewer - Urban (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Brockton		\$ 13		\$ 9
Wilmot		\$ 15		\$ 9
West Lincoln		\$ 13		\$ 10
Minto		\$ 12		\$ 10
North Perth	\$ 1	\$ 22	\$ 1	\$ 11
Kincardine	\$ 6	\$ 23	\$ 3	\$ 12
Thorold	\$ 3	\$ 13	\$ 2	\$ 12
Grimsby	\$ 1	\$ 17	\$ 1	\$ 12
Milton	\$ 5	\$ 22	\$ 3	\$ 12
Innisfil	\$ 8	\$ 22	\$ 4	\$ 12
Oakville	\$ 13	\$ 33	\$ 5	\$ 12
Quinte West	\$ 6	\$ 13	\$ 6	\$ 13
St. Marys	\$ 4	\$ 15	\$ 4	\$ 14
Oshawa	\$ 4	\$ 16	\$ 3	\$ 14
Brampton	\$ 6	\$ 21	\$ 4	\$ 15
Clarington	\$ 6	\$ 20	\$ 5	\$ 15
Welland	\$ 4	\$ 13	\$ 5	\$ 15
St. Catharines	\$ 7	\$ 16	\$ 7	\$ 16
Pickering	\$ 8	\$ 29	\$ 4	\$ 17
Cornwall	\$ 7	\$ 13	\$ 9	\$ 17
Kingston	\$ 3	\$ 24	\$ 3	\$ 19
Burlington	\$ 21	\$ 39	\$ 10	\$ 19
Woolwich	\$ 11	\$ 33	\$ 7	\$ 20
Sarnia	\$ 1	\$ 20	\$ 1	\$ 20
Port Colborne	\$ 10	\$ 21	\$ 10	\$ 21
Fort Erie	\$ 8	\$ 25	\$ 7	\$ 22
Orillia	\$ 11	\$ 26	\$ 9	\$ 22
Cambridge	\$ 10	\$ 27	\$ 8	\$ 23
Elliot Lake	\$ 11	\$ 12	\$ 22	\$ 23
Barrie	\$ 15	\$ 33	\$ 12	\$ 25
Kenora	\$ 5	\$ 29	\$ 5	\$ 26
Niagara-on-the-Lake	\$ 33	\$ 68	\$ 13	\$ 26

Storm Sewer - Urban (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Brockville	\$ 18	\$ 26	\$ 19	\$ 26
Saugeen Shores	\$ 4	\$ 49	\$ 2	\$ 27
Hamilton	\$ 23	\$ 36	\$ 19	\$ 29
Belleville	\$ 2	\$ 31	\$ 2	\$ 31
Parry Sound	\$ 19	\$ 34	\$ 18	\$ 32
Huntsville	\$ 38	\$ 61	\$ 21	\$ 33
Peterborough	\$ 22	\$ 35	\$ 21	\$ 33
Stratford	\$ 14	\$ 40	\$ 12	\$ 34
Brantford	\$ 8	\$ 35	\$ 8	\$ 34
Ottawa	\$ 37	\$ 57	\$ 23	\$ 35
Chatham-Kent	\$ 23	\$ 42	\$ 19	\$ 35
St. Thomas	\$ 4	\$ 31	\$ 5	\$ 39
Espanola	\$ 15	\$ 32	\$ 20	\$ 43
Timmins	\$ 22	\$ 35	\$ 28	\$ 43
Ingersoll	\$ 17	\$ 41	\$ 18	\$ 44
North Bay	\$ 25	\$ 46	\$ 24	\$ 44
Sault Ste. Marie	\$ 23	\$ 42	\$ 26	\$ 48
Owen Sound	\$ 30	\$ 47	\$ 33	\$ 52
Windsor	\$ 14	\$ 43	\$ 20	\$ 61
Thunder Bay	\$ 30	\$ 64	\$ 32	\$ 70
Average	\$ 6	\$ 20	\$ 5	\$ 16
Median	\$ 5	\$ 17	\$ 4	\$ 12
Region Niagara		\$ 1		\$ 1
Region Halton	\$ 0	\$ 4	\$ 0	\$ 2
Region Durham	\$ 1	\$ 3	\$ 0	\$ 2
Region Average	\$ 0	\$ 2	\$ 0	\$ 1
Region Median	\$ 0	\$ 3	\$ 0	\$ 2
Bruce County	\$ 1	\$ 1	\$ 0	\$ 0
County Average	\$ 1	\$ 1	\$ 0	\$ 0
County Median	\$ 1	\$ 1	\$ 0	\$ 0

Storm Sewer - Rural

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Kincardine	\$ (112)	\$ (112)	\$ (57)	\$ (57)
Haldimand	\$ (1)	\$ (1)	\$ (1)	\$ (1)
Saugeen Shores	\$ 1	\$ 1	\$ 1	\$ 1
Brant		\$ 1		\$ 1
Milton	\$ 2	\$ 2	\$ 1	\$ 1
Wellesley	\$ 2	\$ 2	\$ 1	\$ 1
Ottawa	\$ 2	\$ 2	\$ 1	\$ 1
Cornwall	\$ 1	\$ 1	\$ 2	\$ 2
Meaford	\$ 3	\$ 3	\$ 2	\$ 2
Thunder Bay	\$ 2	\$ 2	\$ 2	\$ 2
Thorold	\$ 2	\$ 2	\$ 2	\$ 2
East Gwillimbury	\$ 0	\$ 6	\$ 0	\$ 2
Strathroy-Caradoc	\$ 3	\$ 3	\$ 2	\$ 2
Oshawa	\$ 1	\$ 3	\$ 1	\$ 3
Kingston	\$ 3	\$ 3	\$ 3	\$ 3
Puslinch	\$ 1	\$ 11	\$ 0	\$ 4
Greater Sudbury	\$ 4	\$ 4	\$ 4	\$ 4
Brockville	\$ 4	\$ 4	\$ 4	\$ 4
Caledon	\$ 8	\$ 11	\$ 4	\$ 4
Brampton	\$ 1	\$ 8	\$ 1	\$ 6
Pickering	\$ 11	\$ 11	\$ 6	\$ 6
Prince Edward County	\$ 11	\$ 11	\$ 7	\$ 7
Hamilton	\$ 8	\$ 8	\$ 6	\$ 7
Wainfleet	\$ 10	\$ 10	\$ 7	\$ 7
Clarington	\$ 15	\$ 15	\$ 11	\$ 11
Port Colborne	\$ 11	\$ 11	\$ 12	\$ 12
Halton Hills	\$ 2	\$ 23	\$ 1	\$ 12
Grimsby	\$ 1	\$ 21	\$ 1	\$ 14
Fort Erie	\$ 17	\$ 18	\$ 16	\$ 16
Chatham-Kent	\$ 31	\$ 31	\$ 26	\$ 26
Average	\$ 2	\$ 4	\$ 2	\$ 3
Median	\$ 2	\$ 4	\$ 2	\$ 3
Region Waterloo	\$ 1	\$ 1	\$ 1	\$ 1
District Muskoka	\$ 5	\$ 5	\$ 1	\$ 1
Region Average	\$ 3	\$ 3	\$ 1	\$ 1
Region Median	\$ 3	\$ 3	\$ 1	\$ 1
Dufferin County				\$ 0
Bruce County	\$ 1	\$ 1	\$ 0	\$ 1
County Average	\$ 1	\$ 1	\$ 0	\$ 0
County Median	\$ 1	\$ 1	\$ 0	\$ 0

Waste Management

Waste Management Services includes a wide range of collection, disposal, diversion and processing activities for the majority of residential households, and a portion of these services may be provided to businesses. The goal of Waste Management Services is to reduce and/or divert the amount of waste ending up in landfill sites, and to lessen the detrimental impact on the environment.

Each municipality's waste collection results are influenced to varying degrees by a number of factors, including:

- Governance: Single-tier vs. upper-tier systems
- Program design: Based on urban/rural mix of single-family homes, multi-unit residential buildings, commercial, industrial, seasonal homes and tourists, age of infrastructure, proximity to collection sites, processing sites and sellable markets
- Service levels: Frequency of collection, bag limits, single stream waste collection vs. co-collection programs, hours of operations and the number and types of materials collected
- Education: How municipalities promote, manage and enforce their garbage collection, disposal, recycling and diversion programs and services

Waste disposal can be influenced by the following factors:

- Disposal method (landfill, incineration, export, etc.)
- Presence of competitive market forces
- Landfill hours of operation
- Haulage distance to landfill site
- Success of waste diversion activities
- Number of former landfill sites under perpetual care



Waste Collection

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Stratford	905%	\$ (70)	\$ (59)
Cornwall	265%	\$ (31)	\$ (40)
Toronto	511%	\$ (46)	\$ (20)
North Perth	252%	\$ (18)	\$ (10)
Ottawa	198%	\$ (15)	\$ (9)
Middlesex Centre	177%	\$ (17)	\$ (8)
Kincardine	156%	\$ (12)	\$ (6)
Quinte West	125%	\$ (5)	\$ (5)
St. Marys	116%	\$ (5)	\$ (4)
Lambton Shores	129%	\$ (10)	\$ (4)
Tillsonburg	118%	\$ (2)	\$ (2)
Brockville	186%	\$ (2)	\$ (2)
Saugeen Shores	113%	\$ (3)	\$ (2)
Bancroft	116%	\$ (2)	\$ (2)
Sault Ste. Marie	104%	\$ (1)	\$ (2)
Kenora	98%	\$ 0	\$ 0
North Stormont		\$ 1	\$ 1
Markham		\$ 5	\$ 2
Ingersoll		\$ 2	\$ 2
Kitchener		\$ 2	\$ 2
Brock		\$ 3	\$ 2
Meaford	83%	\$ 3	\$ 2
North Middlesex	86%	\$ 6	\$ 2
Richmond Hill	39%	\$ 6	\$ 2
King		\$ 9	\$ 3
East Gwillimbury		\$ 7	\$ 3
Whitchurch - Stouffville	5%	\$ 7	\$ 3
Greenstone	78%	\$ 4	\$ 3
Owen Sound	85%	\$ 3	\$ 3
Strathroy-Caradoc	91%	\$ 5	\$ 4

Waste Collection (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Orillia		\$ 6	\$ 5
Vaughan	3%	\$ 18	\$ 6
Newmarket	10%	\$ 12	\$ 7
Georgina	22%	\$ 11	\$ 7
Belleville	70%	\$ 11	\$ 11
Kingston	41%	\$ 14	\$ 11
Barrie	10%	\$ 17	\$ 13
Grey Highlands	9%	\$ 29	\$ 14
Peterborough	2%	\$ 15	\$ 14
Brant	3%	\$ 25	\$ 15
Whitby	3%	\$ 23	\$ 16
Sarnia	2%	\$ 15	\$ 16
Prince Edward County		\$ 27	\$ 16
Haldimand		\$ 22	\$ 17
Brantford		\$ 18	\$ 18
Chatham-Kent	0%	\$ 22	\$ 18
London	7%	\$ 20	\$ 19
Hamilton		\$ 24	\$ 19
North Bay	0%	\$ 20	\$ 20
Oshawa	1%	\$ 28	\$ 24
St. Thomas	4%	\$ 20	\$ 25
Norfolk	26%	\$ 36	\$ 26
Parry Sound		\$ 30	\$ 28
Greater Sudbury	15%	\$ 33	\$ 32
Thunder Bay	3%	\$ 32	\$ 34
Guelph	0%	\$ 50	\$ 36
Windsor	1%	\$ 27	\$ 38
Elliot Lake		\$ 23	\$ 46
Timmins		\$ 37	\$ 46
Espanola		\$ 35	\$ 46
Average	97%	\$ 9	\$ 8
Median	55%	\$ 8	\$ 5

Waste Collection (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Region Niagara	116%	\$ (2)	\$ (2)
Region Durham		\$ 6	\$ 4
Region Halton	4%	\$ 21	\$ 10
Region Peel	1%	\$ 17	\$ 10
District Muskoka		\$ 47	\$ 12
Region Waterloo		\$ 20	\$ 15
Region Average	40%	\$ 18	\$ 8
Region Median	4%	\$ 19	\$ 10
Simcoe County	90%	\$ 1	\$ 1
Wellington County	13%	\$ 7	\$ 10
Dufferin County		\$ 19	\$ 11
County Average	52%	\$ 9	\$ 7
County Median	52%	\$ 7	\$ 10

Waste Disposal

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a		Net Costs per	
	% of Excl Amort	Net Costs per Capita Excl Amort	\$100,000 CVA Excl Amort	
Greenstone	306%	\$ (63)	\$ (48)	
Kenora	143%	\$ (40)	\$ (36)	
North Stormont	226%	\$ (41)	\$ (26)	
Thunder Bay	153%	\$ (13)	\$ (14)	
Saugeen Shores	190%	\$ (22)	\$ (12)	
St. Marys	126%	\$ (10)	\$ (9)	
Chatham-Kent	139%	\$ (9)	\$ (8)	
Strathroy-Caradoc	404%	\$ (6)	\$ (5)	
North Bay	104%	\$ (2)	\$ (2)	
Ottawa	95%	\$ 1	\$ 0	
King		\$ 5	\$ 2	
Grey Highlands	82%	\$ 6	\$ 3	
Belleville	34%	\$ 3	\$ 3	
Kingston	40%	\$ 5	\$ 4	
Guelph	69%	\$ 7	\$ 5	
Brockville		\$ 6	\$ 6	
Middlesex Centre		\$ 12	\$ 6	
Peterborough	74%	\$ 7	\$ 7	
London	58%	\$ 8	\$ 7	
Toronto	11%	\$ 19	\$ 9	
Brantford	80%	\$ 9	\$ 9	
Meaford		\$ 18	\$ 11	
Prince Edward County	67%	\$ 20	\$ 12	
Greater Sudbury	69%	\$ 14	\$ 13	
Hamilton	27%	\$ 20	\$ 16	
Orillia	43%	\$ 19	\$ 16	
Quinte West		\$ 20	\$ 20	
Sault Ste. Marie		\$ 18	\$ 21	
Kincardine	39%	\$ 46	\$ 23	
North Perth	33%	\$ 48	\$ 26	

Waste Disposal (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of		Net Costs per \$100,000 CVA Excl	
	Excl Amort	Capita Excl Amort	Amort	Amort
St. Thomas		\$ 21	\$ 27	
Haldimand	57%	\$ 36	\$ 28	
Elliot Lake		\$ 15	\$ 31	
Brant	15%	\$ 51	\$ 32	
Cornwall	5%	\$ 31	\$ 40	
Parry Sound	17%	\$ 42	\$ 40	
Barrie	8%	\$ 52	\$ 40	
Stratford		\$ 48	\$ 41	
Windsor	19%	\$ 29	\$ 41	
Timmins		\$ 38	\$ 47	
Brockton		\$ 76	\$ 54	
Thorold		\$ 60	\$ 55	
Owen Sound		\$ 50	\$ 55	
Norfolk		\$ 77	\$ 55	
Espanola		\$ 54	\$ 72	
Bancroft	18%	\$ 83	\$ 88	
Average	89%	\$ 19	\$ 18	
Median	67%	\$ 18	\$ 13	
Region Niagara	164%	\$ (12)	\$ (10)	
Region Halton	0%	\$ 7	\$ 3	
Region York	16%	\$ 13	\$ 5	
Region Waterloo	54%	\$ 13	\$ 10	
Region Peel		\$ 27	\$ 15	
District Muskoka	33%	\$ 71	\$ 18	
Region Durham	29%	\$ 29	\$ 21	
Region Average	49%	\$ 21	\$ 9	
Region Median	31%	\$ 13	\$ 10	
Wellington County	113%	\$ (1)	\$ (1)	
Dufferin County		\$ 7	\$ 4	
Simcoe County	14%	\$ 97	\$ 54	
County Average	63%	\$ 35	\$ 19	
County Average	63%	\$ 7	\$ 4	

Waste Diversion

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Timmins	299%	\$ (39)	\$ (49)
Prince Edward County	149%	\$ (14)	\$ (8)
Brockton	124%	\$ (12)	\$ (8)
Clarington	82%	\$ 0	\$ 0
North Stormont	56%	\$ 7	\$ 5
Vaughan	21%	\$ 15	\$ 5
North Perth		\$ 12	\$ 6
Kincardine	59%	\$ 14	\$ 7
St. Marys	71%	\$ 8	\$ 7
Richmond Hill		\$ 20	\$ 8
Ingersoll	24%	\$ 7	\$ 8
Whitchurch - Stouffville	18%	\$ 17	\$ 8
Haldimand	70%	\$ 10	\$ 8
Markham	17%	\$ 19	\$ 8
Chatham-Kent	39%	\$ 10	\$ 8
Saugeen Shores	70%	\$ 15	\$ 8
King		\$ 26	\$ 8
Grey Highlands	45%	\$ 18	\$ 9
East Gwillimbury	14%	\$ 22	\$ 9
North Middlesex		\$ 28	\$ 10
Newmarket	17%	\$ 21	\$ 11
Brockville	39%	\$ 11	\$ 11
Stratford	42%	\$ 14	\$ 12
Middlesex Centre	3%	\$ 26	\$ 12
Georgina	15%	\$ 21	\$ 13
Brant	30%	\$ 22	\$ 14
Ottawa	44%	\$ 24	\$ 14
Barrie	41%	\$ 19	\$ 15
Thunder Bay	29%	\$ 14	\$ 15
Owen Sound	66%	\$ 14	\$ 16
Bancroft	64%	\$ 15	\$ 16
Hamilton	51%	\$ 22	\$ 18
Tillsonburg		\$ 18	\$ 18
Meaford	33%	\$ 29	\$ 18
Lambton Shores	0%	\$ 45	\$ 18
Belleville	57%	\$ 22	\$ 22
Peterborough	54%	\$ 23	\$ 22
Toronto	1%	\$ 49	\$ 22

Waste Diversion (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Kenora	22%	\$ 25	\$ 22
Espanola	40%	\$ 17	\$ 23
London	31%	\$ 25	\$ 24
Quinte West	0%	\$ 23	\$ 24
Kingston	34%	\$ 32	\$ 25
Sault Ste. Marie		\$ 22	\$ 25
Windsor	27%	\$ 18	\$ 25
North Bay	3%	\$ 27	\$ 26
St. Thomas	42%	\$ 21	\$ 26
Brantford	24%	\$ 27	\$ 26
Cornwall	52%	\$ 23	\$ 29
Orillia	1%	\$ 35	\$ 29
Norfolk		\$ 44	\$ 32
Sarnia	4%	\$ 32	\$ 33
Parry Sound	21%	\$ 35	\$ 34
Elliot Lake		\$ 18	\$ 35
Greater Sudbury	12%	\$ 52	\$ 50
Guelph	35%	\$ 77	\$ 55
Average	44%	\$ 20	\$ 16
Median	34%	\$ 21	\$ 15
Region Niagara	103%	\$ (2)	\$ (1)
Region York	28%	\$ 21	\$ 8
Region Halton	34%	\$ 26	\$ 12
District Muskoka	30%	\$ 52	\$ 13
Region Durham	45%	\$ 24	\$ 17
Region Waterloo	39%	\$ 24	\$ 18
Region Peel	25%	\$ 43	\$ 24
Region Average	43%	\$ 27	\$ 13
Region Median	34%	\$ 24	\$ 13
Bruce County	46%	\$ 1	\$ 1
Wellington County	58%	\$ 9	\$ 12
Simcoe County	34%	\$ 34	\$ 19
Dufferin County	2%	\$ 61	\$ 36
County Average	35%	\$ 26	\$ 17
County Median	40%	\$ 22	\$ 16

Public Health Services

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Tiny	\$ 2	\$ 1
Welland	\$ 0	\$ 1
Orangeville	\$ 1	\$ 1
North Middlesex	\$ 2	\$ 1
North Stormont	\$ 1	\$ 1
Sarnia	\$ 1	\$ 1
Brock	\$ 4	\$ 3
Mapleton	\$ 7	\$ 3
Barrie	\$ 11	\$ 9
Saugeen Shores	\$ 17	\$ 9
Orillia	\$ 12	\$ 10
Haldimand	\$ 16	\$ 12
Brant	\$ 21	\$ 13
Prince Edward County	\$ 22	\$ 13
Kincardine	\$ 27	\$ 14
London	\$ 14	\$ 14
Guelph	\$ 19	\$ 14
Ottawa	\$ 23	\$ 14
Toronto	\$ 32	\$ 14
Windsor	\$ 10	\$ 14
Greenstone	\$ 20	\$ 15
St. Marys	\$ 17	\$ 16
Peterborough	\$ 18	\$ 17
Chatham-Kent	\$ 21	\$ 18
Brockville	\$ 17	\$ 18
Hamilton	\$ 24	\$ 19
Norfolk	\$ 27	\$ 19
Cornwall	\$ 15	\$ 19
St. Thomas	\$ 16	\$ 20
Kingston	\$ 27	\$ 21

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Brantford	\$ 22	\$ 21
Thunder Bay	\$ 20	\$ 22
Quinte West	\$ 21	\$ 22
Stratford	\$ 28	\$ 24
Parry Sound	\$ 27	\$ 26
North Bay	\$ 31	\$ 30
Belleville	\$ 31	\$ 31
Greater Sudbury	\$ 36	\$ 34
Sault Ste. Marie	\$ 33	\$ 38
Timmins	\$ 30	\$ 38
Kenora	\$ 44	\$ 39
Espanola	\$ 37	\$ 49
Elliot Lake	\$ 34	\$ 69
Average	\$ 19	\$ 18
Median	\$ 20	\$ 16
District Muskoka	\$ 22	\$ 6
Region York	\$ 19	\$ 7
Region Halton	\$ 24	\$ 11
Region Peel	\$ 20	\$ 11
Region Waterloo	\$ 15	\$ 11
Region Niagara	\$ 17	\$ 14
Region Durham	\$ 21	\$ 15
Region Average	\$ 20	\$ 11
Region Median	\$ 20	\$ 11
Dufferin County	\$ (57)	\$ (34)
Bruce County	\$ 20	\$ 11
Wellington County	\$ 8	\$ 11
Grey County	\$ 20	\$ 11
Elgin County	\$ 11	
County Average	\$ 0	\$ (0)
County Median	\$ 11	\$ 11

Hospitals

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Tay	\$ 2	\$ 2
Timmins	\$ 1	\$ 2
Meaford	\$ 4	\$ 3
Brockton	\$ 6	\$ 4
Greater Sudbury	\$ 5	\$ 5
Espanola	\$ 4	\$ 5
Oakville	\$ 15	\$ 5
Niagara-on-the-Lake	\$ 15	\$ 6
St. Marys	\$ 6	\$ 6
Stratford	\$ 8	\$ 6
Kingston	\$ 10	\$ 8
St. Thomas	\$ 10	\$ 13
Thorold	\$ 16	\$ 14
St. Catharines	\$ 16	\$ 15
Milton	\$ 300	\$ 164
Average	\$ 28	\$ 17
Median	\$ 8	\$ 6
District Muskoka	\$ 6	\$ 2
Region York	\$ 11	\$ 5
Region Average	\$ 9	\$ 3
Region Median	\$ 9	\$ 3
Simcoe County	\$ 27	\$ 15
Elgin County	\$ 5	
County Average	\$ 16	\$ 15
County Median	\$ 16	\$ 15

Ambulance Services

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Ambulance provides emergency care to stabilize a patient’s condition, initiates rapid transport to hospital and facilitates both emergency and non-emergency transfers between medical facilities. Factors that affect Ambulance Services costs:

- Geographic coverage/population density
- Local demographics
- Level of certification
- Specialized services

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Parry Sound	\$ (20)	\$ (19)
Sault Ste. Marie	\$ 4	\$ 5
Toronto	\$ 31	\$ 14
Ottawa	\$ 47	\$ 29
Hamilton	\$ 37	\$ 30
Brant	\$ 51	\$ 31
London	\$ 35	\$ 34
Guelph	\$ 48	\$ 34
Prince Edward County	\$ 66	\$ 40
Chatham-Kent	\$ 48	\$ 40
Kingston	\$ 53	\$ 42
Barrie	\$ 55	\$ 42
Brantford	\$ 47	\$ 46
Orillia	\$ 56	\$ 47
Haldimand	\$ 64	\$ 49
Norfolk	\$ 72	\$ 52
Peterborough	\$ 55	\$ 53
North Bay	\$ 55	\$ 53
Greater Sudbury	\$ 58	\$ 56
Quinte West	\$ 55	\$ 57
Brockville	\$ 58	\$ 58
Belleville	\$ 60	\$ 60
Cornwall	\$ 48	\$ 62
Windsor	\$ 44	\$ 63
Greenstone	\$ 86	\$ 66
St. Marys	\$ 70	\$ 66
Stratford	\$ 81	\$ 69

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
St. Thomas	\$ 55	\$ 70
Kenora	\$ 83	\$ 74
Thunder Bay	\$ 71	\$ 77
Timmins	\$ 85	\$ 107
Espanola	\$ 125	\$ 167
Elliot Lake	\$ 89	\$ 179
Average	\$ 57	\$ 56
Median	\$ 55	\$ 53
Region Halton	\$ 25	\$ 11
Region York	\$ 31	\$ 12
Region Peel	\$ 27	\$ 16
Region Waterloo	\$ 24	\$ 18
District Muskoka	\$ 77	\$ 19
Region Durham	\$ 33	\$ 23
Region Niagara	\$ 42	\$ 36
Region Average	\$ 37	\$ 19
Region Median	\$ 31	\$ 18
Wellington County	\$ 21	\$ 29
Simcoe County	\$ 53	\$ 30
Dufferin County	\$ 52	\$ 31
Bruce County	\$ 71	\$ 38
Grey County	\$ 71	\$ 40
Elgin County	\$ 50	
County Average	\$ 53	\$ 34
County Median	\$ 53	\$ 31

Cemeteries (Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as % of	Net Costs per	Net Costs per
	Expenditures Excl Amort	Capita Excl Amort	\$100,000 CVA Excl Amort
Grey Highlands	126%	\$ (2)	\$ (1)
Greenstone	143%	\$ (1)	\$ (1)
Waterloo	108%	\$ (1)	\$ (1)
Centre Wellington	116%	\$ (1)	\$ (1)
Halton Hills	126%	\$ (1)	\$ (1)
Wilmot	104%	\$ (0)	\$ (0)
Whitchurch - Stouffville	107%	\$ (0)	\$ (0)
Markham	98%	\$ 0	\$ 0
Wellesley	89%	\$ 0	\$ 0
Whitby	98%	\$ 0	\$ 0
Vaughan	59%	\$ 0	\$ 0
North Middlesex	92%	\$ 0	\$ 0
Georgina	79%	\$ 0	\$ 0
Lambton Shores	93%	\$ 0	\$ 0
Brock	46%	\$ 0	\$ 0
Middlesex Centre	47%	\$ 0	\$ 0
North Stormont		\$ 0	\$ 0
King		\$ 1	\$ 0
Mississauga	41%	\$ 1	\$ 0
Springwater	61%	\$ 1	\$ 0
Woolwich	64%	\$ 1	\$ 0
Welland	73%	\$ 1	\$ 1
Brampton	15%	\$ 1	\$ 1
Mapleton	73%	\$ 1	\$ 1
Oakville	72%	\$ 2	\$ 1
Lincoln	80%	\$ 1	\$ 1
Orangeville	68%	\$ 1	\$ 1
Strathroy-Caradoc	85%	\$ 1	\$ 1
Burlington	17%	\$ 2	\$ 1
Bracebridge	62%	\$ 2	\$ 1
Wellington North	59%	\$ 2	\$ 1
Port Colborne	63%	\$ 1	\$ 1
Oshawa	40%	\$ 2	\$ 1
Clarington	53%	\$ 2	\$ 1
Niagara-on-the-Lake	71%	\$ 4	\$ 2
Meaford	71%	\$ 3	\$ 2
Quinte West		\$ 2	\$ 2
Greater Sudbury	81%	\$ 2	\$ 2
St. Thomas		\$ 2	\$ 2
Elliot Lake	89%	\$ 1	\$ 2

Cemeteries (cont'd) (Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as % of	Net Costs per	Net Costs per
	Expenditures Excl Amort	Capita Excl Amort	\$100,000 CVA Excl Amort
Kitchener	77%	\$ 2	\$ 2
Brockton	42%	\$ 3	\$ 2
Norfolk	38%	\$ 4	\$ 3
Prince Edward County	22%	\$ 5	\$ 3
West Lincoln	10%	\$ 4	\$ 3
Thunder Bay	32%	\$ 3	\$ 3
Sault Ste. Marie	80%	\$ 3	\$ 3
Pelham	24%	\$ 5	\$ 4
Brantford	46%	\$ 4	\$ 4
Hamilton	43%	\$ 5	\$ 4
Gravenhurst	25%	\$ 10	\$ 4
Saugeen Shores	44%	\$ 7	\$ 4
Kincardine	54%	\$ 8	\$ 4
Haldimand	28%	\$ 5	\$ 4
Chatham-Kent	60%	\$ 5	\$ 4
St. Catharines	67%	\$ 4	\$ 4
Espanola	59%	\$ 3	\$ 4
Grimsby	33%	\$ 6	\$ 5
Cambridge	52%	\$ 6	\$ 5
Milton		\$ 9	\$ 5
Huntsville	35%	\$ 9	\$ 5
North Perth	34%	\$ 10	\$ 5
Brockville	53%	\$ 5	\$ 5
Tillsonburg	58%	\$ 7	\$ 7
Ingersoll	19%	\$ 7	\$ 7
Minto	44%	\$ 9	\$ 8
Fort Erie	29%	\$ 11	\$ 9
Brant	27%	\$ 15	\$ 10
St. Marys	50%	\$ 11	\$ 10
Timmins	41%	\$ 9	\$ 11
Kenora	46%	\$ 12	\$ 11
Stratford	10%	\$ 16	\$ 14
Wainfleet	38%	\$ 25	\$ 16
Owen Sound	27%	\$ 18	\$ 19
Parry Sound	24%	\$ 21	\$ 20
Thorold	20%	\$ 31	\$ 29
Average	59%	\$ 5	\$ 4
Median	54%	\$ 2	\$ 2

Emergency Measures

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Saugeen Shores	\$ (2)	\$ (1)
King	\$ 1	\$ 0
North Dumfries	\$ 1	\$ 0
Vaughan	\$ 1	\$ 0
Brant	\$ 0	\$ 0
Wellesley	\$ 1	\$ 0
Gravenhurst	\$ 1	\$ 0
Toronto	\$ 1	\$ 0
Haldimand	\$ 1	\$ 1
Meaford	\$ 1	\$ 1
Clarington	\$ 1	\$ 1
Tay	\$ 1	\$ 1
Pickering	\$ 2	\$ 1
Greater Sudbury	\$ 1	\$ 1
Norfolk	\$ 1	\$ 1
Huntsville	\$ 2	\$ 1
London	\$ 1	\$ 1
Kenora	\$ 1	\$ 1
Brantford	\$ 1	\$ 1
North Stormont	\$ 2	\$ 1
Fort Erie	\$ 2	\$ 2
Parry Sound	\$ 2	\$ 2
Bancroft	\$ 2	\$ 2
Sarnia	\$ 2	\$ 2
Tiny	\$ 8	\$ 3
Ottawa	\$ 6	\$ 4
Espanola	\$ 3	\$ 4
Peterborough	\$ 5	\$ 5
Lincoln	\$ 8	\$ 5
Belleville	\$ 6	\$ 6
North Bay	\$ 13	\$ 12
Chatham-Kent	\$ 25	\$ 21
Average	\$ 3	\$ 3
Median	\$ 1	\$ 1

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Region Waterloo	\$ 1	\$ 1
Region Peel	\$ 1	\$ 1
District Muskoka	\$ 4	\$ 1
Region Niagara	\$ 4	\$ 3
Region Durham	\$ 6	\$ 5
Region Halton	\$ 12	\$ 5
Region Average	\$ 5	\$ 3
Region Median	\$ 4	\$ 2
Bruce County	\$ 1	\$ 1
Simcoe County	\$ 1	\$ 1
Grey County	\$ 2	\$ 1
Dufferin County	\$ 3	\$ 2
Wellington County	\$ 3	\$ 3
Elgin County	\$ 1	
County Average	\$ 2	\$ 2
County Median	\$ 2	\$ 1

General Assistance

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Each municipality's results are influenced to varying degrees by a number of factors, including:

- **Employability:** Significant numbers of clients with one or more barriers to employment, including health barriers, lack of education and language skills, literacy levels, and lack of Canadian work experience
- **Urban form:** Client access to programs can vary due to geographical, technological, cultural or other limitations
- **Economic conditions:** Differing local labour market conditions
- **Demographics:** Family size and caseload mix

Municipality	Net Costs per Capita	Net Costs per \$100,000 CVA	Municipality	Net Costs per Capita	Net Costs per \$100,000 CVA
Centre Wellington	\$ 7	\$ 4	Windsor	\$ 67	\$ 95
Brant	\$ 8	\$ 5	Espanola	\$ 79	\$ 106
Haldimand	\$ 11	\$ 9	Toronto	\$ 257	\$ 116
Norfolk	\$ 18	\$ 13	Greenstone	\$ 186	\$ 142
St. Marys	\$ 17	\$ 16	Thunder Bay	\$ 155	\$ 169
Barrie	\$ 23	\$ 18	Sault Ste. Marie	\$ 236	\$ 269
Kenora	\$ 21	\$ 19	Average	\$ 60	\$ 56
Guelph	\$ 27	\$ 19	Median	\$ 44	\$ 44
Prince Edward County	\$ 34	\$ 21	Region York	\$ 17	\$ 7
Stratford	\$ 27	\$ 23	Region Halton	\$ 21	\$ 9
Orillia	\$ 32	\$ 27	District Muskoka	\$ 44	\$ 11
Greater Sudbury	\$ 35	\$ 33	Region Peel	\$ 34	\$ 19
Parry Sound	\$ 36	\$ 34	Region Durham	\$ 33	\$ 23
Kingston	\$ 44	\$ 34	Region Waterloo	\$ 33	\$ 25
Brockville	\$ 39	\$ 39	Region Niagara	\$ 34	\$ 28
Hamilton	\$ 51	\$ 41	Region Average	\$ 31	\$ 18
Ottawa	\$ 71	\$ 43	Region Median	\$ 33	\$ 19
Timmins	\$ 35	\$ 44	Wellington County	\$ 5	\$ 7
Cornwall	\$ 35	\$ 46	Bruce County	\$ 17	\$ 9
Chatham-Kent	\$ 55	\$ 46	Simcoe County	\$ 22	\$ 12
Quinte West	\$ 47	\$ 48	Grey County	\$ 24	\$ 13
North Bay	\$ 52	\$ 50	Dufferin County	\$ 28	\$ 17
Belleville	\$ 51	\$ 51	Elgin County	\$ 12	
Peterborough	\$ 56	\$ 53	County Average	\$ 18	\$ 12
London	\$ 57	\$ 54	County Median	\$ 20	\$ 12
Brantford	\$ 56	\$ 55			
St. Thomas	\$ 55	\$ 69			
Elliot Lake	\$ 44	\$ 90			

Assistance to the Aged

Some municipalities provide community programs (for example, adult day services, homemakers and meals on wheels). which provide support to clients and family caregivers. These services enable many clients to remain independent in their own homes.

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Staff mix: Ratio of registered and non-registered staff varies amongst municipalities, resulting in a higher cost structure for registered staff
- Support and type of programming provided as determined by Council
- Role of Local Health Integration Networks (LHINs): Establishing the mix of health services for a given community
- Demographics: Age of the population and specific needs of the client
- Uncontrollable price variables: Pay equity legislation and wage arbitration, availability of appropriate skilled workers
- Other providers: Charitable and private sector participation in the long-term care business



Assistance to the Aged

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Caledon	\$ 1	\$ 0
Huntsville	\$ 1	\$ 1
Wainfleet	\$ 2	\$ 1
Port Colborne	\$ 1	\$ 1
Espanola	\$ 1	\$ 1
Fort Erie	\$ 2	\$ 2
St. Catharines	\$ 2	\$ 2
Sarnia	\$ 2	\$ 2
Lincoln	\$ 3	\$ 2
Grimsby	\$ 5	\$ 3
Brampton	\$ 4	\$ 3
Whitby	\$ 5	\$ 3
Thorold	\$ 4	\$ 3
Pickering	\$ 6	\$ 3
Georgina	\$ 6	\$ 4
Waterloo	\$ 6	\$ 4
Greenstone	\$ 6	\$ 5
Guelph	\$ 7	\$ 5
Halton Hills	\$ 10	\$ 5
Barrie	\$ 7	\$ 5
Kitchener	\$ 7	\$ 6
Centre Wellington	\$ 10	\$ 7
Elliot Lake	\$ 3	\$ 7
Cambridge	\$ 8	\$ 7
Welland	\$ 6	\$ 8
Peterborough	\$ 8	\$ 8
Oshawa	\$ 10	\$ 9
Sault Ste. Marie	\$ 9	\$ 11
Stratford	\$ 14	\$ 12
Toronto	\$ 27	\$ 12
Ottawa	\$ 24	\$ 14
London	\$ 17	\$ 16
Brant	\$ 28	\$ 17
Parry Sound	\$ 21	\$ 20
Greater Sudbury	\$ 24	\$ 23
St. Marys	\$ 25	\$ 24
Orillia	\$ 29	\$ 25

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Hamilton	\$ 32	\$ 26
Brantford	\$ 26	\$ 26
Quinte West	\$ 27	\$ 28
Haldimand	\$ 42	\$ 32
Prince Edward County	\$ 58	\$ 35
Chatham-Kent	\$ 42	\$ 35
Belleville	\$ 37	\$ 37
Cornwall	\$ 32	\$ 41
North Bay	\$ 48	\$ 46
Thunder Bay	\$ 47	\$ 51
Norfolk	\$ 71	\$ 51
Kingston	\$ 67	\$ 53
Windsor	\$ 44	\$ 63
Brockville	\$ 73	\$ 74
Kenora	\$ 101	\$ 91
St. Thomas	\$ 81	\$ 102
Timmins	\$ 101	\$ 127
Average	\$ 24	\$ 22
Median	\$ 10	\$ 10
District Muskoka	\$ 11	\$ 3
Region York	\$ 14	\$ 5
Region Halton	\$ 24	\$ 11
Region Waterloo	\$ 16	\$ 12
Region Peel	\$ 23	\$ 13
Region Niagara	\$ 31	\$ 26
Region Durham	\$ 62	\$ 44
Region Average	\$ 26	\$ 16
Region Median	\$ 23	\$ 12
Simcoe County	\$ 36	\$ 20
Grey County	\$ 44	\$ 24
Dufferin County	\$ 47	\$ 28
Bruce County	\$ 55	\$ 30
Wellington County	\$ 27	\$ 37
Elgin County	\$ 127	
County Average	\$ 56	\$ 28
County Median	\$ 46	\$ 28

Child Care (Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Varying levels of child poverty in municipalities result in differing needs for subsidized child care
- Costs to provide child care can be impacted by economic variables such as the cost of living in the municipality and the income levels of the residents
- Rates for child care spaces, other than those directly operated by a municipality, are set in service agreements between the municipality and the child care providers; these rates can be influenced by the level of funding available, local wage conditions, pay equity legislation, municipal policies and business practices



Municipality	Net Costs per Capita Excl. Amort.	Net Costs per \$100,000 CVA Excl. Amort.
Brockton	\$ (6)	\$ (4)
Brant	\$ 6	\$ 4
Haldimand	\$ 5	\$ 4
Norfolk	\$ 7	\$ 5
Thunder Bay	\$ 6	\$ 7
Parry Sound	\$ 8	\$ 7
Brockville	\$ 7	\$ 7
Kenora	\$ 10	\$ 9
Hamilton	\$ 14	\$ 11
Barrie	\$ 15	\$ 11
Cornwall	\$ 9	\$ 12
Stratford	\$ 14	\$ 12
Brantford	\$ 12	\$ 12
Sault Ste. Marie	\$ 11	\$ 12
Kingston	\$ 16	\$ 12
Greater Sudbury	\$ 13	\$ 13
Ottawa	\$ 21	\$ 13
Orillia	\$ 16	\$ 13
Toronto	\$ 30	\$ 13
Chatham-Kent	\$ 17	\$ 14
Guelph	\$ 19	\$ 14
North Bay	\$ 15	\$ 14
Peterborough	\$ 16	\$ 16
Timmins	\$ 13	\$ 17

Municipality	Net Costs per Capita Excl. Amort.	Net Costs per \$100,000 CVA Excl. Amort.
Espanola	\$ 13	\$ 17
London	\$ 19	\$ 18
Greenstone	\$ 27	\$ 21
Windsor	\$ 21	\$ 30
Elliot Lake	\$ 15	\$ 30
St. Thomas	\$ 24	\$ 30
St. Marys	\$ 33	\$ 31
Average	\$ 14	\$ 14
Median	\$ 14	\$ 13
District Muskoka	\$ 14	\$ 4
Region Peel	\$ 9	\$ 5
Region York	\$ 14	\$ 6
Region Halton	\$ 17	\$ 8
Region Durham	\$ 14	\$ 10
Region Waterloo	\$ 16	\$ 12
Region Niagara	\$ 16	\$ 14
Region Average	\$ 14	\$ 8
Region Median	\$ 14	\$ 8
Wellington County	\$ 3	\$ 5
Simcoe County	\$ 9	\$ 5
Bruce County	\$ 12	\$ 6
Dufferin County	\$ 16	\$ 9
Grey County	\$ 51	\$ 28
Elgin County	\$ 5	
County Average	\$ 16	\$ 11
County Median	\$ 11	\$ 6

Social Housing

Social Housing Services provides affordable homes for individuals whose income makes it challenging to obtain adequate housing in the private rental market. A variety of housing forms are provided as follows:

- Municipally owned and operated housing (through a department or municipally owned housing corporation)
- Non-profit housing that is owned and operated by community based non-profit corporations governed by a board of directors
- Cooperative housing that is owned and operated by its members
- Rent supplement, where a private or non-profit landlord provides units to households at a rent-g geared-to-income (RGI) and the municipality subsidizes the difference between that rent and the market rent for the unit

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Housing stock: Age and supply (both private and municipal), and adequacy of capital reserves to maintain them
- Demographic and economic conditions: May increase waiting list pressure, i.e. loss of local industry, rapid growth, percentage of Special Priority Policy (SPP) applicants
- Wait list management: Frequency of the service manager to update the waiting list and cancel applicants no longer actively seeking rent-g geared-to-income (RGI) housing
- Portfolio mix: Older federal units are generally less costly than units built under subsequent provincial programs (fewer assisted units, lower land costs)
- Geographic conditions: Construction and land costs, higher snow removal costs in northern areas of the province, rental market availability, utility costs and usage profiles
- Tenant mix: Seniors' communities are usually less costly to operate than families and singles

Social Housing

Municipality	Non-Profit					Total Housing Net Costs per Capita Excl Amort
	Public Housing Net Costs per Capita Excl Amort	Co-op Housing Costs per Capita Excl Amort	Rent Supplement Net Costs per Capital Excl Amort	Other Housing Net Costs per Capita Excl Amort		
Oshawa		\$ 1				\$ 1
Parry Sound	\$ 4					\$ 4
Strathroy-Caradoc		\$ 6				\$ 6
Collingwood			\$ 11			\$ 11
Sault Ste. Marie	\$ 12					\$ 12
Haldimand	\$ 15					\$ 15
Toronto	\$ 32					\$ 32
Norfolk		\$ 41				\$ 41
Barrie	\$ 42					\$ 42
Brockville	\$ 44					\$ 44
Brant		\$ 44				\$ 44
St. Marys	\$ 47					\$ 47
Orillia	\$ 47					\$ 47
Cornwall	\$ 57	\$ 13	\$ (22)	\$ (0)		\$ 48
Prince Edward County	\$ 49					\$ 49
Peterborough	\$ 87	\$ 16	\$ (49)			\$ 54
Elliot Lake	\$ 57					\$ 57
London	\$ 35	\$ 20	\$ (10)	\$ 20		\$ 65
Quinte West	\$ 72					\$ 72
St. Thomas	\$ (14)	\$ 83	\$ 7			\$ 75
Belleville	\$ 79					\$ 79
Chatham-Kent	\$ 21	\$ 35	\$ 0	\$ 23		\$ 79
Timmins		\$ 84				\$ 84
Greater Sudbury	\$ 40	\$ 53	\$ (0)	\$ (2)		\$ 91
Kingston	\$ 42	\$ 32	\$ 22			\$ 95
North Bay	\$ 97					\$ 97
Kenora	\$ 97					\$ 97
Guelph	\$ 113			\$ 0		\$ 113
Windsor	\$ 67	\$ 31	\$ 5	\$ 12		\$ 115
Ottawa	\$ 103	\$ 62	\$ 43	\$ (91)		\$ 116
Hamilton	\$ 32	\$ 84	\$ 8	\$ 3		\$ 127
Brantford	\$ 65	\$ 50	\$ 8	\$ 4		\$ 128
Stratford	\$ 167					\$ 167
Average	\$ 56	\$ 41	\$ 2	\$ (3)		\$ 62
Median	\$ 47	\$ 38	\$ 6	\$ 3		\$ 57

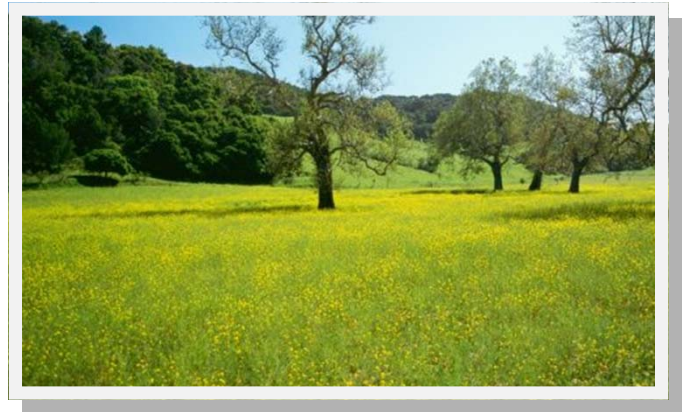
Social Housing (cont'd)

Municipality	Public Housing Net Costs per Capita Excl Amort	Non-Profit Co-op Housing Costs per Capita Excl Amort	Rent Supplement Net Costs per Capital Excl Amort	Other Housing Net Costs per Capita Excl Amort	Total Housing Net Costs per Capita Excl Amort
Region York	\$ (19)	\$ 24	\$ 3	\$ 16	\$ 24
District Muskoka	\$ 27	\$ 6	\$ 0		\$ 34
Region Halton	\$ 14	\$ 29	\$ 9	\$ (4)	\$ 47
Region Durham	\$ 8	\$ 35	\$ 4	\$ 3	\$ 50
Region Peel	\$ 18	\$ 51	\$ 18	\$ (4)	\$ 85
Region Niagara				\$ 87	\$ 87
Region Waterloo	\$ 15	\$ 62	\$ 6	\$ 8	\$ 91
Region Average	\$ 11	\$ 35	\$ 7	\$ 18	\$ 60
Region Median	\$ 14	\$ 32	\$ 5	\$ 6	\$ 50
Bruce County	\$ 15	\$ 5	\$ 1		\$ 21
Elgin County	\$ 30				\$ 30
Wellington County	\$ 42	\$ 6	\$ 0		\$ 49
Dufferin County	\$ 56	\$ 20	\$ 7	\$ (22)	\$ 61
Simcoe County	\$ 63				\$ 63
Grey County	\$ 100				\$ 100
County Average	\$ 51	\$ 10	\$ 3	\$ (22)	\$ 54
County Median	\$ 49	\$ 6	\$ 1	\$ (22)	\$ 55

Parks

Each municipality's results are influenced to varying degrees by a number of factors including:

- Service delivery: Differences in service standards established by municipal Councils, i.e. types of amenities maintained, frequency of grass cutting
- Geographic location: Varying topography affects the mix of natural and maintained hectares of parkland in each municipality
- Environmental factors: Soil composition, weather patterns
- Population density: Higher densities may mean more intense usage and require different maintenance strategies, e.g. irrigation, artificial turf, sport field and pathway lighting
- Changing demographics and community use: Increased demand for large social gatherings and various cultural activities translate into higher maintenance, signage and staff training costs



Parks

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Guelph-Eramosa	\$ (11)	\$ (5)	Mississauga	\$ 36	\$ 18
Grey Highlands	\$ 5	\$ 2	Vaughan	\$ 51	\$ 19
Puslinch	\$ 9	\$ 3	Milton	\$ 35	\$ 19
Erin	\$ 11	\$ 5	Richmond Hill	\$ 51	\$ 19
Wellington North	\$ 8	\$ 5	North Perth	\$ 37	\$ 20
Woolwich	\$ 12	\$ 7	Springwater	\$ 36	\$ 20
Middlesex Centre	\$ 16	\$ 8	Niagara-on-the-Lake	\$ 52	\$ 20
North Dumfries	\$ 15	\$ 8	Whitby	\$ 34	\$ 22
Mapleton	\$ 21	\$ 10	Gravenhurst	\$ 59	\$ 23
Meaford	\$ 16	\$ 10	Wilmot	\$ 36	\$ 23
West Lincoln	\$ 14	\$ 11	Grimsby	\$ 33	\$ 23
Halton Hills	\$ 21	\$ 11	East Gwillimbury	\$ 56	\$ 23
North Middlesex	\$ 30	\$ 11	Chatham-Kent	\$ 28	\$ 24
Strathroy-Caradoc	\$ 14	\$ 11	Orangeville	\$ 30	\$ 24
Stouffville	\$ 28	\$ 13	Saugeen Shores	\$ 43	\$ 24
Caledon	\$ 32	\$ 14	Tiny	\$ 73	\$ 24
Centre Wellington	\$ 22	\$ 14	Huntsville	\$ 45	\$ 25
Brock	\$ 23	\$ 15	Thorold	\$ 28	\$ 26
Brant	\$ 24	\$ 15	Kitchener	\$ 32	\$ 27
Markham	\$ 37	\$ 15	Pickering	\$ 49	\$ 28
Haldimand	\$ 21	\$ 16	Kincardine	\$ 58	\$ 29
Pelham	\$ 23	\$ 16	Toronto	\$ 69	\$ 31
Innisfil	\$ 30	\$ 16	Penetanguishene	\$ 34	\$ 31
Burlington	\$ 35	\$ 17	Minto	\$ 37	\$ 32
Prince Edward County	\$ 28	\$ 17	London	\$ 34	\$ 32
Bracebridge	\$ 34	\$ 18	Oakville	\$ 89	\$ 33
Brockton	\$ 25	\$ 18	Ottawa	\$ 55	\$ 33
King	\$ 56	\$ 18	Lambton Shores	\$ 84	\$ 34
Clarington	\$ 24	\$ 18	Espanola	\$ 26	\$ 35
Norfolk	\$ 26	\$ 18	Greenstone	\$ 46	\$ 36

Parks (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Stratford	\$ 42	\$ 36
Kenora	\$ 41	\$ 37
Newmarket	\$ 72	\$ 38
Peterborough	\$ 40	\$ 38
Barrie	\$ 50	\$ 39
Quinte West	\$ 38	\$ 39
Waterloo	\$ 67	\$ 40
Fort Erie	\$ 47	\$ 42
Kingston	\$ 53	\$ 42
Hamilton	\$ 53	\$ 43
Collingwood	\$ 74	\$ 43
Georgina	\$ 68	\$ 44
Tillsonburg	\$ 44	\$ 45
Orillia	\$ 56	\$ 48
Oshawa	\$ 56	\$ 48
Brampton	\$ 68	\$ 48
Cambridge	\$ 61	\$ 50
Timmins	\$ 42	\$ 52
Guelph	\$ 73	\$ 52
Greater Sudbury	\$ 55	\$ 53
St. Catharines	\$ 56	\$ 54
St. Marys	\$ 59	\$ 56

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Parry Sound	\$ 61	\$ 57
Ingersoll	\$ 54	\$ 58
Brantford	\$ 61	\$ 60
Tay	\$ 75	\$ 60
Lincoln	\$ 86	\$ 61
Sarnia	\$ 59	\$ 61
Sault Ste. Marie	\$ 55	\$ 63
Brockville	\$ 65	\$ 66
Belleville	\$ 71	\$ 71
St. Thomas	\$ 57	\$ 71
Owen Sound	\$ 66	\$ 73
North Bay	\$ 77	\$ 74
Elliot Lake	\$ 37	\$ 75
Port Colborne	\$ 79	\$ 82
Cornwall	\$ 68	\$ 89
Bancroft	\$ 90	\$ 96
Thunder Bay	\$ 92	\$ 99
Welland	\$ 84	\$ 102
Windsor	\$ 77	\$ 109
Average	\$ 45	\$ 35
Median	\$ 43	\$ 29

Sports and Recreation Services

The three main types of programming are:

- Registered programs: Residents register/commit to participate in structured activities such as swimming lessons, dance or fitness classes or day camps; some municipalities also include house leagues, e.g. baseball, basketball, hockey, soccer
- Drop-in programs: Residents are not required to register and are able to participate in structured or unstructured sports and recreation activities such as public swimming or skating, basketball, fitness or open access to gyms
- Permitted programs: Residents and/or community organizations obtain permits for short-term rental of sports and recreation facilities such as sports fields, meeting rooms and arenas

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Recreation facilities: Number of facilities, mix of facility types and age of facilities
- Programming: Variety of recreation program types offered, number and extent of age groups with targeted programming; frequency and times of program offerings; class length; mix of instructional vs. drop-in vs. permitted programming
- Transportation: Access and the number of program locations
- Collective agreements: Differences in wage rates and staffing structures



Recreation Programming

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
	Gross Expenditures Excl Amort			
King	124%	\$	(15)	\$ (5)
Brockton	124%	\$	(4)	\$ (3)
Windsor	112%	\$	(2)	\$ (3)
North Perth	111%	\$	(2)	\$ (1)
Woolwich	98%	\$	0	\$ 0
Lambton Shores	99%	\$	0	\$ 0
Guelph-Eramosa		\$	0	\$ 0
Niagara-on-the-Lake	79%	\$	1	\$ 0
Timmins	48%	\$	0	\$ 0
Caledon	97%	\$	1	\$ 1
Haldimand	60%	\$	2	\$ 1
Milton	94%	\$	3	\$ 2
Sault Ste. Marie	78%	\$	2	\$ 2
Centre Wellington	50%	\$	3	\$ 2
Greenstone	93%	\$	3	\$ 3
Brockville	2%	\$	3	\$ 3
Thorold		\$	3	\$ 3
Brock	58%	\$	6	\$ 4
Owen Sound	60%	\$	4	\$ 4
Quinte West	22%	\$	4	\$ 5
Huntsville	75%	\$	9	\$ 5
Whitby	13%	\$	8	\$ 5
Springwater	56%	\$	10	\$ 5
Brampton	32%	\$	8	\$ 6
Meaford	40%	\$	9	\$ 6
Port Colborne	27%	\$	6	\$ 6
Strathroy-Caradoc	59%	\$	8	\$ 7
Waterloo	76%	\$	11	\$ 7
St. Catharines	7%	\$	7	\$ 7
Norfolk	43%	\$	10	\$ 7
Bracebridge	82%	\$	13	\$ 7
Sarnia	30%	\$	7	\$ 7

Recreation Programming (cont'd)

Municipality	Revenue as %		
	Gross Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Halton Hills	66%	\$ 14	\$ 7
Grimsby	51%	\$ 10	\$ 7
Guelph	64%	\$ 11	\$ 8
West Lincoln	40%	\$ 10	\$ 8
Oshawa	85%	\$ 9	\$ 8
Innisfil	29%	\$ 14	\$ 8
Bancroft	11%	\$ 8	\$ 9
Whitchurch - Stouffville	58%	\$ 20	\$ 9
Oakville	62%	\$ 25	\$ 9
Mississauga	55%	\$ 19	\$ 10
Kincardine	64%	\$ 19	\$ 10
Tay	33%	\$ 13	\$ 10
Collingwood	39%	\$ 17	\$ 10
Greater Sudbury	23%	\$ 11	\$ 10
North Stormont		\$ 17	\$ 11
Chatham-Kent	39%	\$ 13	\$ 11
Belleville	51%	\$ 11	\$ 11
Stratford	36%	\$ 14	\$ 12
Brant	35%	\$ 20	\$ 12
Richmond Hill	48%	\$ 33	\$ 13
Prince Edward County		\$ 21	\$ 13
Markham	53%	\$ 30	\$ 13
Tiny	40%	\$ 40	\$ 13
Peterborough	34%	\$ 14	\$ 14
Orangeville	65%	\$ 18	\$ 14
Kenora	23%	\$ 16	\$ 14
Vaughan	49%	\$ 39	\$ 14
Kingston	30%	\$ 20	\$ 15
Barrie	59%	\$ 20	\$ 15
Gravenhurst	12%	\$ 41	\$ 16
North Dumfries	0%	\$ 30	\$ 16
Burlington	43%	\$ 36	\$ 17

Recreation Programming (cont'd)

Municipality	Revenue as %		Net Costs per	
	Gross Excl	Amort	Capita Excl	Amort
	Excl	Amort	Capita Excl	Amort
	Excl	Amort	Capita Excl	Amort
Fort Erie	-1%	\$	20	\$ 17
Welland	30%	\$	15	\$ 18
Newmarket	67%	\$	34	\$ 18
Toronto	24%	\$	40	\$ 18
Clarington	40%	\$	25	\$ 18
London	46%	\$	20	\$ 19
North Bay	26%	\$	20	\$ 20
Georgina	18%	\$	35	\$ 22
Pelham	22%	\$	32	\$ 23
Pickering	31%	\$	40	\$ 23
Wilmot	7%	\$	36	\$ 23
Penetanguishene	44%	\$	25	\$ 23
East Gwillimbury	0%	\$	60	\$ 25
Lincoln	20%	\$	36	\$ 25
Orillia	39%	\$	32	\$ 27
Saugeen Shores	4%	\$	48	\$ 27
Parry Sound	25%	\$	31	\$ 30
Tillsonburg	70%	\$	30	\$ 30
St. Thomas		\$	24	\$ 30
Cambridge	6%	\$	37	\$ 30
Thunder Bay	25%	\$	30	\$ 32
Brantford	54%	\$	33	\$ 33
Kitchener	14%	\$	38	\$ 33
Hamilton	19%	\$	42	\$ 34
Minto	31%	\$	41	\$ 35
Cornwall	50%	\$	28	\$ 36
St. Marys	50%	\$	64	\$ 61
Espanola	2%	\$	57	\$ 76
Ottawa	23%	\$	125	\$ 76
Ingersoll	36%	\$	73	\$ 79
Elliot Lake	30%	\$	41	\$ 83
Average	46%	\$	21	\$ 16
Median	40%	\$	17	\$ 11

Recreation Facilities—Golf, Marina, Ski Hill
(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

Municipality	Revenue as % Gross Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Greenstone		\$ (5)	\$ (4)
Oshawa		\$ (3)	\$ (3)
Meaford	124%	\$ (5)	\$ (1)
Sarnia	171%	\$ (0)	\$ (0)
Vaughan	536%	\$ (1)	\$ (0)
Ottawa		\$ 0	\$ 0
Haldimand			\$ 0
Brock	94%	\$ 0	\$ 0
Markham		\$ 0	\$ 0
Waterloo	58%	\$ 0	\$ 1
Brampton	65%	\$ 0	\$ 1
Burlington	79%	\$ 1	\$ 1
Hamilton	87%	\$ 1	\$ 1
Mississauga	61%	\$ 3	\$ 2
Oakville	48%	\$ 4	\$ 2
Chatham-Kent		\$ 1	\$ 2
Orillia	218%	\$ (2)	\$ 2
Toronto	41%	\$ 5	\$ 2
Sault Ste. Marie	61%	\$ 1	\$ 3
Kitchener	87%	\$ 2	\$ 3
St. Catharines	47%	\$ 2	\$ 3
Greater Sudbury	47%	\$ 3	\$ 3
London	73%	\$ 2	\$ 3
Barrie	55%	\$ 3	\$ 3
Kingston	79%	\$ 3	\$ 3
Gravenhurst		\$ 9	\$ 3
Prince Edward County	55%	\$ 4	\$ 4
Cornwall	10%	\$ 3	\$ 4
Peterborough		\$ 5	\$ 4
North Bay	10%	\$ 5	\$ 5

Municipality	Revenue as % Gross Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Windsor	81%	\$ 3	\$ 6
Penetanguishene	121%	\$ (3)	\$ 6
Norfolk	40%	\$ 8	\$ 7
Port Colborne	103%	\$ (2)	\$ 7
Belleville	60%	\$ 4	\$ 9
Kincardine	40%	\$ 15	\$ 9
North Perth			\$ 10
Saugeen Shores	76%	\$ 12	\$ 10
Brockville	46%	\$ 10	\$ 10
Elliot Lake		\$ 4	\$ 11
Brantford	47%	\$ 10	\$ 12
Thunder Bay	70%	\$ 7	\$ 13
Parry Sound	6%	\$ 11	\$ 17
Lambton Shores	43%	\$ 36	\$ 18
Georgina	36%	\$ 17	\$ 18
Quinte West	48%	\$ 16	\$ 29
Average	81%	\$ 4	\$ 5
Median	60%	\$ 3	\$ 3

Recreation Facilities—Other

(sorted by net costs per Capita Including Amortization)

Municipality	Revenue as %		Net Costs per		Net Costs per	
	Gross Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort	
St. Marys	131.3%	\$ (73)	\$ (0)	\$ (69)	\$ (0)	
Tiny		\$ 4	\$ 4	\$ 1	\$ 1	
Mapleton	76.4%	\$ 13	\$ 23	\$ 6	\$ 11	
Markham	0.1%	\$ 32	\$ 32	\$ 13	\$ 13	
Puslinch	3.7%	\$ 35	\$ 46	\$ 13	\$ 17	
Springwater	61.7%	\$ 13	\$ 31	\$ 8	\$ 17	
Bancroft	89.5%	\$ 7	\$ 16	\$ 7	\$ 17	
Ottawa		\$ 18	\$ 28	\$ 11	\$ 17	
Vaughan	5.7%	\$ 46	\$ 58	\$ 17	\$ 21	
St. Thomas	81.1%	\$ 7	\$ 18	\$ 9	\$ 22	
Sarnia	61.2%	\$ 22	\$ 22	\$ 22	\$ 22	
Richmond Hill	8.7%	\$ 61	\$ 61	\$ 23	\$ 23	
West Lincoln	33.2%	\$ 27	\$ 32	\$ 21	\$ 24	
East Gwillimbury	56.6%	\$ 34	\$ 61	\$ 14	\$ 26	
Grimsby	48.6%	\$ 33	\$ 43	\$ 23	\$ 30	
Kitchener	59.0%	\$ 24	\$ 35	\$ 21	\$ 30	
Brock	41.0%	\$ 42	\$ 51	\$ 27	\$ 33	
Meaford	37.9%	\$ 36	\$ 54	\$ 22	\$ 33	
Tay		\$ 29	\$ 42	\$ 23	\$ 33	
Grey Highlands	32.0%	\$ 57	\$ 71	\$ 27	\$ 34	
Toronto	7.1%	\$ 69	\$ 80	\$ 31	\$ 36	
North Middlesex	47.7%	\$ 71	\$ 96	\$ 27	\$ 36	
Oakville	2.5%	\$ 81	\$ 99	\$ 30	\$ 37	
Mississauga	16.9%	\$ 56	\$ 72	\$ 29	\$ 37	
Penetanguishene	41.5%	\$ 42	\$ 42	\$ 39	\$ 39	
Lincoln	41.1%	\$ 36	\$ 55	\$ 25	\$ 39	
North Stormont	43.4%	\$ 37	\$ 63	\$ 23	\$ 40	
Whitchurch - Stouffville	42.4%	\$ 60	\$ 89	\$ 27	\$ 41	
Brockton	61.8%	\$ 45	\$ 57	\$ 32	\$ 41	
Hamilton	35.2%	\$ 34	\$ 51	\$ 27	\$ 41	
Guelph	28.4%	\$ 44	\$ 58	\$ 31	\$ 41	
Brockville	53.6%	\$ 28	\$ 42	\$ 28	\$ 43	
Strathroy-Caradoc	57.2%	\$ 40	\$ 52	\$ 33	\$ 43	

Recreation Facilities—Other (cont'd)
(sorted by net costs per Capita, Including Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
	Gross Expenditures	Excl Amort				
	Pickering	39.0%	\$	58	\$	76
Cambridge	38.4%	\$	39	\$	53	\$ 32 \$ 43
Erin	36.2%	\$	72	\$	88	\$ 36 \$ 44
King		\$	122	\$	139	\$ 39 \$ 45
Chatham-Kent	42.5%	\$	43	\$	55	\$ 36 \$ 46
Milton	51.7%	\$	48	\$	85	\$ 26 \$ 46
Barrie	37.0%	\$	45	\$	64	\$ 35 \$ 49
North Dumfries	53.9%	\$	51	\$	95	\$ 27 \$ 51
North Perth	37.5%	\$	96	\$	96	\$ 51 \$ 51
Niagara-on-the-Lake	11.4%	\$	104	\$	135	\$ 40 \$ 52
Burlington	23.1%	\$	79	\$	108	\$ 38 \$ 52
Huntsville	35.8%	\$	59	\$	97	\$ 32 \$ 53
London	5.9%	\$	43	\$	57	\$ 41 \$ 54
Thorold	35.5%	\$	43	\$	59	\$ 40 \$ 54
Middlesex Centre	51.4%	\$	82	\$	115	\$ 40 \$ 56
Wellesley	41.4%	\$	68	\$	94	\$ 41 \$ 56
Halton Hills	38.6%	\$	77	\$	110	\$ 40 \$ 57
Innisfil	29.4%	\$	84	\$	103	\$ 47 \$ 58
Norfolk	2.8%	\$	63	\$	81	\$ 45 \$ 58
Wilmot	50.2%	\$	64	\$	94	\$ 40 \$ 59
Pelham	3.9%	\$	79	\$	84	\$ 56 \$ 59
Whitby	53.4%	\$	55	\$	89	\$ 37 \$ 59
Caledon	21.3%	\$	89	\$	141	\$ 38 \$ 60
Quinte West	22.0%	\$	44	\$	58	\$ 46 \$ 60
Peterborough	69.4%	\$	36	\$	63	\$ 35 \$ 60
Fort Erie	25.7%	\$	54	\$	68	\$ 48 \$ 61
Greater Sudbury	42.7%	\$	53	\$	64	\$ 51 \$ 61
Prince Edward County	9.3%	\$	82	\$	103	\$ 49 \$ 62
Saugeen Shores	36.6%	\$	97	\$	113	\$ 54 \$ 63
Gravenhurst	18.8%	\$	107	\$	168	\$ 41 \$ 64
Guelph-Eramosa	2.2%	\$	107	\$	131	\$ 53 \$ 65
Wainfleet	28.0%	\$	73	\$	100	\$ 48 \$ 65
Orillia	48.7%	\$	44	\$	78	\$ 37 \$ 66

Recreation Facilities—Other (cont'd)
(sorted by net costs per Capita, Including Amortization)

Municipality	Revenue as %				
	Gross Expenditures	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
	Excl Amort	Amort	Amort	Excl Amort	Incl Amort
Collingwood	10.6%	\$ 75	\$ 113	\$ 44	\$ 66
Clarington	32.9%	\$ 73	\$ 93	\$ 55	\$ 70
North Bay	30.3%	\$ 54	\$ 73	\$ 52	\$ 70
Minto	60.2%	\$ 51	\$ 84	\$ 44	\$ 72
Brant	29.9%	\$ 89	\$ 117	\$ 55	\$ 73
Newmarket	0.6%	\$ 111	\$ 139	\$ 58	\$ 73
Wellington North	41.0%	\$ 79	\$ 107	\$ 54	\$ 73
Georgina	24.8%	\$ 96	\$ 116	\$ 62	\$ 75
Brampton	20.0%	\$ 86	\$ 106	\$ 62	\$ 75
Woolwich	39.1%	\$ 94	\$ 124	\$ 57	\$ 75
Thunder Bay	39.5%	\$ 62	\$ 71	\$ 67	\$ 77
Brantford	15.8%	\$ 48	\$ 80	\$ 47	\$ 78
Waterloo	23.4%	\$ 109	\$ 134	\$ 66	\$ 81
Kingston	39.3%	\$ 76	\$ 105	\$ 59	\$ 82
Lambton Shores	1.5%	\$ 146	\$ 208	\$ 59	\$ 84
Centre Wellington	16.9%	\$ 116	\$ 131	\$ 76	\$ 86
Parry Sound	30.1%	\$ 62	\$ 91	\$ 59	\$ 86
Oshawa	11.9%	\$ 82	\$ 110	\$ 70	\$ 94
Bracebridge	13.9%	\$ 132	\$ 177	\$ 71	\$ 95
Orangeville	40.1%	\$ 80	\$ 124	\$ 62	\$ 97
Haldimand	18.6%	\$ 108	\$ 128	\$ 82	\$ 97
Timmins	36.9%	\$ 70	\$ 78	\$ 87	\$ 98
Welland	14.5%	\$ 53	\$ 85	\$ 65	\$ 103
Sault Ste. Marie	20.5%	\$ 74	\$ 92	\$ 84	\$ 105
Kincardine	11.1%	\$ 161	\$ 207	\$ 82	\$ 106
Ingersoll	20.3%	\$ 79	\$ 102	\$ 85	\$ 110
St. Catharines	7.1%	\$ 108	\$ 134	\$ 105	\$ 130
Belleville	27.1%	\$ 93	\$ 130	\$ 94	\$ 130
Kenora	37.4%	\$ 139	\$ 157	\$ 124	\$ 140
Stratford	3.3%	\$ 133	\$ 165	\$ 113	\$ 141
Tillsonburg	0.7%	\$ 117	\$ 139	\$ 119	\$ 141
Cornwall	36.6%	\$ 80	\$ 114	\$ 104	\$ 147
Owen Sound	7.3%	\$ 90	\$ 144	\$ 100	\$ 160
Windsor	39.8%	\$ 86	\$ 114	\$ 121	\$ 162
Elliot Lake	29.8%	\$ 74	\$ 80	\$ 150	\$ 162
Port Colborne	27.3%	\$ 84	\$ 157	\$ 87	\$ 164
Espanola	36.4%	\$ 140	\$ 192	\$ 187	\$ 258
Greenstone	1.1%	\$ 337	\$ 399	\$ 258	\$ 306
Average	32.5%	\$ 68	\$ 92	\$ 50	\$ 67
Median	34.2%	\$ 63	\$ 89	\$ 40	\$ 58

Library

Each municipality's results are influenced to varying degrees by a number of factors including:

- Access: Number and size of branches and hours of operation mean municipalities with lower population densities may require more library branches and more service hours to provide services to residents within a reasonable distance
- Collections: Size and mix, as well as number of languages supported
- Library use: Mix, variety and depth of library uses and the varying amount of staff resources
- Demographics: Socio-economic and cultural make-up of the population served



Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Puslinch	\$ 1	\$ 1	\$ 0	\$ 0
Wellesley	\$ 0	\$ 1	\$ 0	\$ 1
North Middlesex	\$ 4	\$ 4	\$ 1	\$ 1
Lambton Shores	\$ 1	\$ 4	\$ 1	\$ 2
Kincardine	\$ 4	\$ 5	\$ 2	\$ 3
Saugeen Shores	\$ 5	\$ 8	\$ 3	\$ 5
Tiny	\$ 15	\$ 15	\$ 5	\$ 5
Brockton	\$ 8	\$ 8	\$ 6	\$ 6
Grey Highlands	\$ 26	\$ 32	\$ 13	\$ 15
Gravenhurst	\$ 53	\$ 61	\$ 20	\$ 23
North Perth	\$ 50	\$ 51	\$ 27	\$ 27
Tay	\$ 33	\$ 37	\$ 27	\$ 30
Parry Sound	\$ 28	\$ 34	\$ 26	\$ 32
Brock	\$ 49	\$ 53	\$ 31	\$ 34
Bancroft	\$ 28	\$ 33	\$ 30	\$ 35
Meaford	\$ 55	\$ 58	\$ 34	\$ 36
Penetanguishene	\$ 41	\$ 47	\$ 38	\$ 44
Wainfleet	\$ 62	\$ 68	\$ 40	\$ 45
St. Marys	\$ 58	\$ 68	\$ 55	\$ 64
Greenstone	\$ 74	\$ 84	\$ 57	\$ 64
Espanola	\$ 52	\$ 53	\$ 70	\$ 71
Elliot Lake	\$ 37	\$ 45	\$ 75	\$ 91
Population < 15,000				
Average	\$ 31	\$ 35	\$ 26	\$ 29
Median	\$ 31	\$ 36	\$ 26	\$ 29

Library—(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Strathroy-Caradoc	\$ (3)	\$ (1)	\$ (2)	\$ (1)
Middlesex Centre	\$ 1	\$ 1	\$ 0	\$ 1
Niagara-on-the-Lake	\$ 26	\$ 32	\$ 10	\$ 12
Springwater	\$ 27	\$ 28	\$ 15	\$ 16
West Lincoln	\$ 22	\$ 26	\$ 17	\$ 20
East Gwillimbury	\$ 51	\$ 59	\$ 21	\$ 25
Grimsby	\$ 32	\$ 37	\$ 22	\$ 26
King	\$ 75	\$ 82	\$ 24	\$ 26
Bracebridge	\$ 46	\$ 51	\$ 24	\$ 28
Prince Edward County	\$ 42	\$ 47	\$ 26	\$ 28
Thorold	\$ 28	\$ 33	\$ 26	\$ 30
Huntsville	\$ 46	\$ 56	\$ 25	\$ 30
Lincoln	\$ 44	\$ 51	\$ 31	\$ 36
Pelham	\$ 49	\$ 55	\$ 34	\$ 39
Brockville	\$ 35	\$ 38	\$ 35	\$ 39
Kenora	\$ 39	\$ 44	\$ 35	\$ 39
Port Colborne	\$ 33	\$ 38	\$ 35	\$ 39
Owen Sound	\$ 34	\$ 36	\$ 38	\$ 39
Collingwood	\$ 64	\$ 84	\$ 38	\$ 49
Population 15,000 - 29,999				
Average	\$ 36	\$ 42	\$ 24	\$ 27
Median	\$ 35	\$ 38	\$ 25	\$ 28

Library (cont'd)—(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Sarnia	\$ 4	\$ 4	\$ 4	\$ 4
Whitchurch - Stouffville	\$ 31	\$ 35	\$ 14	\$ 16
Newmarket	\$ 34	\$ 39	\$ 18	\$ 20
Caledon	\$ 46	\$ 50	\$ 20	\$ 21
Haldimand	\$ 27	\$ 32	\$ 20	\$ 24
Clarington	\$ 28	\$ 35	\$ 21	\$ 26
Norfolk	\$ 37	\$ 41	\$ 26	\$ 29
Quinte West	\$ 25	\$ 30	\$ 26	\$ 31
Georgina	\$ 43	\$ 48	\$ 28	\$ 31
Brant	\$ 44	\$ 51	\$ 27	\$ 32
Peterborough	\$ 31	\$ 36	\$ 29	\$ 35
Halton Hills	\$ 57	\$ 73	\$ 30	\$ 38
Pickering	\$ 64	\$ 70	\$ 36	\$ 40
Orangeville	\$ 48	\$ 55	\$ 37	\$ 43
Sault Ste. Marie	\$ 35	\$ 38	\$ 40	\$ 43
Fort Erie	\$ 44	\$ 50	\$ 39	\$ 44
North Bay	\$ 43	\$ 47	\$ 41	\$ 45
Belleville	\$ 37	\$ 46	\$ 37	\$ 46
Timmins	\$ 37	\$ 41	\$ 47	\$ 51
Welland	\$ 42	\$ 42	\$ 51	\$ 51
Cornwall	\$ 34	\$ 41	\$ 44	\$ 54
Innisfil	\$ 85	\$ 102	\$ 47	\$ 57
Stratford	\$ 71	\$ 78	\$ 60	\$ 67
St. Thomas	\$ 57	\$ 59	\$ 72	\$ 74
Orillia	\$ 71	\$ 103	\$ 60	\$ 87
Population 30,000 - 99,999				
Average	\$ 43	\$ 50	\$ 35	\$ 40
Median	\$ 42	\$ 46	\$ 36	\$ 40

Library (cont'd)—(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Markham	\$ 36	\$ 36	\$ 15	\$ 15
Oakville	\$ 46	\$ 50	\$ 17	\$ 19
Brampton	\$ 24	\$ 30	\$ 17	\$ 21
Richmond Hill	\$ 57	\$ 57	\$ 22	\$ 22
Milton	\$ 33	\$ 42	\$ 18	\$ 23
Vaughan	\$ 56	\$ 65	\$ 21	\$ 24
Whitby	\$ 35	\$ 40	\$ 24	\$ 26
Toronto	\$ 60	\$ 60	\$ 27	\$ 27
Mississauga	\$ 47	\$ 54	\$ 24	\$ 28
Burlington	\$ 52	\$ 61	\$ 25	\$ 30
Ottawa	\$ 47	\$ 49	\$ 29	\$ 30
Waterloo	\$ 45	\$ 58	\$ 27	\$ 35
St. Catharines	\$ 30	\$ 36	\$ 29	\$ 35
Chatham-Kent	\$ 42	\$ 47	\$ 35	\$ 39
Kingston	\$ 44	\$ 55	\$ 34	\$ 43
Barrie	\$ 47	\$ 57	\$ 36	\$ 44
Brantford	\$ 36	\$ 45	\$ 35	\$ 44
Hamilton	\$ 47	\$ 57	\$ 38	\$ 46
Greater Sudbury	\$ 42	\$ 51	\$ 40	\$ 49
Kitchener	\$ 47	\$ 57	\$ 41	\$ 49
Oshawa	\$ 51	\$ 58	\$ 44	\$ 50
Guelph	\$ 61	\$ 70	\$ 44	\$ 50
London	\$ 47	\$ 56	\$ 45	\$ 53
Cambridge	\$ 62	\$ 65	\$ 51	\$ 53
Windsor	\$ 36	\$ 42	\$ 51	\$ 60
Thunder Bay	\$ 53	\$ 60	\$ 58	\$ 65
Population > 100,000				
Average	\$ 46	\$ 52	\$ 32	\$ 38
Median	\$ 47	\$ 55	\$ 32	\$ 37

Museums (Sorted by Net Costs per \$100,000 CVA, Including Amortization)

Municipality	Revenue as		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
	% Gross Expenditures	Excl Amort				
Burlington			\$ (3)	\$ (3)	\$ (1)	\$ (1)
Wellesley	92%		\$ 0	\$ 0	\$ 0	\$ 0
Barrie			\$ 1	\$ 1	\$ 1	\$ 1
Cambridge			\$ 0	\$ 1	\$ 0	\$ 1
Mississauga	16%		\$ 2	\$ 2	\$ 1	\$ 1
London	9%		\$ 1	\$ 1	\$ 1	\$ 1
Oakville	15%		\$ 3	\$ 3	\$ 1	\$ 1
Oshawa				\$ 1		\$ 1
North Bay			\$ 1	\$ 1	\$ 1	\$ 1
Greater Sudbury	19%		\$ 1	\$ 1	\$ 1	\$ 1
Thunder Bay			\$ 1	\$ 1	\$ 1	\$ 1
Markham	30%		\$ 4	\$ 4	\$ 2	\$ 2
Newmarket	5%		\$ 4	\$ 4	\$ 2	\$ 2
Toronto	9%		\$ 3	\$ 4	\$ 2	\$ 2
King	23%		\$ 6	\$ 6	\$ 2	\$ 2
Ottawa	8%		\$ 3	\$ 3	\$ 2	\$ 2
Clarington	20%		\$ 3	\$ 3	\$ 2	\$ 2
Minto			\$ 3	\$ 3	\$ 2	\$ 2
Cornwall			\$ 2	\$ 2	\$ 3	\$ 3
Brantford	20%		\$ 3	\$ 3	\$ 3	\$ 3
Kingston	14%		\$ 4	\$ 4	\$ 3	\$ 3
Waterloo	4%		\$ 4	\$ 5	\$ 3	\$ 3
Parry Sound			\$ 5	\$ 5	\$ 4	\$ 4
Windsor			\$ 3	\$ 3	\$ 5	\$ 5
Chatham-Kent	9%		\$ 6	\$ 6	\$ 5	\$ 5
Pickering	19%		\$ 9	\$ 9	\$ 5	\$ 5
Hamilton	17%		\$ 5	\$ 6	\$ 4	\$ 5
Strathroy-Caradoc	5%		\$ 6	\$ 6	\$ 5	\$ 5
Whitchurch - Stouffville	29%		\$ 7	\$ 12	\$ 3	\$ 5
Meaford	20%		\$ 8	\$ 9	\$ 5	\$ 6

Museums (Sorted by Net Costs per \$100,000 CVA, Including Amortization) (cont'd)

Municipality	Revenue as		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort			
	% Gross Expenditures Excl Amort								
Owen Sound		\$	4	\$	5	\$	4	\$	6
Lincoln	21%	\$	8	\$	9	\$	6	\$	6
Grimsby	16%	\$	9	\$	10	\$	7	\$	7
Guelph	17%	\$	8	\$	11	\$	6	\$	8
Belleville	13%	\$	7	\$	8	\$	7	\$	8
Peterborough	23%	\$	8	\$	8	\$	8	\$	8
Collingwood	16%	\$	12	\$	14	\$	7	\$	8
Bancroft		\$	9	\$	9	\$	9	\$	9
Huntsville	32%	\$	17	\$	19	\$	9	\$	11
Prince Edward County	16%	\$	18	\$	21	\$	11	\$	13
St. Catharines	5%	\$	13	\$	14	\$	12	\$	14
Norfolk	13%	\$	17	\$	20	\$	12	\$	14
Brockville	19%	\$	15	\$	15	\$	15	\$	15
Gravenhurst		\$	25	\$	40	\$	9	\$	15
Port Colborne	30%	\$	14	\$	16	\$	15	\$	16
St. Marys	26%	\$	16	\$	19	\$	15	\$	18
Penetanguishene	18%	\$	19	\$	19	\$	17	\$	18
Timmins	18%	\$	12	\$	14	\$	16	\$	18
Ingersoll	14%	\$	17	\$	18	\$	18	\$	19
Tillsonburg	15%	\$	19	\$	19	\$	19	\$	20
Kenora	29%	\$	25	\$	26	\$	22	\$	23
Elliot Lake	5%	\$	16	\$	16	\$	32	\$	33
Average	19%	\$	8	\$	9	\$	7	\$	7
Median	17%	\$	6	\$	6	\$	5	\$	5
Region Halton	3%	\$	2	\$	2	\$	1	\$	1
Region Waterloo	10%	\$	14	\$	17	\$	11	\$	13
Region Average	6%	\$	8	\$	9	\$	6	\$	7
Region Median	6%	\$	8	\$	9	\$	6	\$	7
Simcoe County	14%	\$	7	\$	7	\$	4	\$	4
Dufferin County	8%	\$	16	\$	17	\$	10	\$	10
Wellington County	8%	\$	8	\$	9	\$	11	\$	12
Bruce County	11%	\$	29	\$	35	\$	15	\$	19
Elgin County	13%	\$	5	\$	5				
County Average	11%	\$	13	\$	15	\$	10	\$	11
County Median	11%	\$	8	\$	9	\$	10	\$	11

Cultural Services

(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

Municipality	Revenue as		Net Costs per		Net Costs per		Net Costs per	
	% Gross Expenditures Excl Amort	Capita Excl Amort	Capita Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	
Saugeen Shores	58%	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
Springwater	2%	\$ 1	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	
North Dumfries		\$ 1	\$ 1	\$ 0	\$ 1	\$ 0	\$ 1	
Brockton	25%	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	
Sarnia		\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	
Erin	56%	\$ 2	\$ 2	\$ 1	\$ 1	\$ 1	\$ 1	
Tiny		\$ 3	\$ 3	\$ 1	\$ 1	\$ 1	\$ 1	
Bracebridge		\$ 2	\$ 2	\$ 1	\$ 1	\$ 1	\$ 1	
Lincoln		\$ 2	\$ 2	\$ 1	\$ 1	\$ 1	\$ 1	
Richmond Hill	77%	\$ 4	\$ 4	\$ 1	\$ 1	\$ 1	\$ 1	
Bancroft		\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 2	
Grey Highlands	63%	\$ 3	\$ 3	\$ 2	\$ 2	\$ 2	\$ 2	
Belleville	6%	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	
Niagara-on-the-Lake	78%	\$ 6	\$ 6	\$ 2	\$ 2	\$ 2	\$ 2	
Clarington	34%	\$ 3	\$ 3	\$ 2	\$ 2	\$ 2	\$ 3	
Vaughan	15%	\$ 7	\$ 8	\$ 3	\$ 3	\$ 3	\$ 3	
Brant	4%	\$ 5	\$ 5	\$ 3	\$ 3	\$ 3	\$ 3	
St. Marys	54%	\$ 3	\$ 3	\$ 3	\$ 3	\$ 3	\$ 3	
Markham	46%	\$ 9	\$ 9	\$ 4	\$ 4	\$ 4	\$ 4	
Cornwall		\$ 3	\$ 3	\$ 4	\$ 4	\$ 4	\$ 4	
Cambridge	23%	\$ 4	\$ 5	\$ 3	\$ 3	\$ 3	\$ 4	
Newmarket	32%	\$ 7	\$ 7	\$ 4	\$ 4	\$ 4	\$ 4	
Minto	89%	\$ 2	\$ 5	\$ 2	\$ 2	\$ 2	\$ 4	
St. Thomas		\$ 2	\$ 3	\$ 2	\$ 2	\$ 2	\$ 4	
Pelham	5%	\$ 6	\$ 6	\$ 5	\$ 5	\$ 5	\$ 5	
Kitchener	95%	\$ 2	\$ 5	\$ 2	\$ 2	\$ 2	\$ 5	
Halton Hills	23%	\$ 7	\$ 9	\$ 4	\$ 4	\$ 4	\$ 5	
Mississauga	33%	\$ 8	\$ 11	\$ 4	\$ 4	\$ 4	\$ 5	
Oakville	43%	\$ 15	\$ 15	\$ 5	\$ 5	\$ 5	\$ 6	
Whitchurch - Stouffville	24%	\$ 11	\$ 14	\$ 5	\$ 5	\$ 5	\$ 6	
Thorold	7%	\$ 5	\$ 7	\$ 5	\$ 5	\$ 5	\$ 6	
Orangeville		\$ 8	\$ 8	\$ 7	\$ 7	\$ 7	\$ 7	
Waterloo	7%	\$ 11	\$ 11	\$ 7	\$ 7	\$ 7	\$ 7	
Wilmot	23%	\$ 11	\$ 11	\$ 7	\$ 7	\$ 7	\$ 7	
North Bay		\$ 8	\$ 8	\$ 7	\$ 7	\$ 7	\$ 7	
Grimsby	25%	\$ 10	\$ 11	\$ 7	\$ 7	\$ 7	\$ 7	

Cultural Services (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

Municipality	Revenue as		Net Costs per		Net Costs per	
	% Gross Expenditures Excl Amort	Capita Excl Amort	Capita Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort	
Georgina	15%	\$ 13	\$ 14	\$ 8	\$ 9	
Oshawa	2%	\$ 11	\$ 11	\$ 9	\$ 9	
Brampton	23%	\$ 10	\$ 13	\$ 7	\$ 9	
Centre Wellington	11%	\$ 14	\$ 14	\$ 9	\$ 9	
Greater Sudbury	1%	\$ 10	\$ 10	\$ 9	\$ 10	
Huntsville	35%	\$ 17	\$ 18	\$ 9	\$ 10	
Quinte West		\$ 10	\$ 10	\$ 11	\$ 11	
Chatham-Kent	57%	\$ 9	\$ 13	\$ 7	\$ 11	
Milton	29%	\$ 15	\$ 21	\$ 8	\$ 12	
Welland		\$ 10	\$ 10	\$ 12	\$ 12	
Kincardine	3%	\$ 19	\$ 25	\$ 10	\$ 13	
Greenstone		\$ 17	\$ 17	\$ 13	\$ 13	
Port Colborne	20%	\$ 10	\$ 13	\$ 11	\$ 14	
Burlington	33%	\$ 24	\$ 31	\$ 12	\$ 15	
Hamilton	4%	\$ 18	\$ 19	\$ 15	\$ 15	
Fort Erie	6%	\$ 16	\$ 18	\$ 14	\$ 16	
London	26%	\$ 14	\$ 18	\$ 14	\$ 17	
Collingwood	30%	\$ 28	\$ 28	\$ 17	\$ 17	
Haldimand	7%	\$ 22	\$ 22	\$ 17	\$ 17	
Toronto	38%	\$ 38	\$ 40	\$ 17	\$ 18	
Gravenhurst	33%	\$ 45	\$ 53	\$ 17	\$ 20	
Ottawa	6%	\$ 31	\$ 33	\$ 19	\$ 20	
Espanola	7%	\$ 16	\$ 16	\$ 21	\$ 21	
Meaford	55%	\$ 32	\$ 35	\$ 20	\$ 22	
Brockville	65%	\$ 15	\$ 22	\$ 15	\$ 22	
Stratford		\$ 30	\$ 30	\$ 25	\$ 25	
Barrie	9%	\$ 30	\$ 33	\$ 23	\$ 25	
Sault Ste. Marie	18%	\$ 22	\$ 23	\$ 25	\$ 26	
Windsor	1%	\$ 19	\$ 20	\$ 27	\$ 28	
Guelph	19%	\$ 37	\$ 40	\$ 27	\$ 29	
Kingston	31%	\$ 34	\$ 39	\$ 27	\$ 31	
St. Catharines	48%	\$ 25	\$ 36	\$ 25	\$ 35	
Peterborough	2%	\$ 31	\$ 38	\$ 30	\$ 37	
Brantford	25%	\$ 37	\$ 39	\$ 36	\$ 39	
Orillia	31%	\$ 42	\$ 52	\$ 35	\$ 44	
Thunder Bay	49%	\$ 39	\$ 42	\$ 43	\$ 46	
Owen Sound	17%	\$ 42	\$ 44	\$ 46	\$ 49	
Elliot Lake	33%	\$ 29	\$ 37	\$ 59	\$ 75	
Parry Sound	53%	\$ 85	\$ 132	\$ 80	\$ 125	
Average	29%	\$ 15	\$ 18	\$ 12	\$ 15	
Median	25%	\$ 10	\$ 11	\$ 7	\$ 9	

Planning

Each municipality's results are influenced to varying degrees by a number of factors, including:

- **Municipal governance:** Single-tier vs. upper or two-tier; the review process can be impacted by the requirement for a dual role; some types of applications are not processed by upper-tier governments
- **Organization structure:** Differing models can affect both the application review process, i.e. departments outside of Planning, and the number of activities beyond application processing including growth management
- **Public consultation:** Costs to process an application can be impacted by local Council decisions regarding opportunities for public input to the planning process
- **Application variables:** Type, mix, and complexity (in terms of scope and magnitude) of applications received



Planning

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

Municipality	Revenue as % Gross Expend Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
North Dumfries	289%	\$ (39)	\$ (20)
North Middlesex	275%	\$ (29)	\$ (11)
Grey Highlands		\$ (9)	\$ (4)
Penetanguishene	109%	\$ (3)	\$ (3)
Wellington North	261%	\$ (3)	\$ (2)
Lambton Shores	548%	\$ (4)	\$ (2)
Sarnia	104%	\$ (0)	\$ (0)
Minto	116%	\$ (0)	\$ (0)
Strathroy-Caradoc	99%	\$ 0	\$ 0
North Perth	85%	\$ 1	\$ 1
Brock	85%	\$ 1	\$ 1
Mapleton	51%	\$ 6	\$ 3
Tillsonburg	40%	\$ 3	\$ 3
Caledon	91%	\$ 6	\$ 3
Woolwich	81%	\$ 5	\$ 3
Puslinch	63%	\$ 11	\$ 4
Markham	70%	\$ 10	\$ 4
Saugeen Shores	29%	\$ 8	\$ 4
Vaughan	80%	\$ 12	\$ 4
Wilmot	30%	\$ 8	\$ 5
Orangeville	65%	\$ 7	\$ 5
Stouffville	68%	\$ 11	\$ 5
Mississauga	40%	\$ 10	\$ 5
Milton	72%	\$ 11	\$ 6
West Lincoln	73%	\$ 8	\$ 6
Newmarket	1%	\$ 12	\$ 6
Wellesley	19%	\$ 11	\$ 7
Guelph-Eramosa	23%	\$ 14	\$ 7
North Stormont	15%	\$ 12	\$ 8
Middlesex Centre	44%	\$ 16	\$ 8
Kincardine	26%	\$ 16	\$ 8
Brampton	35%	\$ 11	\$ 8
Springwater	48%	\$ 15	\$ 8
Brockton	5%	\$ 12	\$ 8
Cambridge	30%	\$ 11	\$ 9
Lincoln	51%	\$ 13	\$ 9
Burlington	47%	\$ 19	\$ 9

Municipality	Revenue as % Gross Expend Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Tiny	16%	\$ 30	\$ 10
King	27%	\$ 31	\$ 10
Kitchener	44%	\$ 12	\$ 11
Oakville	47%	\$ 29	\$ 11
Whitby	27%	\$ 16	\$ 11
Georgina	37%	\$ 17	\$ 11
Owen Sound	33%	\$ 11	\$ 12
Oshawa	33%	\$ 15	\$ 13
Grimsby	40%	\$ 18	\$ 13
Centre Wellington	24%	\$ 19	\$ 13
Gravenhurst	31%	\$ 36	\$ 14
Pickering	24%	\$ 24	\$ 14
Huntsville	1%	\$ 25	\$ 14
Waterloo	36%	\$ 23	\$ 14
Richmond Hill	32%	\$ 38	\$ 14
Pelham	37%	\$ 21	\$ 15
St. Catharines	34%	\$ 15	\$ 15
Collingwood	27%	\$ 25	\$ 15
Wainfleet	30%	\$ 22	\$ 15
Innisfil	70%	\$ 26	\$ 15
Meaford	20%	\$ 24	\$ 15
Niagara-on-the-Lake	36%	\$ 39	\$ 15
Erin	15%	\$ 31	\$ 15
Thorold	36%	\$ 17	\$ 16
Clarington	31%	\$ 24	\$ 18
Bracebridge	20%	\$ 33	\$ 18
East Gwillimbury	27%	\$ 46	\$ 19
Port Colborne	25%	\$ 19	\$ 19
Halton Hills	17%	\$ 38	\$ 20
Fort Erie	43%	\$ 23	\$ 21
Bancroft	5%	\$ 21	\$ 22
Welland	22%	\$ 23	\$ 28
Tay	18%	\$ 48	\$ 38
Lower Tier			
Average	60%	\$ 15	\$ 9
Median	36%	\$ 14	\$ 9

Planning (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

Municipality	Revenue as % Gross Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Espanola	51%	\$ 2	\$ 3
Chatham-Kent	45%	\$ 5	\$ 4
Belleville	67%	\$ 6	\$ 6
Toronto	41%	\$ 16	\$ 7
County	48%	\$ 14	\$ 8
Barrie	52%	\$ 13	\$ 10
Stratford		\$ 12	\$ 10
Elliot Lake		\$ 5	\$ 10
Sault Ste. Marie	28%	\$ 9	\$ 11
Ottawa	42%	\$ 20	\$ 12
St. Thomas	43%	\$ 11	\$ 14
Orillia	31%	\$ 17	\$ 14
Greenstone		\$ 19	\$ 14
North Bay	9%	\$ 16	\$ 15
Kingston	30%	\$ 19	\$ 15
Brant	35%	\$ 24	\$ 15
Norfolk	15%	\$ 21	\$ 15
Haldimand	37%	\$ 20	\$ 15
Quinte West	20%	\$ 15	\$ 15
Thunder Bay	9%	\$ 15	\$ 17
Guelph	15%	\$ 24	\$ 17
Cornwall	17%	\$ 13	\$ 18
Hamilton	39%	\$ 22	\$ 18
Brantford	25%	\$ 19	\$ 19
London	14%	\$ 20	\$ 19
Greater Sudbury	15%	\$ 23	\$ 22
Parry Sound	11%	\$ 25	\$ 23
Windsor	22%	\$ 17	\$ 24
Timmins	16%	\$ 20	\$ 25
Kenora	12%	\$ 32	\$ 28
Brockville	8%	\$ 32	\$ 32
St. Marys		\$ 35	\$ 33
Peterborough	8%	\$ 35	\$ 33
Single Tier Average	28%	\$ 18	\$ 16
Single Tier Median	25%	\$ 19	\$ 15

Municipality	Revenue as % Gross Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Region York	58%	\$ 3	\$ 1
Region Peel	14%	\$ 4	\$ 2
Region Durham	13%	\$ 7	\$ 5
District Muskoka	10%	\$ 23	\$ 6
Region Waterloo	11%	\$ 8	\$ 6
Region Halton	8%	\$ 16	\$ 7
Region Niagara	7%	\$ 20	\$ 17
Region Average	17%	\$ 12	\$ 6
Region Median	11%	\$ 8	\$ 6
Dufferin County		\$ 1	\$ 1
Simcoe County	4%	\$ 7	\$ 4
Grey County	11%	\$ 7	\$ 4
Wellington County	19%	\$ 7	\$ 10
Bruce County	11%	\$ 27	\$ 15
Elgin County		\$ 5	
County Average	11%	\$ 9	\$ 7
County Median	11%	\$ 7	\$ 4

Commercial and Industrial

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Brantford	120%	\$ (16)	\$ (16)
Chatham-Kent	151%	\$ (11)	\$ (9)
Wellington North	117%	\$ (3)	\$ (2)
Sarnia	41%	\$ 0	\$ 0
Richmond Hill	36%	\$ 1	\$ 1
Markham	12%	\$ 1	\$ 1
Middlesex Centre		\$ 3	\$ 1
Tiny		\$ 4	\$ 1
Newmarket		\$ 3	\$ 2
Oshawa		\$ 2	\$ 2
Grimsby	10%	\$ 3	\$ 2
Vaughan	2%	\$ 8	\$ 3
East Gwillimbury		\$ 8	\$ 3
Mississauga	13%	\$ 7	\$ 3
Caledon	4%	\$ 9	\$ 4
Whitby		\$ 6	\$ 4
Lambton Shores	3%	\$ 9	\$ 4
Whitchurch - Stouffville	0%	\$ 9	\$ 4
Burlington	5%	\$ 9	\$ 4
Oakville	14%	\$ 13	\$ 5
Mapleton		\$ 10	\$ 5
Tay		\$ 6	\$ 5
Huntsville	24%	\$ 10	\$ 6
Thorold	0%	\$ 7	\$ 6
Milton	14%	\$ 12	\$ 7
Halton Hills	0%	\$ 14	\$ 7
Woolwich	21%	\$ 13	\$ 8
Clarington	1%	\$ 10	\$ 8

Commercial and Industrial (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

Municipality	Revenues as a % of Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Lincoln		\$ 11	\$ 8
Toronto	10%	\$ 18	\$ 8
Collingwood	24%	\$ 15	\$ 9
Brampton	6%	\$ 13	\$ 9
Kenora		\$ 10	\$ 9
Centre Wellington	2%	\$ 15	\$ 10
Innisfil	10%	\$ 18	\$ 10
Georgina		\$ 16	\$ 10
Gravenhurst	7%	\$ 28	\$ 11
Barrie	10%	\$ 15	\$ 12
Brockton	8%	\$ 17	\$ 12
Strathroy-Caradoc	7%	\$ 15	\$ 12
Waterloo	28%	\$ 20	\$ 12
St. Catharines	20%	\$ 13	\$ 12
Norfolk	9%	\$ 18	\$ 13
Orangeville	18%	\$ 16	\$ 13
Guelph	8%	\$ 18	\$ 13
Meaford		\$ 23	\$ 14
Cambridge	5%	\$ 17	\$ 14
North Bay	7%	\$ 16	\$ 15
Haldimand	2%	\$ 22	\$ 16
Espanola		\$ 12	\$ 17
Peterborough	30%	\$ 19	\$ 18
Ingersoll	8%	\$ 17	\$ 18
Hamilton	13%	\$ 24	\$ 19
Kincardine	13%	\$ 39	\$ 20
Ottawa	1%	\$ 33	\$ 20
Tillsonburg	16%	\$ 21	\$ 21

Commercial and Industrial (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

Municipality	Revenues as a		Net Costs per		Net Costs per	
	% of Expenditures Excl Amort		Capita Excl Amort		\$100,000 CVA Excl Amort	
Prince Edward County	41%	\$	35	\$	21	
Saugeen Shores	1%	\$	38	\$	22	
Welland	0%	\$	18	\$	22	
Kingston	5%	\$	29	\$	22	
Windsor	1%	\$	17	\$	24	
Greater Sudbury	27%	\$	25	\$	24	
Fort Erie	4%	\$	27	\$	24	
Bancroft	19%	\$	25	\$	26	
Kitchener	3%	\$	31	\$	26	
Owen Sound	27%	\$	27	\$	29	
London	33%	\$	34	\$	32	
Bracebridge	25%	\$	63	\$	34	
Sault Ste. Marie		\$	33	\$	38	
Port Colborne	49%	\$	37	\$	38	
Minto	22%	\$	45	\$	39	
Belleville	1%	\$	40	\$	41	
Cornwall	16%	\$	31	\$	41	
Thunder Bay	37%	\$	39	\$	42	
Brockville	35%	\$	53	\$	53	
St. Marys	3%	\$	61	\$	57	
Brant	1%	\$	93	\$	57	
Orillia	8%	\$	70	\$	59	
Elliot Lake	8%	\$	29	\$	60	
Parry Sound		\$	74	\$	70	
Timmins	70%	\$	60	\$	75	
Stratford	13%	\$	89	\$	76	
Average	19%	\$	22	\$	18	
Median	10%	\$	17	\$	12	

Commercial and Industrial (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Region York	14%	\$ 3	\$ 1
District Muskoka		\$ 5	\$ 1
Region Halton	11%	\$ 4	\$ 2
Region Durham	3%	\$ 6	\$ 4
Region Niagara	2%	\$ 5	\$ 4
Region Average	7%	\$ 4	\$ 2
Region Median	7%	\$ 5	\$ 2
Dufferin County		\$ 5	\$ 3
Simcoe County	4%	\$ 6	\$ 3
Grey County	3%	\$ 16	\$ 9
Bruce County	25%	\$ 19	\$ 10
Elgin County	12%	\$ 24	
County Average	11%	\$ 14	\$ 6
County Median	8%	\$ 16	\$ 6

Building Permit and Inspection Services

Municipalities	Net Costs per \$100,000 CVA Incl Amort	Net Costs per Capita Incl Amort	Municipalities	Net Costs per \$100,000 CVA Incl Amort	Net Costs per Capita Incl Amort
Strathroy-Caradoc	\$ (27)	\$ (32)	Welland	\$ 19	\$ 16
Middlesex Centre	\$ (10)	\$ (21)	Meaford	\$ 10	\$ 16
Whitby	\$ (3)	\$ (5)	Brampton	\$ 12	\$ 16
Markham	\$ (1)	\$ (3)	St. Catharines	\$ 16	\$ 16
Newmarket	\$ (2)	\$ (3)	Mississauga	\$ 9	\$ 17
Quinte West	\$ (2)	\$ (2)	Stratford	\$ 14	\$ 17
Haldimand	\$ (1)	\$ (2)	Ingersoll	\$ 18	\$ 17
Port Colborne	\$ (2)	\$ (2)	Barrie	\$ 13	\$ 17
Waterloo	\$ (0)	\$ (1)	Kenora	\$ 16	\$ 17
Brock	\$ 0	\$ 0	Pickering	\$ 10	\$ 18
Wellington North	\$ 0	\$ 1	Ottawa	\$ 11	\$ 18
Wilmot	\$ 1	\$ 2	Timmins	\$ 22	\$ 18
Sault Ste. Marie	\$ 2	\$ 2	Kitchener	\$ 16	\$ 18
Niagara-on-the-Lake	\$ 1	\$ 2	Peterborough	\$ 18	\$ 18
North Dumfries	\$ 2	\$ 3	Toronto	\$ 8	\$ 19
Sarnia	\$ 8	\$ 8	Windsor	\$ 27	\$ 19
Greenstone	\$ 8	\$ 11	Woolwich	\$ 12	\$ 20
Grimsby	\$ 9	\$ 13	Tillsonburg	\$ 21	\$ 21
London	\$ 12	\$ 13	Greater Sudbury	\$ 20	\$ 21
Chatham-Kent	\$ 11	\$ 13	Fort Erie	\$ 19	\$ 21
Cambridge	\$ 12	\$ 14	Collingwood	\$ 13	\$ 21
Burlington	\$ 7	\$ 14	Penetanguishene	\$ 20	\$ 22
Owen Sound	\$ 16	\$ 15	Lambton Shores	\$ 9	\$ 22
Thunder Bay	\$ 16	\$ 15	Belleville	\$ 23	\$ 23
Brantford	\$ 15	\$ 15	Guelph-Eramosa	\$ 12	\$ 23
Oshawa	\$ 13	\$ 15	Guelph	\$ 17	\$ 23
North Bay	\$ 15	\$ 15	Elliot Lake	\$ 47	\$ 23
Clarington	\$ 12	\$ 15	Hamilton	\$ 19	\$ 24
Brockton	\$ 11	\$ 16	St. Thomas	\$ 30	\$ 24
Orillia	\$ 13	\$ 16	Lincoln	\$ 17	\$ 25

Building Permit and Inspection Services (cont'd)

Municipalities	Net Costs per \$100,000 CVA Incl Amort	Net Costs per Capita Incl Amort
Espanola	\$ 33	\$ 25
West Lincoln	\$ 19	\$ 25
Norfolk	\$ 18	\$ 25
Thorold	\$ 23	\$ 25
Whitchurch - Stouffville	\$ 12	\$ 25
Prince Edward County	\$ 15	\$ 25
St. Marys	\$ 24	\$ 26
North Stormont	\$ 16	\$ 26
Kingston	\$ 21	\$ 26
Springwater	\$ 15	\$ 27
Bancroft	\$ 28	\$ 27
Pelham	\$ 19	\$ 27
Erin	\$ 13	\$ 27
Kincardine	\$ 14	\$ 28
Parry Sound	\$ 26	\$ 28
Tay	\$ 22	\$ 28
Georgina	\$ 18	\$ 29
Cornwall	\$ 38	\$ 29
Centre Wellington	\$ 19	\$ 29
Bracebridge	\$ 16	\$ 30
Wellesley	\$ 19	\$ 32
King	\$ 11	\$ 33
Wainfleet	\$ 22	\$ 33
Huntsville	\$ 18	\$ 34
Brant	\$ 21	\$ 34
Oakville	\$ 13	\$ 35
Saugeen Shores	\$ 20	\$ 36
Halton Hills	\$ 19	\$ 36
Caledon	\$ 16	\$ 37
Milton	\$ 20	\$ 37
Tiny	\$ 14	\$ 43
Gravenhurst	\$ 17	\$ 45
Mapleton	\$ 22	\$ 46
Puslinch	\$ 17	\$ 48
Innisfil	\$ 27	\$ 49
Minto	\$ 60	\$ 70
East Gwillimbury	\$ 34	\$ 81
Average	\$ 15	\$ 21
Median	\$ 16	\$ 21

Select User Fees and Revenue Information



User Fees

Analyzing the revenue structure will help to identify the following types of problems:

- Deterioration of revenue base
- Practices and policies that may adversely affect revenue yields
- Poor revenue-estimating practices
- Efficiency of the collection and administration of revenues
- Overdependence on intergovernmental revenue sources
- User fees that are not covering the cost of services
- Changes in the tax burden on various segments of the population

This section includes:

- *Development Charges*
- *Building Permit Fees*
- *Commercial Solid Waste Tipping Fees*
- *Transit Fares*
- *Stormwater Utility Rates and Practices*

Fees are addressed in Part XII, section 391 of the Municipal Act. The Act states that a municipality may pass by-laws imposing fees or charges on any class of persons:

- For services or activities provided or done by, or on behalf of, this class of persons;
- For costs payable by it for services or activities provided or done by, or on behalf of, any other municipality;
- For the use of its property including property under its control; and
- For capital costs payable by it for wastewater and water services or activities which will be provided, or done on behalf of it, after the fees or charges are imposed.

Development Charges

The recovery of costs by Ontario municipalities for capital infrastructure required to support new growth is governed by the *Development Charges Act (1997)* and supporting regulations.

To determine a development charge, a municipality must first do a background study. The background study provides a detailed overview of a municipality's anticipated growth, both residential and non-residential; the services needed to meet the demands of growth; and a detailed account of the capital costs for each infrastructure project needed to support the growth. The growth-related capital costs identified in the study are then subject to deductions and adjustments required by the legislation. They include:

- Identifying services ineligible for a development charge
- Requiring a service level cap tied to a ten-year historical average
- Reducing capital costs by the amount of growth-related infrastructure that benefits existing development
- Reducing capital costs by an amount that reflects any excess capacity for a particular service
- Reducing capital costs by adjusting for grants, subsidies or other contributions
- Reducing capital costs for soft services (e.g. parkland development, libraries) by 10 per cent

Under the current **Development Charges Act, 1997**, municipalities may apply development charges in ways that best suit their local growth-related needs and priorities. A number of municipalities use reductions or exemptions of development charges as an incentive for directing land development and building to areas such as downtown cores, industrial and commercial areas and to transit nodes and corridors, where higher-density growth is desired.

Municipalities may also calculate area-related development charges based on the direct infrastructure costs related to growth within a catchment area. Frequently, area-related charges are established to differentiate between existing serviced areas and greenfield lands requiring a major investment in infrastructure.

Comparison of Development Charges

In comparing development charges, you cannot always directly compare the DC rates of municipalities as "apples to apples". Every municipality individually determines what services will be recovered from DCs. While there are many services that are commonly included as DC rate components, (e.g. wastewater treatment, water, roads, etc.), some municipalities may choose to fund growth-related capital costs through tax-supported sources. The range of services included in DC rates can have a significant impact on the amount of the charge.

2018 Total Development Charges—(sorted alphabetically)

Municipality	Single	Multiples		Non		Non	
	Detached Dwellings per unit	Multiples Dwelling 3+ per unit	Dwelling 1&2 per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Residential Commercial per sq. ft.	Residential Industrial per sq. ft.
Aurora	\$ 87,999	\$ 71,390	\$ 71,390	\$ 53,189	\$ 39,802	\$ 57.60	\$ 26.94
Bancroft							
Barrie	\$ 46,542	\$ 35,237	\$ 35,237	\$ 29,371	\$ 21,502	\$ 30.56	\$ 21.14
Belleville	\$ 11,713	\$ 8,965	\$ 8,964	\$ 8,204	\$ 4,525	\$ 4.66	\$ 4.66
Bracebridge	\$ 13,195	\$ 11,735	\$ 11,735	\$ 8,872	\$ 6,177	\$ 1.57	\$ 1.57
Brampton	\$ 87,320	\$ 71,983	\$ 71,983	\$ 53,813	\$ 36,538	\$ 31.05	\$ 19.14
Brant	\$ 23,221	\$ 16,347	\$ 16,347	\$ 13,520	\$ 10,615	\$ 6.48	\$ 6.48
Brantford	\$ 24,125	\$ 19,714	\$ 19,714	\$ 14,203	\$ 11,930	\$ 8.58	\$ 8.58
Brock	\$ 44,685	\$ 36,465	\$ 36,465	\$ 27,346	\$ 21,006	\$ 21.05	\$ 12.54
Brockville	\$ 3,762	\$ 2,801	\$ 2,801	\$ 2,379	\$ 1,480	\$ 1.03	\$ 1.03
Brockton							
Burlington	\$ 50,320	\$ 39,394	\$ 29,167	\$ 24,987	\$ 19,039	\$ 45.82	\$ 19.77
Caledon	\$ 82,622	\$ 68,945	\$ 68,945	\$ 54,484	\$ 36,273	\$ 24.71	\$ 18.11
Cambridge	\$ 35,322	\$ 29,908	\$ 29,908	\$ 21,255	\$ 21,255	\$ 16.29	\$ 10.45
Central Elgin	\$ 14,339	\$ 12,530	\$ 12,530	\$ 8,705	\$ 8,705	\$ 6.22	\$ 6.22
Centre Wellington	\$ 28,655	\$ 23,190	\$ 23,190	\$ 17,761	\$ 13,885	\$ 7.41	\$ 7.41
Chatham-Kent	\$ 3,839	\$ 3,101	\$ 3,101	\$ 2,806	\$ 1,920	\$ 2.61	\$ 1.31
Clarington	\$ 49,869	\$ 39,955	\$ 39,955	\$ 27,991	\$ 21,651	\$ 25.40	\$ 13.90
Collingwood	\$ 34,099	\$ 30,713	\$ 30,713	\$ 23,956	\$ 16,561	\$ 9.72	\$ 9.72
Cornwall							
East Gwillimbury	\$ 88,229	\$ 73,150	\$ 73,150	\$ 55,303	\$ 41,944	\$ 61.88	\$ 25.40
Elliot Lake							
Erin	\$ 21,098	\$ 16,890	\$ 16,890	\$ 13,191	\$ 11,097	\$ 7.15	\$ 7.15
Espanola							
Fort Erie	\$ 28,148	\$ 21,543	\$ 21,543	\$ 20,090	\$ 12,191	\$ 16.54	\$ 4.56
Georgina	\$ 76,525	\$ 62,852	\$ 62,852	\$ 48,718	\$ 36,985	\$ 54.30	\$ 23.64
Gravenhurst	\$ 11,970	\$ 10,869	\$ 10,869	\$ 8,178	\$ 5,488	\$ 1.57	\$ 1.57
Greater Sudbury	\$ 17,764	\$ 10,451	\$ 10,451	\$ 10,451	\$ 10,451	\$ 9.08	\$ 4.63
Greenstone							
Grey Highlands	\$ 15,514	\$ 12,613	\$ 12,613	\$ 11,690	\$ 11,690	\$ 0.91	\$ 0.91
Grimsby	\$ 32,299	\$ 22,644	\$ 22,644	\$ 20,803	\$ 13,045	\$ 18.65	\$ 7.99
Guelph	\$ 31,793	\$ 24,413	\$ 24,413	\$ 19,884	\$ 14,435	\$ 9.98	\$ 9.98
Guelph-Eramosa	\$ 42,828	\$ 32,352	\$ 32,352	\$ 24,324	\$ 20,586	\$ 11.89	\$ 11.89
Haldimand	\$ 12,125	\$ 10,514	\$ 10,514	\$ 8,289	\$ 5,716	\$ 3.07	\$ 3.07
Halton Hills	\$ 63,861	\$ 52,398	\$ 39,997	\$ 34,920	\$ 28,157	\$ 41.34	\$ 15.72
Hamilton	\$ 40,242	\$ 29,619	\$ 29,619	\$ 25,320	\$ 18,201	\$ 21.27	\$ 13.26

2018 Total Development Charges—(sorted alphabetically) (cont'd)

Municipality	Single	Multiples	Multiples		Apartment	Apartment	Non	Non
	Detached		Dwelling	Dwelling			Apartment	Residential
	Dwellings	3+ per unit	1&2 per unit	units >=2	units < 2	Commercial	Industrial	
	per unit			per unit	per unit	per sq. ft.	per sq. ft.	
Huntsville	\$ 13,263	\$ 11,025	\$ 11,025	\$ 8,835	\$ 5,960	\$ 2.50	\$ 2.50	
Ingersoll	\$ 22,070	\$ 16,068	\$ 16,068	\$ 11,920	\$ 8,938	\$ 7.81	\$ 7.81	
Innisfil	\$ 50,159	\$ 46,072	\$ 46,072	\$ 31,410	\$ 25,588	\$ 21.89	\$ 21.89	
Kenora								
Kincardine	\$ 11,554	\$ 7,926	\$ 7,926	\$ 5,896	\$ 5,896	\$ 4.17	\$ 4.17	
King	\$ 100,527	\$ 84,240	\$ 84,240	\$ 61,448	\$ 46,195	\$ 62.60	\$ 31.94	
Kingston	\$ 21,039	\$ 16,112	\$ 16,112	\$ 13,463	\$ 9,343	\$ 19.41	\$ 8.15	
Kitchener	\$ 35,422	\$ 26,773	\$ 26,773	\$ 20,557	\$ 20,557	\$ 18.72	\$ 10.23	
Lambton Shores	\$ 11,448	\$ 10,126	\$ 10,126	\$ 8,121	\$ 6,165	\$ 2.47	\$ 2.47	
Lincoln	\$ 31,710	\$ 23,065	\$ 23,065	\$ 21,317	\$ 13,492	\$ 19.43	\$ 13.04	
London	\$ 30,435	\$ 22,829	\$ 22,829	\$ 19,110	\$ 14,162	\$ 25.78	\$ 17.03	
Mapleton	\$ 22,185	\$ 14,567	\$ 14,567	\$ 10,788	\$ 9,098	\$ 5.37	\$ 5.37	
Markham	\$ 100,618	\$ 80,827	\$ 80,827	\$ 62,008	\$ 47,105	\$ 67.01	\$ 33.16	
Meaford	\$ 19,254	\$ 13,107	\$ 13,107	\$ 12,395	\$ 12,395	\$ 7.35	\$ 4.10	
Middlesex Centre	\$ 18,521	\$ 18,521	\$ 18,521	\$ 10,501	\$ 7,791	\$ 5.33	\$ 2.13	
Midland	\$ 26,856	\$ 21,130	\$ 21,130	\$ 17,786	\$ 17,786	\$ 6.27	\$ 6.27	
Milton	\$ 60,832	\$ 46,885	\$ 38,016	\$ 30,993	\$ 22,757	\$ 41.24	\$ 15.51	
Minto	\$ 13,035	\$ 10,974	\$ 10,974	\$ 8,454	\$ 7,103	\$ 3.85	\$ 3.85	
Mississauga	\$ 86,474	\$ 76,928	\$ 76,928	\$ 56,263	\$ 39,170	\$ 30.98	\$ 22.53	
Newmarket	\$ 87,756	\$ 71,623	\$ 71,623	\$ 54,756	\$ 42,828	\$ 58.97	\$ 28.31	
Niagara Falls	\$ 28,121	\$ 18,098	\$ 18,098	\$ 17,057	\$ 12,545	\$ 14.73	\$ 4.56	
Niagara-on-the-Lake	\$ 27,787	\$ 20,148	\$ 20,148	\$ 18,565	\$ 11,498	\$ 18.67	\$ 12.28	
Norfolk	\$ 14,052	\$ 8,218	\$ 8,218	\$ 3,993	\$ 3,326	\$ 5.79	\$ 5.79	
North Bay	\$ 9,814	\$ 4,838	\$ 4,838	\$ 2,797	\$ 2,797	\$ 6.14		
North Dumfries	\$ 27,230	\$ 20,635	\$ 20,635	\$ 15,500	\$ 15,500	\$ 12.84	\$ 7.94	
North Middlesex	\$ 5,491	\$ 3,706	\$ 3,706	\$ 2,931	\$ 2,931	\$ 0.76	\$ 0.76	
North Perth	\$ 15,714	\$ 10,354	\$ 10,354	\$ 8,789	\$ 5,985	\$ 3.05	\$ 1.85	
North Stormont								
Oakville	\$ 75,864	\$ 58,082	\$ 49,213	\$ 39,083	\$ 26,910	\$ 44.52	\$ 22.74	
Orangeville	\$ 27,966	\$ 20,838	\$ 20,838	\$ 15,366	\$ 10,483	\$ 9.11	\$ 0.71	
Orillia	\$ 19,467	\$ 17,912	\$ 17,912	\$ 14,186	\$ 11,079	\$ 7.14	\$ 0.47	
Oshawa	\$ 50,931	\$ 40,107	\$ 40,107	\$ 33,150	\$ 21,233	\$ 27.08	\$ 9.96	
Ottawa	\$ 27,443	\$ 21,729	\$ 21,729	\$ 16,715	\$ 12,921	\$ 23.19	\$ 11.00	
Owen Sound	\$ 13,776	\$ 10,469	\$ 10,469	\$ 7,629	\$ 7,629	\$ 1.85		
Parry Sound								
Pelham	\$ 33,761	\$ 24,311	\$ 24,311	\$ 23,266	\$ 14,032	\$ 19.92	\$ 13.53	

2018 Total Development Charges—(sorted alphabetically) (cont'd)

Municipality	Single	Multiples Dwelling 3+ per unit	Multiples Dwelling 1&2 per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non	Non
	Detached Dwellings per unit					Residential Commercial per sq. ft.	Residential Industrial per sq. ft.
Penetanguishene	\$ 24,199	\$ 19,123	\$ 19,123	\$ 15,734	\$ 15,734	\$ 3.63	\$ 3.63
Peterborough	\$ 27,679	\$ 22,363	\$ 22,363	\$ 16,133	\$ 16,133	\$ 8.18	
Pickering	\$ 48,223	\$ 39,402	\$ 39,402	\$ 28,095	\$ 19,830	\$ 21.45	\$ 12.94
Port Colborne	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56
Prince Edward County	\$ 6,686	\$ 3,740	\$ 2,951	\$ 4,479	\$ 3,092	\$ 3.35	\$ 3.35
Puslinch	\$ 11,952	\$ 8,880	\$ 8,880	\$ 8,193	\$ 6,321	\$ 3.83	\$ 3.83
Quinte West	\$ 9,199	\$ 6,063	\$ 6,063	\$ 5,561	\$ 4,127	\$ 4.37	\$ 4.37
Richmond Hill	\$ 83,946	\$ 68,945	\$ 68,945	\$ 53,087	\$ 38,730	\$ 61.19	\$ 28.82
Sarnia	\$ 7,973	\$ 5,979	\$ 5,979	\$ 5,024	\$ 3,576	\$ 5.10	\$ 5.10
Saugeen Shores	\$ 15,745	\$ 11,716	\$ 11,716	\$ 10,376	\$ 7,201	\$ 6.40	
Sault Ste. Marie							
Springwater	\$ 25,529	\$ 21,282	\$ 21,282	\$ 16,477	\$ 14,455	\$ 7.03	\$ 7.03
St. Catharines	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56
St. Marys	\$ 8,460	\$ 5,781	\$ 5,781	\$ 5,032	\$ 3,484		
St. Thomas	\$ 10,403	\$ 8,930	\$ 8,930	\$ 6,523	\$ 4,515	\$ 4.71	\$ 3.11
Stratford	\$ 13,951	\$ 10,131	\$ 10,131	\$ 8,890	\$ 5,709	\$ 2.53	
Strathroy-Caradoc	\$ 12,205	\$ 9,829	\$ 9,829	\$ 6,365	\$ 6,365	\$ 5.39	\$ 3.04
Tay	\$ 27,954	\$ 23,960	\$ 23,960	\$ 19,126	\$ 16,050	\$ 11.82	\$ 11.82
Thorold	\$ 28,727	\$ 20,434	\$ 20,434	\$ 18,965	\$ 11,903	\$ 16.74	\$ 6.48
Thunder Bay							
Tillsonburg	\$ 17,687	\$ 15,941	\$ 15,941	\$ 12,716	\$ 8,784	\$ 6.42	
Timmins							
Tiny	\$ 14,759	\$ 12,267	\$ 12,267	\$ 9,643	\$ 8,380	\$ 6.74	\$ 6.74
Toronto	\$ 42,744	\$ 36,235	\$ 36,235	\$ 26,859	\$ 19,137	\$ 19.86	\$ 16.11
Vaughan	\$ 90,965	\$ 75,656	\$ 75,656	\$ 56,582	\$ 42,835	\$ 58.94	\$ 28.28
Wainfleet	\$ 22,489	\$ 15,539	\$ 15,539	\$ 14,849	\$ 9,227	\$ 14.16	\$ 7.77
Waterloo	\$ 39,424	\$ 29,828	\$ 29,828	\$ 24,326	\$ 20,240	\$ 20.17	\$ 14.33
Welland	\$ 24,192	\$ 18,116	\$ 18,116	\$ 16,630	\$ 10,338	\$ 17.05	\$ 10.66
Wellesley	\$ 29,379	\$ 22,631	\$ 22,631	\$ 17,130	\$ 17,130	\$ 14.11	\$ 9.21
Wellington North	\$ 22,084	\$ 18,440	\$ 18,440	\$ 14,921	\$ 10,877	\$ 6.62	\$ 4.02
West Lincoln	\$ 24,503	\$ 16,820	\$ 16,820	\$ 15,632	\$ 9,580	\$ 14.10	\$ 7.71
Whitby	\$ 53,057	\$ 43,114	\$ 43,114	\$ 32,186	\$ 21,884	\$ 23.47	\$ 16.44
Whitchurch-Stouffville	\$ 79,916	\$ 65,331	\$ 65,331	\$ 50,601	\$ 38,484	\$ 57.81	\$ 27.15
Wilmot	\$ 28,269	\$ 22,178	\$ 22,178	\$ 16,904	\$ 15,564	\$ 14.82	\$ 8.14
Windsor	\$ 28,065	\$ 20,014	\$ 20,014	\$ 13,575	\$ 13,575	\$ 12.26	
Woolwich	\$ 30,514	\$ 23,811	\$ 23,811	\$ 18,086	\$ 16,677	\$ 14.16	\$ 9.26
Average	\$ 33,411	\$ 26,528	\$ 26,100	\$ 20,521	\$ 15,596	\$ 17.40	\$ 10.45
Median	\$ 27,337	\$ 20,291	\$ 20,291	\$ 16,305	\$ 12,470	\$ 11.82	\$ 7.97
Minimum	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maximum	\$ 100,618	\$ 84,240	\$ 84,240	\$ 62,008	\$ 47,105	\$ 67.01	\$ 33.16

2018 Lower/Single Tier Development Charges—(sorted alphabetically)

Municipality	Single	Multiples Dwelling 3+ per unit	Multiples		Apartment units < 2 per unit	Non	Non
	Detached Dwellings per unit		Dwelling 1&2 per unit	Apartment units >=2 per unit		Residential Commercial per sq. ft.	Residential Industrial per sq. ft.
Aurora	\$ 22,483	\$ 17,408	\$ 17,408	\$ 12,204	\$ 8,153	\$ 4.10	\$ 4.10
Bancroft							
Barrie	\$ 44,783	\$ 33,478	\$ 33,478	\$ 27,612	\$ 19,743	\$ 30.09	\$ 20.67
Belleville	\$ 11,713	\$ 8,965	\$ 8,964	\$ 8,204	\$ 4,525	\$ 4.66	\$ 4.66
Bracebridge	\$ 3,572	\$ 3,140	\$ 3,140	\$ 2,426	\$ 1,881		
Brampton	\$ 29,945	\$ 24,154	\$ 24,154	\$ 16,926	\$ 10,593	\$ 9.99	\$ 4.68
Brant	\$ 23,221	\$ 16,347	\$ 16,347	\$ 13,520	\$ 10,615	\$ 6.48	\$ 6.48
Brantford	\$ 23,213	\$ 18,802	\$ 18,802	\$ 13,291	\$ 11,018	\$ 8.58	\$ 8.58
Brock	\$ 10,811	\$ 8,649	\$ 8,649	\$ 6,487	\$ 6,487	\$ 2.58	\$ 2.58
Brockville	\$ 3,762	\$ 2,801	\$ 2,801	\$ 2,379	\$ 1,480	\$ 1.03	\$ 1.03
Brockton							
Burlington	\$ 9,054	\$ 6,518	\$ 5,160	\$ 4,498	\$ 3,340	\$ 11.85	\$ 7.58
Caledon	\$ 25,247	\$ 21,116	\$ 21,116	\$ 17,597	\$ 10,328	\$ 3.65	\$ 3.65
Cambridge	\$ 10,996	\$ 10,996	\$ 10,996	\$ 6,822	\$ 6,822	\$ 2.88	\$ 2.88
Central Elgin	\$ 14,339	\$ 12,530	\$ 12,530	\$ 8,705	\$ 8,705	\$ 6.22	\$ 6.22
Centre Wellington	\$ 21,915	\$ 17,468	\$ 17,468	\$ 12,726	\$ 9,701	\$ 6.01	\$ 6.01
Chatham-Kent	\$ 3,839	\$ 3,101	\$ 3,101	\$ 2,806	\$ 1,920	\$ 2.61	\$ 1.31
Clarington	\$ 16,992	\$ 13,136	\$ 13,136	\$ 8,129	\$ 8,129	\$ 6.53	\$ 3.54
Collingwood	\$ 23,357	\$ 21,507	\$ 21,507	\$ 17,127	\$ 9,732	\$ 6.09	\$ 6.09
Cornwall							
East Gwillimbury	\$ 22,713	\$ 19,168	\$ 19,168	\$ 14,318	\$ 10,295	\$ 8.38	\$ 2.56
Elliot Lake							
Erin	\$ 14,358	\$ 11,168	\$ 11,168	\$ 8,156	\$ 6,913	\$ 5.75	\$ 5.75
Espanola							
Fort Erie	\$ 11,965	\$ 9,706	\$ 9,706	\$ 8,805	\$ 5,418	\$ 5.59	
Georgina	\$ 11,009	\$ 8,870	\$ 8,870	\$ 7,733	\$ 5,336	\$ 0.80	\$ 0.80
Gravenhurst	\$ 2,347	\$ 2,274	\$ 2,274	\$ 1,732	\$ 1,192		
Greater Sudbury	\$ 17,764	\$ 10,451	\$ 10,451	\$ 10,451	\$ 10,451	\$ 9.08	\$ 4.63
Greenstone							
Grey Highlands	\$ 8,746	\$ 7,901	\$ 7,901	\$ 7,690	\$ 7,690	\$ 0.91	\$ 0.91
Grimsby	\$ 16,288	\$ 10,979	\$ 10,979	\$ 9,690	\$ 6,444	\$ 7.70	\$ 3.43
Guelph	\$ 29,909	\$ 22,529	\$ 22,529	\$ 18,000	\$ 12,551	\$ 9.98	\$ 9.98
Guelph-Eramosa	\$ 36,088	\$ 26,630	\$ 26,630	\$ 19,289	\$ 16,402	\$ 10.49	\$ 10.49
Haldimand	\$ 12,125	\$ 10,514	\$ 10,514	\$ 8,289	\$ 5,716	\$ 3.07	\$ 3.07
Halton Hills	\$ 15,962	\$ 12,889	\$ 9,357	\$ 7,798	\$ 5,825	\$ 5.68	\$ 1.84
Hamilton	\$ 38,318	\$ 27,695	\$ 27,695	\$ 23,396	\$ 16,277	\$ 20.54	\$ 12.53

2018 Lower/Single Tier Development Charges—(sorted alphabetically) (cont'd)

Municipality	Single	Multiples Dwelling 3+ per unit	Multiples		Apartment units < 2 per unit	Non	Non
	Detached Dwellings per unit		Dwelling 1&2 per unit	Apartment units >=2 per unit		Residential Commercial per sq. ft.	Residential Industrial per sq. ft.
Huntsville	\$ 3,640	\$ 2,430	\$ 2,430	\$ 2,389	\$ 1,664	\$ 0.93	\$ 0.93
Ingersoll	\$ 19,466	\$ 14,267	\$ 14,267	\$ 10,499	\$ 7,873	\$ 6.84	\$ 6.84
Innisfil	\$ 39,417	\$ 36,866	\$ 36,866	\$ 24,581	\$ 18,759	\$ 18.26	\$ 18.26
Kenora							
Kincardine	\$ 11,554	\$ 7,926	\$ 7,926	\$ 5,896	\$ 5,896	\$ 4.17	\$ 4.17
King	\$ 35,011	\$ 30,258	\$ 30,258	\$ 20,463	\$ 14,546	\$ 9.10	\$ 9.10
Kingston	\$ 21,039	\$ 16,112	\$ 16,112	\$ 13,463	\$ 9,343	\$ 19.41	\$ 8.15
Kitchener	\$ 11,096	\$ 7,861	\$ 7,861	\$ 6,124	\$ 6,124	\$ 5.31	\$ 2.66
Lambton Shores	\$ 11,448	\$ 10,126	\$ 10,126	\$ 8,121	\$ 6,165	\$ 2.47	\$ 2.47
Lincoln	\$ 15,699	\$ 11,400	\$ 11,400	\$ 10,204	\$ 6,891	\$ 8.48	\$ 8.48
London	\$ 30,435	\$ 22,829	\$ 22,829	\$ 19,110	\$ 14,162	\$ 25.78	\$ 17.03
Mapleton	\$ 15,445	\$ 8,845	\$ 8,845	\$ 5,753	\$ 4,914	\$ 3.97	\$ 3.97
Markham	\$ 35,102	\$ 26,845	\$ 26,845	\$ 21,023	\$ 15,456	\$ 13.51	\$ 10.32
Meaford	\$ 12,486	\$ 8,395	\$ 8,395	\$ 8,395	\$ 8,395	\$ 7.35	\$ 4.10
Middlesex Centre	\$ 18,521	\$ 18,521	\$ 18,521	\$ 10,501	\$ 7,791	\$ 5.33	\$ 2.13
Midland	\$ 16,114	\$ 11,924	\$ 11,924	\$ 10,957	\$ 10,957	\$ 3.11	\$ 3.11
Milton	\$ 19,566	\$ 14,009	\$ 14,009	\$ 10,504	\$ 7,058	\$ 7.27	\$ 3.32
Minto	\$ 6,295	\$ 5,252	\$ 5,252	\$ 3,419	\$ 2,919	\$ 2.45	\$ 2.45
Mississauga	\$ 29,099	\$ 29,099	\$ 29,099	\$ 19,376	\$ 13,225	\$ 9.92	\$ 8.07
Newmarket	\$ 22,240	\$ 17,641	\$ 17,641	\$ 13,771	\$ 11,179	\$ 5.47	\$ 5.47
Niagara Falls	\$ 12,110	\$ 6,433	\$ 6,433	\$ 5,944	\$ 5,944	\$ 3.78	
Niagara-on-the-Lake	\$ 11,776	\$ 8,483	\$ 8,483	\$ 7,452	\$ 4,897	\$ 7.72	\$ 7.72
Norfolk	\$ 14,052	\$ 8,218	\$ 8,218	\$ 3,993	\$ 3,326	\$ 5.79	\$ 5.79
North Bay	\$ 9,814	\$ 4,838	\$ 4,838	\$ 2,797	\$ 2,797	\$ 6.14	
North Dumfries	\$ 6,146	\$ 4,156	\$ 4,156	\$ 2,833	\$ 2,833	\$ 1.31	\$ 1.31
North Middlesex	\$ 5,491	\$ 3,706	\$ 3,706	\$ 2,931	\$ 2,931	\$ 0.76	\$ 0.76
North Perth	\$ 15,714	\$ 10,354	\$ 10,354	\$ 8,789	\$ 5,985	\$ 3.05	\$ 1.85
North Stormont							
Oakville	\$ 34,598	\$ 25,206	\$ 25,206	\$ 18,594	\$ 11,211	\$ 10.55	\$ 10.55
Orangeville	\$ 23,914	\$ 17,431	\$ 17,431	\$ 13,073	\$ 8,190	\$ 8.40	
Orillia	\$ 17,708	\$ 16,153	\$ 16,153	\$ 12,427	\$ 9,320	\$ 6.67	
Oshawa	\$ 17,057	\$ 12,291	\$ 12,291	\$ 12,291	\$ 6,714	\$ 8.61	
Ottawa	\$ 25,113	\$ 19,399	\$ 19,399	\$ 14,385	\$ 10,591	\$ 21.58	\$ 9.39
Owen Sound	\$ 7,008	\$ 5,757	\$ 5,757	\$ 3,629	\$ 3,629	\$ 1.85	
Parry Sound							
Pelham	\$ 17,750	\$ 12,646	\$ 12,646	\$ 12,153	\$ 7,431	\$ 8.97	\$ 8.97

2018 Lower/Single Tier Development Charges—(sorted alphabetically) (cont'd)

Municipality	Single	Multiples Dwelling 3+ per unit	Multiples			Non	Non
	Detached Dwellings per unit		Dwelling 1&2 per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Residential Commercial per sq. ft.	Residential Industrial per sq. ft.
Penetanguishene	\$ 13,457	\$ 9,917	\$ 9,917	\$ 8,905	\$ 8,905		
Peterborough	\$ 27,679	\$ 22,363	\$ 22,363	\$ 16,133	\$ 16,133	\$ 8.18	
Pickering	\$ 14,349	\$ 11,586	\$ 11,586	\$ 7,236	\$ 5,311	\$ 2.98	\$ 2.98
Port Colborne							
Prince Edward County	\$ 6,686	\$ 3,740	\$ 2,951	\$ 4,479	\$ 3,092	\$ 3.35	\$ 3.35
Puslinch	\$ 5,212	\$ 3,158	\$ 3,158	\$ 3,158	\$ 2,137	\$ 2.43	\$ 2.43
Quinte West	\$ 9,199	\$ 6,063	\$ 6,063	\$ 5,561	\$ 4,127	\$ 4.37	\$ 4.37
Richmond Hill	\$ 18,430	\$ 14,963	\$ 14,963	\$ 12,102	\$ 7,081	\$ 7.69	\$ 5.98
Sarnia	\$ 7,973	\$ 5,979	\$ 5,979	\$ 5,024	\$ 3,576	\$ 5.10	\$ 5.10
Saugeen Shores	\$ 15,745	\$ 11,716	\$ 11,716	\$ 10,376	\$ 7,201	\$ 6.40	
Sault Ste. Marie							
Springwater	\$ 14,787	\$ 12,076	\$ 12,076	\$ 9,648	\$ 7,626	\$ 3.40	\$ 3.40
St. Catharines							
St. Marys	\$ 8,460	\$ 5,781	\$ 5,781	\$ 5,032	\$ 3,484		
St. Thomas	\$ 10,403	\$ 8,930	\$ 8,930	\$ 6,523	\$ 4,515	\$ 4.71	\$ 3.11
Stratford	\$ 13,951	\$ 10,131	\$ 10,131	\$ 8,890	\$ 5,709	\$ 2.53	
Strathroy-Caradoc	\$ 12,205	\$ 9,829	\$ 9,829	\$ 6,365	\$ 6,365	\$ 5.39	\$ 3.04
Tay	\$ 17,212	\$ 14,754	\$ 14,754	\$ 12,297	\$ 9,221	\$ 8.19	\$ 8.19
Thorold	\$ 12,716	\$ 8,769	\$ 8,769	\$ 7,852	\$ 5,302	\$ 5.79	\$ 1.92
Thunder Bay							
Tillsonburg	\$ 3,796	\$ 3,575	\$ 3,575	\$ 3,602	\$ 1,950		
Timmins							
Tiny	\$ 4,017	\$ 3,061	\$ 3,061	\$ 2,814	\$ 1,551	\$ 3.11	\$ 3.11
Toronto	\$ 41,251	\$ 34,742	\$ 34,742	\$ 25,366	\$ 17,644	\$ 19.86	\$ 16.11
Vaughan	\$ 25,449	\$ 21,674	\$ 21,674	\$ 15,597	\$ 11,186	\$ 5.44	\$ 5.44
Wainfleet	\$ 6,478	\$ 3,874	\$ 3,874	\$ 3,736	\$ 2,626	\$ 3.21	\$ 3.21
Waterloo	\$ 15,098	\$ 10,916	\$ 10,916	\$ 9,893	\$ 5,807	\$ 6.76	\$ 6.76
Welland	\$ 8,009	\$ 6,279	\$ 6,279	\$ 5,345	\$ 3,565	\$ 6.10	\$ 6.10
Wellesley	\$ 8,295	\$ 6,152	\$ 6,152	\$ 4,463	\$ 4,463	\$ 2.58	\$ 2.58
Wellington North	\$ 15,344	\$ 12,718	\$ 12,718	\$ 9,886	\$ 6,693	\$ 5.22	\$ 2.62
West Lincoln	\$ 8,492	\$ 5,155	\$ 5,155	\$ 4,519	\$ 2,979	\$ 3.15	\$ 3.15
Whitby	\$ 21,962	\$ 17,537	\$ 17,537	\$ 12,946	\$ 8,421	\$ 9.19	\$ 4.83
Whitchurch-Stouffville	\$ 14,400	\$ 11,349	\$ 11,349	\$ 9,616	\$ 6,835	\$ 4.31	\$ 4.31
Wilmot	\$ 7,185	\$ 5,699	\$ 5,699	\$ 4,237	\$ 2,897	\$ 3.29	\$ 1.51
Windsor	\$ 27,760	\$ 19,709	\$ 19,709	\$ 13,270	\$ 13,270	\$ 12.26	
Woolwich	\$ 9,430	\$ 7,332	\$ 7,332	\$ 5,419	\$ 4,010	\$ 2.63	\$ 2.63
Average	\$ 16,534	\$ 12,831	\$ 12,770	\$ 9,925	\$ 7,409	\$ 6.89	\$ 5.38
Median	\$ 14,594	\$ 10,988	\$ 10,948	\$ 8,797	\$ 6,768	\$ 5.75	\$ 4.14
Minimum	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maximum	\$ 44,783	\$ 36,866	\$ 36,866	\$ 27,612	\$ 19,743	\$ 30.09	\$ 20.67

2018 Upper Tier Development Charges—(sorted alphabetically)

Municipality	Single	Multiples Dwelling 3+ per unit	Multiples	Apartment units >=2 per unit	Apartment units < 2 per unit	Non	Non
	Detached Dwellings per unit		Dwelling 1&2 per unit			Residential Commercial per sq. ft.	Residential Industrial per sq. ft.
Aurora	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77
Bancroft							
Barrie							
Belleville							
Bracebridge	\$ 9,623	\$ 8,595	\$ 8,595	\$ 6,446	\$ 4,296	\$ 1.57	\$ 1.57
Brampton	\$ 52,808	\$ 43,262	\$ 43,262	\$ 32,320	\$ 21,378	\$ 20.05	\$ 13.45
Brant							
Brantford							
Brock	\$ 31,139	\$ 25,081	\$ 25,081	\$ 18,124	\$ 11,784	\$ 18.47	\$ 9.96
Brockville							
Brockton							
Burlington	\$ 41,266	\$ 32,876	\$ 24,007	\$ 20,489	\$ 15,699	\$ 33.97	\$ 12.19
Caledon	\$ 52,808	\$ 43,262	\$ 43,262	\$ 32,320	\$ 21,378	\$ 20.05	\$ 13.45
Cambridge	\$ 21,725	\$ 16,311	\$ 16,311	\$ 11,832	\$ 11,832	\$ 11.68	\$ 5.84
Central Elgin							
Centre Wellington	\$ 4,856	\$ 3,838	\$ 3,838	\$ 3,151	\$ 2,300	\$ 1.40	\$ 1.40
Chatham-Kent							
Clarington	\$ 31,139	\$ 25,081	\$ 25,081	\$ 18,124	\$ 11,784	\$ 18.47	\$ 9.96
Collingwood	\$ 8,983	\$ 7,447	\$ 7,447	\$ 5,070	\$ 5,070	\$ 3.16	\$ 3.16
Cornwall							
East Gwillimbury	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77
Elliot Lake							
Erin	\$ 4,856	\$ 3,838	\$ 3,838	\$ 3,151	\$ 2,300	\$ 1.40	\$ 1.40
Espanola							
Fort Erie	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56
Georgina	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77
Gravenhurst	\$ 9,623	\$ 8,595	\$ 8,595	\$ 6,446	\$ 4,296	\$ 1.57	\$ 1.57
Greater Sudbury							
Greenstone							
Grey Highlands	\$ 6,768	\$ 4,712	\$ 4,712	\$ 4,000	\$ 4,000		
Grimsby	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56
Guelph							
Guelph-Eramosa	\$ 4,856	\$ 3,838	\$ 3,838	\$ 3,151	\$ 2,300	\$ 1.40	\$ 1.40
Haldimand							
Halton Hills	\$ 41,266	\$ 32,876	\$ 24,007	\$ 20,489	\$ 15,699	\$ 33.97	\$ 12.19
Hamilton							

2018 Upper Tier Development Charges—(sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ per unit	Multiples Dwelling 1&2 per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Huntsville	\$ 9,623	\$ 8,595	\$ 8,595	\$ 6,446	\$ 4,296	\$ 1.57	\$ 1.57
Ingersoll	\$ 2,604	\$ 1,801	\$ 1,801	\$ 1,421	\$ 1,065	\$ 0.97	\$ 0.97
Innisfil	\$ 8,983	\$ 7,447	\$ 7,447	\$ 5,070	\$ 5,070	\$ 3.16	\$ 3.16
Kenora							
Kincardine							
King	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77
Kingston							
Kitchener	\$ 21,725	\$ 16,311	\$ 16,311	\$ 11,832	\$ 11,832	\$ 11.68	\$ 5.84
Lambton Shores							
Lincoln	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56
London							
Mapleton	\$ 4,856	\$ 3,838	\$ 3,838	\$ 3,151	\$ 2,300	\$ 1.40	\$ 1.40
Markham	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77
Meaford	\$ 6,768	\$ 4,712	\$ 4,712	\$ 4,000	\$ 4,000		
Middlesex Centre							
Midland	\$ 8,983	\$ 7,447	\$ 7,447	\$ 5,070	\$ 5,070	\$ 3.16	\$ 3.16
Milton	\$ 41,266	\$ 32,876	\$ 24,007	\$ 20,489	\$ 15,699	\$ 33.97	\$ 12.19
Minto	\$ 4,856	\$ 3,838	\$ 3,838	\$ 3,151	\$ 2,300	\$ 1.40	\$ 1.40
Mississauga	\$ 52,808	\$ 43,262	\$ 43,262	\$ 32,320	\$ 21,378	\$ 20.05	\$ 13.45
Newmarket	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77
Niagara Falls	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56
Niagara-on-the-Lake	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56
Norfolk							
North Bay							
North Dumfries	\$ 18,483	\$ 13,878	\$ 13,878	\$ 10,066	\$ 10,066	\$ 9.80	\$ 4.90
North Middlesex							
North Perth							
North Stormont							
Oakville	\$ 41,266	\$ 32,876	\$ 24,007	\$ 20,489	\$ 15,699	\$ 33.97	\$ 12.19
Orangeville	\$ 3,220	\$ 2,575	\$ 2,575	\$ 1,461	\$ 1,461	\$ 0.71	\$ 0.71
Orillia							
Oshawa	\$ 31,139	\$ 25,081	\$ 25,081	\$ 18,124	\$ 11,784	\$ 18.47	\$ 9.96
Ottawa							
Owen Sound	\$ 6,768	\$ 4,712	\$ 4,712	\$ 4,000	\$ 4,000		
Parry Sound							
Pelham	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56

2018 Upper Tier Development Charges—(sorted alphabetically) (cont'd)

Municipality	Single	Multiples	Multiples		Apartment	Apartment	Non	Non
	Detached		Dwelling	Dwelling			Dwelling	Residential
	Dwellings	3+ per unit	1&2 per unit	units >=2	units < 2	Commercial	Industrial	
	per unit		unit	per unit	per unit	per sq. ft.	per sq. ft.	
Penetanguishene	\$ 8,983	\$ 7,447	\$ 7,447	\$ 5,070	\$ 5,070	\$ 3.16	\$ 3.16	
Peterborough								
Pickering	\$ 31,139	\$ 25,081	\$ 25,081	\$ 18,124	\$ 11,784	\$ 18.47	\$ 9.96	
Port Colborne	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56	
Prince Edward County								
Puslinch	\$ 4,856	\$ 3,838	\$ 3,838	\$ 3,151	\$ 2,300	\$ 1.40	\$ 1.40	
Quinte West								
Richmond Hill	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77	
Sarnia								
Saugeen Shores								
Sault Ste. Marie								
Springwater	\$ 8,983	\$ 7,447	\$ 7,447	\$ 5,070	\$ 5,070	\$ 3.16	\$ 3.16	
St. Catharines	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56	
St. Marys								
St. Thomas								
Stratford								
Strathroy-Caradoc								
Tay	\$ 8,983	\$ 7,447	\$ 7,447	\$ 5,070	\$ 5,070	\$ 3.16	\$ 3.16	
Thorold	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56	
Thunder Bay								
Tillsonburg	\$ 13,891	\$ 12,366	\$ 12,366	\$ 9,114	\$ 6,834	\$ 6.42		
Timmins								
Tiny	\$ 8,983	\$ 7,447	\$ 7,447	\$ 5,070	\$ 5,070	\$ 3.16	\$ 3.16	
Toronto								
Vaughan	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77	
Wainfleet	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56	
Waterloo	\$ 21,725	\$ 16,311	\$ 16,311	\$ 11,832	\$ 11,832	\$ 11.68	\$ 5.84	
Welland	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56	
Wellesley	\$ 18,483	\$ 13,878	\$ 13,878	\$ 10,066	\$ 10,066	\$ 9.80	\$ 4.90	
Wellington North	\$ 4,856	\$ 3,838	\$ 3,838	\$ 3,151	\$ 2,300	\$ 1.40	\$ 1.40	
West Lincoln	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56	
Whitby	\$ 28,360	\$ 22,842	\$ 22,842	\$ 16,505	\$ 10,728	\$ 14.28	\$ 11.61	
Whitchurch-Stouffville	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77	
Wilmot	\$ 18,483	\$ 13,878	\$ 13,878	\$ 10,066	\$ 10,066	\$ 9.80	\$ 4.90	
Windsor								
Woolwich	\$ 18,483	\$ 13,878	\$ 13,878	\$ 10,066	\$ 10,066	\$ 9.80	\$ 4.90	
Average	\$ 23,895	\$ 18,932	\$ 18,369	\$ 14,113	\$ 10,362	\$ 16.77	\$ 7.91	
Median	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56	
Minimum	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Maximum	\$ 59,109	\$ 47,575	\$ 47,575	\$ 34,578	\$ 25,242	\$ 52.43	\$ 21.77	

2018 Education Development Charges—(sorted alphabetically)

Municipality	Single	Multiples Dwelling 3+ per unit	Multiples		Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
	Detached Dwellings per unit		Dwelling 1&2 per unit	Apartment units >=2 per unit			
Aurora	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 1.07	\$ 1.07
Bancroft							
Barrie	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 0.47	\$ 0.47
Belleville							
Bracebridge							
Brampton	\$ 4,567	\$ 4,567	\$ 4,567	\$ 4,567	\$ 4,567	\$ 1.01	\$ 1.01
Brant							
Brantford	\$ 912	\$ 912	\$ 912	\$ 912	\$ 912		
Brock	\$ 2,735	\$ 2,735	\$ 2,735	\$ 2,735	\$ 2,735		
Brockville							
Brockton							
Burlington							
Caledon	\$ 4,567	\$ 4,567	\$ 4,567	\$ 4,567	\$ 4,567	\$ 1.01	\$ 1.01
Cambridge	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 1.73	\$ 1.73
Central Elgin							
Centre Wellington	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884		
Chatham-Kent							
Clarington	\$ 1,738	\$ 1,738	\$ 1,738	\$ 1,738	\$ 1,738	\$ 0.40	\$ 0.40
Collingwood	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 0.47	\$ 0.47
Cornwall							
East Gwillimbury	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 1.07	\$ 1.07
Elliot Lake							
Erin	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884		
Espanola							
Fort Erie	\$ 172	\$ 172	\$ 172	\$ 172	\$ 172		
Georgina	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 1.07	\$ 1.07
Gravenhurst							
Greater Sudbury							
Greenstone							
Grey Highlands							
Grimsby							
Guelph	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884		
Guelph-Eramosa	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884		
Haldimand							
Halton Hills	\$ 6,633	\$ 6,633	\$ 6,633	\$ 6,633	\$ 6,633	\$ 1.69	\$ 1.69
Hamilton	\$ 1,924	\$ 1,924	\$ 1,924	\$ 1,924	\$ 1,924	\$ 0.73	\$ 0.73

2018 Education Development Charges (cont'd)—(sorted alphabetically)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ per unit	Multiples Dwelling 1&2 per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Huntsville							
Ingersoll							
Innisfil	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 0.47	\$ 0.47
Kenora							
Kincardine							
King	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 1.07	\$ 1.07
Kingston							
Kitchener	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 1.73	\$ 1.73
Lambton Shores							
Lincoln							
London							
Mapleton	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884		
Markham	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 1.07	\$ 1.07
Meaford							
Middlesex Centre							
Midland	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759		
Milton							
Minto	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884		
Mississauga	\$ 4,567	\$ 4,567	\$ 4,567	\$ 4,567	\$ 4,567	\$ 1.01	\$ 1.01
Newmarket	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 1.07	\$ 1.07
Niagara Falls							
Niagara-on-the-Lake							
Norfolk							
North Bay							
North Dumfries	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 1.73	\$ 1.73
North Middlesex							
North Perth							
North Stormont							
Oakville							
Orangeville	\$ 832	\$ 832	\$ 832	\$ 832	\$ 832		
Orillia	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 0.47	\$ 0.47
Oshawa	\$ 2,735	\$ 2,735	\$ 2,735	\$ 2,735	\$ 2,735		
Ottawa	\$ 2,330	\$ 2,330	\$ 2,330	\$ 2,330	\$ 2,330	\$ 1.61	\$ 1.61
Owen Sound							
Parry Sound							
Pelham							

2018 Education Development Charges—(sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ per unit	Multiples Dwelling 1&2 per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Penetanguishene	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 0.47	\$ 0.47
Peterborough							
Pickering	\$ 2,735	\$ 2,735	\$ 2,735	\$ 2,735	\$ 2,735		
Port Colborne							
Prince Edward County							
Puslinch	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884		
Quinte West							
Richmond Hill	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 1.07	\$ 1.07
Sarnia							
Saugeen Shores							
Sault Ste. Marie							
Springwater	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 0.47	\$ 0.47
St. Catharines							
St. Marys							
St. Thomas							
Stratford							
Strathroy-Caradoc							
Tay	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 0.47	\$ 0.47
Thorold							
Thunder Bay							
Tillsonburg							
Timmins							
Tiny	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 1,759	\$ 0.47	\$ 0.47
Toronto	\$ 1,493	\$ 1,493	\$ 1,493	\$ 1,493	\$ 1,493		
Vaughan	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 1.07	\$ 1.07
Wainfleet							
Waterloo	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 1.73	\$ 1.73
Welland	\$ 172	\$ 172	\$ 172	\$ 172	\$ 172		
Wellesley	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 1.73	\$ 1.73
Wellington North	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884	\$ 1,884		
West Lincoln							
Whitby	\$ 2,735	\$ 2,735	\$ 2,735	\$ 2,735	\$ 2,735		
Whitchurch-Stouffville	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 6,407	\$ 1.07	\$ 1.07
Wilmot	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 1.73	\$ 1.73
Windsor	\$ 305	\$ 305	\$ 305	\$ 305	\$ 305		
Woolwich	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 2,601	\$ 1.73	\$ 1.73
Average	\$ 2,959	\$ 2,959	\$ 2,959	\$ 2,959	\$ 2,959	\$ 1.06	\$ 1.06
Median	\$ 2,127	\$ 2,127	\$ 2,127	\$ 2,127	\$ 2,127	\$ 1.07	\$ 1.07
Minimum	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maximum	\$ 6,633	\$ 6,633	\$ 6,633	\$ 6,633	\$ 6,633	\$ 1.73	\$ 1.73

2018 Development Charges—Grouped by Location

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ per unit	Multiples Dwelling 1&2 per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Bancroft							
Belleville	\$ 11,713	\$ 8,965	\$ 8,964	\$ 8,204	\$ 4,525	\$ 4.66	\$ 4.66
Brockville	\$ 3,762	\$ 2,801	\$ 2,801	\$ 2,379	\$ 1,480	\$ 1.03	\$ 1.03
Cornwall							
Kingston	\$ 21,039	\$ 16,112	\$ 16,112	\$ 13,463	\$ 9,343	\$ 19.41	\$ 8.15
North Stormont							
Ottawa	\$ 27,443	\$ 21,729	\$ 21,729	\$ 16,715	\$ 12,921	\$ 23.19	\$ 11.00
Peterborough	\$ 27,679	\$ 22,363	\$ 22,363	\$ 16,133	\$ 16,133	\$ 8.18	\$ -
Prince Edward County	\$ 6,686	\$ 3,740	\$ 2,951	\$ 4,479	\$ 3,092	\$ 3.35	\$ 3.35
Quinte West	\$ 9,199	\$ 6,063	\$ 6,063	\$ 5,561	\$ 4,127	\$ 4.37	\$ 4.37
Eastern Average	\$ 15,360	\$ 11,682	\$ 11,569	\$ 9,562	\$ 7,374	\$ 9.17	\$ 5.43
Eastern Median	\$ 11,713	\$ 8,965	\$ 8,964	\$ 8,204	\$ 4,525	\$ 4.66	\$ 4.37
Aurora	\$ 87,999	\$ 71,390	\$ 71,390	\$ 53,189	\$ 39,802	\$ 57.60	\$ 26.94
Brampton	\$ 87,320	\$ 71,983	\$ 71,983	\$ 53,813	\$ 36,538	\$ 31.05	\$ 19.14
Brock	\$ 44,685	\$ 36,465	\$ 36,465	\$ 27,346	\$ 21,006	\$ 21.05	\$ 12.54
Burlington	\$ 50,320	\$ 39,394	\$ 29,167	\$ 24,987	\$ 19,039	\$ 45.82	\$ 19.77
Caledon	\$ 82,622	\$ 68,945	\$ 68,945	\$ 54,484	\$ 36,273	\$ 24.71	\$ 18.11
Clarington	\$ 49,869	\$ 39,955	\$ 39,955	\$ 27,991	\$ 21,651	\$ 25.40	\$ 13.90
East Gwillimbury	\$ 88,229	\$ 73,150	\$ 73,150	\$ 55,303	\$ 41,944	\$ 61.88	\$ 25.40
Georgina	\$ 76,525	\$ 62,852	\$ 62,852	\$ 48,718	\$ 36,985	\$ 54.30	\$ 23.64
Halton Hills	\$ 63,861	\$ 52,398	\$ 39,997	\$ 34,920	\$ 28,157	\$ 41.34	\$ 15.72
King	\$ 100,527	\$ 84,240	\$ 84,240	\$ 61,448	\$ 46,195	\$ 62.60	\$ 31.94
Markham	\$ 100,618	\$ 80,827	\$ 80,827	\$ 62,008	\$ 47,105	\$ 67.01	\$ 33.16
Milton	\$ 60,832	\$ 46,885	\$ 38,016	\$ 30,993	\$ 22,757	\$ 41.24	\$ 15.51
Mississauga	\$ 86,474	\$ 76,928	\$ 76,928	\$ 56,263	\$ 39,170	\$ 30.98	\$ 22.53
Newmarket	\$ 87,756	\$ 71,623	\$ 71,623	\$ 54,756	\$ 42,828	\$ 58.97	\$ 28.31
Oakville	\$ 75,864	\$ 58,082	\$ 49,213	\$ 39,083	\$ 26,910	\$ 44.52	\$ 22.74
Oshawa	\$ 50,931	\$ 40,107	\$ 40,107	\$ 33,150	\$ 21,233	\$ 27.08	\$ 9.96
Pickering	\$ 48,223	\$ 39,402	\$ 39,402	\$ 28,095	\$ 19,830	\$ 21.45	\$ 12.94
Richmond Hill	\$ 83,946	\$ 68,945	\$ 68,945	\$ 53,087	\$ 38,730	\$ 61.19	\$ 28.82
Toronto	\$ 42,744	\$ 36,235	\$ 36,235	\$ 26,859	\$ 19,137	\$ 19.86	\$ 16.11
Vaughan	\$ 90,965	\$ 75,656	\$ 75,656	\$ 56,582	\$ 42,835	\$ 58.94	\$ 28.28
Whitby	\$ 53,057	\$ 43,114	\$ 43,114	\$ 32,186	\$ 21,884	\$ 23.47	\$ 16.44
Whitchurch-Stouffville	\$ 79,916	\$ 65,331	\$ 65,331	\$ 50,601	\$ 38,484	\$ 57.81	\$ 27.15
GTA Average	\$ 72,422	\$ 59,269	\$ 57,434	\$ 43,903	\$ 32,204	\$ 42.65	\$ 21.32
GTA Median	\$ 78,221	\$ 64,092	\$ 64,092	\$ 49,660	\$ 36,406	\$ 42.93	\$ 21.15

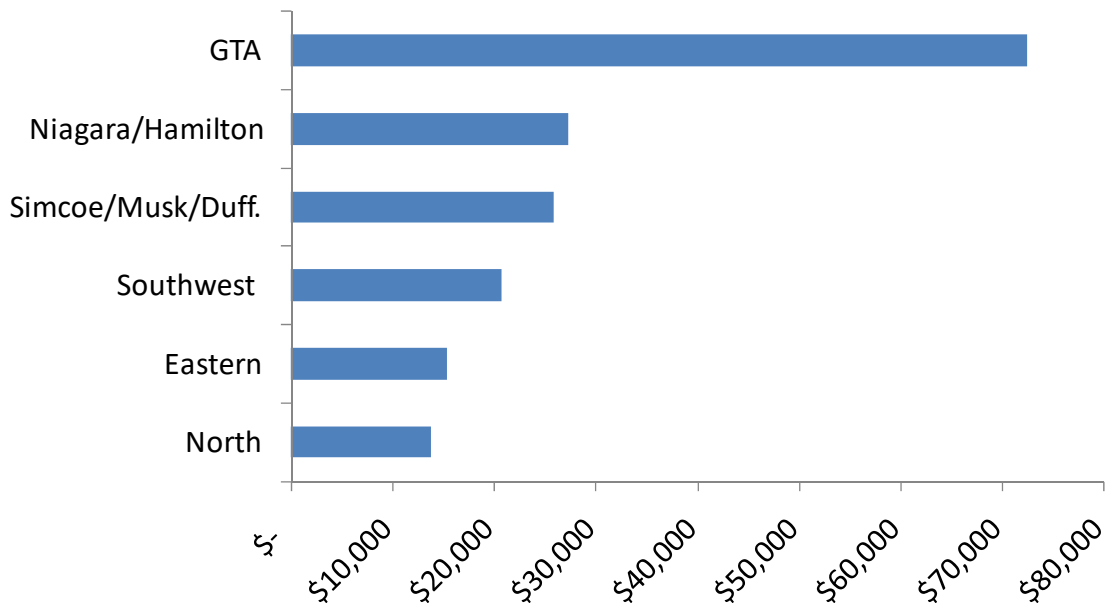
2018 Development Charges—Grouped by Location (cont'd)

Municipality	Single	Multiples Dwelling 3+ per unit	Multiples			Non	Non
	Detached Dwellings per unit		Dwelling 1&2 per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Residential Commercial per sq. ft.	Residential Industrial per sq. ft.
Fort Erie	\$ 28,148	\$ 21,543	\$ 21,543	\$ 20,090	\$ 12,191	\$ 16.54	\$ 4.56
Grimsby	\$ 32,299	\$ 22,644	\$ 22,644	\$ 20,803	\$ 13,045	\$ 18.65	\$ 7.99
Hamilton	\$ 40,242	\$ 29,619	\$ 29,619	\$ 25,320	\$ 18,201	\$ 21.27	\$ 13.26
Lincoln	\$ 31,710	\$ 23,065	\$ 23,065	\$ 21,317	\$ 13,492	\$ 19.43	\$ 13.04
Niagara Falls	\$ 28,121	\$ 18,098	\$ 18,098	\$ 17,057	\$ 12,545	\$ 14.73	\$ 4.56
Niagara-on-the-Lake	\$ 27,787	\$ 20,148	\$ 20,148	\$ 18,565	\$ 11,498	\$ 18.67	\$ 12.28
Pelham	\$ 33,761	\$ 24,311	\$ 24,311	\$ 23,266	\$ 14,032	\$ 19.92	\$ 13.53
Port Colborne	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56
St. Catharines	\$ 16,011	\$ 11,665	\$ 11,665	\$ 11,113	\$ 6,601	\$ 10.95	\$ 4.56
Thorold	\$ 28,727	\$ 20,434	\$ 20,434	\$ 18,965	\$ 11,903	\$ 16.74	\$ 6.48
Wainfleet	\$ 22,489	\$ 15,539	\$ 15,539	\$ 14,849	\$ 9,227	\$ 14.16	\$ 7.77
Welland	\$ 24,192	\$ 18,116	\$ 18,116	\$ 16,630	\$ 10,338	\$ 17.05	\$ 10.66
West Lincoln	\$ 24,503	\$ 16,820	\$ 16,820	\$ 15,632	\$ 9,580	\$ 14.10	\$ 7.71
Niagara/Hamilton Avg.	\$ 27,231	\$ 19,513	\$ 19,513	\$ 18,055	\$ 11,481	\$ 16.40	\$ 8.54
Niagara/Hamilton Mediar	\$ 28,121	\$ 20,148	\$ 20,148	\$ 18,565	\$ 11,903	\$ 16.74	\$ 7.77
Elliot Lake							
Espanola							
Greater Sudbury	\$ 17,764	\$ 10,451	\$ 10,451	\$ 10,451	\$ 10,451	\$ 9.08	\$ 4.63
Greenstone							
Kenora							
North Bay	\$ 9,814	\$ 4,838	\$ 4,838	\$ 2,797	\$ 2,797	\$ 6.14	
Parry Sound							
Sault Ste. Marie							
Thunder Bay							
Timmins							
North Average	\$ 13,789	\$ 7,645	\$ 7,645	\$ 6,624	\$ 6,624	\$ 7.61	\$ 4.63
North Median	\$ 13,789	\$ 7,645	\$ 7,645	\$ 6,624	\$ 6,624	\$ 7.61	\$ 4.63
Barrie	\$ 46,542	\$ 35,237	\$ 35,237	\$ 29,371	\$ 21,502	\$ 30.56	\$ 21.14
Bracebridge	\$ 13,195	\$ 11,735	\$ 11,735	\$ 8,872	\$ 6,177	\$ 1.57	\$ 1.57
Collingwood	\$ 34,099	\$ 30,713	\$ 30,713	\$ 23,956	\$ 16,561	\$ 9.72	\$ 9.72
Gravenhurst	\$ 11,970	\$ 10,869	\$ 10,869	\$ 8,178	\$ 5,488	\$ 1.57	\$ 1.57
Huntsville	\$ 13,263	\$ 11,025	\$ 11,025	\$ 8,835	\$ 5,960	\$ 2.50	\$ 2.50
Innisfil	\$ 50,159	\$ 46,072	\$ 46,072	\$ 31,410	\$ 25,588	\$ 21.89	\$ 21.89
Midland	\$ 26,856	\$ 21,130	\$ 21,130	\$ 17,786	\$ 17,786	\$ 6.27	\$ 6.27
Orangeville	\$ 27,966	\$ 20,838	\$ 20,838	\$ 15,366	\$ 10,483	\$ 9.11	\$ 0.71
Orillia	\$ 19,467	\$ 17,912	\$ 17,912	\$ 14,186	\$ 11,079	\$ 7.14	\$ 0.47
Penetanguishene	\$ 24,199	\$ 19,123	\$ 19,123	\$ 15,734	\$ 15,734	\$ 3.63	\$ 3.63
Springwater	\$ 25,529	\$ 21,282	\$ 21,282	\$ 16,477	\$ 14,455	\$ 7.03	\$ 7.03
Tay	\$ 27,954	\$ 23,960	\$ 23,960	\$ 19,126	\$ 16,050	\$ 11.82	\$ 11.82
Tiny	\$ 14,759	\$ 12,267	\$ 12,267	\$ 9,643	\$ 8,380	\$ 6.74	\$ 6.74
Sim./Musk./Duff. Avg.	\$ 25,843	\$ 21,705	\$ 21,705	\$ 16,842	\$ 13,480	\$ 9.20	\$ 7.31
Sim./Musk./Duff. Mediar	\$ 25,529	\$ 20,838	\$ 20,838	\$ 15,734	\$ 14,455	\$ 7.03	\$ 6.27

2018 Development Charges—Grouped by Location (cont'd)

Municipality	Single	Multiples Dwelling 3+ per unit	Multiples		Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
	Detached Dwellings per unit		Dwelling 1&2 per unit	Apartment units >=2 per unit			
Brant	\$ 23,221	\$ 16,347	\$ 16,347	\$ 13,520	\$ 10,615	\$ 6.48	\$ 6.48
Brantford	\$ 24,125	\$ 19,714	\$ 19,714	\$ 14,203	\$ 11,930	\$ 8.58	\$ 8.58
Brockton							
Cambridge	\$ 35,322	\$ 29,908	\$ 29,908	\$ 21,255	\$ 21,255	\$ 16.29	\$ 10.45
Central Elgin	\$ 14,339	\$ 12,530	\$ 12,530	\$ 8,705	\$ 8,705	\$ 6.22	\$ 6.22
Centre Wellington	\$ 28,655	\$ 23,190	\$ 23,190	\$ 17,761	\$ 13,885	\$ 7.41	\$ 7.41
Chatham-Kent	\$ 3,839	\$ 3,101	\$ 3,101	\$ 2,806	\$ 1,920	\$ 2.61	\$ 1.31
Erin	\$ 21,098	\$ 16,890	\$ 16,890	\$ 13,191	\$ 11,097	\$ 7.15	\$ 7.15
Grey Highlands	\$ 15,514	\$ 12,613	\$ 12,613	\$ 11,690	\$ 11,690	\$ 0.91	\$ 0.91
Guelph	\$ 31,793	\$ 24,413	\$ 24,413	\$ 19,884	\$ 14,435	\$ 9.98	\$ 9.98
Guelph-Eramosa	\$ 42,828	\$ 32,352	\$ 32,352	\$ 24,324	\$ 20,586	\$ 11.89	\$ 11.89
Haldimand	\$ 12,125	\$ 10,514	\$ 10,514	\$ 8,289	\$ 5,716	\$ 3.07	\$ 3.07
Ingersoll	\$ 22,070	\$ 16,068	\$ 16,068	\$ 11,920	\$ 8,938	\$ 7.81	\$ 7.81
Kincardine	\$ 11,554	\$ 7,926	\$ 7,926	\$ 5,896	\$ 5,896	\$ 4.17	\$ 4.17
Kitchener	\$ 35,422	\$ 26,773	\$ 26,773	\$ 20,557	\$ 20,557	\$ 18.72	\$ 10.23
Lambton Shores	\$ 11,448	\$ 10,126	\$ 10,126	\$ 8,121	\$ 6,165	\$ 2.47	\$ 2.47
London	\$ 30,435	\$ 22,829	\$ 22,829	\$ 19,110	\$ 14,162	\$ 25.78	\$ 17.03
Mapleton	\$ 22,185	\$ 14,567	\$ 14,567	\$ 10,788	\$ 9,098	\$ 5.37	\$ 5.37
Meaford	\$ 19,254	\$ 13,107	\$ 13,107	\$ 12,395	\$ 12,395	\$ 7.35	\$ 4.10
Middlesex Centre	\$ 18,521	\$ 18,521	\$ 18,521	\$ 10,501	\$ 7,791	\$ 5.33	\$ 2.13
Minto	\$ 13,035	\$ 10,974	\$ 10,974	\$ 8,454	\$ 7,103	\$ 3.85	\$ 3.85
Norfolk	\$ 14,052	\$ 8,218	\$ 8,218	\$ 3,993	\$ 3,326	\$ 5.79	\$ 5.79
North Dumfries	\$ 27,230	\$ 20,635	\$ 20,635	\$ 15,500	\$ 15,500	\$ 12.84	\$ 7.94
North Middlesex	\$ 5,491	\$ 3,706	\$ 3,706	\$ 2,931	\$ 2,931	\$ 0.76	\$ 0.76
North Perth	\$ 15,714	\$ 10,354	\$ 10,354	\$ 8,789	\$ 5,985	\$ 3.05	\$ 1.85
Owen Sound	\$ 13,776	\$ 10,469	\$ 10,469	\$ 7,629	\$ 7,629	\$ 1.85	
Puslinch	\$ 11,952	\$ 8,880	\$ 8,880	\$ 8,193	\$ 6,321	\$ 3.83	\$ 3.83
Sarnia	\$ 7,973	\$ 5,979	\$ 5,979	\$ 5,024	\$ 3,576	\$ 5.10	\$ 5.10
Saugeen Shores	\$ 15,745	\$ 11,716	\$ 11,716	\$ 10,376	\$ 7,201	\$ 6.40	
St. Marys	\$ 8,460	\$ 5,781	\$ 5,781	\$ 5,032	\$ 3,484		
St. Thomas	\$ 10,403	\$ 8,930	\$ 8,930	\$ 6,523	\$ 4,515	\$ 4.71	\$ 3.11
Stratford	\$ 13,951	\$ 10,131	\$ 10,131	\$ 8,890	\$ 5,709	\$ 2.53	
Strathroy-Caradoc	\$ 12,205	\$ 9,829	\$ 9,829	\$ 6,365	\$ 6,365	\$ 5.39	\$ 3.04
Tillsonburg	\$ 17,687	\$ 15,941	\$ 15,941	\$ 12,716	\$ 8,784	\$ 6.42	
Waterloo	\$ 39,424	\$ 29,828	\$ 29,828	\$ 24,326	\$ 20,240	\$ 20.17	\$ 14.33
Wellesley	\$ 29,379	\$ 22,631	\$ 22,631	\$ 17,130	\$ 17,130	\$ 14.11	\$ 9.21
Wellington North	\$ 22,084	\$ 18,440	\$ 18,440	\$ 14,921	\$ 10,877	\$ 6.62	\$ 4.02
Wilmot	\$ 28,269	\$ 22,178	\$ 22,178	\$ 16,904	\$ 15,564	\$ 14.82	\$ 8.14
Windsor	\$ 28,065	\$ 20,014	\$ 20,014	\$ 13,575	\$ 13,575	\$ 12.26	
Woolwich	\$ 30,514	\$ 23,811	\$ 23,811	\$ 18,086	\$ 16,677	\$ 14.16	\$ 9.26
Southwest Average	\$ 20,235	\$ 15,639	\$ 15,639	\$ 12,058	\$ 10,239	\$ 7.95	\$ 6.27
Southwest Median	\$ 18,521	\$ 14,567	\$ 14,567	\$ 11,690	\$ 8,938	\$ 6.41	\$ 5.79

**Summary—2018 Development Charges Residential Single Detached Dwelling
Average By Location**



As shown above, there is a significant range in the development charges by geographic location, with the average in the GTA over double that of the other geographic locations. The table below reflects the average by location for each of the development charges.

2018 Development Charges	Residential	Multiples Dwelling 3+	Apartment units >=2	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
North	\$ 13,789	\$ 7,645	\$ 6,624	\$ 6,624	\$ 7.61	\$ 4.63
Eastern	\$ 15,360	\$ 11,682	\$ 9,562	\$ 7,374	\$ 9.17	\$ 5.43
Southwest	\$ 20,235	\$ 15,639	\$ 12,058	\$ 10,239	\$ 7.95	\$ 6.27
Niagara/Hamilton	\$ 27,231	\$ 19,513	\$ 18,055	\$ 11,481	\$ 16.40	\$ 8.54
Simcoe/Musk./Duff.	\$ 25,843	\$ 21,705	\$ 16,842	\$ 13,480	\$ 9.20	\$ 7.31
GTA	\$ 72,422	\$ 59,269	\$ 43,903	\$ 32,204	\$ 42.65	\$ 21.32

Building Permit Fees

Bill 124, the *Building Code Statute Amendment Act*, 2002 was given Royal assent on June 27, 2002 and subsequently amended the *Building Code Act*, 1992 as it relates to imposing fees. As such, municipalities across Ontario review and update their fees to ensure compliance with the Act. With respect to establishing fees under the *Building Code Act*, Section 7 of the Act provides municipalities with general powers to impose fees through passage of a by-law. The Council of a municipality may pass by-laws:

- Requiring the payment of fees on applications for issuance of permits and for prescribing the amounts thereof
- Providing for refunds of fees under such circumstances as are prescribed

The *Building Code Statute Law Amendment Act*, 2002 imposed additional requirements on municipalities in establishing fees under the Act, in that “The total amount of the fees authorized under clause (1)(c) must not exceed the anticipated reasonable cost of the principal authority to administer and enforce this Act in its area of jurisdiction.”

In addition, the amendments also require municipalities to:

- Reduce fees to reflect the portion of service performed by a Registered Code Agency
- Prepare and make available to the public annual reports with respect to the fees imposed under the Act and associated costs
- Undertake a public process, including notice and public meeting requirements, when a change in the fees is proposed

O. Reg. 305/03 is the associated regulation arising from the *Building Code Statute Law Amendment Act*, 2002. The regulation provides details on the contents of the annual report and the public requirements for the imposition or change in fees. Section 11.2 of Bill 124 restricts the use of building permit revenues to recover only the “reasonable anticipated costs” of activities mandated by the *Building Code Act*.

BMA Calculations

Assessed value of a house was \$270,000 with 167 m² living space.

2018 Residential Building Permit Fees (sorted lowest to highest)

Municipality	Residential (m2)	Residential (\$/\$1000)	Residential 167 m2 property - \$270,000 Value
Greenstone		\$10, 1st \$1,000 + \$3.00/\$1,000	\$ 817
Kenora	\$5.38		\$ 898
North Stormont	\$50+\$6.44		\$ 1,125
Grey Highlands	\$7.00		\$ 1,168
Brockton	\$100+\$7/m2		\$ 1,269
North Perth	\$100 + \$7.21/m ²		\$ 1,304
Prince Edward County	\$100 + \$7.50/m ²		\$ 1,353
Kincardine	\$8.61		\$ 1,438
Waterloo	\$8.61		\$ 1,438
London	\$8.80		\$ 1,470
Middlesex Centre	\$2,900 up to 2000 sq.ft + \$1/sq/ft, minimum \$2,900		\$ 2,900
Lambton Shores	\$9.00		\$ 1,503
Ottawa	\$9.10		\$ 1,520
Owen Sound	\$9.10		\$ 1,520
Saugeen Shores	\$9.45		\$ 1,578
Mapleton	\$325 + \$7.53 m2		\$ 1,583
Central Elgin	\$9.68		\$ 1,617
Sarnia	\$9.95		\$ 1,662
St. Marys	\$1,700 up to 2,000 sq. ft.		\$ 1,700
Minto	\$300 + \$8.61/m ²		\$ 1,738
Quinte West	\$10.51		\$ 1,755
Bancroft	\$10.74		\$ 1,794
Chatham-Kent	\$10.76		\$ 1,797
Collingwood	\$10.76		\$ 1,798
Vaughan	\$11.40		\$ 1,904
Wellington North	\$255 + \$9.58 m ²		\$ 1,855
Springwater	\$11.19		\$ 1,869
Brock	\$11.30		\$ 1,887
Orillia	\$11.73		\$ 1,959
North Middlesex	\$75 + \$11.30		\$ 1,962
Kingston	\$11.79		\$ 1,969
West Lincoln	\$11.92		\$ 1,991
Whitby	\$12.05		\$ 2,012
Stratford	\$12.06		\$ 2,013
Niagara Falls	\$12.09		\$ 2,019
Brantford	\$12.24		\$ 2,044
Tay	\$12.27		\$ 2,049

2018 Residential Building Permit Fees (sorted lowest to highest) (cont'd)

Municipality	Residential (m2)	Residential (\$/\$1000)	Residential 167 m2 property - \$270,000 Value
Ingersoll	\$2,100 + \$7.22 m2 > 2000 ft2		\$ 2,050
Port Colborne	\$12.38		\$ 2,067
Strathroy-Caradoc	\$1,736 1st 1,500 sq. ft. + \$12.39m2 > 1,500 sq. ft.		\$ 2,081
Wellesley	\$12.48		\$ 2,084
Woolwich	\$12.59		\$ 2,103
St. Thomas		\$25 first \$1,000, plus \$7.75/ \$1,000	\$ 2,110
Brockville	\$2,115 + \$8.07 m2 if > 186 m2		\$ 2,115
Fort Erie	\$12.70		\$ 2,121
Pickering	\$12.75		\$ 2,129
Kitchener	\$12.81		\$ 2,139
Burlington	\$12.85 /m ² up to 300 m ² , \$16.57 /m ² over 300 m ²		\$ 2,146
Wilmot	\$12.92		\$ 2,157
Midland	\$12.92		\$ 2,158
Penetanguishene	\$12.92		\$ 2,158
Thunder Bay	\$13.00		\$ 2,171
Orangeville	\$13.03		\$ 2,176
Oshawa	\$13.04		\$ 2,178
Centre Wellington	\$13.13		\$ 2,193
Erin	\$2,200 + \$9.47 m2 if > 236 m2		\$ 2,200
Caledon	\$13.20		\$ 2,204
Clarington	\$13.23		\$ 2,209
Wainfleet	\$1,533.16, + \$13.07 m ² > 115 m ²		\$ 2,213
Grimsby	\$13.34		\$ 2,228
Meaford	\$13.56		\$ 2,265
Guelph-Eramosa	\$13.77		\$ 2,300
North Dumfries	\$13.78		\$ 2,301
Barrie	\$13.80		\$ 2,305
St. Catharines	\$13.99		\$ 2,337
Lincoln	\$14.00		\$ 2,338
Brampton	\$14.08		\$ 2,351
Richmond Hill	\$14.10		\$ 2,355
Welland	\$14.10		\$ 2,355
Guelph	\$14.20		\$ 2,371
Georgina	\$14.31		\$ 2,390
Windsor	\$11.84 m ² + \$450		\$ 2,409
North Bay	\$14.64		\$ 2,445
Newmarket	\$14.65		\$ 2,447

2018 Residential Building Permit Fees (sorted lowest to highest) (cont'd)

Municipality	Residential (m2)	Residential (\$/\$1000)	Residential 167 m2 property - \$270,000 Value
Hamilton	\$14.72		\$ 2,458
Parry Sound		\$50 + \$9/\$1,000	\$ 2,480
Cambridge	\$15.07		\$ 2,517
Pelham	\$15.14		\$ 2,528
Thorold	\$15.14		\$ 2,528
Haldimand	\$15.15		\$ 2,530
Niagara-on-the-Lake	\$15.18		\$ 2,535
Aurora	\$15.50		\$ 2,589
East Gwillimbury	\$15.61		\$ 2,606
Gravenhurst	\$15.61		\$ 2,606
Milton	\$15.71		\$ 2,624
Elliot Lake	\$15.72		\$ 2,624
Markham	\$15.84		\$ 2,645
Whitchurch-Stouffville	\$16.03		\$ 2,677
Belleville		\$10.00	\$ 2,700
Huntsville		\$10.00	\$ 2,700
Oakville	\$16.30		\$ 2,722
Mississauga	\$16.45		\$ 2,747
Halton Hills	\$16.91		\$ 2,824
Greater Sudbury		\$10.70	\$ 2,889
Toronto	\$52.08 + \$17.16 /m ²		\$ 2,918
Peterborough	\$17.91		\$ 2,991
Tiny	\$3012 + \$8.40 m2 for > 2,000 sqft		\$ 3,012
Timmins		\$65 + \$11/\$1000	\$ 3,035
Bracebridge		\$11.30	\$ 3,051
Tillsonburg		\$125 + \$11/\$1000	\$ 3,095
Cornwall		\$12.50	\$ 3,375
Innisfil	\$20.24		\$ 3,380
Puslinch	\$20.67		\$ 3,451
King	\$3,500 up to 511 m2		\$ 3,500
Norfolk		\$75 up to \$3000 + \$13/\$1000 after \$3000	\$ 3,546
Brant		\$14.00	\$ 3,780
Sault Ste. Marie	\$25.71		\$ 4,294
Espanola		\$17.00	\$ 4,590
Average			\$ 2,270
Median			\$ 2,196

2018 Building Permit Fees (sorted alphabetically)

Municipality	Retail /Mercantile m2 (finished) or per \$1,000 construction otherwise	Industrial / m2 (finished) or per \$1,000 construction otherwise
Aurora	\$12.75	\$9.50
Bancroft	\$6.44	\$6.44
Barrie	\$17.00	\$10.60
Belleville	\$10/\$1,000	\$10/\$1,000
Bracebridge	\$11.30/\$1000	\$11.30/\$1,000
Brampton	\$16.32	\$10.71
Brant	\$14.00/\$1,000	\$14.00/\$1,000
Brantford	\$11.81	\$8.93
Brock	\$12.37	\$10.22
Brockton	\$100+\$7.51/m2	\$100+\$7.51/m2
Brockville	Greater of \$795 or \$8.07/m ²	Greater of \$795 or \$8.07 m ² for first 50,000 sq.ft. \$5.38 m ² above 50,000 sq.ft.
Burlington	\$23.04	\$9.55 /m ² up to 4650 m ² , \$6.52 /m ² over 4650 m ²
Caledon	\$12.80	\$10.00 /m ² if < 600 m ² , \$7.10 /m ² if > 600 m ²
Cambridge	\$16.68	\$10.44
Central Elgin	\$9.90/\$1,000	\$9.90/\$1,000
Centre Wellington	\$12.81	\$9.90
Chatham-Kent	\$13.75/\$1,000 up to \$10,000,000, \$1.50/\$1,000 thereafter	\$11.50/\$1,000
Clarington	\$17.18	\$14.10
Collingwood	\$10.74	\$8.06
Cornwall	\$12.50/\$1,000 for first \$1,000,000 and \$9.45 per \$1,000 thereafter	\$12.50/\$1,000 for first \$1,000,000 and \$9.45 per \$1,000 thereafter
East Gwillimbury	\$11.84	\$10.23
Elliot Lake	\$10.76 /m ² >232 m ²	\$10.76 /m ² >232 m ²
Erin	\$3.23	\$3.23
Espanola	\$17/\$1,000	\$17/\$1,000
Fort Erie	\$12.38	\$9.47
Georgina	\$13.34	\$10.95
Gravenhurst	\$11.25/\$1,000	\$11.25/\$1,000
Greater Sudbury	\$108, 1st \$9,000 + \$10.70/\$1,000	\$108, 1st \$9,000 + \$10.70/\$1,000
Greenstone	\$10, 1st \$1,000 + \$3.00/\$1,000	\$10, 1st \$1,000 + \$3.00/\$1,000
Grey Highlands	\$10.00/\$1,000	\$10.00/\$1,000
Grimsby	\$12.80	\$8.71
Guelph	\$18.40	\$9.89
Guelph-Eramosa	\$17.83	\$10.76
Haldimand	\$13.45	\$6.98
Halton Hills	\$15.80	\$10.06
Hamilton	\$16.13	\$11.03
Huntsville	\$10.00/\$1,000	\$10.00/\$1,000

2018 Building Permit Fees (sorted alphabetically) (cont'd)

Municipality	Retail /Mercantile m2 (finished) or per \$1,000 construction otherwise	Industrial / m2 (finished) or per \$1,000 construction otherwise
Ingersoll	\$4200 + \$0.80 ft ² > 2500 ft ²	\$3,045 + \$0.808 ft ² > 2500 ft ²
Innisfil	\$13.85	\$9.22
Kenora	\$5.92	\$4.84
Kincardine	\$8.61	\$8.61
King	\$11.84	\$11.84
Kingston	\$15.69	\$12.25
Kitchener	\$14.75	\$8.40
Lambton Shores	\$9.00	\$9.00
Lincoln	\$14.00	\$13.45
London	\$9.60	\$7.00
Mapleton	\$325 + \$6.99 m ²	\$325 + \$6.99 m ²
Markham	\$14.88	\$11.36
Meaford	\$11.73	\$7.53
Middlesex Centre	\$4,625 up to 3,500 sq.ft. plus \$1.08/sq/ft between 3,500-20,000 sq.ft plus \$0.54/sq/ft over 20,000 sq.ft	\$4,625 up to 3,500 sq.ft. plus \$1.08/sq/ft between 3,500-20,000 sq.ft plus \$0.54/sq/ft over 20,000 sq.ft
Midland	\$14.00	\$6.95
Milton	\$10.62	\$7.08
Minto	\$300 + \$8.61/m ²	\$300 + \$4.84/m ²
Mississauga	\$17.24	\$12.88 /m ² , < 10,000 m ² ; \$12.36 > 10,000 m ²
Newmarket	\$12.39	\$10.06
Niagara Falls	\$15.13	\$7.36
Niagara-on-the-Lake	\$19.81	\$10.01
Norfolk	\$75 for first \$3,000 + \$13/\$1,000	\$75 for first \$3,000 + \$13/\$1,000
North Bay	\$11.23/\$1,000	\$11.23/\$1,000
North Dumfries	\$17.11	\$9.58
North Middlesex	\$75 + \$7.00/\$1,000	\$75 + \$7.00/\$1,000
North Perth	\$100 + \$6.46/m ²	\$100 + \$6.46/m ²
North Stormont	\$50+\$7.52	\$50+\$7.52
Oakville	\$23.35	\$14.40 + 5.70 if < 1,000 m ² , \$12.05 + 5.70 if 1,000-2,000 m ² , \$10.05 + 5.70 if 2,000-5,000 m ² , \$8.45 + 5.70 if 5,000-15,000 m ² , \$8.05 + 5.70 if > 15,000 m ²
Orangeville	\$13.03	\$8.50
Orillia	\$12.27	\$6.46
Oshawa	\$15.07	\$12.64
Ottawa	\$10.25/\$1,000	\$10.25/\$1,000
Owen Sound	\$10.25/\$1,000	\$10.25/\$1,000
Parry Sound	\$50 + \$9/\$1,000	\$50 + \$9/\$1,000
Pelham	\$17.37	\$17.37
Penetanguishene	\$14.00	\$6.95
Peterborough	\$19.27	\$19.27

2018 Building Permit Fees (sorted alphabetically) (cont'd)

Municipality	Retail /Mercantile m2 (finished) or per \$1,000 construction otherwise	Industrial / m2 (finished) or per \$1,000 construction otherwise
Pickering	\$16.00	\$9.50
Port Colborne	\$12.38	\$8.07
Prince Edward County	\$100 + \$8.00/m ²	\$100 + \$4.50/m ²
Puslinch	\$11/\$1,000	\$11/\$1,000
Quinte West	\$10.51	\$5.09
Richmond Hill	\$15.10	\$13.80
Sarnia	\$16.68	\$9.95
Saugeen Shores	\$10.45	\$7.90
Sault Ste. Marie	\$17.80	\$13.80 /m ² < 7,500 m ² , \$11.21 m ² > 7,500 m ²
Springwater	\$10.87	\$5.06
St. Catharines	\$14.53	\$11.84
St. Marys	\$8.57/\$1,000	\$8.57/\$1,000
St. Thomas	\$25 first \$1,000, plus \$7.75/\$1,000	\$25 first \$1,000, plus \$7.75/\$1,000
Stratford	\$11.52	\$10.23 if < 4647 m ² , \$5.17 if > 4647 m ²
Strathroy-Caradoc	\$5500 1st 232 m ² + \$1.01 > 232 m ²	\$5500 1st 232 m ² + \$1.01 > 232 m ²
Tay	\$7.20	\$7.20
Thorold	\$19.44	\$12.57
Thunder Bay	\$14.00	\$12.00
Tillsonburg	\$125 + \$11/\$1,000	\$125 + \$11/\$1,000
Timmins	\$65 + \$11/\$1000	\$65 + \$11/\$1000
Tiny	\$3881 + \$0.78/sqft for > 2500 sqft	\$3631 + \$0.78/sqft for > 2500 sqft
Toronto	\$19.20	\$15.73
Vaughan	\$14.00	\$9.50
Wainfleet	\$12.89	\$9.60
Waterloo	\$10.23	\$5.92
Welland	\$14.10	\$9.04
Wellesley	\$13.99	\$7.75
Wellington North	\$255 + \$9.58 m ²	\$255 + \$9.58 m ²
West Lincoln	\$11.61	\$8.65
Whitby	\$13.92	\$9.75
Whitchurch-Stouffville	\$12.80	\$11.62
Wilmot	\$16.15	\$8.61
Windsor	\$23.14	\$10.76
Woolwich	\$16.90	\$8.83

2018 Commercial Solid Waste Tipping Fees—(Sorted by 2017 Fee per Tonne)

Municipality or Region	2014 Per Tonne	2015 Per Tonne	2016 Per Tonne	2017 Per Tonne	2018 Per Tonne
Chatham-Kent	N/A	\$ 100	\$ 100	\$ 51	\$ 51
Elliot Lake	\$ 60	\$ 60	\$ 60	\$ 60	\$ 60
Essex County	\$ 64	\$ 59	\$ 59	\$ 64	\$ 59
Windsor	\$ 64	\$ 64	\$ 64	\$ 64	\$ 64
Oxford County	\$ 66	\$ 69	\$ 70	\$ 69	\$ 70
Greenstone	N/A	N/A	N/A	\$ 70	\$ 70
Sault Ste. Marie	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70
Thunder Bay	\$ 60	\$ 64	\$ 70	\$ 73	\$ 77
Greater Sudbury	\$ 71	\$ 73	\$ 73	\$ 73	\$ 75
Cornwall	\$ 64	\$ 70	\$ 70	\$ 75	\$ 75
Guelph	\$ 70	\$ 70	\$ 75	\$ 75	\$ 80
London	\$ 75	\$ 75	\$ 75	\$ 75	\$ 75
Timmins	\$ 75	\$ 75	\$ 75	\$ 75	\$ 78
Wellington County	N/A	\$ 75	\$ 75	\$ 75	\$ 75
Stratford	\$ 75	\$ 76	\$ 76	\$ 77	\$ 78
Waterloo Region	\$ 75	\$ 75	\$ 77	\$ 77	\$ 80
Brant	\$ 82	\$ 85	\$ 85	\$ 90	\$ 93
Kenora	\$ 80	\$ 90	\$ 90	\$ 90	\$ 90
North Bay	\$ 84	\$ 87	\$ 90	\$ 93	\$ 96
Peterborough	\$ 90	\$ 90	\$ 90	\$ 95	\$ 95
Niagara Region	\$ 90	\$ 87	\$ 100	\$ 100	\$ 100
Peel Region	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
York Region	\$ 100	\$ 100	\$ 100	\$ 100	\$ 125
Kincardine	N/A	\$ 100	\$ 105	\$ 105	\$ 105
Ottawa	\$ 102	\$ 104	\$ 106	\$ 108	\$ 110
Toronto	\$ 103	\$ 106	\$ 109	\$ 115	\$ 121
Hamilton	\$ 118	\$ 118	\$ 118	\$ 118	\$ 118
Haldimand	N/A	N/A	\$ 119	\$ 121	\$ 123
Durham Region	\$ 120	\$ 120	\$ 120	\$ 125	\$ 125
Muskoka	\$ 127	\$ 127	\$ 130	\$ 133	\$ 135
Quinte West	\$ 75	\$ 75	\$ 75	\$ 140	\$ 114
Barrie	\$ 145	\$ 145	\$ 145	\$ 145	\$ 150
Orillia	\$ 140	\$ 150	\$ 155	\$ 155	\$ 160
Simcoe County	\$ 155	\$ 155	\$ 155	\$ 155	\$ 155
Halton Region	\$ 154	\$ 157	\$ 165	\$ 165	\$ 165
Grey Highlands	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Norfolk	N/A	N/A	\$ 118	N/A	\$ 122
Brockton	N/A	N/A	N/A	N/A	\$ 110
Average	\$ 96	\$ 97	\$ 100	\$ 102	\$ 104
Median	\$ 83	\$ 87	\$ 90	\$ 94	\$ 98

2018 Transit Fares

Municipality	Cash Fares			Monthly Passes		
	Adult	Student	Senior	Adult	Student	Senior
Barrie	\$ 3.00	\$ 3.00	\$ 3.00	\$ 86.00	\$ 66.00	\$ 56.00
Belleville	\$ 2.50	\$ 2.25	\$ 2.25	\$ 70.00	\$ 57.00	\$ 57.00
Bracebridge	\$ 2.50	\$ 2.00	\$ 2.00	\$ 50.00	\$ 40.00	\$ 40.00
Brampton	\$ 3.75	\$ 2.50	\$ 1.00	\$ 124.00	\$ 107.00	\$ 52.00
Brockville	\$ 2.25	\$ 2.25	\$ 2.25	\$ 64.00	\$ 64.00	\$ 64.00
Burlington	\$ 3.50	\$ 3.50	\$ 3.50	\$ 97.00	\$ 71.00	\$ 59.25
Chatham-Kent	\$ 2.25	\$ 2.25	\$ 2.25	\$ 70.00	\$ 55.00	\$ 55.00
Collingwood	\$ 2.00	\$ 1.50	\$ 1.50	\$ 40.00	\$ 30.00	\$ 30.00
Cornwall	\$ 2.90	\$ 2.90	\$ 2.90	\$ 64.00	\$ 52.00	\$ 44.00
Durham Region	\$ 3.75	\$ 3.75	\$ 2.50	\$ 117.00	\$ 93.50	\$ 46.00
Elliot Lake	\$ 2.50	\$ 2.25	\$ 2.25	\$ 62.00	\$ 52.00	\$ 52.00
Fort Erie	\$ 2.75	\$ 2.75	\$ 2.75	\$ 85.00	\$ 85.00	\$ 85.00
Greater Sudbury	\$ 3.30	\$ 3.30	\$ 2.40	\$ 90.00	\$ 82.00	\$ 54.00
Guelph	\$ 3.00	\$ 3.00	\$ 3.00	\$ 80.00	\$ 68.00	\$ 68.00
Hamilton	\$ 3.00	\$ 3.00	\$ 3.00	\$ 101.20	\$ 83.60	\$ 26.50
Huntsville	\$ 2.25	\$ 1.00	\$ 2.25	\$ 52.50	\$ 25.00	\$ 52.50
Kenora	\$ 2.50	\$ 2.50	\$ 2.50	\$ 50.00	\$ 50.00	\$ 50.00
Kingston	\$ 3.00	\$ 3.00	\$ 3.00	\$ 76.00	\$ 56.50	\$ 56.50
Leamington	\$ 2.00	\$ 1.50	\$ 1.75	\$ 35.00	N/A	\$ 30.00
London	\$ 2.75	\$ 2.75	\$ 2.75	\$ 81.00	\$ 70.00	\$ 57.50
Milton	\$ 3.75	\$ 3.75	\$ 3.75	\$ 81.00	\$ 60.00	\$ 52.00
Mississauga	\$ 3.75	\$ 3.75	\$ 1.00	\$ 130.00	N/A	\$ 61.00
Niagara Falls	\$ 3.00	\$ 2.75	\$ 2.75	\$ 80.00	\$ 65.00	\$ 65.00
North Bay	\$ 3.00	\$ 3.00	\$ 3.00	\$ 86.00	\$ 71.00	\$ 61.00
Oakville	\$ 3.75	\$ 3.75	\$ 3.75	\$ 125.00	\$ 80.00	\$ 60.00
Orangeville	\$ 2.00	\$ 1.50	\$ 1.50	\$ 55.00	\$ 45.00	\$ 45.00
Orillia	\$ 2.25	\$ 2.25	\$ 2.25	\$ 53.00	\$ 53.00	\$ 53.00
Ottawa	\$ 3.50	\$ 2.65	\$ 2.65	\$ 116.50	\$ 89.75	\$ 44.50
Owen Sound	\$ 3.00	\$ 2.50	\$ 3.00	\$ 70.00	\$ 30.00	\$ 55.00
Peterborough	\$ 2.50	\$ 2.50	\$ 2.50	\$ 60.00	\$ 55.00	\$ 40.00

2018 Transit Fares (cont'd)

Municipality	Cash Fares			Monthly Passes		
	Adult	Student	Senior	Adult	Student	Senior
Port Colborne	\$ 3.00	\$ 3.00	\$ 3.00	\$ 85.00	\$ 75.00	\$ 65.00
Quinte West	\$ 2.00	\$ 1.50	\$ 1.50	\$ 40.00	\$ 30.00	\$ 30.00
Sarnia	\$ 3.00	\$ 3.00	\$ 3.00	\$ 73.00	\$ 73.00	\$ 73.00
Sault Ste. Marie	\$ 2.85	\$ 2.85	\$ 2.85	\$ 66.00	\$ 45.00	\$ 56.00
St. Catharines	\$ 3.00	\$ 3.00	\$ 3.00	\$ 92.00	\$ 62.00	\$ 57.00
St. Thomas	\$ 2.75	\$ 2.75	\$ 2.75	\$ 70.00	\$ 60.00	\$ 60.00
Stratford	\$ 2.75	\$ 2.50	\$ 2.50	\$ 65.00	\$ 55.00	\$ 55.00
Thorold	\$ 3.00	\$ 3.00	\$ 3.00	\$ 92.00	\$ 62.00	\$ 57.00
Thunder Bay	\$ 2.75	\$ 2.75	\$ 2.75	\$ 77.00	\$ 55.00	\$ 55.00
Timmins	\$ 3.00	\$ 2.75	\$ 2.75	\$ 76.00	\$ 61.00	\$ 56.00
Toronto	\$ 3.25	\$ 2.10	\$ 2.10	\$ 146.25	\$ 116.75	\$ 116.75
Waterloo Region	\$ 3.25	\$ 3.25	\$ 3.25	\$ 86.00	\$ 73.00	\$ 73.00
Welland	\$ 3.00	\$ 3.00	\$ 3.00	\$ 85.00	\$ 75.00	\$ 65.00
Windsor	\$ 3.00	\$ 3.00	\$ 3.00	\$ 95.70	\$ 66.00	\$ 48.40
York Region	\$ 4.00	\$ 4.00	\$ 4.00	\$ 150.00	\$ 117.00	\$ 63.00
Average	\$ 2.90	\$ 2.71	\$ 2.61	\$ 81.11	\$ 64.70	\$ 55.60
Median	\$ 3.00	\$ 2.75	\$ 2.75	\$ 80.00	\$ 62.00	\$ 56.00

Stormwater Utility

Most municipalities are facing increasing infrastructure backlogs, funding gaps, and increasing financial pressures in infrastructure management. These challenges have been driven by several trends over the last decade, including:

- Aging infrastructure that create large needs for capital replacement, renewal, and rehabilitation;
- Environmental and public health issues, which demand new investments for higher service levels;
- Limited ability to raise funds from property taxes, due to resistance to increases in property taxes;
- Resulting competition for resources (tax revenues), from other municipal responsibilities; and
- More rigorous regulatory and design standards for water, wastewater and storm operations.

Historically, in most Ontario municipalities stormwater management has been financed with general revenue from property taxes or water/wastewater rates. The trend experienced over the past decade in Canada is to move stormwater management to a separate utility. A separate utility funding model for stormwater management provides the following benefits, as identified in research undertaken across Canada:

- Costs are isolated from the municipality's other operations and generally allow a municipality the ability to budget programs and projects based on a realistic and dependable revenue stream;
- Dedicated or earmarked funding helps ensure that funds are available when needed;
- Costs and benefits can be more equitably distributed using a utility rate structure; and
- Applicable for use on a municipal-wide basis and across all land use types

Stormwater Utility

There are a number of Ontario municipalities that recover stormwater management costs from a stormwater utility rate. The following provides a summary of the municipalities that have a stormwater utility rate.

Municipality	Type of Structure
Aurora	Flat monthly rates; residential and non-residential (including multi-residential)
Guelph	Flat monthly rate for residential, multi-residential/condos pay a flat rate of residential for each unit, non-residential based on the Equivalent Residential Unit (ERU). ERU is 188 m ²
Kitchener	16 flat monthly rates based on size of property and impervious area
London	Flat monthly rates for properties under 0.4 hectares; per hectare rate for larger properties
Markham	Flat residential monthly rate and cost per CVA for non-residential properties
Middlesex Centre	Flat monthly rates for properties under 0.4 hectares; per hectare rate for larger properties
Mississauga	Flat rates based on residential billing unit equivalents. There are 5 residential rates. Multi-residential and non-residential is based on the total hard surface area divided by a single ERU of 267 m ² multiplied by the stormwater rate.
Newmarket	Based on the size of the property times runoff group rate. Three categories Low, Medium, High (Low—vacant properties, golf course, natural areas; Medium—residential and institutional; High—Commercial, industrial and mixed use).
Richmond Hill	Flat monthly rates (2); residential/farmland and non-residential
St. Thomas	Flat monthly rates for all properties except ICI which is on a per hectare basis greater than 1,800 m ²
Vaughan	3 flat residential rates—Low, Medium, High; Agricultural/Vacant rate and 4 Non-Residential rates based on acreage
Waterloo	12 flat monthly rates; Low, Medium and High for Residential, Multi-Residential, Institutional, Industrial/Commercial

Stormwater Utility—Residential Comparison

The following reflects the annual residential cost of stormwater for a residential medium density home in 2018.

	2018 Annual Storm Residential Medium	
Vaughan	\$	32
Newmarket	\$	34
Markham	\$	47
Guelph	\$	55
Aurora	\$	63
Richmond Hill	\$	68
Mississauga	\$	104
St. Thomas	\$	111
Waterloo	\$	134
Kitchener	\$	137
Middlesex Centre	\$	179
London	\$	190
Average	\$	96

Tax Policies



Tax Policies

The relative tax burden in each class of property will be impacted by the type of tax policies implemented in each municipality. As such, an analysis of the 2017 tax policies that impact the relative tax position was completed and has been summarized to include the following:

- **Comparison of Tax Ratios**
- **Delegation**
- **Summary of Optional Classes**

Comparison of Tax Ratios

Tax ratios reflect how a property class' tax rate compares to the residential rate. Changes in tax ratios affect the relative tax burden between classes of properties. Tax ratios can be used to prevent large shifts of the tax burden caused by relative changes in assessment among property classes as well as to lower the tax rates on a particular class or classes.

Delegation

The Municipal Act allows upper-tier municipalities to delegate the responsibility of setting tax ratios to its lower-tier municipalities, rather than setting region-wide tax rates for the upper-tier's share of the property tax burden. Upper-tier municipalities that choose to delegate this authority must develop an apportionment methodology to determine the amount of the upper-tier levy that each of the lower-tier municipalities would be required to raise. Delegation requires unanimous lower-tier agreement as well as approval from the Minister of Finance.

The Region of Peel has delegated its authority to set tax ratios to its lower-tier municipalities since 1998. It is currently the only upper-tier municipality in Ontario delegating its authority to its lower-tier municipalities.

Summary of Optional Property Classes

In addition to the core property classes, the Minister of Finance established eight additional optional classes in the *Assessment Act*. The advantage of creating an optional class is that it provides additional flexibility to tax properties within these classes at a different rate compared to the broader class. Municipalities have the option of establishing any of the optional property classes allowed in the legislation. Optional Classes include:

- New Multi-residential
- Shopping Centres
- Office Buildings
- Parking Lots
- Large Industrial

Bill 70, Building Ontario Up for Everyone Act, 2016

In November 2016, the Minister of Finance introduced Bill 70 aiming to implement certain budget measures and clarifying a number of laws and regulations. The bill received Royal Assent on December 8, 2016. The key areas of the amendments that impact the 2017 tax policies are:

- ***Multi-Residential Property Tax Mitigation*** – a levy restriction for multi-residential properties in 2017 where the multi-residential tax ratio is greater than 2.0. The province filed Ontario Regulation No. 62-17 and No. 65-17 on March 9, 2017 to implement in 2017 a full levy restriction for Multi-residential properties where the Multi-residential tax ratio is greater than 2.0.
- ***Landfills Assessment Review*** – implementation of the Landfills Assessment Review recommendations, including establishing a new landfill property class and setting a tax ratio in 2017 based on a transition ratio set by the Province.
- ***Property Tax Rate Calculation Adjustment*** – Option to adjust the provincially prescribed notional property tax rate calculation for in-year property assessment changes such as assessment appeal losses.
- ***Business Property Tax Capping*** – increased flexibility to accelerate progress to CVA level taxes.
- ***Vacancy Rebate and Reduction Programs*** – flexibility to tailor the programs for the Vacant Unit Rebate and Vacant/Excess Land Subclasses.

Provincial Ranges of Fairness

The “Ranges of Fairness” represent what the Province determines is a fair level of taxation for various types of properties relative to the tax burden on the residential class. These ranges ensure that taxes are not shifted onto properties that are already subject to high/low tax rates. Municipalities can leave their tax ratios at their current level or elect to move towards the ranges of fairness. The following table summarizes the Provincially Legislated Ranges of Fairness

	Range of Fairness
Residential	1.00
Multi-Residential	1.00-1.10
New Multi-Residential	1.00-1.10
Commercial	0.60-1.10
Industrial	0.60-1.10
Pipelines	0.60-0.70
Farmlands	0-0.25
Managed Forests	0.25

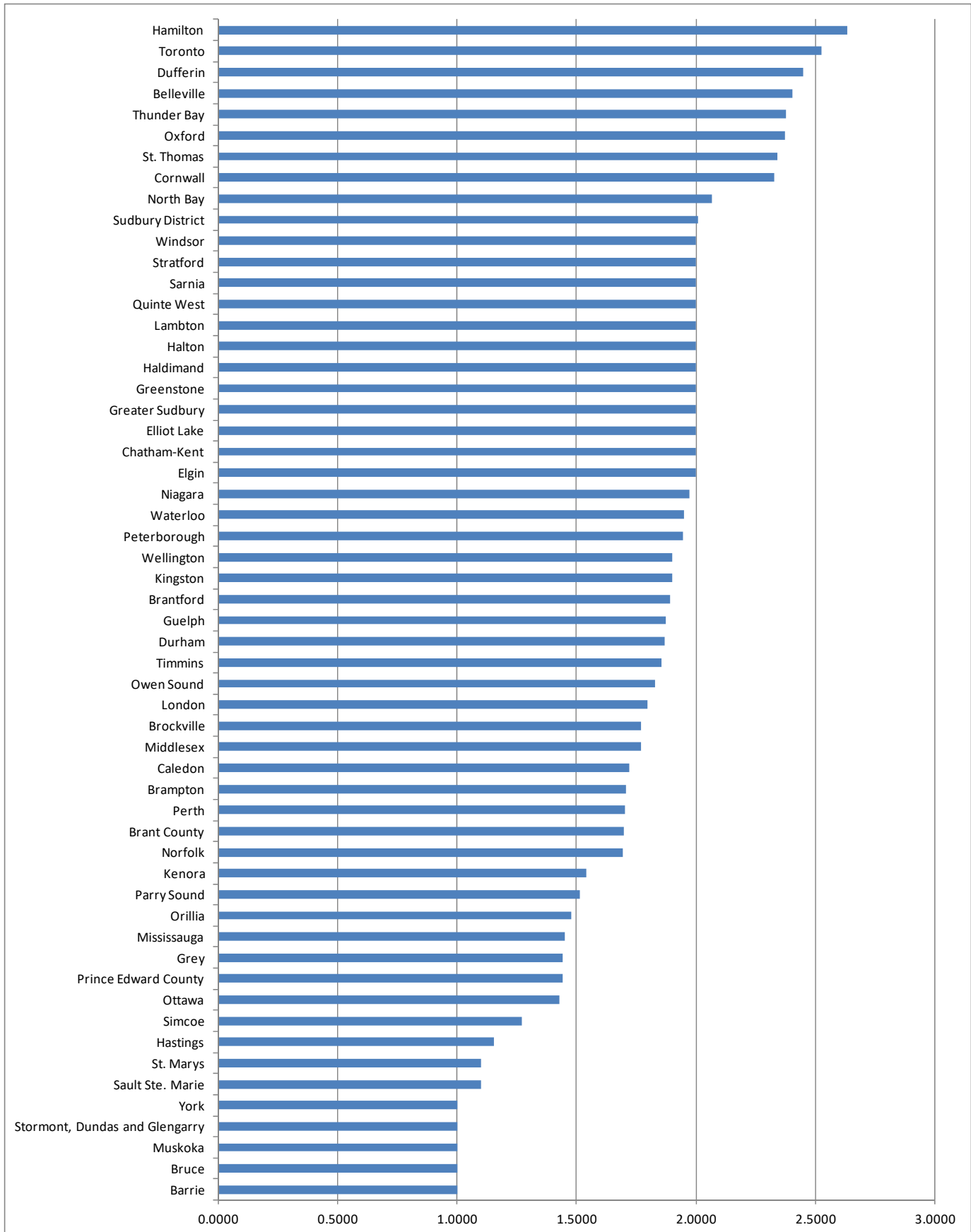
2018 Tax Ratios

Municipality	Multi-Residential	Commercial - Residual	Industrial - Residual
Barrie	1.0000	1.4331	1.5163
Belleville	2.4049	1.9191	2.4000
Brampton	1.7050	1.2971	1.4700
Brant County	1.7000	1.9000	2.5500
Brantford	1.8929	1.8088	2.2920
Brockville	1.7700	1.9482	2.6131
Bruce	1.0000	1.2331	1.7477
Caledon	1.7223	1.3385	1.5900
Chatham-Kent	2.0000	1.9504	2.1118
Cornwall	2.3251	1.9407	2.6300
Dufferin	2.4500	1.2200	2.1984
Durham	1.8665	1.4500	2.1850
Elgin	1.9999	1.6376	2.2251
Elliot Lake	2.0000	1.5111	1.5111
Greater Sudbury	2.0000	1.9800	3.9575
Greenstone	2.0000	1.4270	2.5000
Grey	1.4412	1.3069	1.8582
Guelph	1.8733	1.8400	2.2048
Haldimand	2.0000	1.6929	2.3274
Halton	2.0000	1.4565	2.3599
Hamilton	2.6342	1.9800	3.4115
Hastings	1.1535	1.1000	1.1292
Kenora	1.5403	2.1309	2.2261
Kingston	1.9000	1.9800	2.6300
Lambton	2.0000	1.6271	2.0476
London	1.7958	1.9300	1.9300
Middlesex	1.7697	1.1449	1.7451
Mississauga	1.4510	1.4772	1.6108
Muskoka	1.0000	1.1000	1.1000
Niagara	1.9700	1.7349	2.6300
Norfolk	1.6929	1.6929	1.6929

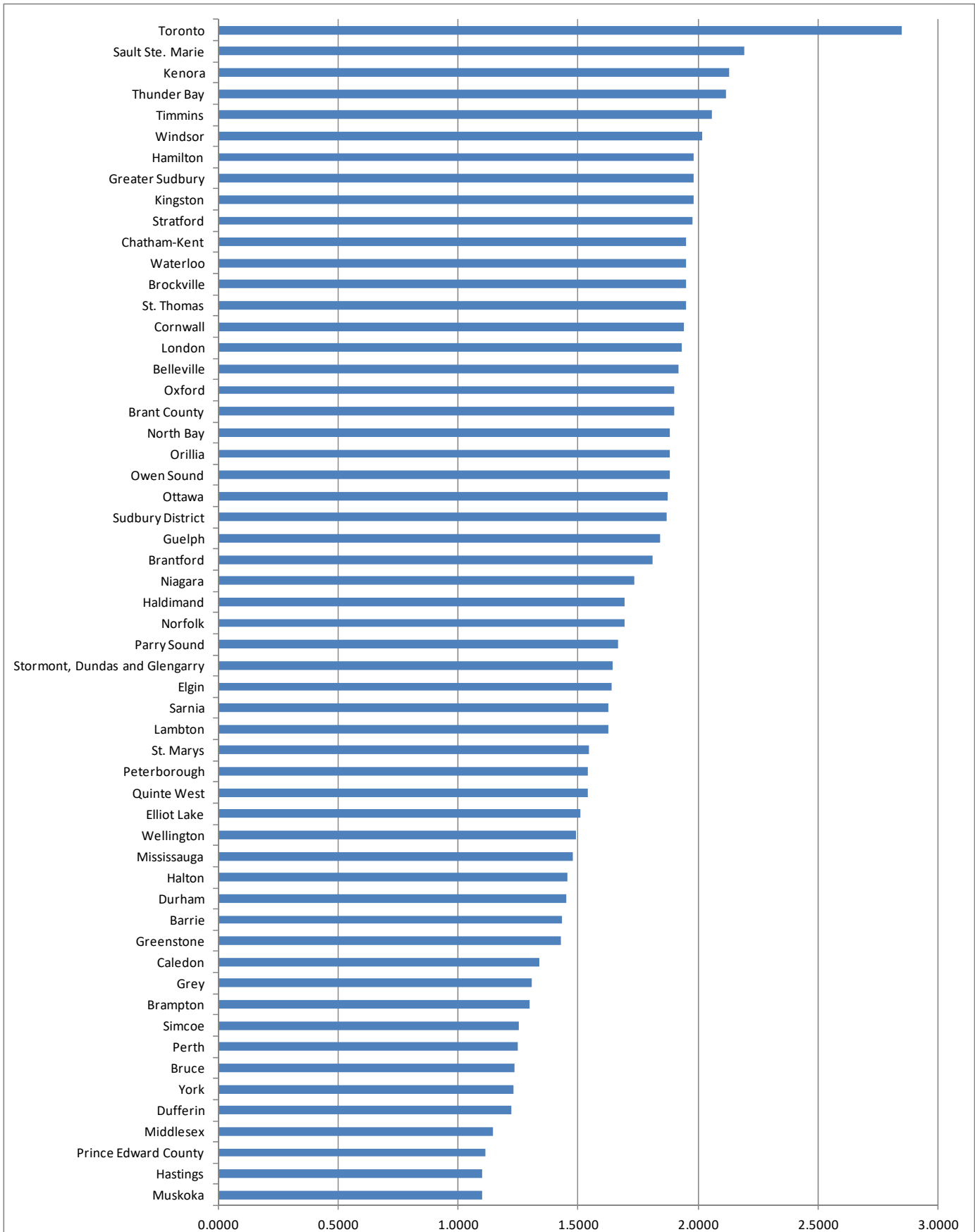
2018 Tax Ratios Cont'd

Municipality	Multi-Residential	Commercial - Residual	Industrial - Residual
North Bay	2.0647	1.8822	1.4000
Orillia	1.4773	1.8814	1.8556
Ottawa	1.4261	1.8726	2.6233
Owen Sound	1.8285	1.8800	2.2293
Oxford	2.3700	1.9018	2.6300
Parry Sound	1.5145	1.6646	1.5162
Perth	1.7008	1.2469	1.9692
Peterborough	1.9472	1.5401	1.7058
Prince Edward County	1.4402	1.1125	1.3895
Quinte West	2.0000	1.5385	2.4460
Sarnia	2.0000	1.6271	2.0476
Sault Ste. Marie	1.1000	2.1939	4.7186
Simcoe	1.2692	1.2520	1.4430
St. Marys	1.1000	1.5463	2.4812
St. Thomas	2.3424	1.9475	2.2281
Stormont, Dundas and Glengarry	1.0000	1.6430	2.0635
Stratford	2.0000	1.9759	2.7584
Sudbury District	2.0085	1.8686	2.4000
Thunder Bay	2.3771	2.1179	2.4182
Timmins	1.8542	2.0586	2.5000
Toronto	2.5231	2.8476	2.8359
Waterloo	1.9500	1.9500	1.9500
Wellington	1.9000	1.4910	2.4000
Windsor	2.0000	2.0187	2.3200
York	1.0000	1.2323	1.4973
Average	1.7902	1.6871	2.1826
Median	1.8831	1.6929	2.2150
Minimum	1.0000	1.1000	1.1000
Maximum	2.6342	2.8476	4.7186

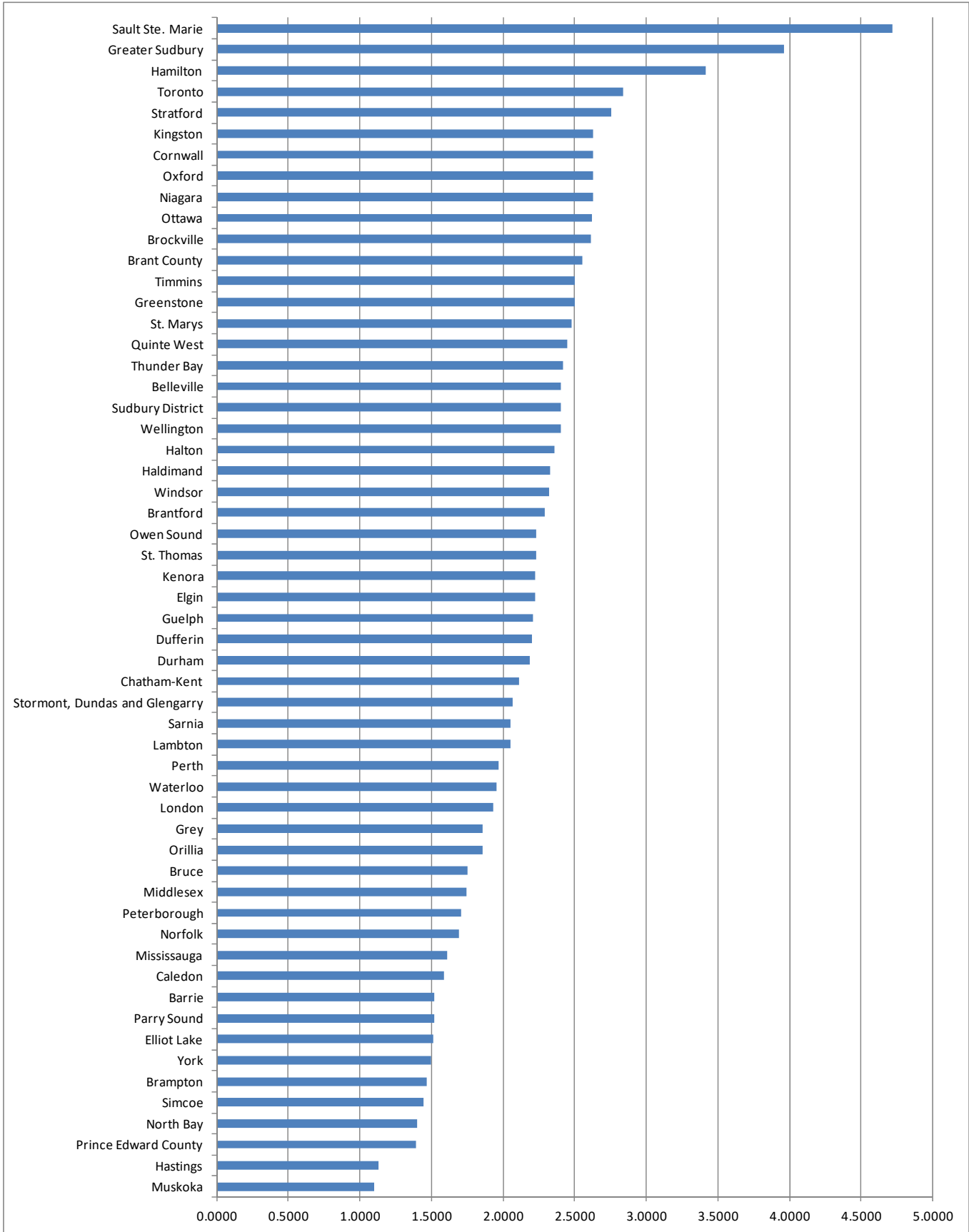
Multi-Residential Tax Ratios



Commercial (residual) Tax Ratios



Industrial (residual) Tax Ratios



New Multi-Residential Property Class

Municipality	Multi-Residential	New Multi-Residential
Belleville	2.4049	1.0000
Brampton	1.7050	1.0000
Brantford	1.8929	1.1000
Brockville	1.7700	1.0000
Caledon	1.7223	1.0000
Chatham-Kent	2.0000	1.1000
Cornwall	2.3251	1.0000
Dufferin	2.4500	1.1000
Durham	1.8665	1.1000
Greater Sudbury	2.0000	1.0000
Grey	1.4412	1.0000
Guelph	1.8733	1.0000
Haldimand	2.0000	1.0000
Halton	2.0000	1.0000
Hamilton	2.6342	1.0000
Hastings	1.1535	1.0000
Kenora	1.5403	1.1000
Kingston	1.9000	1.0000
Lambton	2.0000	1.0000
Mississauga	1.4510	1.0000
Niagara	1.9700	1.0000
North Bay	2.0647	1.0000
Orillia	1.4773	1.1000
Ottawa	1.4261	1.0000
Owen Sound	1.8285	1.0000
Parry Sound	1.5145	1.0000
Peterborough	1.9472	1.0000
Sarnia	2.0000	1.0000
Simcoe	1.2692	1.0000
Stratford	2.0000	1.0000
Sudbury District	2.0085	1.0000
Thunder Bay	2.3771	1.0000
Timmins	1.8542	1.0000
Toronto	2.5231	1.0000
Waterloo	1.9500	1.0000
Wellington	1.9000	1.1000
Windsor	2.0000	1.0000

Farmland Ratios Where Reductions have Been Implemented

Municipality	Farmland Ratio
Brant County	0.2400
Caledon	0.1689
Chatham-Kent	0.2200
Durham	0.2000
Greater Sudbury	0.2000
Halton	0.2000
Hamilton	0.1767
Kingston	0.2250
Lambton	0.2260
London	0.1180
North Bay	0.1500
Ottawa	0.2000
Oxford	0.2350

Large Industrial Class

Municipality	Industrial - Residual	Industrial - Large
Elgin	2.2251	2.8318
Greater Sudbury	3.9575	4.4856
Hamilton	3.4115	4.0004
Kenora	2.2261	2.8955
Lambton	2.0476	3.0035
Ottawa	2.6233	2.2528
Quinte West	2.4460	2.6147
Sarnia	2.0476	3.0035
Sault Ste. Marie	4.7186	8.5894
St. Thomas	2.2281	2.6774
Stormont, Dundas and Glengarry	2.0635	4.1432
Sudbury District	2.4000	8.0064
Thunder Bay	2.4182	2.7509
Windsor	2.3200	2.9381

Optional Commercial Classes

Municipality	Commercial - Residual	Commercial - Office Building	Commercial - Parking Lot	Commercial - Shopping
Chatham-Kent	1.9504	1.5718	1.9504	2.2512
Kenora	2.1309	2.5751	1.7396	3.0275
Lambton	1.6271	1.5358	1.0912	2.0835
Ottawa	1.8726	2.3238	1.2640	1.5070
Sarnia	1.6271	1.5358	1.0912	2.0835
Sault Ste. Marie	2.1939	3.0500	1.6625	2.3290
Stormont, Dundas and Glengarry	1.6430	1.4565	1.4565	1.4565
Sudbury District	1.8686	1.8686	1.8686	2.6020
Windsor	2.0187	2.0187	1.0167	2.0187

Comparison of Relative Taxes



Comparison of Relative Taxes

The purpose of this section of the report is to undertake “like” property comparisons across each municipality and across various property types. In total, 12 property types were defined based on those property types that were of most interest to the participating municipalities and that represented all potential optional classes. The Residential, Multi-Residential, Commercial, and Industrial classes are represented in the study.

The relative taxes are calculated by taking current value assessment of the sample properties in this section of the report and applying the total property tax rates for each classification of property. This uses the current reassessment based on property values as of January 1, 2016, and the phase-in cycle applies to the 2017 taxation years in this report. There is a three year phase-in of the assessment changes. The next reassessment will occur in 2020 to value all properties as of January 1, 2019 and will apply to the 2020, 2021, 2022 and 2023 taxation years. Current Value Assessment is defined as the amount of money a property would realize if sold at arm’s length (by a willing seller to a willing buyer with no relationship to each other). To calculate a property’s assessed value, MPAC analyzes market information from similar types of property in the vicinity

While all properties are evaluated using current value assessment, there are three methods used for this analysis:

- the selling price of a property (residential)
- the rental income a property generates (office building)
- the cost to replace a property (industrial)

Each method takes into consideration the location of a property, the size and quality of any buildings and features which might enhance or reduce a property’s value.

Comparison of Relative Taxes

In order to calculate the relative tax burden of “like” properties, every effort was made to select a sample of properties within each municipality for each property to hold constant those factors deemed to be most critical in determining a property’s assessed value using property descriptions as outlined on the next page. However, given the number of factors used to calculate the assessed value for each property, and the inability to quantify each of these factors, the results should be used to provide the reader with **overall trends** rather than exact differences in relative tax burdens between municipalities. By selecting multiple property types within each taxing class (Residential, Multi-Residential, Commercial, and Industrial), and by selecting multiple properties from within each municipality and property subtype, where available, the likelihood of anomalies in the database has been reduced. However, it is recommended that focus should be on the trends rather than the absolutes.

There are many reasons for differences in relative tax burdens across municipalities and across property classes. These include, but are not limited, to the following:

- The values of like properties vary significantly across municipalities
- The tax burden on the different property classes within a municipality varies based on the tax ratios
- The use of optional property classes
- Non-uniform education tax rates in the non-residential classes
- The level of service provided and the associated costs of providing these services
- Access to other sources of revenues such as dividends from hydro utilities, gaming and casino revenues, user fees, etc.

Notes

Urban rates were used in each municipality where there is area rating. The City of Toronto, due to the size and current value assessment differentials across the City, has been divided into four areas; North, South, East and West. For some property types, municipalities are not represented due to the lack of comparable properties available or a decision by the municipality not to include a particular category in the analysis.

Description of Comparable Properties Used in the Analysis

- **Residential - Single Family Detached Home** - A detached three-bedroom single storey home with 1.5 bathrooms and a one car garage. Total area of the house is approximately 1,200 sq. ft. and the property is situated on a lot that is approximately 5,500 sq. ft. In smaller more rural municipalities it was sometimes necessary to use larger lot sizes. Comparison of taxes on a per household basis.
- **Residential—2 Storey** - A two storey, three bedroom home with 2.5 bathrooms, two car garage. Total area of the house is approximately 2,000 sq. ft. on a lot approximately 4,000—5,000 sq. ft. Comparison of taxes on a per household basis.
- **Residential – Senior Executive** - A two-storey, four or five bedroom home with three bathrooms, main floor family room plus atrium or library. A full unfinished basement and an attached two car garage. The house is approximately 3,000 sq. ft., with an approximate lot size of 6,700 sq. ft. Comparison of taxes on a per household basis.
- **Multi-Residential - Walk-up Apartment** - Multi-residential, more than six self-contained units but does not include row housing. Typically this type of property is older construction, two to four storeys high. Comparison of taxes on a per unit basis.
- **Multi-Residential - Mid/High-Rise Apartment** - Multi-residential, more than six self-contained units and four + storeys but does not include row housing. Comparison of taxes on a per unit basis.
- **Commercial - Neighbourhood Shopping Centre** - A neighbourhood shopping centre is typically the smallest type of center comprised of retail tenants that cater to everyday needs such as drugstores, convenience stores and hardware stores. Size varies from 4,000 to 100,000 square feet. Comparison of taxes on a per square foot of floor area.
- **Commercial - Office Building Class** - Selection was focused on buildings in prime locations within the municipality. Comparison of taxes on a per square foot of gross leasable area basis.
- **Commercial - Hotel** - Typically over 100 rooms. Comparison of taxes on a per suite basis.
- **Commercial - Motel** - Typically newer construction, franchised. Comparison of taxes on a per suite basis.
- **Industrial - Vacant Land** - Selection of properties were based on serviced land under 5 acres. Comparison of taxes on a per acre basis.
- **Industrial - Large Industrial** - Greater than 125,000 sq. ft. Comparison of taxes on a per square foot of floor area basis.
- **Industrial - Standard Industrial** - Under 125,000 sq. ft. in size typically characterized by newer construction and flexible design. Comparison of taxes on a per square foot of floor area basis.

2018 Total Property Tax Rates (Municipal and Education)

2018 Total Property Tax Rates (Municipal & Education—sorted alphabetically)

	Resid.	Multi Resid.	Comm. Residual	Comm. Office	Commercial Park/Vac	Comm. Shopping	Ind. Residual	Ind. Large
Aurora	0.8216%	0.8216%	1.7695%	1.7695%	1.7695%	1.7695%	2.0657%	2.0657%
Bancroft	1.6774%	1.9088%	2.6315%	2.6315%	2.6315%	2.6315%	2.7921%	2.7921%
Barrie	1.2723%	1.2723%	2.6697%	2.6697%	2.6697%	2.6697%	2.8247%	2.8247%
Belleville	1.6076%	3.5113%	4.0989%	4.0989%	4.0989%	4.0989%	4.7902%	4.7902%
Bracebridge	1.3030%	1.3030%	1.9421%	1.9421%	1.9421%	1.9421%	2.0587%	2.0587%
Brampton	1.0356%	1.6458%	2.1415%	2.1415%	2.1415%	2.1415%	2.4440%	2.4440%
Brant	1.0341%	1.6390%	2.9818%	2.9818%	2.9818%	2.9818%	3.5434%	3.5434%
Brantford	1.3615%	2.4255%	3.4953%	3.4953%	3.4953%	3.4953%	4.0710%	4.0710%
Brock	1.2860%	2.2530%	2.6953%	2.6953%	2.6953%	2.6953%	3.7785%	3.7785%
Brockville	1.5007%	2.5254%	3.9325%	3.9325%	3.9325%	3.9325%	4.8173%	4.8173%
Brockton	1.3296%	1.3296%	2.5199%	2.5199%	2.5199%	2.5199%	3.3667%	3.3667%
Burlington	0.8152%	1.4604%	1.7779%	1.7779%	1.7779%	1.7779%	2.7668%	2.7668%
Caledon	0.8401%	1.3241%	1.9156%	1.9156%	1.9156%	1.9156%	2.2369%	2.2369%
Cambridge	1.2049%	2.1880%	3.3580%	3.3580%	3.3580%	3.3580%	3.3580%	3.3580%
Central Elgin	1.5547%	2.9393%	3.3576%	3.3576%	3.3576%	3.3576%	4.4211%	5.2612%
Centre Wellington	1.1136%	1.9628%	2.4075%	2.4075%	2.4075%	2.4075%	3.6046%	3.6046%
Chatham-Kent	1.8635%	3.5570%	4.6430%	3.7519%	3.3004%	5.1525%	4.9164%	4.9164%
Clarington	1.2228%	2.1350%	2.6036%	2.6036%	2.6036%	2.6036%	3.6403%	3.6403%
Collingwood	1.1950%	1.4709%	2.3733%	2.3733%	2.3733%	2.3733%	2.8190%	2.8190%
Cornwall	1.6168%	3.3837%	4.1479%	4.1479%	4.1479%	4.1479%	5.1452%	5.1452%
East Gwillimbury	0.8343%	0.8343%	1.7850%	1.7850%	1.7850%	1.7850%	2.0846%	2.0846%
Elliot Lake	2.0501%	3.9302%	3.9310%	3.9310%	3.9310%	3.9310%	3.9310%	3.9310%
Erin	1.0901%	1.9182%	2.3725%	2.3725%	2.3725%	2.3725%	3.5482%	3.5482%
Espanola	1.7270%	3.2972%	3.9994%	3.9994%	3.9994%	3.9994%	4.8268%	4.8268%
Fort Erie	1.4896%	2.7697%	3.3795%	3.3795%	3.3795%	3.3795%	4.8107%	4.8107%
Georgina	1.0714%	1.0714%	2.0773%	2.0773%	2.0773%	2.0773%	2.4397%	2.4397%
Gravenhurst	1.2523%	1.2523%	1.8864%	1.8864%	1.8864%	1.8864%	2.0030%	2.0030%
Greater Sudbury	1.4439%	2.7177%	3.6123%	3.6123%	3.6123%	3.6123%	6.0579%	6.7208%
Greenstone	2.5488%	4.9276%	4.4846%	4.4846%	4.4846%	4.4846%	7.0371%	7.0371%
Grey Highlands	1.0777%	1.4782%	2.5264%	2.5264%	2.5264%	2.5264%	3.0268%	3.0268%
Grimsby	1.1684%	2.1369%	2.8222%	2.8222%	2.8222%	2.8222%	3.9659%	3.9659%
Guelph	1.1713%	2.0457%	3.0510%	3.0510%	3.0510%	3.0510%	3.5476%	3.5476%
Guelph-Eramosa	1.0616%	1.8641%	2.3300%	2.3300%	2.3300%	2.3300%	3.4799%	3.4799%
Haldimand	1.2372%	2.3045%	3.0606%	3.0606%	3.0606%	3.0606%	3.8239%	3.8239%
Halton Hills	0.8290%	1.4880%	1.7980%	1.7980%	1.7980%	1.7980%	2.7993%	2.7993%
Hamilton	1.2620%	3.0464%	3.2592%	3.2592%	3.2592%	3.2592%	4.9661%	5.6092%

2018 Total Property Tax Rates - (Municipal & Education—sorted alphabetically) (cont'd)

	Resid.	Multi Resid.	Comm. Residual	Comm. Office	Commercial Park/Vac	Comm. Shopping	Ind. Residual	Ind. Large
Huntsville	1.1838%	1.1838%	1.8110%	1.8110%	1.8110%	1.8110%	1.9276%	1.9276%
Ingersoll	1.4958%	3.2952%	3.8613%	3.8613%	3.8613%	3.8613%	4.8268%	4.8268%
Innisfil	1.0576%	1.2966%	2.2014%	2.2014%	2.2014%	2.2014%	2.6209%	2.6209%
Kenora	1.3920%	2.0523%	3.6672%	4.2044%	3.2085%	4.7515%	3.7822%	4.5919%
Kincardine	1.2084%	1.2084%	2.3704%	2.3704%	2.3704%	2.3704%	3.1548%	3.1548%
King	0.8682%	0.8682%	1.8268%	1.8268%	1.8268%	1.8268%	2.1354%	2.1354%
Kingston	1.3594%	2.4036%	3.6677%	3.6677%	3.6677%	3.6677%	4.4318%	4.4318%
Kitchener	1.1297%	2.0415%	3.2115%	3.2115%	3.2115%	3.2115%	3.2115%	3.2115%
Lambton Shores	1.1173%	2.0647%	2.8814%	2.7949%	1.7794%	3.3138%	3.2797%	4.1853%
Lincoln	1.2077%	2.2143%	2.8903%	2.8903%	2.8903%	2.8903%	4.0692%	4.0692%
London	1.3508%	2.2905%	3.6190%	3.6190%	3.6190%	3.6190%	3.6190%	3.6190%
Mapleton	1.2745%	2.2685%	2.6464%	2.6464%	2.6464%	2.6464%	3.9908%	3.9908%
Markham	0.6938%	0.6938%	1.6120%	1.6120%	1.6120%	1.6120%	1.8743%	1.8743%
Meaford	1.3223%	1.8306%	2.8459%	2.8459%	2.8459%	2.8459%	3.4811%	3.4811%
Middlesex Centre	1.1382%	1.8833%	2.4193%	2.4193%	2.4193%	2.4193%	3.0295%	3.0295%
Midland	1.4007%	1.7320%	2.6309%	2.6309%	2.6309%	2.6309%	3.1159%	3.1159%
Milton	0.6979%	1.2258%	1.6071%	1.6071%	1.6071%	1.6071%	2.4900%	2.4900%
Minto	1.3433%	2.3993%	2.7500%	2.7500%	2.7500%	2.7500%	4.1560%	4.1560%
Mississauga	0.8235%	1.1182%	1.9840%	1.9840%	1.9840%	1.9840%	2.2242%	2.2242%
Newmarket	0.8619%	0.8619%	1.8192%	1.8192%	1.8192%	1.8192%	2.1261%	2.1261%
Niagara Falls	1.3167%	2.4290%	3.0794%	3.0794%	3.0794%	3.0794%	4.3559%	4.3559%
Niagara-on-the-Lake	0.9451%	1.6969%	2.4347%	2.4347%	2.4347%	2.4347%	3.3784%	3.3784%
Norfolk	1.1964%	1.9076%	3.0776%	3.0776%	3.0776%	3.0776%	3.0776%	3.0776%
North Bay	1.4556%	2.8049%	3.5098%	3.5098%	2.4568%	3.5098%	2.8898%	2.8898%
North Dumfries	0.9138%	1.6205%	2.7905%	2.7905%	2.7905%	2.7905%	2.7905%	2.7905%
North Middlesex	1.3737%	2.3002%	2.6890%	2.6890%	2.6890%	2.6890%	3.4406%	3.4406%
North Perth	1.2122%	1.9421%	2.3896%	2.3896%	2.3896%	2.3896%	3.3924%	3.3924%
North Stormont	1.1626%	1.4796%	2.9619%	2.9619%	2.9619%	2.9619%	3.3882%	5.4527%
Oakville	0.7659%	1.3617%	1.7061%	1.7061%	1.7061%	1.7061%	2.6504%	2.6504%
Orangeville	1.3840%	3.0302%	2.4697%	2.4697%	2.4697%	2.4697%	4.0089%	4.0089%
Orillia	1.3903%	1.9728%	3.5288%	3.5288%	3.5288%	3.5288%	3.6044%	3.6044%
Oshawa	1.4069%	2.4788%	2.8706%	2.8706%	2.8706%	2.8706%	4.0427%	4.0427%
Ottawa	1.0684%	1.4511%	2.8148%	3.4276%	1.7373%	2.2294%	3.6969%	3.3639%
Owen Sound	1.6717%	2.9157%	4.1631%	4.1631%	4.1631%	4.1631%	4.6877%	4.6877%
Parry Sound	1.4864%	2.1637%	3.0563%	3.0563%	3.0563%	3.0563%	2.6648%	2.6648%
Pelham	1.3222%	2.4398%	3.0889%	3.0889%	3.0889%	3.0889%	4.3702%	4.3702%

Note: * tax rate for Orillia is the Low Band

2018 Total Property Tax Rates - (Municipal & Education—sorted alphabetically) (cont'd)

	Resid.	Multi Resid.	Comm. Residual	Comm. Office	Commercial Park/Vac	Comm. Shopping	Ind. Residual	Ind. Large
Penetanguishene	1.4360%	1.7769%	2.6751%	2.6751%	2.6751%	2.6751%	3.1669%	3.1669%
Peterborough	1.4269%	2.6174%	3.2757%	3.2757%	3.2757%	3.2757%	3.4840%	3.4840%
Pickering	1.1524%	2.0048%	2.5024%	2.5024%	2.5024%	2.5024%	3.4879%	3.4879%
Port Colborne	1.6663%	3.1177%	3.6859%	3.6859%	3.6859%	3.6859%	5.2753%	5.2753%
Prince Edward County	1.0547%	1.4441%	1.7306%	1.7306%	1.7306%	1.7306%	2.5692%	2.5692%
Puslinch	0.9645%	1.6795%	2.1851%	2.1851%	2.1851%	2.1851%	3.2467%	3.2467%
Quinte West	1.3641%	2.5583%	3.1576%	3.1576%	3.1576%	3.1576%	4.2608%	4.4623%
Richmond Hill	0.7176%	0.7176%	1.6413%	1.6413%	1.6413%	1.6413%	1.9099%	1.9099%
Sarnia	1.5255%	2.8810%	3.5456%	3.4218%	2.2248%	4.1643%	4.1155%	5.4113%
Saugeen Shores	1.1031%	1.1031%	2.2407%	2.2407%	2.2407%	2.2407%	2.9708%	2.9708%
Sault Ste. Marie	1.5303%	1.6664%	4.0601%	5.2189%	3.2859%	4.2429%	7.4779%	12.4350%
Springwater	0.7927%	0.9603%	1.8697%	1.8697%	1.8697%	1.8697%	2.2386%	2.2386%
St. Catharines	1.4327%	2.6575%	3.2801%	3.2801%	3.2801%	3.2801%	4.6609%	4.6609%
St. Marys	1.4155%	1.5401%	3.0160%	3.0160%	3.0160%	3.0160%	4.4304%	4.4304%
St. Thomas	1.5332%	3.2949%	3.9949%	3.9949%	3.9949%	3.9949%	4.3774%	4.9899%
Stratford	1.3764%	2.5827%	3.7237%	3.7237%	3.7237%	3.7237%	4.6391%	4.6391%
Strathroy-Caradoc	1.2052%	2.0020%	2.4960%	2.4960%	2.4960%	2.4960%	3.1465%	3.1465%
Tay	1.1203%	1.1203%	2.2329%	2.2329%	2.2329%	2.2329%	2.7114%	2.7114%
Thorold	1.4487%	2.7031%	3.3208%	3.3208%	3.3208%	3.3208%	4.7218%	4.7218%
Thunder Bay	1.6374%	3.6581%	4.1978%	4.1978%	4.1978%	4.1978%	4.6384%	5.3832%
Tillsonburg	1.3610%	2.9203%	3.6050%	3.6050%	3.6050%	3.6050%	4.4723%	4.4723%
Timmins	1.8759%	3.3178%	4.5792%	4.5792%	4.5792%	4.5792%	5.3547%	5.3547%
Tiny	0.7376%	0.8904%	1.8006%	1.8006%	1.8006%	1.8006%	2.1590%	2.1590%
Toronto	0.6355%	1.3148%	2.4039%	2.4039%	2.4039%	2.4039%	2.4470%	2.4470%
Vaughan	0.7281%	0.7281%	1.6543%	1.6543%	1.6543%	1.6543%	1.9257%	1.9257%
Wainfleet	1.3768%	2.5475%	3.1837%	3.1837%	3.1837%	3.1837%	4.5140%	4.5140%
Waterloo	1.1078%	1.9988%	3.1688%	3.1688%	3.1688%	3.1688%	3.1688%	3.1688%
Welland	1.5891%	2.9666%	3.5520%	3.5520%	3.5520%	3.5520%	5.0722%	5.0722%
Wellesley	0.9629%	1.7161%	2.8861%	2.8861%	2.8861%	2.8861%	2.8861%	2.8861%
Wellington North	1.2906%	2.2992%	2.6714%	2.6714%	2.6714%	2.6714%	4.0295%	4.0295%
West Lincoln	1.1515%	2.1036%	2.7929%	2.7929%	2.7929%	2.7929%	3.9215%	3.9215%
Whitby	1.1809%	2.0568%	2.5429%	2.5429%	2.5429%	2.5429%	3.5488%	3.5488%
Whitchurch-Stouffville	0.7855%	0.7855%	1.7250%	1.7250%	1.7250%	1.7250%	2.0116%	2.0116%
Wilmot	0.9189%	1.6303%	2.8003%	2.8003%	2.8003%	2.8003%	2.8003%	2.8003%
Windsor	1.8135%	3.4570%	4.6577%	4.6577%	2.5555%	4.6577%	5.1529%	6.1688%
Woolwich	0.9149%	1.6226%	2.7926%	2.7926%	2.7926%	2.7926%	2.7926%	2.7926%
Average	1.2436%	2.0510%	2.8559%	2.8671%	2.7705%	2.8767%	3.5702%	3.7037%
Median	1.2300%	2.0004%	2.7966%	2.7939%	2.6921%	2.7928%	3.4826%	3.4859%
Minimum	0.6355%	0.6938%	1.6071%	1.6071%	1.6071%	1.6071%	1.8743%	1.8743%
Maximum	2.5488%	4.9276%	4.6577%	5.2189%	4.5792%	5.1525%	7.4779%	12.4350%

Note: The rate for Toronto is the Band one rate for Residual Commercial which is less than \$1 million.

2018 Education Tax Rates



2018 Education Rates (sorted alphabetically)

Municipality	Resid.	Multi	Comm.	Comm.	Commercial	Comm.	Ind.	Ind.
	Resid.	Resid.	Residual	Office	Park/Vac	Shopping	Residual	Large
Aurora	0.1700%	0.1700%	0.9665%	0.9665%	0.9665%	0.9665%	1.0900%	1.0900%
Bancroft	0.1700%	0.1700%	0.9734%	0.9734%	0.9734%	0.9734%	1.0900%	1.0900%
Barrie	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.1532%	1.1532%
Belleville	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Bracebridge	0.1700%	0.1700%	0.6959%	0.6959%	0.6959%	0.6959%	0.8124%	0.8124%
Brampton	0.1700%	0.1700%	1.0187%	1.0187%	1.0187%	1.0187%	1.1716%	1.1716%
Brant	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Brantford	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Brock	0.1700%	0.1700%	1.0771%	1.0771%	1.0771%	1.0771%	1.3400%	1.3400%
Brockville	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Brockton	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Burlington	0.1700%	0.1700%	0.8382%	0.8382%	0.8382%	0.8382%	1.2442%	1.2442%
Caledon	0.1700%	0.1700%	1.0187%	1.0187%	1.0187%	1.0187%	1.1716%	1.1716%
Cambridge	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Central Elgin	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Centre Wellington	0.1700%	0.1700%	1.0006%	1.0006%	1.0006%	1.0006%	1.3400%	1.3400%
Chatham-Kent	0.1700%	0.1700%	1.3400%	1.0900%	1.0900%	1.3400%	1.3400%	1.3400%
Clarington	0.1700%	0.1700%	1.0771%	1.0771%	1.0771%	1.0771%	1.3400%	1.3400%
Collingwood	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Cornwall	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
East Gwillimbury	0.1700%	0.1700%	0.9665%	0.9665%	0.9665%	0.9665%	1.0900%	1.0900%
Elliot Lake	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%
Erin	0.1700%	0.1700%	1.0006%	1.0006%	1.0006%	1.0006%	1.3400%	1.3400%
Espanola	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%
Fort Erie	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Georgina	0.1700%	0.1700%	0.9665%	0.9665%	0.9665%	0.9665%	1.0900%	1.0900%
Gravenhurst	0.1700%	0.1700%	0.6959%	0.6959%	0.6959%	0.6959%	0.8124%	0.8124%
Greater Sudbury	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%
Greenstone	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%
Grey Highlands	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Grimsby	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Guelph	0.1700%	0.1700%	1.2087%	1.2087%	1.2087%	1.2087%	1.3400%	1.3400%
Guelph-Eramosa	0.1700%	0.1700%	1.0006%	1.0006%	1.0006%	1.0006%	1.3400%	1.3400%
Haldimand	0.1700%	0.1700%	1.2539%	1.2539%	1.2539%	1.2539%	1.3400%	1.3400%
Halton Hills	0.1700%	0.1700%	0.8382%	0.8382%	0.8382%	0.8382%	1.2442%	1.2442%
Hamilton	0.1700%	0.1700%	1.0971%	1.0971%	1.0971%	1.0971%	1.2409%	1.2409%

2018 Education Rates (sorted alphabetically) (cont'd)

Municipality	Resid.	Multi Resid.	Comm. Residual	Comm. Office	Commercial Park/Vac	Comm. Shopping	Ind. Residual	Ind. Large
Huntsville	0.1700%	0.1700%	0.6959%	0.6959%	0.6959%	0.6959%	0.8124%	0.8124%
Ingersoll	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Innisfil	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Kenora	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%
Kincardine	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
King	0.1700%	0.1700%	0.9665%	0.9665%	0.9665%	0.9665%	1.0900%	1.0900%
Kingston	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Kitchener	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Lambton Shores	0.1700%	0.1700%	1.3400%	1.3400%	0.7457%	1.3400%	1.3400%	1.3400%
Lincoln	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
London	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Mapleton	0.1700%	0.1700%	1.0006%	1.0006%	1.0006%	1.0006%	1.3400%	1.3400%
Markham	0.1700%	0.1700%	0.9665%	0.9665%	0.9665%	0.9665%	1.0900%	1.0900%
Meaford	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Middlesex Centre	0.1700%	0.1700%	1.3109%	1.3109%	1.3109%	1.3109%	1.3400%	1.3400%
Midland	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Milton	0.1700%	0.1700%	0.8382%	0.8382%	0.8382%	0.8382%	1.2442%	1.2442%
Minto	0.1700%	0.1700%	1.0006%	1.0006%	1.0006%	1.0006%	1.3400%	1.3400%
Mississauga	0.1700%	0.1700%	1.0187%	1.0187%	1.0187%	1.0187%	1.1716%	1.1716%
Newmarket	0.1700%	0.1700%	0.9665%	0.9665%	0.9665%	0.9665%	1.0900%	1.0900%
Niagara Falls	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Niagara-on-the-Lake	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Norfolk	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
North Bay	0.1700%	0.1700%	1.0900%	1.0900%	0.7630%	1.0900%	1.0900%	1.0900%
North Dumfries	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
North Middlesex	0.1700%	0.1700%	1.3109%	1.3109%	1.3109%	1.3109%	1.3400%	1.3400%
North Perth	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
North Stormont	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Oakville	0.1700%	0.1700%	0.8382%	0.8382%	0.8382%	0.8382%	1.2442%	1.2442%
Orangeville	0.1700%	0.1700%	0.9886%	0.9886%	0.9886%	0.9886%	1.3400%	1.3400%
Orillia	0.1700%	0.1700%	1.2328%	1.2328%	1.2328%	1.2328%	1.3400%	1.3400%
Oshawa	0.1700%	0.1700%	1.0771%	1.0771%	1.0771%	1.0771%	1.3400%	1.3400%
Ottawa	0.1700%	0.1700%	1.0900%	1.3400%	0.6017%	0.8754%	1.3400%	1.3400%
Owen Sound	0.1700%	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Parry Sound	0.1700%	0.1700%	0.8650%	0.8650%	0.8650%	0.8650%	0.6688%	0.6688%
Pelham	0.1700%	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%

2018 Education Rates (sorted alphabetically) (cont'd)

Municipality	Multi	Comm.	Comm.	Commercial	Comm.	Ind.	Ind.
	Resid.	Residual	Office	Park/Vac	Shopping	Residual	Large
Penetanguishene	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Peterborough	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Pickering	0.1700%	1.0771%	1.0771%	1.0771%	1.0771%	1.3400%	1.3400%
Port Colborne	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Prince Edward County	0.1700%	0.7464%	0.7464%	0.7464%	0.7464%	1.3400%	1.3400%
Puslinch	0.1700%	1.0006%	1.0006%	1.0006%	1.0006%	1.3400%	1.3400%
Quinte West	0.1700%	1.3204%	1.3204%	1.3204%	1.3204%	1.3400%	1.3400%
Richmond Hill	0.1700%	0.9665%	0.9665%	0.9665%	0.9665%	1.0900%	1.0900%
Sarnia	0.1700%	1.3400%	1.3400%	0.7457%	1.3400%	1.3400%	1.3400%
Saugeen Shores	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Sault Ste. Marie	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%
Springwater	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
St. Catharines	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
St. Marys	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
St. Thomas	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Stratford	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Strathroy-Caradoc	0.1700%	1.3109%	1.3109%	1.3109%	1.3109%	1.3400%	1.3400%
Tay	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Thorold	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Thunder Bay	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%
Tillsonburg	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Timmins	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%	1.0900%
Tiny	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Toronto	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.1608%	1.1608%
Vaughan	0.1700%	0.9665%	0.9665%	0.9665%	0.9665%	1.0900%	1.0900%
Wainfleet	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Waterloo	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Welland	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Wellesley	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Wellington North	0.1700%	1.0006%	1.0006%	1.0006%	1.0006%	1.3400%	1.3400%
West Lincoln	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Whitby	0.1700%	1.0771%	1.0771%	1.0771%	1.0771%	1.3400%	1.3400%
Whitchurch-Stouffville	0.1700%	0.9665%	0.9665%	0.9665%	0.9665%	1.0900%	1.0900%
Wilmot	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Windsor	0.1700%	1.3400%	1.3400%	0.8845%	1.3400%	1.3400%	1.3400%
Woolwich	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%
Average	0.1700%	1.1209%	1.1209%	1.0958%	1.1189%	1.2626%	1.2626%
Median	0.1700%	1.0900%	1.0900%	1.0900%	1.0900%	1.3400%	1.3400%
Minimum	0.1700%	0.6959%	0.6959%	0.6017%	0.6959%	0.6688%	0.6688%
Maximum	0.1700%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%	1.3400%

2018 Upper and Lower Tier Tax Rates

2018 Municipal Rates (Upper and Lower Tier—sorted alphabetically)

Municipality	Resid.	Multi Resid.	Comm. Residual	Comm. Office	Commercial Park/Vac	Comm. Shopping	Ind. Residual	Ind. Large
Aurora	0.6516%	0.6516%	0.8030%	0.8030%	0.8030%	0.8030%	0.9757%	0.9757%
Bancroft	1.5074%	1.7388%	1.6581%	1.6581%	1.6581%	1.6581%	1.7021%	1.7021%
Barrie	1.1023%	1.1023%	1.5797%	1.5797%	1.5797%	1.5797%	1.6714%	1.6714%
Belleville	1.4376%	3.3413%	2.7589%	2.7589%	2.7589%	2.7589%	3.4502%	3.4502%
Bracebridge	1.1330%	1.1330%	1.2463%	1.2463%	1.2463%	1.2463%	1.2463%	1.2463%
Brampton	0.8656%	1.4758%	1.1228%	1.1228%	1.1228%	1.1228%	1.2724%	1.2724%
Brant	0.8641%	1.4690%	1.6418%	1.6418%	1.6418%	1.6418%	2.2034%	2.2034%
Brantford	1.1915%	2.2555%	2.1553%	2.1553%	2.1553%	2.1553%	2.7310%	2.7310%
Brock	1.1160%	2.0830%	1.6182%	1.6182%	1.6182%	1.6182%	2.4385%	2.4385%
Brockville	1.3307%	2.3554%	2.5925%	2.5925%	2.5925%	2.5925%	3.4773%	3.4773%
Brockton	1.1596%	1.1596%	1.4299%	1.4299%	1.4299%	1.4299%	2.0267%	2.0267%
Burlington	0.6452%	1.2904%	0.9397%	0.9397%	0.9397%	0.9397%	1.5226%	1.5226%
Caledon	0.6701%	1.1541%	0.8969%	0.8969%	0.8969%	0.8969%	1.0654%	1.0654%
Cambridge	1.0349%	2.0180%	2.0180%	2.0180%	2.0180%	2.0180%	2.0180%	2.0180%
Central Elgin	1.3847%	2.7693%	2.2676%	2.2676%	2.2676%	2.2676%	3.0811%	3.9212%
Centre Wellington	0.9436%	1.7928%	1.4069%	1.4069%	1.4069%	1.4069%	2.2646%	2.2646%
Chatham-Kent	1.6935%	3.3870%	3.3030%	2.6619%	2.2104%	3.8125%	3.5764%	3.5764%
Clarington	1.0528%	1.9650%	1.5265%	1.5265%	1.5265%	1.5265%	2.3003%	2.3003%
Collingwood	1.0250%	1.3009%	1.2833%	1.2833%	1.2833%	1.2833%	1.4790%	1.4790%
Cornwall	1.4468%	3.2137%	2.8079%	2.8079%	2.8079%	2.8079%	3.8052%	3.8052%
East Gwillimbury	0.6643%	0.6643%	0.8186%	0.8186%	0.8186%	0.8186%	0.9946%	0.9946%
Elliot Lake	1.8801%	3.7602%	2.8410%	2.8410%	2.8410%	2.8410%	2.8410%	2.8410%
Erin	0.9201%	1.7482%	1.3719%	1.3719%	1.3719%	1.3719%	2.2082%	2.2082%
Espanola	1.5570%	3.1272%	2.9094%	2.9094%	2.9094%	2.9094%	3.7368%	3.7368%
Fort Erie	1.3196%	2.5997%	2.2895%	2.2895%	2.2895%	2.2895%	3.4707%	3.4707%
Georgina	0.9014%	0.9014%	1.1108%	1.1108%	1.1108%	1.1108%	1.3497%	1.3497%
Gravenhurst	1.0823%	1.0823%	1.1905%	1.1905%	1.1905%	1.1905%	1.1905%	1.1905%
Greater Sudbury	1.2739%	2.5477%	2.5223%	2.5223%	2.5223%	2.5223%	4.9679%	5.6308%
Greenstone	2.3788%	4.7576%	3.3946%	3.3946%	3.3946%	3.3946%	5.9471%	5.9471%
Grey Highlands	0.9077%	1.3082%	1.1864%	1.1864%	1.1864%	1.1864%	1.6868%	1.6868%
Grimsby	0.9984%	1.9669%	1.7322%	1.7322%	1.7322%	1.7322%	2.6259%	2.6259%
Guelph	1.0013%	1.8757%	1.8423%	1.8423%	1.8423%	1.8423%	2.2076%	2.2076%
Guelph-Eramosa	0.8916%	1.6941%	1.3294%	1.3294%	1.3294%	1.3294%	2.1399%	2.1399%
Haldimand	1.0672%	2.1345%	1.8067%	1.8067%	1.8067%	1.8067%	2.4839%	2.4839%
Halton Hills	0.6590%	1.3180%	0.9598%	0.9598%	0.9598%	0.9598%	1.5551%	1.5551%
Hamilton	1.0920%	2.8764%	2.1621%	2.1621%	2.1621%	2.1621%	3.7252%	4.3683%

2018 Municipal Rates Upper & Lower Tier—(sorted alphabetically) (cont'd)

Municipality	Resid.	Multi Resid.	Comm. Residual	Comm. Office	Commercial Park/Vac	Comm. Shopping	Ind. Residual	Ind. Large
Huntsville	1.0138%	1.0138%	1.1152%	1.1152%	1.1152%	1.1152%	1.1152%	1.1152%
Ingersoll	1.3258%	3.1252%	2.5213%	2.5213%	2.5213%	2.5213%	3.4868%	3.4868%
Innisfil	0.8876%	1.1266%	1.1114%	1.1114%	1.1114%	1.1114%	1.2809%	1.2809%
Kenora	1.2220%	1.8823%	2.5772%	3.1144%	2.1185%	3.6615%	2.6922%	3.5019%
Kincardine	1.0384%	1.0384%	1.2804%	1.2804%	1.2804%	1.2804%	1.8148%	1.8148%
King	0.6982%	0.6982%	0.8604%	0.8604%	0.8604%	0.8604%	1.0454%	1.0454%
Kingston	1.1894%	2.2336%	2.3277%	2.3277%	2.3277%	2.3277%	3.0918%	3.0918%
Kitchener	0.9597%	1.8715%	1.8715%	1.8715%	1.8715%	1.8715%	1.8715%	1.8715%
Lambton Shores	0.9473%	1.8947%	1.5414%	1.4549%	1.0337%	1.9738%	1.9397%	2.8453%
Lincoln	1.0377%	2.0443%	1.8003%	1.8003%	1.8003%	1.8003%	2.7292%	2.7292%
London	1.1808%	2.1205%	2.2790%	2.2790%	2.2790%	2.2790%	2.2790%	2.2790%
Mapleton	1.1045%	2.0985%	1.6458%	1.6458%	1.6458%	1.6458%	2.6508%	2.6508%
Markham	0.5238%	0.5238%	0.6455%	0.6455%	0.6455%	0.6455%	0.7843%	0.7843%
Meaford	1.1523%	1.6606%	1.5059%	1.5059%	1.5059%	1.5059%	2.1411%	2.1411%
Middlesex Centre	0.9682%	1.7133%	1.1084%	1.1084%	1.1084%	1.1084%	1.6895%	1.6895%
Midland	1.2307%	1.5620%	1.5409%	1.5409%	1.5409%	1.5409%	1.7759%	1.7759%
Milton	0.5279%	1.0558%	0.7689%	0.7689%	0.7689%	0.7689%	1.2458%	1.2458%
Minto	1.1733%	2.2293%	1.7494%	1.7494%	1.7494%	1.7494%	2.8160%	2.8160%
Mississauga	0.6535%	0.9482%	0.9653%	0.9653%	0.9653%	0.9653%	1.0526%	1.0526%
Newmarket	0.6919%	0.6919%	0.8527%	0.8527%	0.8527%	0.8527%	1.0361%	1.0361%
Niagara Falls	1.1467%	2.2590%	1.9894%	1.9894%	1.9894%	1.9894%	3.0159%	3.0159%
Niagara-on-the-Lake	0.7751%	1.5269%	1.3447%	1.3447%	1.3447%	1.3447%	2.0384%	2.0384%
Norfolk	1.0264%	1.7376%	1.7376%	1.7376%	1.7376%	1.7376%	1.7376%	1.7376%
North Bay	1.2856%	2.6349%	2.4198%	2.4198%	1.6938%	2.4198%	1.7998%	1.7998%
North Dumfries	0.7438%	1.4505%	1.4505%	1.4505%	1.4505%	1.4505%	1.4505%	1.4505%
North Middlesex	1.2037%	2.1302%	1.3781%	1.3781%	1.3781%	1.3781%	2.1006%	2.1006%
North Perth	1.0422%	1.7721%	1.2996%	1.2996%	1.2996%	1.2996%	2.0524%	2.0524%
North Stormont	0.9926%	1.3096%	1.6219%	1.6219%	1.6219%	1.6219%	2.0482%	4.1127%
Oakville	0.5959%	1.1917%	0.8679%	0.8679%	0.8679%	0.8679%	1.4062%	1.4062%
Orangeville	1.2140%	2.8602%	1.4811%	1.4811%	1.4811%	1.4811%	2.6689%	2.6689%
Orillia	1.2203%	1.8028%	2.2960%	2.2960%	2.2960%	2.2960%	2.2644%	2.2644%
Oshawa	1.2369%	2.3088%	1.7936%	1.7936%	1.7936%	1.7936%	2.7027%	2.7027%
Ottawa	0.8984%	1.2811%	1.7248%	2.0876%	1.1356%	1.3540%	2.3569%	2.0239%
Owen Sound	1.5017%	2.7457%	2.8231%	2.8231%	2.8231%	2.8231%	3.3477%	3.3477%
Parry Sound	1.3164%	1.9937%	2.1913%	2.1913%	2.1913%	2.1913%	1.9960%	1.9960%
Pelham	1.1522%	2.2698%	1.9989%	1.9989%	1.9989%	1.9989%	3.0302%	3.0302%

2018 Municipal Rates Upper & Lower Tier—(sorted alphabetically) (cont'd)

Municipality	Resid.	Multi Resid.	Comm. Residual	Comm. Office	Commercial Park/Vac	Comm. Shopping	Ind. Residual	Ind. Large
Penetanguishene	1.2660%	1.6069%	1.5851%	1.5851%	1.5851%	1.5851%	1.8269%	1.8269%
Peterborough	1.2569%	2.4474%	1.9357%	1.9357%	1.9357%	1.9357%	2.1440%	2.1440%
Pickering	0.9824%	1.8348%	1.4254%	1.4254%	1.4254%	1.4254%	2.1479%	2.1479%
Port Colborne	1.4963%	2.9477%	2.5959%	2.5959%	2.5959%	2.5959%	3.9353%	3.9353%
Prince Edward County	0.8847%	1.2741%	0.9842%	0.9842%	0.9842%	0.9842%	1.2292%	1.2292%
Puslinch	0.7945%	1.5095%	1.1845%	1.1845%	1.1845%	1.1845%	1.9067%	1.9067%
Quinte West	1.1941%	2.3883%	1.8372%	1.8372%	1.8372%	1.8372%	2.9208%	3.1223%
Richmond Hill	0.5476%	0.5476%	0.6748%	0.6748%	0.6748%	0.6748%	0.8199%	0.8199%
Sarnia	1.3555%	2.7110%	2.2056%	2.0818%	1.4791%	2.8243%	2.7755%	4.0713%
Saugeen Shores	0.9331%	0.9331%	1.1507%	1.1507%	1.1507%	1.1507%	1.6308%	1.6308%
Sault Ste. Marie	1.3603%	1.4964%	2.9701%	4.1289%	2.1959%	3.1529%	6.3879%	11.3450%
Springwater	0.6227%	0.7903%	0.7797%	0.7797%	0.7797%	0.7797%	0.8986%	0.8986%
St. Catharines	1.2627%	2.4875%	2.1901%	2.1901%	2.1901%	2.1901%	3.3209%	3.3209%
St. Marys	1.2455%	1.3701%	1.9260%	1.9260%	1.9260%	1.9260%	3.0904%	3.0904%
St. Thomas	1.3632%	3.1249%	2.6549%	2.6549%	2.6549%	2.6549%	3.0374%	3.6499%
Stratford	1.2064%	2.4127%	2.3837%	2.3837%	2.3837%	2.3837%	3.2991%	3.2991%
Strathroy-Caradoc	1.0352%	1.8320%	1.1852%	1.1852%	1.1852%	1.1852%	1.8065%	1.8065%
Tay	0.9503%	0.9503%	1.1429%	1.1429%	1.1429%	1.1429%	1.3714%	1.3714%
Thorold	1.2787%	2.5331%	2.2308%	2.2308%	2.2308%	2.2308%	3.3818%	3.3818%
Thunder Bay	1.4674%	3.4881%	3.1078%	3.1078%	3.1078%	3.1078%	3.5484%	4.2932%
Tillsonburg	1.1910%	2.7503%	2.2650%	2.2650%	2.2650%	2.2650%	3.1323%	3.1323%
Timmins	1.7059%	3.1478%	3.4892%	3.4892%	3.4892%	3.4892%	4.2647%	4.2647%
Tiny	0.5676%	0.7204%	0.7106%	0.7106%	0.7106%	0.7106%	0.8190%	0.8190%
Toronto	0.4655%	1.1448%	1.3139%	1.3139%	1.3139%	1.3139%	1.2863%	1.2863%
Vaughan	0.5581%	0.5581%	0.6878%	0.6878%	0.6878%	0.6878%	0.8357%	0.8357%
Wainfleet	1.2068%	2.3775%	2.0937%	2.0937%	2.0937%	2.0937%	3.1740%	3.1740%
Waterloo	0.9378%	1.8288%	1.8288%	1.8288%	1.8288%	1.8288%	1.8288%	1.8288%
Welland	1.4191%	2.7966%	2.4620%	2.4620%	2.4620%	2.4620%	3.7322%	3.7322%
Wellesley	0.7929%	1.5461%	1.5461%	1.5461%	1.5461%	1.5461%	1.5461%	1.5461%
Wellington North	1.1206%	2.1292%	1.6708%	1.6708%	1.6708%	1.6708%	2.6895%	2.6895%
West Lincoln	0.9815%	1.9336%	1.7029%	1.7029%	1.7029%	1.7029%	2.5815%	2.5815%
Whitby	1.0109%	1.8868%	1.4658%	1.4658%	1.4658%	1.4658%	2.2088%	2.2088%
Whitchurch-Stouffville	0.6155%	0.6155%	0.7585%	0.7585%	0.7585%	0.7585%	0.9216%	0.9216%
Wilmot	0.7489%	1.4603%	1.4603%	1.4603%	1.4603%	1.4603%	1.4603%	1.4603%
Windsor	1.6435%	3.2870%	3.3177%	3.3177%	1.6710%	3.3177%	3.8129%	4.8288%
Woolwich	0.7449%	1.4526%	1.4526%	1.4526%	1.4526%	1.4526%	1.4526%	1.4526%
Average	1.0736%	1.8810%	1.7351%	1.7462%	1.6747%	1.7578%	2.3076%	2.4411%
Median	1.0600%	1.8304%	1.6319%	1.6319%	1.6017%	1.6319%	2.1426%	2.1459%
Minimum	0.4655%	0.5238%	0.6455%	0.6455%	0.6455%	0.6455%	0.7843%	0.7843%
Maximum	2.3788%	4.7576%	3.4892%	4.1289%	3.4892%	3.8125%	6.3879%	11.3450%

Note: The rate for Toronto is the Band one rate for Residual Commercial which is less than \$1 million.

Residential Comparisons



Residential Comparisons - Detached Bungalow (sorted lowest to highest)

2018 Property Taxes		Ranking
Greenstone	\$ 1,305	Low
Tiny	\$ 1,676	Low
Springwater	\$ 1,993	Low
Lambton Shores	\$ 2,075	Low
Brockton	\$ 2,094	Low
Grey Highlands	\$ 2,127	Low
Prince Edward County	\$ 2,184	Low
Tay	\$ 2,421	Low
Saugeen Shores	\$ 2,564	Low
Elliot Lake	\$ 2,590	Low
North Perth	\$ 2,608	Low
Meaford	\$ 2,623	Low
North Stormont	\$ 2,634	Low
Huntsville	\$ 2,663	Low
Quinte West	\$ 2,674	Low
Wellington North	\$ 2,696	Low
Norfolk	\$ 2,723	Low
Strathroy-Caradoc	\$ 2,766	Low
Kenora	\$ 2,774	Low
Wilmot	\$ 2,805	Low
Gravenhurst	\$ 2,818	Low
Minto	\$ 2,827	Low
Woolwich	\$ 2,827	Low
Bancroft	\$ 2,871	Low
North Middlesex	\$ 2,894	Low
North Dumfries	\$ 2,903	Low
Tillsonburg	\$ 2,916	Low
Brant	\$ 2,921	Low
Bracebridge	\$ 2,932	Low
Sault Ste. Marie	\$ 2,943	Low
Midland	\$ 2,974	Low
Sarnia	\$ 3,014	Low
Brock	\$ 3,034	Low
Kincardine	\$ 3,041	Low
St. Thomas	\$ 3,065	Low
Wellesley	\$ 3,093	Low
Toronto (East)	\$ 3,093	Low

2018 Property Taxes		Ranking
Chatham-Kent	\$ 3,136	Mid
Greater Sudbury	\$ 3,178	Mid
Parry Sound	\$ 3,183	Mid
Cornwall	\$ 3,185	Mid
Ingersoll	\$ 3,196	Mid
Thorold	\$ 3,235	Mid
Mapleton	\$ 3,239	Mid
Brockville	\$ 3,241	Mid
Windsor	\$ 3,244	Mid
Fort Erie	\$ 3,253	Mid
Port Colborne	\$ 3,257	Mid
St. Marys	\$ 3,277	Mid
Penetanguishene	\$ 3,298	Mid
Middlesex Centre	\$ 3,304	Mid
West Lincoln	\$ 3,314	Mid
Niagara Falls	\$ 3,314	Mid
Haldimand	\$ 3,328	Mid
Pelham	\$ 3,337	Mid
Milton	\$ 3,354	Mid
Centre Wellington	\$ 3,374	Mid
Innisfil	\$ 3,394	Mid
Waterloo	\$ 3,411	Mid
Wainfleet	\$ 3,416	Mid
East Gwillimbury	\$ 3,420	Mid
Orillia	\$ 3,434	Mid
Collingwood	\$ 3,437	Mid
Kitchener	\$ 3,478	Mid
Belleville	\$ 3,494	Mid
Cambridge	\$ 3,495	Mid
Niagara-on-the-Lake	\$ 3,496	Mid
Clarington	\$ 3,497	Mid
North Bay	\$ 3,523	Mid
Stratford	\$ 3,526	Mid
Central Elgin	\$ 3,538	Mid
Brantford	\$ 3,589	Mid
Welland	\$ 3,590	Mid
Halton Hills	\$ 3,619	Mid

Residential Comparisons - Detached Bungalow (sorted lowest to highest) (cont'd)

2018 Property Taxes		Ranking
London	\$ 3,628	High
Kingston	\$ 3,633	High
Guelph	\$ 3,638	High
Barrie	\$ 3,687	High
Georgina	\$ 3,688	High
Toronto (West)	\$ 3,730	High
Thunder Bay	\$ 3,752	High
Lincoln	\$ 3,767	High
Guelph-Eramosa	\$ 3,777	High
St. Catharines	\$ 3,783	High
Grimsby	\$ 3,832	High
Peterborough	\$ 3,842	High
Burlington	\$ 3,856	High
Owen Sound	\$ 3,872	High
Whitchurch-Stouffville	\$ 3,880	High
Newmarket	\$ 3,904	High
Espanola	\$ 3,968	High
Erin	\$ 3,999	High
Caledon	\$ 4,012	High
Ottawa	\$ 4,094	High
Hamilton	\$ 4,135	High
Aurora	\$ 4,157	High
Brampton	\$ 4,185	High
Timmins	\$ 4,319	High
Richmond Hill	\$ 4,405	High
Oakville	\$ 4,422	High
Whitby	\$ 4,446	High
Orangeville	\$ 4,455	High
Oshawa	\$ 4,477	High
Toronto (North)	\$ 4,485	High
Mississauga	\$ 4,619	High
Vaughan	\$ 4,623	High
Pickering	\$ 5,057	High
Toronto (South)	\$ 5,368	High
King	\$ 5,384	High
Markham	\$ 5,974	High
Average	\$ 3,397	
Median	\$ 3,345	

Residential Comparisons - Detached Bungalow—by Population Group

**Municipalities with populations
less than 15,000**

2018 Property Taxes		Ranking
Greenstone	\$ 1,305	Low
Tiny	\$ 1,676	Low
Lambton Shores	\$ 2,075	Low
Brockton	\$ 2,094	Low
Grey Highlands	\$ 2,127	Low
Tay	\$ 2,421	Low
Saugeen Shores	\$ 2,564	Low
Elliot Lake	\$ 2,590	Low
North Perth	\$ 2,608	Low
Meaford	\$ 2,623	Low
North Stormont	\$ 2,634	Low
Wellington North	\$ 2,696	Low
Gravenhurst	\$ 2,818	Low
Minto	\$ 2,827	Low
Bancroft	\$ 2,871	Low
North Middlesex	\$ 2,894	Low
North Dumfries	\$ 2,903	Low
Brock	\$ 3,034	Low
Kincardine	\$ 3,041	Low
Wellesley	\$ 3,093	Low
Parry Sound	\$ 3,183	Mid
Ingersoll	\$ 3,196	Mid
Mapleton	\$ 3,239	Mid
St. Marys	\$ 3,277	Mid
Penetanguishene	\$ 3,298	Mid
Wainfleet	\$ 3,416	Mid
Central Elgin	\$ 3,538	Mid
Guelph-Eramosa	\$ 3,777	High
Espanola	\$ 3,968	High
Erin	\$ 3,999	High
Average	\$ 2,859	
Median	\$ 2,882	

**Municipalities with populations
between 15,000—29,999**

2018 Property Taxes		Ranking
Springwater	\$ 1,993	Low
Prince Edward County	\$ 2,184	Low
Huntsville	\$ 2,663	Low
Strathroy-Caradoc	\$ 2,766	Low
Kenora	\$ 2,774	Low
Wilmot	\$ 2,805	Low
Woolwich	\$ 2,827	Low
Tillsonburg	\$ 2,916	Low
Bracebridge	\$ 2,932	Low
Midland	\$ 2,974	Low
Thorold	\$ 3,235	Mid
Brockville	\$ 3,241	Mid
Port Colborne	\$ 3,257	Mid
Middlesex Centre	\$ 3,304	Mid
West Lincoln	\$ 3,314	Mid
Pelham	\$ 3,337	Mid
Centre Wellington	\$ 3,374	Mid
East Gwillimbury	\$ 3,420	Mid
Collingwood	\$ 3,437	Mid
Niagara-on-the-Lake	\$ 3,496	Mid
Lincoln	\$ 3,767	High
Grimsby	\$ 3,832	High
Owen Sound	\$ 3,872	High
King	\$ 5,384	High
Average	\$ 3,213	
Median	\$ 3,249	

Residential Comparisons - Detached Bungalow —by Population Group (cont'd)

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Quinte West	\$ 2,674	Low
Norfolk	\$ 2,723	Low
Brant	\$ 2,921	Low
Sault Ste. Marie	\$ 2,943	Low
Sarnia	\$ 3,014	Low
St. Thomas	\$ 3,065	Low
Cornwall	\$ 3,185	Mid
Fort Erie	\$ 3,253	Mid
Niagara Falls	\$ 3,314	Mid
Haldimand	\$ 3,328	Mid
Innisfil	\$ 3,394	Mid
Orillia	\$ 3,434	Mid
Belleville	\$ 3,494	Mid
Clarington	\$ 3,497	Mid
North Bay	\$ 3,523	Mid
Stratford	\$ 3,526	Mid
Welland	\$ 3,590	Mid
Halton Hills	\$ 3,619	Mid
Georgina	\$ 3,688	High
Peterborough	\$ 3,842	High
Whitchurch-Stouffville	\$ 3,880	High
Newmarket	\$ 3,904	High
Caledon	\$ 4,012	High
Aurora	\$ 4,157	High
Timmins	\$ 4,319	High
Orangeville	\$ 4,455	High
Pickering	\$ 5,057	High
Average	\$ 3,549	
Median	\$ 3,497	

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Toronto (East)	\$ 3,093	Low
Chatham-Kent	\$ 3,136	Mid
Greater Sudbury	\$ 3,178	Mid
Windsor	\$ 3,244	Mid
Milton	\$ 3,354	Mid
Waterloo	\$ 3,411	Mid
Kitchener	\$ 3,478	Mid
Cambridge	\$ 3,495	Mid
Brantford	\$ 3,589	Mid
London	\$ 3,628	High
Kingston	\$ 3,633	High
Guelph	\$ 3,638	High
Barrie	\$ 3,687	High
Toronto (West)	\$ 3,730	High
Thunder Bay	\$ 3,752	High
St. Catharines	\$ 3,783	High
Burlington	\$ 3,856	High
Ottawa	\$ 4,094	High
Hamilton	\$ 4,135	High
Brampton	\$ 4,185	High
Richmond Hill	\$ 4,405	High
Oakville	\$ 4,422	High
Whitby	\$ 4,446	High
Oshawa	\$ 4,477	High
Toronto (North)	\$ 4,485	High
Mississauga	\$ 4,619	High
Vaughan	\$ 4,623	High
Toronto (South)	\$ 5,368	High
Markham	\$ 5,974	High
Average	\$ 3,963	
Median	\$ 3,752	

Residential Comparisons - Detached Bungalow — by Location

2018 Property Taxes - Eastern		Ranking
Prince Edward County	\$ 2,184	Low
North Stormont	\$ 2,634	Low
Quinte West	\$ 2,674	Low
Bancroft	\$ 2,871	Low
Cornwall	\$ 3,185	Mid
Brockville	\$ 3,241	Mid
Belleville	\$ 3,494	Mid
Kingston	\$ 3,633	High
Peterborough	\$ 3,842	High
Ottawa	\$ 4,094	High
Average	\$ 3,185	
Median	\$ 3,213	

2018 Property Taxes - Niagara/Hamilton		Ranking
Thorold	\$ 3,235	Mid
Fort Erie	\$ 3,253	Mid
Port Colborne	\$ 3,257	Mid
West Lincoln	\$ 3,314	Mid
Niagara Falls	\$ 3,314	Mid
Pelham	\$ 3,337	Mid
Wainfleet	\$ 3,416	Mid
Niagara-on-the-Lake	\$ 3,496	Mid
Welland	\$ 3,590	Mid
Lincoln	\$ 3,767	High
St. Catharines	\$ 3,783	High
Grimsby	\$ 3,832	High
Hamilton	\$ 4,135	High
Average	\$ 3,518	
Median	\$ 3,416	

2018 Property Taxes - GTA		Ranking
Brock	\$ 3,034	Low
Toronto (East)	\$ 3,093	Low
Milton	\$ 3,354	Mid
East Gwillimbury	\$ 3,420	Mid
Clarington	\$ 3,497	Mid
Halton Hills	\$ 3,619	Mid
Georgina	\$ 3,688	High
Toronto (West)	\$ 3,730	High
Burlington	\$ 3,856	High
Whitchurch-Stouffville	\$ 3,880	High
Newmarket	\$ 3,904	High
Caledon	\$ 4,012	High
Aurora	\$ 4,157	High
Brampton	\$ 4,185	High
Richmond Hill	\$ 4,405	High
Oakville	\$ 4,422	High
Whitby	\$ 4,446	High
Oshawa	\$ 4,477	High
Toronto (North)	\$ 4,485	High
Mississauga	\$ 4,619	High
Vaughan	\$ 4,623	High
Pickering	\$ 5,057	High
Toronto (South)	\$ 5,368	High
King	\$ 5,384	High
Markham	\$ 5,974	High
Average	\$ 4,188	
Median	\$ 4,157	

Residential Comparisons - Detached Bungalow — by Location (cont'd)

2018 Property Taxes - North		Ranking
Greenstone	\$ 1,305	Low
Elliot Lake	\$ 2,590	Low
Kenora	\$ 2,774	Low
Sault Ste. Marie	\$ 2,943	Low
Greater Sudbury	\$ 3,178	Mid
Parry Sound	\$ 3,183	Mid
North Bay	\$ 3,523	Mid
Thunder Bay	\$ 3,752	High
Espanola	\$ 3,968	High
Timmins	\$ 4,319	High
Average	\$ 3,153	
Median	\$ 3,180	

2018 Property Taxes - Simcoe/Duff/Musk.		Ranking
Tiny	\$ 1,676	Low
Springwater	\$ 1,993	Low
Tay	\$ 2,421	Low
Huntsville	\$ 2,663	Low
Gravenhurst	\$ 2,818	Low
Bracebridge	\$ 2,932	Low
Midland	\$ 2,974	Low
Penetanguishene	\$ 3,298	Mid
Innisfil	\$ 3,394	Mid
Orillia	\$ 3,434	Mid
Collingwood	\$ 3,437	Mid
Barrie	\$ 3,687	High
Orangeville	\$ 4,455	High
Average	\$ 3,014	
Median	\$ 2,974	

2018 Property Taxes - Southwest		Ranking
Lambton Shores	\$ 2,075	Low
Brockton	\$ 2,094	Low
Grey Highlands	\$ 2,127	Low
Saugeen Shores	\$ 2,564	Low
North Perth	\$ 2,608	Low
Meaford	\$ 2,623	Low
Wellington North	\$ 2,696	Low
Norfolk	\$ 2,723	Low
Strathroy-Caradoc	\$ 2,766	Low
Wilmot	\$ 2,805	Low
Minto	\$ 2,827	Low
Woolwich	\$ 2,827	Low
North Middlesex	\$ 2,894	Low
North Dumfries	\$ 2,903	Low
Tillsonburg	\$ 2,916	Low
Brant	\$ 2,921	Low
Sarnia	\$ 3,014	Low
Kincardine	\$ 3,041	Low
St. Thomas	\$ 3,065	Low
Wellesley	\$ 3,093	Low
Chatham-Kent	\$ 3,136	Mid
Ingersoll	\$ 3,196	Mid
Mapleton	\$ 3,239	Mid
Windsor	\$ 3,244	Mid
St. Marys	\$ 3,277	Mid
Middlesex Centre	\$ 3,304	Mid
Haldimand	\$ 3,328	Mid
Centre Wellington	\$ 3,374	Mid
Waterloo	\$ 3,411	Mid
Kitchener	\$ 3,478	Mid
Cambridge	\$ 3,495	Mid
Stratford	\$ 3,526	Mid
Central Elgin	\$ 3,538	Mid
Brantford	\$ 3,589	Mid
London	\$ 3,628	High
Guelph	\$ 3,638	High
Guelph-Eramosa	\$ 3,777	High
Owen Sound	\$ 3,872	High
Erin	\$ 3,999	High
Average	\$ 3,093	
Median	\$ 3,093	

Residential Comparisons - 2 Storey Home—(sorted lowest to highest)

2018 Property Taxes		Ranking
Greenstone	\$ 2,621	Low
Tiny	\$ 2,628	Low
Springwater	\$ 2,648	Low
Grey Highlands	\$ 2,777	Low
Lambton Shores	\$ 3,018	Low
Prince Edward County	\$ 3,261	Low
Tay	\$ 3,304	Low
Niagara-on-the-Lake	\$ 3,363	Low
Brockton	\$ 3,430	Low
North Dumfries	\$ 3,594	Low
Strathroy-Caradoc	\$ 3,604	Low
Woolwich	\$ 3,630	Low
Wellesley	\$ 3,670	Low
North Stormont	\$ 3,683	Low
Wilmot	\$ 3,690	Low
Minto	\$ 3,701	Low
Huntsville	\$ 3,816	Low
Norfolk	\$ 3,818	Low
North Middlesex	\$ 3,833	Low
East Gwillimbury	\$ 3,836	Low
Bancroft	\$ 3,836	Low
Toronto (East)	\$ 3,878	Low
Tillsonburg	\$ 3,897	Low
Milton	\$ 3,900	Low
Innisfil	\$ 3,918	Low
Penetanguishene	\$ 3,927	Low
Espanola	\$ 3,959	Low
Middlesex Centre	\$ 4,005	Low
Wellington North	\$ 4,027	Low
North Perth	\$ 4,083	Low
Brant	\$ 4,145	Low
Mapleton	\$ 4,164	Low
Quinte West	\$ 4,177	Low
Collingwood	\$ 4,246	Low
Kincardine	\$ 4,261	Low
Saugeen Shores	\$ 4,283	Low

2018 Property Taxes		Ranking
Ingersoll	\$ 4,291	Mid
West Lincoln	\$ 4,301	Mid
Georgina	\$ 4,309	Mid
Haldimand	\$ 4,343	Mid
Orillia	\$ 4,366	Mid
Midland	\$ 4,402	Mid
London	\$ 4,465	Mid
Brantford	\$ 4,489	Mid
Kenora	\$ 4,493	Mid
Bracebridge	\$ 4,515	Mid
Clarington	\$ 4,536	Mid
Brock	\$ 4,538	Mid
Cambridge	\$ 4,543	Mid
Gravenhurst	\$ 4,549	Mid
Caledon	\$ 4,556	Mid
Barrie	\$ 4,577	Mid
Lincoln	\$ 4,609	Mid
Fort Erie	\$ 4,634	Mid
Niagara Falls	\$ 4,639	Mid
Whitchurch-Stouffville	\$ 4,662	Mid
Pelham	\$ 4,667	Mid
Ottawa	\$ 4,674	Mid
Waterloo	\$ 4,690	Mid
Kitchener	\$ 4,699	Mid
Halton Hills	\$ 4,701	Mid
Central Elgin	\$ 4,704	Mid
Centre Wellington	\$ 4,711	Mid
Meaford	\$ 4,725	Mid
Chatham-Kent	\$ 4,734	Mid
St. Thomas	\$ 4,738	Mid
Sarnia	\$ 4,748	Mid
North Bay	\$ 4,760	Mid
Guelph-Eramosa	\$ 4,770	Mid
Burlington	\$ 4,771	Mid
Peterborough	\$ 4,784	Mid
King	\$ 4,826	Mid

Residential Comparisons - 2 Storey Home—(sorted lowest to highest) (cont'd)

2018 Property Taxes		Ranking
Brockville	\$ 4,851	High
St. Catharines	\$ 4,865	High
Kingston	\$ 4,866	High
Thorold	\$ 4,873	High
Cornwall	\$ 4,901	High
Sault Ste. Marie	\$ 4,909	High
Newmarket	\$ 4,931	High
Toronto (West)	\$ 4,943	High
Belleville	\$ 4,975	High
Grimsby	\$ 4,991	High
Aurora	\$ 5,028	High
Greater Sudbury	\$ 5,049	High
Vaughan	\$ 5,073	High
Welland	\$ 5,079	High
Oakville	\$ 5,106	High
Hamilton	\$ 5,109	High
Guelph	\$ 5,111	High
Erin	\$ 5,141	High
Markham	\$ 5,144	High
Brampton	\$ 5,162	High
Port Colborne	\$ 5,191	High
St. Marys	\$ 5,267	High
Mississauga	\$ 5,272	High
Richmond Hill	\$ 5,288	High
Whitby	\$ 5,303	High
Oshawa	\$ 5,348	High
Parry Sound	\$ 5,398	High
Toronto (North)	\$ 5,510	High
Stratford	\$ 5,558	High
Orangeville	\$ 5,580	High
Windsor	\$ 5,596	High
Owen Sound	\$ 5,609	High
Pickering	\$ 5,730	High
Thunder Bay	\$ 5,866	High
Timmins	\$ 6,297	High
Toronto (South)	\$ 7,530	High
Average	\$ 4,524	
Median	\$ 4,636	

Residential Comparisons - 2 Storey Home—by Population Group

**Municipalities with populations
less than 15,000**

2018 Property Taxes		Ranking
Greenstone	\$ 2,621	Low
Tiny	\$ 2,628	Low
Grey Highlands	\$ 2,777	Low
Lambton Shores	\$ 3,018	Low
Tay	\$ 3,304	Low
Brockton	\$ 3,430	Low
North Dumfries	\$ 3,594	Low
Wellesley	\$ 3,670	Low
North Stormont	\$ 3,683	Low
Minto	\$ 3,701	Low
North Middlesex	\$ 3,833	Low
Bancroft	\$ 3,836	Low
Penetanguishene	\$ 3,927	Low
Espanola	\$ 3,959	Low
Wellington North	\$ 4,027	Low
North Perth	\$ 4,083	Low
Mapleton	\$ 4,164	Low
Kincardine	\$ 4,261	Low
Saugeen Shores	\$ 4,283	Low
Ingersoll	\$ 4,291	Mid
Brock	\$ 4,538	Mid
Gravenhurst	\$ 4,549	Mid
Central Elgin	\$ 4,704	Mid
Meaford	\$ 4,725	Mid
Guelph-Eramosa	\$ 4,770	Mid
Erin	\$ 5,141	High
St. Marys	\$ 5,267	High
Parry Sound	\$ 5,398	High
Average	\$ 4,007	
Median	\$ 3,993	

**Municipalities with populations
between 15,000—29,999**

2018 Property Taxes		Ranking
Springwater	\$ 2,648	Low
Prince Edward County	\$ 3,261	Low
Niagara-on-the-Lake	\$ 3,363	Low
Strathroy-Caradoc	\$ 3,604	Low
Woolwich	\$ 3,630	Low
Wilmot	\$ 3,690	Low
Huntsville	\$ 3,816	Low
East Gwillimbury	\$ 3,836	Low
Tillsonburg	\$ 3,897	Low
Middlesex Centre	\$ 4,005	Low
Collingwood	\$ 4,246	Low
West Lincoln	\$ 4,301	Mid
Midland	\$ 4,402	Mid
Kenora	\$ 4,493	Mid
Bracebridge	\$ 4,515	Mid
Lincoln	\$ 4,609	Mid
Pelham	\$ 4,667	Mid
Centre Wellington	\$ 4,711	Mid
King	\$ 4,826	Mid
Brockville	\$ 4,851	High
Thorold	\$ 4,873	High
Grimsby	\$ 4,991	High
Port Colborne	\$ 5,191	High
Owen Sound	\$ 5,609	High
Average	\$ 4,251	
Median	\$ 4,352	

Residential Comparisons - 2 Storey Home—by Population Group (cont'd)

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Norfolk	\$ 3,818	Low
Innisfil	\$ 3,918	Low
Brant	\$ 4,145	Low
Quinte West	\$ 4,177	Low
Georgina	\$ 4,309	Mid
Haldimand	\$ 4,343	Mid
Orillia	\$ 4,366	Mid
Clarington	\$ 4,536	Mid
Caledon	\$ 4,556	Mid
Fort Erie	\$ 4,634	Mid
Niagara Falls	\$ 4,639	Mid
Whitchurch-Stouffville	\$ 4,662	Mid
Halton Hills	\$ 4,701	Mid
St. Thomas	\$ 4,738	Mid
Sarnia	\$ 4,748	Mid
North Bay	\$ 4,760	Mid
Peterborough	\$ 4,784	Mid
Cornwall	\$ 4,901	High
Sault Ste. Marie	\$ 4,909	High
Newmarket	\$ 4,931	High
Belleville	\$ 4,975	High
Aurora	\$ 5,028	High
Welland	\$ 5,079	High
Stratford	\$ 5,558	High
Orangeville	\$ 5,580	High
Pickering	\$ 5,730	High
Timmins	\$ 6,297	High
Average	\$ 4,771	
Median	\$ 4,738	

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Toronto (East)	\$ 3,878	Low
Milton	\$ 3,900	Low
London	\$ 4,465	Mid
Brantford	\$ 4,489	Mid
Cambridge	\$ 4,543	Mid
Barrie	\$ 4,577	Mid
Ottawa	\$ 4,674	Mid
Waterloo	\$ 4,690	Mid
Kitchener	\$ 4,699	Mid
Chatham-Kent	\$ 4,734	Mid
Burlington	\$ 4,771	Mid
St. Catharines	\$ 4,865	High
Kingston	\$ 4,866	High
Toronto (West)	\$ 4,943	High
Greater Sudbury	\$ 5,049	High
Vaughan	\$ 5,073	High
Oakville	\$ 5,106	High
Hamilton	\$ 5,109	High
Guelph	\$ 5,111	High
Markham	\$ 5,144	High
Brampton	\$ 5,162	High
Mississauga	\$ 5,272	High
Richmond Hill	\$ 5,288	High
Whitby	\$ 5,303	High
Oshawa	\$ 5,348	High
Toronto (North)	\$ 5,510	High
Windsor	\$ 5,596	High
Thunder Bay	\$ 5,866	High
Toronto (South)	\$ 7,530	High
Average	\$ 5,019	
Median	\$ 5,049	

Residential Comparisons - 2 Storey Home—by Location

2018 Property Taxes - Eastern		Ranking
Prince Edward County	\$ 3,261	Low
North Stormont	\$ 3,683	Low
Bancroft	\$ 3,836	Low
Quinte West	\$ 4,177	Low
Ottawa	\$ 4,674	Mid
Peterborough	\$ 4,784	Mid
Brockville	\$ 4,851	High
Kingston	\$ 4,866	High
Cornwall	\$ 4,901	High
Belleville	\$ 4,975	High
Average	\$ 4,401	
Median	\$ 4,729	

2018 Property Taxes - Niagara/Hamilton		Ranking
Niagara-on-the-Lake	\$ 3,363	Low
West Lincoln	\$ 4,301	Mid
Lincoln	\$ 4,609	Mid
Fort Erie	\$ 4,634	Mid
Niagara Falls	\$ 4,639	Mid
Pelham	\$ 4,667	Mid
St. Catharines	\$ 4,865	High
Thorold	\$ 4,873	High
Grimsby	\$ 4,991	High
Welland	\$ 5,079	High
Hamilton	\$ 5,109	High
Port Colborne	\$ 5,191	High
Average	\$ 4,693	
Median	\$ 4,766	

2018 Property Taxes - GTA		Ranking
East Gwillimbury	\$ 3,836	Low
Toronto (East)	\$ 3,878	Low
Milton	\$ 3,900	Low
Georgina	\$ 4,309	Mid
Clarington	\$ 4,536	Mid
Brock	\$ 4,538	Mid
Caledon	\$ 4,556	Mid
Whitchurch-Stouffville	\$ 4,662	Mid
Halton Hills	\$ 4,701	Mid
Burlington	\$ 4,771	Mid
King	\$ 4,826	Mid
Newmarket	\$ 4,931	High
Toronto (West)	\$ 4,943	High
Aurora	\$ 5,028	High
Vaughan	\$ 5,073	High
Oakville	\$ 5,106	High
Markham	\$ 5,144	High
Brampton	\$ 5,162	High
Mississauga	\$ 5,272	High
Richmond Hill	\$ 5,288	High
Whitby	\$ 5,303	High
Oshawa	\$ 5,348	High
Toronto (North)	\$ 5,510	High
Pickering	\$ 5,730	High
Toronto (South)	\$ 7,530	High
Average	\$ 4,955	
Median	\$ 4,943	

Residential Comparisons - 2 Storey Home—by Location (cont'd)

2018 Property Taxes - North		Ranking
Greenstone	\$ 2,621	Low
Espanola	\$ 3,959	Low
Kenora	\$ 4,493	Mid
North Bay	\$ 4,760	Mid
Sault Ste. Marie	\$ 4,909	High
Greater Sudbury	\$ 5,049	High
Parry Sound	\$ 5,398	High
Thunder Bay	\$ 5,866	High
Timmins	\$ 6,297	High
Average	\$ 4,817	
Median	\$ 4,909	

2018 Property Taxes - Simcoe/Musk. Duff.		Ranking
Tiny	\$ 2,628	Low
Springwater	\$ 2,648	Low
Tay	\$ 3,304	Low
Huntsville	\$ 3,816	Low
Innisfil	\$ 3,918	Low
Penetanguishene	\$ 3,927	Low
Collingwood	\$ 4,246	Low
Orillia	\$ 4,366	Mid
Midland	\$ 4,402	Mid
Bracebridge	\$ 4,515	Mid
Gravenhurst	\$ 4,549	Mid
Barrie	\$ 4,577	Mid
Orangeville	\$ 5,580	High
Average	\$ 4,037	
Median	\$ 4,246	

2018 Property Taxes - Southwest		Ranking
Grey Highlands	\$ 2,777	Low
Lambton Shores	\$ 3,018	Low
Brockton	\$ 3,430	Low
North Dumfries	\$ 3,594	Low
Strathroy-Caradoc	\$ 3,604	Low
Woolwich	\$ 3,630	Low
Wellesley	\$ 3,670	Low
Wilmot	\$ 3,690	Low
Minto	\$ 3,701	Low
Norfolk	\$ 3,818	Low
North Middlesex	\$ 3,833	Low
Tillsonburg	\$ 3,897	Low
Middlesex Centre	\$ 4,005	Low
Wellington North	\$ 4,027	Low
North Perth	\$ 4,083	Low
Brant	\$ 4,145	Low
Mapleton	\$ 4,164	Low
Kincardine	\$ 4,261	Low
Saugeen Shores	\$ 4,283	Low
Ingersoll	\$ 4,291	Mid
Haldimand	\$ 4,343	Mid
London	\$ 4,465	Mid
Brantford	\$ 4,489	Mid
Cambridge	\$ 4,543	Mid
Waterloo	\$ 4,690	Mid
Kitchener	\$ 4,699	Mid
Central Elgin	\$ 4,704	Mid
Centre Wellington	\$ 4,711	Mid
Meaford	\$ 4,725	Mid
Chatham-Kent	\$ 4,734	Mid
St. Thomas	\$ 4,738	Mid
Sarnia	\$ 4,748	Mid
Guelph-Eramosa	\$ 4,770	Mid
Guelph	\$ 5,111	High
Erin	\$ 5,141	High
St. Marys	\$ 5,267	High
Stratford	\$ 5,558	High
Windsor	\$ 5,596	High
Owen Sound	\$ 5,609	High
Average	\$ 4,322	
Median	\$ 4,291	

Residential Comparisons - Senior Executive Home—(sorted lowest to highest)

2018 Property Taxes		Ranking
Tiny	\$ 3,714	Low
Strathroy-Caradoc	\$ 4,667	Low
Springwater	\$ 4,689	Low
Milton	\$ 4,715	Low
North Stormont	\$ 4,811	Low
Saugeen Shores	\$ 4,898	Low
Norfolk	\$ 4,919	Low
Woolwich	\$ 5,144	Low
North Bay	\$ 5,221	Low
Sarnia	\$ 5,235	Low
Toronto (East)	\$ 5,242	Low
Sault Ste. Marie	\$ 5,283	Low
Brant	\$ 5,305	Low
Orillia	\$ 5,454	Low
Huntsville	\$ 5,492	Low
Clarington	\$ 5,497	Low
North Perth	\$ 5,508	Low
Brantford	\$ 5,534	Low
Innisfil	\$ 5,568	Low
Caledon	\$ 5,585	Low
Wellesley	\$ 5,588	Low
Prince Edward County	\$ 5,624	Low
Brockton	\$ 5,657	Low
Tay	\$ 5,708	Low
Gravenhurst	\$ 5,715	Low
Ingersoll	\$ 5,727	Low
Chatham-Kent	\$ 5,754	Low
Kincardine	\$ 5,770	Low
Collingwood	\$ 5,782	Low
Georgina	\$ 5,817	Low
Tillsonburg	\$ 5,872	Low

2018 Property Taxes		Ranking
Centre Wellington	\$ 5,915	Mid
Grimsby	\$ 5,928	Mid
Wilmot	\$ 5,929	Mid
Brock	\$ 5,935	Mid
Kitchener	\$ 5,944	Mid
Bancroft	\$ 5,971	Mid
Bracebridge	\$ 5,983	Mid
Penetanguishene	\$ 5,998	Mid
Cambridge	\$ 6,002	Mid
Welland	\$ 6,058	Mid
North Dumfries	\$ 6,069	Mid
Brockville	\$ 6,085	Mid
Niagara Falls	\$ 6,099	Mid
Barrie	\$ 6,166	Mid
Newmarket	\$ 6,186	Mid
Central Elgin	\$ 6,207	Mid
East Gwillimbury	\$ 6,240	Mid
Greater Sudbury	\$ 6,271	Mid
Peterborough	\$ 6,276	Mid
Port Colborne	\$ 6,308	Mid
Lincoln	\$ 6,313	Mid
Thorold	\$ 6,355	Mid
Middlesex Centre	\$ 6,358	Mid
Niagara-on-the-Lake	\$ 6,373	Mid
Haldimand	\$ 6,400	Mid
Kingston	\$ 6,400	Mid
Cornwall	\$ 6,408	Mid
Guelph-Eramosa	\$ 6,423	Mid
Pelham	\$ 6,423	Mid
Stratford	\$ 6,425	Mid
Halton Hills	\$ 6,449	Mid
Parry Sound	\$ 6,458	Mid

Residential Comparisons - Senior Executive Home—(sorted lowest to highest) (cont'd)

2018 Property Taxes		Ranking
Oshawa	\$ 6,545	High
Burlington	\$ 6,595	High
Hamilton	\$ 6,607	High
Aurora	\$ 6,611	High
Vaughan	\$ 6,645	High
Whitby	\$ 6,645	High
Brampton	\$ 6,706	High
Guelph	\$ 6,718	High
Belleville	\$ 6,781	High
Midland	\$ 6,791	High
St. Catharines	\$ 6,811	High
London	\$ 6,826	High
Oakville	\$ 6,881	High
Waterloo	\$ 6,899	High
Mississauga	\$ 6,910	High
Richmond Hill	\$ 6,938	High
St. Marys	\$ 6,989	High
Windsor	\$ 7,004	High
Orangeville	\$ 7,074	High
St. Thomas	\$ 7,095	High
Pickering	\$ 7,179	High
Whitchurch-Stouffville	\$ 7,326	High
Owen Sound	\$ 7,347	High
Toronto (West)	\$ 7,499	High
Markham	\$ 7,568	High
Thunder Bay	\$ 7,628	High
Toronto (North)	\$ 8,080	High
Ottawa	\$ 8,102	High
Timmins	\$ 8,558	High
King	\$ 8,611	High
Toronto (South)	\$ 13,066	High
Average	\$ 6,286	
Median	\$ 6,223	

Residential Comparisons - Senior Executive — by Population Group

**Municipalities with populations
less than 15,000**

2018 Property Taxes		Ranking
Tiny	\$ 3,714	Low
North Stormont	\$ 4,811	Low
Saugeen Shores	\$ 4,898	Low
North Perth	\$ 5,508	Low
Wellesley	\$ 5,588	Low
Brockton	\$ 5,657	Low
Tay	\$ 5,708	Low
Gravenhurst	\$ 5,715	Low
Ingersoll	\$ 5,727	Low
Kincardine	\$ 5,770	Low
Brock	\$ 5,935	Mid
Bancroft	\$ 5,971	Mid
Penetanguishene	\$ 5,998	Mid
North Dumfries	\$ 6,069	Mid
Central Elgin	\$ 6,207	Mid
Guelph-Eramosa	\$ 6,423	Mid
Parry Sound	\$ 6,458	Mid
St. Marys	\$ 6,989	High
Average	\$ 5,730	
Median	\$ 5,748	

**Municipalities with populations
between 15,000—29,999**

2018 Property Taxes		Ranking
Strathroy-Caradoc	\$ 4,667	Low
Springwater	\$ 4,689	Low
Woolwich	\$ 5,144	Low
Huntsville	\$ 5,492	Low
Prince Edward County	\$ 5,624	Low
Collingwood	\$ 5,782	Low
Tillsonburg	\$ 5,872	Low
Centre Wellington	\$ 5,915	Mid
Grimsby	\$ 5,928	Mid
Wilmot	\$ 5,929	Mid
Bracebridge	\$ 5,983	Mid
Brockville	\$ 6,085	Mid
East Gwillimbury	\$ 6,240	Mid
Port Colborne	\$ 6,308	Mid
Lincoln	\$ 6,313	Mid
Thorold	\$ 6,355	Mid
Middlesex Centre	\$ 6,358	Mid
Niagara-on-the-Lake	\$ 6,373	Mid
Pelham	\$ 6,423	Mid
Midland	\$ 6,791	High
Owen Sound	\$ 7,347	High
King	\$ 8,611	High
Average	\$ 6,101	
Median	\$ 6,034	

Residential Comparisons - Senior Executive — by Population Group (cont'd)

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Norfolk	\$ 4,919	Low
North Bay	\$ 5,221	Low
Sarnia	\$ 5,235	Low
Sault Ste. Marie	\$ 5,283	Low
Brant	\$ 5,305	Low
Orillia	\$ 5,454	Low
Clarington	\$ 5,497	Low
Innisfil	\$ 5,568	Low
Caledon	\$ 5,585	Low
Georgina	\$ 5,817	Low
Welland	\$ 6,058	Mid
Niagara Falls	\$ 6,099	Mid
Newmarket	\$ 6,186	Mid
Peterborough	\$ 6,276	Mid
Haldimand	\$ 6,400	Mid
Cornwall	\$ 6,408	Mid
Stratford	\$ 6,425	Mid
Halton Hills	\$ 6,449	Mid
Aurora	\$ 6,611	High
Belleville	\$ 6,781	High
Orangeville	\$ 7,074	High
St. Thomas	\$ 7,095	High
Pickering	\$ 7,179	High
Whitchurch-Stouffville	\$ 7,326	High
Timmins	\$ 8,558	High
Average	\$ 6,192	
Median	\$ 6,186	

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Milton	\$ 4,715	Low
Toronto (East)	\$ 5,242	Low
Brantford	\$ 5,534	Low
Chatham-Kent	\$ 5,754	Low
Kitchener	\$ 5,944	Mid
Cambridge	\$ 6,002	Mid
Barrie	\$ 6,166	Mid
Greater Sudbury	\$ 6,271	Mid
Kingston	\$ 6,400	Mid
Oshawa	\$ 6,545	High
Burlington	\$ 6,595	High
Hamilton	\$ 6,607	High
Vaughan	\$ 6,645	High
Whitby	\$ 6,645	High
Brampton	\$ 6,706	High
Guelph	\$ 6,718	High
St. Catharines	\$ 6,811	High
London	\$ 6,826	High
Oakville	\$ 6,881	High
Waterloo	\$ 6,899	High
Mississauga	\$ 6,910	High
Richmond Hill	\$ 6,938	High
Windsor	\$ 7,004	High
Toronto (West)	\$ 7,499	High
Markham	\$ 7,568	High
Thunder Bay	\$ 7,628	High
Toronto (North)	\$ 8,080	High
Ottawa	\$ 8,102	High
Toronto (South)	\$ 13,066	High
Average	\$ 6,852	
Median	\$ 6,706	

Residential Comparisons - Senior Executive — by Location

2018 Property Taxes - Eastern		Ranking
North Stormont	\$ 4,811	Low
Prince Edward County	\$ 5,624	Low
Bancroft	\$ 5,971	Mid
Brockville	\$ 6,085	Mid
Peterborough	\$ 6,276	Mid
Kingston	\$ 6,400	Mid
Cornwall	\$ 6,408	Mid
Belleville	\$ 6,781	High
Ottawa	\$ 8,102	High
Average	\$ 6,273	
Median	\$ 6,276	

2018 Property Taxes - Niagara/Hamilton		Ranking
Grimsby	\$ 5,928	Mid
Welland	\$ 6,058	Mid
Niagara Falls	\$ 6,099	Mid
Port Colborne	\$ 6,308	Mid
Lincoln	\$ 6,313	Mid
Thorold	\$ 6,355	Mid
Niagara-on-the-Lake	\$ 6,373	Mid
Pelham	\$ 6,423	Mid
Hamilton	\$ 6,607	High
St. Catharines	\$ 6,811	High
Average	\$ 6,328	
Median	\$ 6,334	

2018 Property Taxes - GTA		Ranking
Milton	\$ 4,715	Low
Toronto (East)	\$ 5,242	Low
Clarington	\$ 5,497	Low
Caledon	\$ 5,585	Low
Georgina	\$ 5,817	Low
Brock	\$ 5,935	Mid
Newmarket	\$ 6,186	Mid
East Gwillimbury	\$ 6,240	Mid
Halton Hills	\$ 6,449	Mid
Oshawa	\$ 6,545	High
Burlington	\$ 6,595	High
Aurora	\$ 6,611	High
Vaughan	\$ 6,645	High
Whitby	\$ 6,645	High
Brampton	\$ 6,706	High
Oakville	\$ 6,881	High
Mississauga	\$ 6,910	High
Richmond Hill	\$ 6,938	High
Pickering	\$ 7,179	High
Whitchurch-Stouffville	\$ 7,326	High
Toronto (West)	\$ 7,499	High
Markham	\$ 7,568	High
Toronto (North)	\$ 8,080	High
King	\$ 8,611	High
Toronto (South)	\$ 13,066	High
Average	\$ 6,859	
Median	\$ 6,645	

Residential Comparisons - Senior Executive — by Location (cont'd)

2018 Property Taxes - North		Ranking
North Bay	\$ 5,221	Low
Sault Ste. Marie	\$ 5,283	Low
Greater Sudbury	\$ 6,271	Mid
Parry Sound	\$ 6,458	Mid
Thunder Bay	\$ 7,628	High
Timmins	\$ 8,558	High
Average	\$ 6,570	
Median	\$ 6,365	

2018 Property Taxes - Simcoe/Musk/Duff.		Ranking
Tiny	\$ 3,714	Low
Springwater	\$ 4,689	Low
Orillia	\$ 5,454	Low
Huntsville	\$ 5,492	Low
Innisfil	\$ 5,568	Low
Tay	\$ 5,708	Low
Gravenhurst	\$ 5,715	Low
Collingwood	\$ 5,782	Low
Bracebridge	\$ 5,983	Mid
Penetanguishene	\$ 5,998	Mid
Barrie	\$ 6,166	Mid
Midland	\$ 6,791	High
Orangeville	\$ 7,074	High
Average	\$ 5,703	
Median	\$ 5,715	

2018 Property Taxes - Southwest		Ranking
Strathroy-Caradoc	\$ 4,667	Low
Saugeen Shores	\$ 4,898	Low
Norfolk	\$ 4,919	Low
Woolwich	\$ 5,144	Low
Sarnia	\$ 5,235	Low
Brant	\$ 5,305	Low
North Perth	\$ 5,508	Low
Brantford	\$ 5,534	Low
Wellesley	\$ 5,588	Low
Brockton	\$ 5,657	Low
Ingersoll	\$ 5,727	Low
Chatham-Kent	\$ 5,754	Low
Kincardine	\$ 5,770	Low
Tillsonburg	\$ 5,872	Low
Centre Wellington	\$ 5,915	Mid
Wilmot	\$ 5,929	Mid
Kitchener	\$ 5,944	Mid
Cambridge	\$ 6,002	Mid
North Dumfries	\$ 6,069	Mid
Central Elgin	\$ 6,207	Mid
Middlesex Centre	\$ 6,358	Mid
Haldimand	\$ 6,400	Mid
Guelph-Eramosa	\$ 6,423	Mid
Stratford	\$ 6,425	Mid
Guelph	\$ 6,718	High
London	\$ 6,826	High
Waterloo	\$ 6,899	High
St. Marys	\$ 6,989	High
Windsor	\$ 7,004	High
St. Thomas	\$ 7,095	High
Owen Sound	\$ 7,347	High
Average	\$ 6,004	
Median	\$ 5,929	

Residential Comparisons - Summary

Residential				
Low	Low-Mid	Mid	Mid-High	High
Brant	Bancroft	Caledon	Barrie	Aurora
Brockton	Bracebridge	Cambridge	Belleville	Brampton
Elliot Lake	Brantford	Central Elgin	Brockville	Erin
Greenstone	Brock	Centre Wellington	Burlington	Guelph
Grey Highlands	Chatham-Kent	Espanola	Cornwall	Hamilton
Huntsville	Clarington	Fort Erie	Greater Sudbury	Markham
Kincardine	Collingwood	Georgina	Grimsby	Mississauga
Lambton Shores	East Gwillimbury	Haldimand	Guelph-Eramosa	Oakville
Minto	Gravenhurst	Halton Hills	King	Orangeville
Norfolk	Ingersoll	Kitchener	Kingston	Oshawa
North Middlesex	Innisfil	Midland	Lincoln	Owen Sound
North Perth	Kenora	Niagara Falls	London	Pickering
North Stormont	Mapleton	Pelham	Newmarket	Richmond Hill
Prince Edward County	Meaford	Sault Ste. Marie	Ottawa	St. Catharines
Quinte West	Middlesex Centre	St. Thomas	Parry Sound	Thunder Bay
Saugeen Shores	Milton	Wainfleet	Peterborough	Timmins
Springwater	Niagara-on-the-Lake	West Lincoln	Port Colborne	Toronto (North)
Strathroy-Caradoc	North Bay		St. Marys	Toronto (South)
Tay	North Dumfries		Stratford	Toronto (West)
Tillsonburg	Orillia		Thorold	Vaughan
Tiny	Penetanguishene		Waterloo	Whitby
Toronto (East)	Sarnia		Welland	
Wellesley	Wilmot		Whitchurch-Stouffville	
Wellington North			Windsor	
Woolwich				

Multi-Residential Comparisons



***Multi-Residential Comparisons - Walk-up Apartment
(taxes calculated on a per unit basis) - sorted from lowest to highest***

	2018 Property Taxes	Ranking
Tiny	\$ 419	Low
Penetanguishene	\$ 579	Low
Kincardine	\$ 598	Low
Saugeen Shores	\$ 671	Low
Brockton	\$ 695	Low
North Stormont	\$ 723	Low
Springwater	\$ 724	Low
Midland	\$ 740	Low
Markham	\$ 781	Low
Vaughan	\$ 795	Low
Prince Edward County	\$ 831	Low
King	\$ 834	Low
Greenstone	\$ 860	Low
Gravenhurst	\$ 869	Low
Lambton Shores	\$ 869	Low
Huntsville	\$ 870	Low
Norfolk	\$ 901	Low
Kenora	\$ 906	Low
Newmarket	\$ 911	Low
Puslinch	\$ 913	Low
Whitchurch-Stouffville	\$ 943	Low
Bancroft	\$ 950	Low
Richmond Hill	\$ 962	Low
Innisfil	\$ 963	Low
Espanola	\$ 964	Low
Collingwood	\$ 1,017	Low
Sault Ste. Marie	\$ 1,020	Low
Aurora	\$ 1,025	Low
Brant	\$ 1,065	Low
North Dumfries	\$ 1,079	Low
Haldimand	\$ 1,107	Low
Elliot Lake	\$ 1,110	Low
Meaford	\$ 1,149	Low
Bracebridge	\$ 1,181	Low

	2018 Property Taxes	Ranking
Georgina	\$ 1,198	Mid
North Perth	\$ 1,225	Mid
Windsor	\$ 1,228	Mid
North Middlesex	\$ 1,232	Mid
Wilmot	\$ 1,256	Mid
Halton Hills	\$ 1,281	Mid
Wellington North	\$ 1,282	Mid
Wellesley	\$ 1,283	Mid
Mapleton	\$ 1,290	Mid
West Lincoln	\$ 1,294	Mid
Orillia	\$ 1,300	Mid
Guelph-Eramosa	\$ 1,303	Mid
Caledon	\$ 1,316	Mid
Strathroy-Caradoc	\$ 1,316	Mid
Timmins	\$ 1,350	Mid
Woolwich	\$ 1,361	Mid
St. Marys	\$ 1,364	Mid
Brantford	\$ 1,365	Mid
Centre Wellington	\$ 1,370	Mid
Milton	\$ 1,386	Mid
Erin	\$ 1,387	Mid
Pelham	\$ 1,398	Mid
Fort Erie	\$ 1,415	Mid
Minto	\$ 1,426	Mid
Sarnia	\$ 1,434	Mid
Barrie	\$ 1,440	Mid
Wainfleet	\$ 1,454	Mid
Brock	\$ 1,461	Mid
Mississauga	\$ 1,496	Mid
Grimsby	\$ 1,505	Mid
Lincoln	\$ 1,561	Mid
Port Colborne	\$ 1,572	Mid
Brockville	\$ 1,574	Mid
Welland	\$ 1,613	Mid

***Multi-Residential Comparisons - Walk-up Apartment (cont'd)
(taxes calculated on a per unit basis) - sorted from lowest to highest***

	2018 Property Taxes	Ranking
Brampton	\$ 1,614	High
Tillsonburg	\$ 1,616	High
St. Thomas	\$ 1,618	High
Greater Sudbury	\$ 1,633	High
Quinte West	\$ 1,637	High
North Bay	\$ 1,651	High
Chatham-Kent	\$ 1,709	High
Parry Sound	\$ 1,711	High
Kitchener	\$ 1,715	High
London	\$ 1,731	High
Guelph	\$ 1,771	High
Niagara Falls	\$ 1,773	High
Thorold	\$ 1,802	High
Kingston	\$ 1,803	High
Owen Sound	\$ 1,804	High
Ottawa	\$ 1,813	High
Cambridge	\$ 1,828	High
Burlington	\$ 1,842	High
Stratford	\$ 1,856	High
Oakville	\$ 1,918	High
Clarington	\$ 1,958	High
St. Catharines	\$ 1,962	High
Waterloo	\$ 1,970	High
Whitby	\$ 1,988	High
Cornwall	\$ 2,004	High
Hamilton	\$ 2,075	High
Ingersoll	\$ 2,080	High
Thunder Bay	\$ 2,090	High
Peterborough	\$ 2,110	High
Oshawa	\$ 2,130	High
Belleville	\$ 2,165	High
Pickering	\$ 2,186	High
Orangeville	\$ 2,207	High
Middlesex Centre	\$ 2,452	High
Average	\$ 1,382	
Median	\$ 1,365	

Multi-Residential Walk-Ups
(taxes calculated on a per unit basis) - sorted by Population Group

***Municipalities with populations
less than 15,000***

2018 Property Taxes		Ranking
Tiny	\$ 419	Low
Penetanguishene	\$ 579	Low
Kincardine	\$ 598	Low
Saugeen Shores	\$ 671	Low
Brockton	\$ 695	Low
North Stormont	\$ 723	Low
Greenstone	\$ 860	Low
Gravenhurst	\$ 869	Low
Lambton Shores	\$ 869	Low
Puslinch	\$ 913	Low
Bancroft	\$ 950	Low
Espanola	\$ 964	Low
North Dumfries	\$ 1,079	Low
Elliot Lake	\$ 1,110	Low
Meaford	\$ 1,149	Low
North Perth	\$ 1,225	Mid
North Middlesex	\$ 1,232	Mid
Wellington North	\$ 1,282	Mid
Wellesley	\$ 1,283	Mid
Mapleton	\$ 1,290	Mid
Guelph-Eramosa	\$ 1,303	Mid
St. Marys	\$ 1,364	Mid
Erin	\$ 1,387	Mid
Minto	\$ 1,426	Mid
Wainfleet	\$ 1,454	Mid
Brock	\$ 1,461	Mid
Parry Sound	\$ 1,711	High
Ingersoll	\$ 2,080	High
Average	\$ 1,105	
Median	\$ 1,129	

***Municipalities with populations
between 15,000—29,999***

2018 Property Taxes		Ranking
Springwater	\$ 724	Low
Midland	\$ 740	Low
Prince Edward County	\$ 831	Low
King	\$ 834	Low
Huntsville	\$ 870	Low
Kenora	\$ 906	Low
Collingwood	\$ 1,017	Low
Bracebridge	\$ 1,181	Low
Wilmot	\$ 1,256	Mid
West Lincoln	\$ 1,294	Mid
Strathroy-Caradoc	\$ 1,316	Mid
Woolwich	\$ 1,361	Mid
Centre Wellington	\$ 1,370	Mid
Pelham	\$ 1,398	Mid
Grimsby	\$ 1,505	Mid
Lincoln	\$ 1,561	Mid
Port Colborne	\$ 1,572	Mid
Brockville	\$ 1,574	Mid
Tillsonburg	\$ 1,616	High
Thorold	\$ 1,802	High
Owen Sound	\$ 1,804	High
Middlesex Centre	\$ 2,452	High
Average	\$ 1,317	
Median	\$ 1,339	

Multi-Residential Walk-Ups
(taxes calculated on a per unit basis) - sorted by Population Group (cont'd)

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Norfolk	\$ 901	Low
Newmarket	\$ 911	Low
Whitchurch-Stouffville	\$ 943	Low
Innisfil	\$ 963	Low
Sault Ste. Marie	\$ 1,020	Low
Aurora	\$ 1,025	Low
Brant	\$ 1,065	Low
Haldimand	\$ 1,107	Low
Georgina	\$ 1,198	Mid
Halton Hills	\$ 1,281	Mid
Orillia	\$ 1,300	Mid
Caledon	\$ 1,316	Mid
Timmins	\$ 1,350	Mid
Fort Erie	\$ 1,415	Mid
Sarnia	\$ 1,434	Mid
Welland	\$ 1,613	Mid
St. Thomas	\$ 1,618	High
Quinte West	\$ 1,637	High
North Bay	\$ 1,651	High
Niagara Falls	\$ 1,773	High
Stratford	\$ 1,856	High
Clarington	\$ 1,958	High
Cornwall	\$ 2,004	High
Peterborough	\$ 2,110	High
Belleville	\$ 2,165	High
Pickering	\$ 2,186	High
Orangeville	\$ 2,207	High
Average	\$ 1,482	
Median	\$ 1,415	

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Markham	\$ 781	Low
Vaughan	\$ 795	Low
Richmond Hill	\$ 962	Low
Windsor	\$ 1,228	Mid
Brantford	\$ 1,365	Mid
Milton	\$ 1,386	Mid
Barrie	\$ 1,440	Mid
Mississauga	\$ 1,496	Mid
Brampton	\$ 1,614	High
Greater Sudbury	\$ 1,633	High
Chatham-Kent	\$ 1,709	High
Kitchener	\$ 1,715	High
London	\$ 1,731	High
Guelph	\$ 1,771	High
Kingston	\$ 1,803	High
Ottawa	\$ 1,813	High
Cambridge	\$ 1,828	High
Burlington	\$ 1,842	High
Oakville	\$ 1,918	High
St. Catharines	\$ 1,962	High
Waterloo	\$ 1,970	High
Whitby	\$ 1,988	High
Hamilton	\$ 2,075	High
Thunder Bay	\$ 2,090	High
Oshawa	\$ 2,130	High
Average	\$ 1,642	
Median	\$ 1,731	

Multi-Residential Walk-Ups
(taxes calculated on a per unit basis) - sorted by Location

2018 Property Taxes - Eastern		Ranking
North Stormont	\$ 723	Low
Prince Edward County	\$ 831	Low
Bancroft	\$ 950	Low
Brockville	\$ 1,574	Mid
Quinte West	\$ 1,637	High
Kingston	\$ 1,803	High
Ottawa	\$ 1,813	High
Cornwall	\$ 2,004	High
Peterborough	\$ 2,110	High
Belleville	\$ 2,165	High
Average	\$ 1,561	
Median	\$ 1,720	

2018 Property Taxes - GTA		Ranking
Markham	\$ 781	Low
Vaughan	\$ 795	Low
King	\$ 834	Low
Newmarket	\$ 911	Low
Whitchurch-Stouffville	\$ 943	Low
Richmond Hill	\$ 962	Low
Aurora	\$ 1,025	Low
Georgina	\$ 1,198	Mid
Halton Hills	\$ 1,281	Mid
Caledon	\$ 1,316	Mid
Milton	\$ 1,386	Mid
Brock	\$ 1,461	Mid
Mississauga	\$ 1,496	Mid
Brampton	\$ 1,614	High
Burlington	\$ 1,842	High
Oakville	\$ 1,918	High
Clarington	\$ 1,958	High
Whitby	\$ 1,988	High
Oshawa	\$ 2,130	High
Pickering	\$ 2,186	High
Average	\$ 1,401	
Median	\$ 1,351	

2018 Property Taxes - Niagara/Hamilton		Ranking
West Lincoln	\$ 1,294	Mid
Pelham	\$ 1,398	Mid
Fort Erie	\$ 1,415	Mid
Wainfleet	\$ 1,454	Mid
Grimsby	\$ 1,505	Mid
Lincoln	\$ 1,561	Mid
Port Colborne	\$ 1,572	Mid
Welland	\$ 1,613	Mid
Niagara Falls	\$ 1,773	High
Thorold	\$ 1,802	High
St. Catharines	\$ 1,962	High
Hamilton	\$ 2,075	High
Average	\$ 1,618	
Median	\$ 1,567	

Multi-Residential Walk-Ups—(taxes calculated on a per unit basis) - sorted by Location (cont'd)

2018 Property Taxes - North		Ranking
Greenstone	\$ 860	Low
Kenora	\$ 906	Low
Espanola	\$ 964	Low
Sault Ste. Marie	\$ 1,020	Low
Elliot Lake	\$ 1,110	Low
Timmins	\$ 1,350	Mid
Greater Sudbury	\$ 1,633	High
North Bay	\$ 1,651	High
Parry Sound	\$ 1,711	High
Thunder Bay	\$ 2,090	High
Average	\$ 1,329	
Median	\$ 1,230	

2018 Property Taxes - Simcoe/Duff/Musk.		Ranking
Tiny	\$ 419	Low
Penetanguishene	\$ 579	Low
Springwater	\$ 724	Low
Midland	\$ 740	Low
Gravenhurst	\$ 869	Low
Huntsville	\$ 870	Low
Innisfil	\$ 963	Low
Collingwood	\$ 1,017	Low
Bracebridge	\$ 1,181	Low
Orillia	\$ 1,300	Mid
Barrie	\$ 1,440	Mid
Orangeville	\$ 2,207	High
Average	\$ 1,026	
Median	\$ 917	

2018 Property Taxes - Southwest		Ranking
Kincardine	\$ 598	Low
Saugeen Shores	\$ 671	Low
Brockton	\$ 695	Low
Lambton Shores	\$ 869	Low
Norfolk	\$ 901	Low
Puslinch	\$ 913	Low
Brant	\$ 1,065	Low
North Dumfries	\$ 1,079	Low
Haldimand	\$ 1,107	Low
Meaford	\$ 1,149	Low
North Perth	\$ 1,225	Mid
Windsor	\$ 1,228	Mid
North Middlesex	\$ 1,232	Mid
Wilmot	\$ 1,256	Mid
Wellington North	\$ 1,282	Mid
Wellesley	\$ 1,283	Mid
Mapleton	\$ 1,290	Mid
Guelph-Eramosa	\$ 1,303	Mid
Strathroy-Caradoc	\$ 1,316	Mid
Woolwich	\$ 1,361	Mid
St. Marys	\$ 1,364	Mid
Brantford	\$ 1,365	Mid
Centre Wellington	\$ 1,370	Mid
Erin	\$ 1,387	Mid
Minto	\$ 1,426	Mid
Sarnia	\$ 1,434	Mid
Tillsonburg	\$ 1,616	High
St. Thomas	\$ 1,618	High
Chatham-Kent	\$ 1,709	High
Kitchener	\$ 1,715	High
London	\$ 1,731	High
Guelph	\$ 1,771	High
Owen Sound	\$ 1,804	High
Cambridge	\$ 1,828	High
Stratford	\$ 1,856	High
Waterloo	\$ 1,970	High
Ingersoll	\$ 2,080	High
Middlesex Centre	\$ 2,452	High
Average	\$ 1,377	
Median	\$ 1,339	

Multi-Residential Comparisons - High-Rise Apartment

	2018 Property Taxes	Ranking
Brockton	\$ 641	Low
Brant	\$ 915	Low
Markham	\$ 919	Low
King	\$ 935	Low
Vaughan	\$ 955	Low
Whitchurch-Stouffville	\$ 1,022	Low
Aurora	\$ 1,077	Low
Newmarket	\$ 1,077	Low
Richmond Hill	\$ 1,080	Low
Norfolk	\$ 1,092	Low
Sault Ste. Marie	\$ 1,118	Low
Georgina	\$ 1,135	Low
Collingwood	\$ 1,281	Low
Pelham	\$ 1,288	Low
Orillia	\$ 1,289	Low
Milton	\$ 1,320	Low
Halton Hills	\$ 1,362	Low
Midland	\$ 1,374	Low
Parry Sound	\$ 1,378	Low
Lincoln	\$ 1,395	Low
Timmins	\$ 1,398	Low
Grimsby	\$ 1,441	Low
Centre Wellington	\$ 1,457	Mid
Fort Erie	\$ 1,590	Mid
Windsor	\$ 1,611	Mid
Brockville	\$ 1,627	Mid
Brantford	\$ 1,635	Mid
Barrie	\$ 1,653	Mid
Woolwich	\$ 1,684	Mid
Quinte West	\$ 1,700	Mid
London	\$ 1,732	Mid
Port Colborne	\$ 1,740	Mid
North Bay	\$ 1,744	Mid

	2018 Property Taxes	Ranking
Mississauga	\$ 1,750	Mid
Greater Sudbury	\$ 1,783	Mid
Thorold	\$ 1,803	Mid
Niagara Falls	\$ 1,813	Mid
Tillsonburg	\$ 1,833	Mid
Brampton	\$ 1,840	Mid
Chatham-Kent	\$ 1,870	Mid
Kingston	\$ 1,872	Mid
Kitchener	\$ 1,888	Mid
Ingersoll	\$ 1,969	Mid
Ottawa	\$ 1,971	High
Owen Sound	\$ 2,015	High
Oakville	\$ 2,019	High
Sarnia	\$ 2,035	High
Clarington	\$ 2,050	High
Guelph	\$ 2,077	High
Hamilton	\$ 2,077	High
Burlington	\$ 2,133	High
Stratford	\$ 2,177	High
St. Catharines	\$ 2,188	High
Welland	\$ 2,188	High
Whitby	\$ 2,221	High
Cambridge	\$ 2,227	High
Waterloo	\$ 2,246	High
Cornwall	\$ 2,269	High
Oshawa	\$ 2,362	High
Thunder Bay	\$ 2,394	High
Peterborough	\$ 2,426	High
Orangeville	\$ 2,478	High
Pickering	\$ 2,534	High
St. Thomas	\$ 2,553	High
Belleville	\$ 2,772	High
Average	\$ 1,715	
Median	\$ 1,744	

Multi-Residential High-Rise
(taxes calculated on a per unit basis) - sorted by Population Group

**Municipalities with populations
less than 15,000**

2018 Property Taxes		Ranking
Brockton	\$ 641	Low
Parry Sound	\$ 1,378	Low
Ingersoll	\$ 1,969	Mid
Average	\$ 1,329	
Median	\$ 1,378	

**Municipalities with populations
between 15,000—29,999**

2018 Property Taxes		Ranking
King	\$ 935	Low
Collingwood	\$ 1,281	Low
Pelham	\$ 1,288	Low
Midland	\$ 1,374	Low
Lincoln	\$ 1,395	Low
Grimsby	\$ 1,441	Low
Centre Wellington	\$ 1,457	Mid
Brockville	\$ 1,627	Mid
Woolwich	\$ 1,684	Mid
Port Colborne	\$ 1,740	Mid
Thorold	\$ 1,803	Mid
Tillsonburg	\$ 1,833	Mid
Owen Sound	\$ 2,015	High
Average	\$ 1,529	
Median	\$ 1,457	

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Brant	\$ 915	Low
Whitchurch-Stouffville	\$ 1,022	Low
Aurora	\$ 1,077	Low
Newmarket	\$ 1,077	Low
Norfolk	\$ 1,092	Low
Sault Ste. Marie	\$ 1,118	Low
Georgina	\$ 1,135	Low
Orillia	\$ 1,289	Low
Halton Hills	\$ 1,362	Low
Timmins	\$ 1,398	Low
Fort Erie	\$ 1,590	Mid
Quinte West	\$ 1,700	Mid
North Bay	\$ 1,744	Mid
Niagara Falls	\$ 1,813	Mid
Sarnia	\$ 2,035	High
Clarington	\$ 2,050	High
Stratford	\$ 2,177	High
Welland	\$ 2,188	High
Cornwall	\$ 2,269	High
Peterborough	\$ 2,426	High
Orangeville	\$ 2,478	High
Pickering	\$ 2,534	High
St. Thomas	\$ 2,553	High
Belleville	\$ 2,772	High
Average	\$ 1,742	
Median	\$ 1,722	

Multi-Residential High Rise
(taxes calculated on a per unit basis) - sorted by Population Group (cont'd)

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Markham	\$ 919	Low
Vaughan	\$ 955	Low
Richmond Hill	\$ 1,080	Low
Milton	\$ 1,320	Low
Windsor	\$ 1,611	Mid
Brantford	\$ 1,635	Mid
Barrie	\$ 1,653	Mid
London	\$ 1,732	Mid
Mississauga	\$ 1,750	Mid
Greater Sudbury	\$ 1,783	Mid
Brampton	\$ 1,840	Mid
Chatham-Kent	\$ 1,870	Mid
Kingston	\$ 1,872	Mid
Kitchener	\$ 1,888	Mid
Ottawa	\$ 1,971	High
Oakville	\$ 2,019	High
Guelph	\$ 2,077	High
Hamilton	\$ 2,077	High
Burlington	\$ 2,133	High
St. Catharines	\$ 2,188	High
Whitby	\$ 2,221	High
Cambridge	\$ 2,227	High
Waterloo	\$ 2,246	High
Oshawa	\$ 2,362	High
Thunder Bay	\$ 2,394	High
Average	\$ 1,833	
Median	\$ 1,872	

Multi-Residential High Rise
(taxes calculated on a per unit basis) - sorted by Location

2018 Property Taxes - Eastern		Ranking
Brockville	\$ 1,627	Mid
Quinte West	\$ 1,700	Mid
Kingston	\$ 1,872	Mid
Ottawa	\$ 1,971	High
Cornwall	\$ 2,269	High
Peterborough	\$ 2,426	High
Belleville	\$ 2,772	High
Average	\$ 2,091	
Median	\$ 1,971	

2018 Property Taxes - GTA		Ranking
Markham	\$ 919	Low
King	\$ 935	Low
Vaughan	\$ 955	Low
Whitchurch-Stouffville	\$ 1,022	Low
Aurora	\$ 1,077	Low
Newmarket	\$ 1,077	Low
Richmond Hill	\$ 1,080	Low
Georgina	\$ 1,135	Low
Milton	\$ 1,320	Low
Halton Hills	\$ 1,362	Low
Mississauga	\$ 1,750	Mid
Brampton	\$ 1,840	Mid
Oakville	\$ 2,019	High
Clarington	\$ 2,050	High
Burlington	\$ 2,133	High
Whitby	\$ 2,221	High
Oshawa	\$ 2,362	High
Pickering	\$ 2,534	High
Average	\$ 1,544	
Median	\$ 1,341	

2018 Property Taxes - Niagara/Hamilton		Ranking
Pelham	\$ 1,288	Low
Lincoln	\$ 1,395	Low
Grimsby	\$ 1,441	Low
Fort Erie	\$ 1,590	Mid
Port Colborne	\$ 1,740	Mid
Thorold	\$ 1,803	Mid
Niagara Falls	\$ 1,813	Mid
Hamilton	\$ 2,077	High
St. Catharines	\$ 2,188	High
Welland	\$ 2,188	High
Average	\$ 1,752	
Median	\$ 1,771	

Multi-Residential High Rise
(taxes calculated on a per unit basis) - sorted by Location (cont'd)

2018 Property Taxes - North		Ranking
Sault Ste. Marie	\$ 1,118	Low
Parry Sound	\$ 1,378	Low
Timmins	\$ 1,398	Low
North Bay	\$ 1,744	Mid
Greater Sudbury	\$ 1,783	Mid
Thunder Bay	\$ 2,394	High
Average	\$ 1,636	
Median	\$ 1,571	

2018 Property Taxes - Simcoe/Musk./Duff.		Ranking
Collingwood	\$ 1,281	Low
Orillia	\$ 1,289	Low
Midland	\$ 1,374	Low
Barrie	\$ 1,653	Mid
Orangeville	\$ 2,478	High
Average	\$ 1,615	
Median	\$ 1,374	

2018 Property Taxes - Southwest		Ranking
Brockton	\$ 641	Low
Brant	\$ 915	Low
Norfolk	\$ 1,092	Low
Centre Wellington	\$ 1,457	Mid
Windsor	\$ 1,611	Mid
Brantford	\$ 1,635	Mid
Woolwich	\$ 1,684	Mid
London	\$ 1,732	Mid
Tillsonburg	\$ 1,833	Mid
Chatham-Kent	\$ 1,870	Mid
Kitchener	\$ 1,888	Mid
Ingersoll	\$ 1,969	Mid
Owen Sound	\$ 2,015	High
Sarnia	\$ 2,035	High
Guelph	\$ 2,077	High
Stratford	\$ 2,177	High
Cambridge	\$ 2,227	High
Waterloo	\$ 2,246	High
St. Thomas	\$ 2,553	High
Average	\$ 1,771	
Median	\$ 1,870	

Multi-Residential Comparisons - Summary

Multi-Residential				
Low	Low-Mid	Mid	Mid-High	High
Aurora	Georgina	Barrie	Brampton	Belleville
Bancroft	Grimsby	Brantford	Chatham-Kent	Burlington
Bracebridge	Halton Hills	Brock	Greater Sudbury	Cambridge
Brant	Lincoln	Brockville	Ingersoll	Clarington
Brockton	Milton	Caledon	Kingston	Cornwall
Collingwood	Orillia	Centre Wellington	Kitchener	Guelph
Elliot Lake	Pelham	Erin	London	Hamilton
Espanola	Timmins	Fort Erie	Niagara Falls	Middlesex Centre
Gravenhurst		Guelph-Eramosa	North Bay	Oakville
Greenstone		Mapleton	Quinte West	Orangeville
Haldimand		Minto	Sarnia	Oshawa
Huntsville		Mississauga	Thorold	Ottawa
Innisfil		North Middlesex	Tillsonburg	Owen Sound
Kenora		North Perth	Welland	Peterborough
Kincardine		Parry Sound		Pickering
King		Port Colborne		St. Catharines
Lambton Shores		St. Marys		St. Thomas
Markham		Strathroy-Caradoc		Stratford
Meaford		Wainfleet		Thunder Bay
Midland		Wellesley		Waterloo
Newmarket		Wellington North		Whitby
Norfolk		West Lincoln		
North Dumfries		Wilmot		
North Stormont		Windsor		
Penetanguishene		Woolwich		
Prince Edward County				
Puslinch				
Richmond Hill				
Saugeen Shores				
Sault Ste. Marie				
Springwater				
Tiny				
Vaughan				
Whitchurch-Stouffville				

Commercial Comparisons



**Commercial Comparisons - Office Buildings
(taxes per sq. ft.)**

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Tay	\$ 0.78	\$ 0.74	\$ 1.53	Low
Brockton	\$ 0.99	\$ 0.75	\$ 1.74	Low
Kincardine	\$ 1.04	\$ 0.89	\$ 1.93	Low
Norfolk	\$ 1.10	\$ 0.85	\$ 1.94	Low
Greenstone	\$ 1.48	\$ 0.48	\$ 1.96	Low
Prince Edward County	\$ 1.12	\$ 0.85	\$ 1.96	Low
Lincoln	\$ 1.23	\$ 0.74	\$ 1.97	Low
Espanola	\$ 1.48	\$ 0.55	\$ 2.03	Low
Penetanguishene	\$ 1.22	\$ 0.84	\$ 2.06	Low
Bancroft	\$ 1.36	\$ 0.80	\$ 2.15	Low
Welland	\$ 1.53	\$ 0.68	\$ 2.21	Low
Quinte West	\$ 1.31	\$ 0.94	\$ 2.24	Low
Fort Erie	\$ 1.64	\$ 0.70	\$ 2.35	Low
Wellington North	\$ 1.47	\$ 0.88	\$ 2.35	Low
Sarnia	\$ 1.51	\$ 0.90	\$ 2.41	Low
Timmins	\$ 1.86	\$ 0.58	\$ 2.45	Low
Halton Hills	\$ 1.31	\$ 1.14	\$ 2.45	Low
Central Elgin	\$ 1.67	\$ 0.80	\$ 2.47	Low
Niagara Falls	\$ 1.60	\$ 0.88	\$ 2.48	Low
North Perth	\$ 1.37	\$ 1.15	\$ 2.51	Low
Gravenhurst	\$ 1.62	\$ 0.89	\$ 2.51	Low
Mapleton	\$ 1.58	\$ 0.96	\$ 2.54	Low
Haldimand	\$ 1.52	\$ 1.06	\$ 2.58	Low
Springwater	\$ 1.13	\$ 1.48	\$ 2.60	Low
Oshawa	\$ 1.65	\$ 0.99	\$ 2.64	Low
Strathroy-Caradoc	\$ 1.26	\$ 1.39	\$ 2.65	Low
North Dumfries	\$ 1.39	\$ 1.29	\$ 2.68	Low
St. Marys	\$ 1.79	\$ 0.91	\$ 2.70	Low
Thorold	\$ 1.84	\$ 0.90	\$ 2.73	Low
Woolwich	\$ 1.44	\$ 1.33	\$ 2.77	Low
St. Catharines	\$ 1.85	\$ 0.92	\$ 2.77	Low

Commercial Comparisons - Office Buildings
(taxes per sq. ft.) (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Whitchurch-Stouffville	\$ 1.23	\$ 1.57	\$ 2.81	Mid
Orangeville	\$ 1.72	\$ 1.15	\$ 2.87	Mid
Collingwood	\$ 1.57	\$ 1.31	\$ 2.88	Mid
Port Colborne	\$ 2.03	\$ 0.85	\$ 2.88	Mid
Tillsonburg	\$ 1.88	\$ 1.02	\$ 2.89	Mid
London	\$ 1.84	\$ 1.08	\$ 2.92	Mid
Bracebridge	\$ 1.90	\$ 1.06	\$ 2.97	Mid
Minto	\$ 1.89	\$ 1.08	\$ 2.98	Mid
Orillia	\$ 1.94	\$ 1.04	\$ 2.99	Mid
Huntsville	\$ 1.84	\$ 1.15	\$ 2.99	Mid
Parry Sound	\$ 2.15	\$ 0.85	\$ 3.00	Mid
Markham	\$ 1.20	\$ 1.80	\$ 3.00	Mid
North Bay	\$ 2.09	\$ 0.94	\$ 3.03	Mid
Niagara-on-the-Lake	\$ 1.69	\$ 1.37	\$ 3.05	Mid
Windsor	\$ 2.21	\$ 0.85	\$ 3.05	Mid
Midland	\$ 1.80	\$ 1.27	\$ 3.07	Mid
Milton	\$ 1.47	\$ 1.60	\$ 3.07	Mid
Brockville	\$ 2.04	\$ 1.06	\$ 3.10	Mid
St. Thomas	\$ 2.06	\$ 1.04	\$ 3.10	Mid
Hamilton	\$ 2.06	\$ 1.04	\$ 3.10	Mid
Belleville	\$ 2.10	\$ 1.02	\$ 3.12	Mid
Burlington	\$ 1.67	\$ 1.49	\$ 3.15	Mid
Sault Ste. Marie	\$ 2.37	\$ 0.81	\$ 3.18	Mid
Innisfil	\$ 1.61	\$ 1.58	\$ 3.18	Mid
Stratford	\$ 2.04	\$ 1.15	\$ 3.19	Mid
Aurora	\$ 1.47	\$ 1.77	\$ 3.24	Mid
Georgina	\$ 1.75	\$ 1.53	\$ 3.28	Mid
Brantford	\$ 2.03	\$ 1.26	\$ 3.28	Mid
Erin	\$ 1.91	\$ 1.39	\$ 3.30	Mid

**Commercial Comparisons - Office Buildings
(taxes per sq. ft.) (cont'd)**

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Puslinch	\$ 1.81	\$ 1.50	\$ 3.32	High
Cornwall	\$ 2.25	\$ 1.07	\$ 3.32	High
Owen Sound	\$ 2.27	\$ 1.08	\$ 3.34	High
Greater Sudbury	\$ 2.33	\$ 1.01	\$ 3.34	High
Brant	\$ 1.85	\$ 1.51	\$ 3.35	High
Peterborough	\$ 2.00	\$ 1.39	\$ 3.39	High
Clarington	\$ 2.00	\$ 1.41	\$ 3.40	High
Caledon	\$ 1.60	\$ 1.81	\$ 3.41	High
Whitby	\$ 1.97	\$ 1.45	\$ 3.42	High
Centre Wellington	\$ 2.08	\$ 1.38	\$ 3.47	High
Vaughan	\$ 1.45	\$ 2.03	\$ 3.47	High
Newmarket	\$ 1.65	\$ 1.87	\$ 3.52	High
Chatham-Kent	\$ 2.50	\$ 1.02	\$ 3.52	High
Meaford	\$ 1.86	\$ 1.66	\$ 3.52	High
Kitchener	\$ 2.06	\$ 1.48	\$ 3.54	High
Mississauga	\$ 1.78	\$ 1.88	\$ 3.67	High
Brampton	\$ 1.95	\$ 1.77	\$ 3.72	High
Barrie	\$ 2.22	\$ 1.53	\$ 3.74	High
Guelph	\$ 2.27	\$ 1.49	\$ 3.75	High
Richmond Hill	\$ 1.56	\$ 2.24	\$ 3.80	High
Kenora	\$ 2.73	\$ 1.13	\$ 3.87	High
Oakville	\$ 1.99	\$ 1.92	\$ 3.90	High
Pickering	\$ 2.26	\$ 1.70	\$ 3.96	High
Cambridge	\$ 2.42	\$ 1.61	\$ 4.03	High
Thunder Bay	\$ 3.11	\$ 1.09	\$ 4.21	High
Waterloo	\$ 2.49	\$ 1.83	\$ 4.32	High
Kingston	\$ 2.79	\$ 1.60	\$ 4.40	High
Grimsby	\$ 2.76	\$ 1.74	\$ 4.49	High
King	\$ 2.33	\$ 2.49	\$ 4.82	High
Ottawa	\$ 3.02	\$ 1.93	\$ 4.95	High
Average	\$ 1.81	\$ 1.23	\$ 3.04	
Median	\$ 1.83	\$ 1.14	\$ 3.05	

**Commercial Comparisons - Office Buildings
by Population Group (taxes per sq. ft.)**

***Municipalities with populations
less than 15,000***

2018 Property Taxes		Ranking
Tay	\$ 1.53	Low
Brockton	\$ 1.74	Low
Kincardine	\$ 1.93	Low
Greenstone	\$ 1.96	Low
Espanola	\$ 2.03	Low
Penetanguishene	\$ 2.06	Low
Bancroft	\$ 2.15	Low
Wellington North	\$ 2.35	Low
Central Elgin	\$ 2.47	Low
North Perth	\$ 2.51	Low
Gravenhurst	\$ 2.51	Low
Mapleton	\$ 2.54	Low
North Dumfries	\$ 2.68	Low
St. Marys	\$ 2.70	Low
Minto	\$ 2.98	Mid
Parry Sound	\$ 3.00	Mid
Erin	\$ 3.30	Mid
Puslinch	\$ 3.32	High
Meaford	\$ 3.52	High
Average	\$ 2.49	
Median	\$ 2.51	

***Municipalities with populations
between 15,000—29,999***

2018 Property Taxes		Ranking
Prince Edward County	\$ 1.96	Low
Lincoln	\$ 1.97	Low
Springwater	\$ 2.60	Low
Strathroy-Caradoc	\$ 2.65	Low
Thorold	\$ 2.73	Low
Woolwich	\$ 2.77	Low
Collingwood	\$ 2.88	Mid
Port Colborne	\$ 2.88	Mid
Tillsonburg	\$ 2.89	Mid
Bracebridge	\$ 2.97	Mid
Huntsville	\$ 2.99	Mid
Niagara-on-the-Lake	\$ 3.05	Mid
Midland	\$ 3.07	Mid
Brockville	\$ 3.10	Mid
Owen Sound	\$ 3.34	High
Centre Wellington	\$ 3.47	High
Kenora	\$ 3.87	High
Grimsby	\$ 4.49	High
King	\$ 4.82	High
Average	\$ 3.08	
Median	\$ 2.97	

**Commercial Comparisons - Office Buildings (cont'd)
by Population Group (taxes per sq. ft.)**

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Norfolk	\$ 1.94	Low
Welland	\$ 2.21	Low
Quinte West	\$ 2.24	Low
Fort Erie	\$ 2.35	Low
Sarnia	\$ 2.41	Low
Timmins	\$ 2.45	Low
Halton Hills	\$ 2.45	Low
Niagara Falls	\$ 2.48	Low
Haldimand	\$ 2.58	Low
Whitchurch-Stouffville	\$ 2.81	Mid
Orangeville	\$ 2.87	Mid
Orillia	\$ 2.99	Mid
North Bay	\$ 3.03	Mid
St. Thomas	\$ 3.10	Mid
Belleville	\$ 3.12	Mid
Sault Ste. Marie	\$ 3.18	Mid
Innisfil	\$ 3.18	Mid
Stratford	\$ 3.19	Mid
Aurora	\$ 3.24	Mid
Georgina	\$ 3.28	Mid
Cornwall	\$ 3.32	High
Brant	\$ 3.35	High
Peterborough	\$ 3.39	High
Clarington	\$ 3.40	High
Caledon	\$ 3.41	High
Newmarket	\$ 3.52	High
Pickering	\$ 3.96	High
Average	\$ 2.94	
Median	\$ 3.10	

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Oshawa	\$ 2.64	Low
St. Catharines	\$ 2.77	Low
London	\$ 2.92	Mid
Markham	\$ 3.00	Mid
Windsor	\$ 3.05	Mid
Milton	\$ 3.07	Mid
Hamilton	\$ 3.10	Mid
Burlington	\$ 3.15	Mid
Brantford	\$ 3.28	Mid
Greater Sudbury	\$ 3.34	High
Whitby	\$ 3.42	High
Vaughan	\$ 3.47	High
Chatham-Kent	\$ 3.52	High
Kitchener	\$ 3.54	High
Mississauga	\$ 3.67	High
Brampton	\$ 3.72	High
Barrie	\$ 3.74	High
Guelph	\$ 3.75	High
Richmond Hill	\$ 3.80	High
Oakville	\$ 3.90	High
Cambridge	\$ 4.03	High
Thunder Bay	\$ 4.21	High
Waterloo	\$ 4.32	High
Kingston	\$ 4.40	High
Ottawa	\$ 4.95	High
Average	\$ 3.55	
Median	\$ 3.52	

Commercial Comparisons - Office Buildings—by Location (taxes per sq. ft.)

2018 Property Taxes - Eastern		Ranking
Prince Edward County	\$ 1.96	Low
Bancroft	\$ 2.15	Low
Quinte West	\$ 2.24	Low
Brockville	\$ 3.10	Mid
Belleville	\$ 3.12	Mid
Cornwall	\$ 3.32	High
Peterborough	\$ 3.39	High
Kingston	\$ 4.40	High
Ottawa	\$ 4.95	High
Average	\$ 3.18	
Median	\$ 3.12	

2018 Property Taxes - GTA		Ranking
Halton Hills	\$ 2.45	Low
Oshawa	\$ 2.64	Low
Whitchurch-Stouffville	\$ 2.81	Mid
Markham	\$ 3.00	Mid
Milton	\$ 3.07	Mid
Burlington	\$ 3.15	Mid
Aurora	\$ 3.24	Mid
Georgina	\$ 3.28	Mid
Clarington	\$ 3.40	High
Caledon	\$ 3.41	High
Whitby	\$ 3.42	High
Vaughan	\$ 3.47	High
Newmarket	\$ 3.52	High
Mississauga	\$ 3.67	High
Brampton	\$ 3.72	High
Richmond Hill	\$ 3.80	High
Oakville	\$ 3.90	High
Pickering	\$ 3.96	High
King	\$ 4.82	High
Average	\$ 3.41	
Median	\$ 3.41	

2018 Property Taxes - Niagara/Hamilton		Ranking
Lincoln	\$ 1.97	Low
Welland	\$ 2.21	Low
Fort Erie	\$ 2.35	Low
Niagara Falls	\$ 2.48	Low
Thorold	\$ 2.73	Low
St. Catharines	\$ 2.77	Low
Port Colborne	\$ 2.88	Mid
Niagara-on-the-Lake	\$ 3.05	Mid
Hamilton	\$ 3.10	Mid
Grimsby	\$ 4.49	High
Average	\$ 2.80	
Median	\$ 2.75	

Commercial Comparisons - Office Buildings—by Location (taxes per sq. ft.) (cont'd)

2018 Property Taxes - North		Ranking
Greenstone	\$ 1.96	Low
Espanola	\$ 2.03	Low
Timmins	\$ 2.45	Low
Parry Sound	\$ 3.00	Mid
North Bay	\$ 3.03	Mid
Sault Ste. Marie	\$ 3.18	Mid
Greater Sudbury	\$ 3.34	High
Kenora	\$ 3.87	High
Thunder Bay	\$ 4.21	High
Average	\$ 3.01	
Median	\$ 3.03	

2018 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tay	\$ 1.53	Low
Penetanguishene	\$ 2.06	Low
Gravenhurst	\$ 2.51	Low
Springwater	\$ 2.60	Low
Orangeville	\$ 2.87	Mid
Collingwood	\$ 2.88	Mid
Bracebridge	\$ 2.97	Mid
Orillia	\$ 2.99	Mid
Huntsville	\$ 2.99	Mid
Midland	\$ 3.07	Mid
Innisfil	\$ 3.18	Mid
Barrie	\$ 3.74	High
Average	\$ 2.78	
Median	\$ 2.92	

2018 Property Taxes - Southwest		Ranking
Brockton	\$ 1.74	Low
Kincardine	\$ 1.93	Low
Norfolk	\$ 1.94	Low
Wellington North	\$ 2.35	Low
Sarnia	\$ 2.41	Low
Central Elgin	\$ 2.47	Low
North Perth	\$ 2.51	Low
Mapleton	\$ 2.54	Low
Haldimand	\$ 2.58	Low
Strathroy-Caradoc	\$ 2.65	Low
North Dumfries	\$ 2.68	Low
St. Marys	\$ 2.70	Low
Woolwich	\$ 2.77	Low
Tillsonburg	\$ 2.89	Mid
London	\$ 2.92	Mid
Minto	\$ 2.98	Mid
Windsor	\$ 3.05	Mid
St. Thomas	\$ 3.10	Mid
Stratford	\$ 3.19	Mid
Brantford	\$ 3.28	Mid
Erin	\$ 3.30	Mid
Puslinch	\$ 3.32	High
Owen Sound	\$ 3.34	High
Brant	\$ 3.35	High
Centre Wellington	\$ 3.47	High
Chatham-Kent	\$ 3.52	High
Meaford	\$ 3.52	High
Kitchener	\$ 3.54	High
Guelph	\$ 3.75	High
Cambridge	\$ 4.03	High
Waterloo	\$ 4.32	High
Average	\$ 2.97	
Median	\$ 2.98	

Commercial Comparisons - Neighbourhood Shopping - (taxes per sq. ft.)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Elliot Lake	\$ 1.11	\$ 0.43	\$ 1.54	Low
Saugeen Shores	\$ 0.84	\$ 0.79	\$ 1.63	Low
Brockton	\$ 1.00	\$ 0.77	\$ 1.77	Low
Greenstone	\$ 1.41	\$ 0.45	\$ 1.86	Low
Meaford	\$ 1.02	\$ 0.90	\$ 1.92	Low
North Perth	\$ 1.07	\$ 0.90	\$ 1.96	Low
Stratford	\$ 1.27	\$ 0.71	\$ 1.98	Low
Gravenhurst	\$ 1.25	\$ 0.73	\$ 1.98	Low
Puslinch	\$ 1.08	\$ 0.91	\$ 2.00	Low
Innisfil	\$ 1.10	\$ 1.08	\$ 2.18	Low
Bancroft	\$ 1.38	\$ 0.81	\$ 2.19	Low
North Middlesex	\$ 1.15	\$ 1.09	\$ 2.24	Low
Springwater	\$ 0.96	\$ 1.34	\$ 2.31	Low
Middlesex Centre	\$ 1.06	\$ 1.26	\$ 2.32	Low
Wellesley	\$ 1.25	\$ 1.08	\$ 2.33	Low
Kincardine	\$ 1.30	\$ 1.10	\$ 2.40	Low
Lambton Shores	\$ 1.29	\$ 1.12	\$ 2.41	Low
Penetanguishene	\$ 1.43	\$ 0.98	\$ 2.42	Low
Prince Edward County	\$ 1.39	\$ 1.05	\$ 2.44	Low
Wellington North	\$ 1.59	\$ 0.94	\$ 2.54	Low
Bracebridge	\$ 1.73	\$ 0.97	\$ 2.70	Low
Midland	\$ 1.59	\$ 1.12	\$ 2.71	Low
St. Marys	\$ 1.76	\$ 0.99	\$ 2.75	Low
Huntsville	\$ 1.71	\$ 1.05	\$ 2.76	Low
Strathroy-Caradoc	\$ 1.32	\$ 1.46	\$ 2.78	Low
Kenora	\$ 1.97	\$ 0.83	\$ 2.81	Low
Central Elgin	\$ 1.90	\$ 0.91	\$ 2.81	Low
West Lincoln	\$ 1.74	\$ 1.11	\$ 2.85	Low
Mapleton	\$ 1.82	\$ 1.11	\$ 2.93	Low
Centre Wellington	\$ 1.72	\$ 1.22	\$ 2.95	Low
East Gwillimbury	\$ 1.38	\$ 1.63	\$ 3.01	Low
Wilmot	\$ 1.60	\$ 1.46	\$ 3.06	Low
Erin	\$ 1.78	\$ 1.30	\$ 3.08	Low
Georgina	\$ 1.65	\$ 1.43	\$ 3.08	Low

Commercial Comparisons - Neighbourhood Shopping - (taxes per sq. ft.) (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Norfolk	\$ 1.75	\$ 1.35	\$ 3.09	Mid
King	\$ 1.47	\$ 1.65	\$ 3.12	Mid
Espanola	\$ 2.29	\$ 0.86	\$ 3.15	Mid
Brock	\$ 1.90	\$ 1.27	\$ 3.17	Mid
Parry Sound	\$ 2.28	\$ 0.90	\$ 3.18	Mid
Quinte West	\$ 1.89	\$ 1.36	\$ 3.25	Mid
Niagara-on-the-Lake	\$ 1.80	\$ 1.46	\$ 3.25	Mid
Timmins	\$ 2.55	\$ 0.80	\$ 3.34	Mid
Minto	\$ 2.16	\$ 1.24	\$ 3.40	Mid
Lincoln	\$ 2.12	\$ 1.28	\$ 3.41	Mid
Windsor	\$ 2.43	\$ 0.98	\$ 3.41	Mid
Thorold	\$ 2.33	\$ 1.14	\$ 3.46	Mid
Newmarket	\$ 1.63	\$ 1.85	\$ 3.48	Mid
Pelham	\$ 2.33	\$ 1.27	\$ 3.60	Mid
Halton Hills	\$ 1.93	\$ 1.68	\$ 3.61	Mid
Tillsonburg	\$ 2.28	\$ 1.35	\$ 3.63	Mid
Fort Erie	\$ 2.52	\$ 1.20	\$ 3.72	Mid
Ingersoll	\$ 2.44	\$ 1.30	\$ 3.74	Mid
Whitchurch-Stouffville	\$ 1.66	\$ 2.11	\$ 3.77	Mid
Woolwich	\$ 1.97	\$ 1.82	\$ 3.79	Mid
Belleville	\$ 2.57	\$ 1.25	\$ 3.82	Mid
Brant	\$ 2.10	\$ 1.72	\$ 3.82	Mid
North Bay	\$ 2.64	\$ 1.19	\$ 3.82	Mid
Milton	\$ 1.85	\$ 2.01	\$ 3.86	Mid
Chatham-Kent	\$ 2.80	\$ 1.12	\$ 3.92	Mid
Grimsby	\$ 2.44	\$ 1.48	\$ 3.93	Mid
Collingwood	\$ 2.13	\$ 1.81	\$ 3.94	Mid
North Dumfries	\$ 2.06	\$ 1.90	\$ 3.96	Mid
Niagara Falls	\$ 2.56	\$ 1.40	\$ 3.96	Mid
Sarnia	\$ 2.60	\$ 1.47	\$ 4.07	Mid
Markham	\$ 1.65	\$ 2.46	\$ 4.11	Mid
Kingston	\$ 2.61	\$ 1.50	\$ 4.11	Mid
Orillia	\$ 2.69	\$ 1.44	\$ 4.13	Mid
Haldimand	\$ 2.45	\$ 1.70	\$ 4.14	Mid
Welland	\$ 2.91	\$ 1.29	\$ 4.20	Mid

Commercial Comparisons - Neighbourhood Shopping - (taxes per sq. ft.) (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Richmond Hill	\$ 1.74	\$ 2.49	\$ 4.22	High
Peterborough	\$ 2.49	\$ 1.73	\$ 4.22	High
Tay	\$ 2.20	\$ 2.10	\$ 4.30	High
Port Colborne	\$ 3.06	\$ 1.29	\$ 4.35	High
Guelph-Eramosa	\$ 2.49	\$ 1.88	\$ 4.37	High
Sault Ste. Marie	\$ 3.21	\$ 1.18	\$ 4.39	High
Greater Sudbury	\$ 3.07	\$ 1.32	\$ 4.39	High
Oshawa	\$ 2.80	\$ 1.68	\$ 4.47	High
Waterloo	\$ 2.59	\$ 1.89	\$ 4.48	High
St. Catharines	\$ 3.03	\$ 1.51	\$ 4.54	High
Whitby	\$ 2.62	\$ 1.92	\$ 4.54	High
Aurora	\$ 2.07	\$ 2.49	\$ 4.55	High
Vaughan	\$ 1.92	\$ 2.69	\$ 4.61	High
Owen Sound	\$ 3.13	\$ 1.48	\$ 4.61	High
Guelph	\$ 2.86	\$ 1.88	\$ 4.74	High
Barrie	\$ 2.83	\$ 1.95	\$ 4.78	High
Caledon	\$ 2.25	\$ 2.55	\$ 4.80	High
London	\$ 3.02	\$ 1.78	\$ 4.80	High
Cambridge	\$ 2.93	\$ 1.94	\$ 4.87	High
Burlington	\$ 2.58	\$ 2.30	\$ 4.89	High
Cornwall	\$ 3.31	\$ 1.58	\$ 4.89	High
Mississauga	\$ 2.40	\$ 2.53	\$ 4.93	High
Oakville	\$ 2.52	\$ 2.42	\$ 4.94	High
Clarington	\$ 2.91	\$ 2.05	\$ 4.96	High
Pickering	\$ 2.86	\$ 2.16	\$ 5.02	High
Brantford	\$ 3.10	\$ 1.93	\$ 5.03	High
Brockville	\$ 3.33	\$ 1.72	\$ 5.04	High
Thunder Bay	\$ 3.74	\$ 1.31	\$ 5.06	High
Kitchener	\$ 2.95	\$ 2.11	\$ 5.06	High
St. Thomas	\$ 3.38	\$ 1.70	\$ 5.08	High
Hamilton	\$ 3.39	\$ 1.72	\$ 5.11	High
Orangeville	\$ 3.06	\$ 2.05	\$ 5.11	High
Brampton	\$ 2.76	\$ 2.50	\$ 5.26	High
Ottawa	\$ 3.65	\$ 2.32	\$ 5.98	High
Average	\$ 2.15	\$ 1.47	\$ 3.63	
Median	\$ 2.13	\$ 1.36	\$ 3.74	

**Commercial Comparisons - Neighbourhood Shopping - sorted by Population
(taxes per sq. ft.)**

**Municipalities with populations
less than 15,000**

2018 Property Taxes		Ranking
Elliot Lake	\$ 1.54	Low
Saugeen Shores	\$ 1.63	Low
Brockton	\$ 1.77	Low
Greenstone	\$ 1.86	Low
Meaford	\$ 1.92	Low
North Perth	\$ 1.96	Low
Gravenhurst	\$ 1.98	Low
Puslinch	\$ 2.00	Low
Bancroft	\$ 2.19	Low
North Middlesex	\$ 2.24	Low
Wellesley	\$ 2.33	Low
Kincardine	\$ 2.40	Low
Lambton Shores	\$ 2.41	Low
Penetanguishene	\$ 2.42	Low
Wellington North	\$ 2.54	Low
St. Marys	\$ 2.75	Low
Central Elgin	\$ 2.81	Low
Mapleton	\$ 2.93	Low
Erin	\$ 3.08	Low
Espanola	\$ 3.15	Mid
Brock	\$ 3.17	Mid
Parry Sound	\$ 3.18	Mid
Minto	\$ 3.40	Mid
Ingersoll	\$ 3.74	Mid
North Dumfries	\$ 3.96	Mid
Tay	\$ 4.30	High
Guelph-Eramosa	\$ 4.37	High
Average	\$ 2.67	
Median	\$ 2.42	

**Municipalities with populations
between 15,000—29,999**

2018 Property Taxes		Ranking
Springwater	\$ 2.31	Low
Middlesex Centre	\$ 2.32	Low
Prince Edward County	\$ 2.44	Low
Bracebridge	\$ 2.70	Low
Midland	\$ 2.71	Low
Huntsville	\$ 2.76	Low
Strathroy-Caradoc	\$ 2.78	Low
Kenora	\$ 2.81	Low
West Lincoln	\$ 2.85	Low
Centre Wellington	\$ 2.95	Low
East Gwillimbury	\$ 3.01	Low
Wilmot	\$ 3.06	Low
King	\$ 3.12	Mid
Niagara-on-the-Lake	\$ 3.25	Mid
Lincoln	\$ 3.41	Mid
Thorold	\$ 3.46	Mid
Pelham	\$ 3.60	Mid
Tillsonburg	\$ 3.63	Mid
Woolwich	\$ 3.79	Mid
Grimsby	\$ 3.93	Mid
Collingwood	\$ 3.94	Mid
Port Colborne	\$ 4.35	High
Owen Sound	\$ 4.61	High
Brockville	\$ 5.04	High
Average	\$ 3.28	
Median	\$ 3.09	

Commercial Comparisons - Neighbourhood Shopping - sorted by Population (cont'd)
(taxes per sq. ft.)

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Stratford	\$ 1.98	Low
Innisfil	\$ 2.18	Low
Georgina	\$ 3.08	Low
Norfolk	\$ 3.09	Mid
Quinte West	\$ 3.25	Mid
Timmins	\$ 3.34	Mid
Newmarket	\$ 3.48	Mid
Halton Hills	\$ 3.61	Mid
Fort Erie	\$ 3.72	Mid
Whitchurch-Stouffville	\$ 3.77	Mid
Belleville	\$ 3.82	Mid
Brant	\$ 3.82	Mid
North Bay	\$ 3.82	Mid
Niagara Falls	\$ 3.96	Mid
Sarnia	\$ 4.07	Mid
Orillia	\$ 4.13	Mid
Haldimand	\$ 4.14	Mid
Welland	\$ 4.20	Mid
Peterborough	\$ 4.22	High
Sault Ste. Marie	\$ 4.39	High
Aurora	\$ 4.55	High
Caledon	\$ 4.80	High
Cornwall	\$ 4.89	High
Clarington	\$ 4.96	High
Pickering	\$ 5.02	High
St. Thomas	\$ 5.08	High
Orangeville	\$ 5.11	High
Average	\$ 3.94	
Median	\$ 3.96	

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Windsor	\$ 3.41	Mid
Milton	\$ 3.86	Mid
Chatham-Kent	\$ 3.92	Mid
Markham	\$ 4.11	Mid
Kingston	\$ 4.11	Mid
Richmond Hill	\$ 4.22	High
Greater Sudbury	\$ 4.39	High
Oshawa	\$ 4.47	High
Waterloo	\$ 4.48	High
St. Catharines	\$ 4.54	High
Whitby	\$ 4.54	High
Vaughan	\$ 4.61	High
Guelph	\$ 4.74	High
Barrie	\$ 4.78	High
London	\$ 4.80	High
Cambridge	\$ 4.87	High
Burlington	\$ 4.89	High
Mississauga	\$ 4.93	High
Oakville	\$ 4.94	High
Brantford	\$ 5.03	High
Thunder Bay	\$ 5.06	High
Kitchener	\$ 5.06	High
Hamilton	\$ 5.11	High
Brampton	\$ 5.26	High
Ottawa	\$ 5.98	High
Average	\$ 4.64	
Median	\$ 4.74	

**Commercial Comparisons - Neighbourhood Shopping
by Location (taxes per sq. ft.)**

2018 Property Taxes - Eastern		Ranking
Bancroft	\$ 2.19	Low
Prince Edward County	\$ 2.44	Low
Quinte West	\$ 3.25	Mid
Belleville	\$ 3.82	Mid
Kingston	\$ 4.11	Mid
Peterborough	\$ 4.22	High
Cornwall	\$ 4.89	High
Brockville	\$ 5.04	High
Ottawa	\$ 5.98	High
Average	\$ 3.99	
Median	\$ 4.11	

2018 Property Taxes - GTA		Ranking
East Gwillimbury	\$ 3.01	Low
Georgina	\$ 3.08	Low
King	\$ 3.12	Mid
Brock	\$ 3.17	Mid
Newmarket	\$ 3.48	Mid
Halton Hills	\$ 3.61	Mid
Whitchurch-Stouffville	\$ 3.77	Mid
Milton	\$ 3.86	Mid
Markham	\$ 4.11	Mid
Richmond Hill	\$ 4.22	High
Oshawa	\$ 4.47	High
Whitby	\$ 4.54	High
Aurora	\$ 4.55	High
Vaughan	\$ 4.61	High
Caledon	\$ 4.80	High
Burlington	\$ 4.89	High
Mississauga	\$ 4.93	High
Oakville	\$ 4.94	High
Clarington	\$ 4.96	High
Pickering	\$ 5.02	High
Brampton	\$ 5.26	High
Average	\$ 4.21	
Median	\$ 4.47	

2018 Property Taxes - Niagara/Hamilton		Ranking
West Lincoln	\$ 2.85	Low
Niagara-on-the-Lake	\$ 3.25	Mid
Lincoln	\$ 3.41	Mid
Thorold	\$ 3.46	Mid
Pelham	\$ 3.60	Mid
Fort Erie	\$ 3.72	Mid
Grimsby	\$ 3.93	Mid
Niagara Falls	\$ 3.96	Mid
Welland	\$ 4.20	Mid
Port Colborne	\$ 4.35	High
St. Catharines	\$ 4.54	High
Hamilton	\$ 5.11	High
Average	\$ 3.87	
Median	\$ 3.82	

Commercial Comparisons - Neighbourhood Shopping—by Location (taxes per sq. ft.) (cont'd)

2018 Property Taxes - North		Ranking
Elliot Lake	\$ 1.54	Low
Greenstone	\$ 1.86	Low
Kenora	\$ 2.81	Low
Espanola	\$ 3.15	Mid
Parry Sound	\$ 3.18	Mid
Timmins	\$ 3.34	Mid
North Bay	\$ 3.82	Mid
Sault Ste. Marie	\$ 4.39	High
Greater Sudbury	\$ 4.39	High
Thunder Bay	\$ 5.06	High
Average	\$ 3.35	
Median	\$ 3.26	

2018 Property Taxes - Simcoe/Musk./Duff.		Ranking
Gravenhurst	\$ 1.98	Low
Innisfil	\$ 2.18	Low
Springwater	\$ 2.31	Low
Penetanguishene	\$ 2.42	Low
Bracebridge	\$ 2.70	Low
Midland	\$ 2.71	Low
Huntsville	\$ 2.76	Low
Collingwood	\$ 3.94	Mid
Orillia	\$ 4.13	Mid
Tay	\$ 4.30	High
Barrie	\$ 4.78	High
Orangeville	\$ 5.11	High
Average	\$ 3.28	
Median	\$ 2.73	

2018 Property Taxes - Southwest		Ranking
Saugeen Shores	\$ 1.63	Low
Brockton	\$ 1.77	Low
Meaford	\$ 1.92	Low
North Perth	\$ 1.96	Low
Stratford	\$ 1.98	Low
Puslinch	\$ 2.00	Low
North Middlesex	\$ 2.24	Low
Middlesex Centre	\$ 2.32	Low
Wellesley	\$ 2.33	Low
Kincardine	\$ 2.40	Low
Lambton Shores	\$ 2.41	Low
Wellington North	\$ 2.54	Low
St. Marys	\$ 2.75	Low
Strathroy-Caradoc	\$ 2.78	Low
Central Elgin	\$ 2.81	Low
Mapleton	\$ 2.93	Low
Centre Wellington	\$ 2.95	Low
Wilmot	\$ 3.06	Low
Erin	\$ 3.08	Low
Norfolk	\$ 3.09	Mid
Minto	\$ 3.40	Mid
Windsor	\$ 3.41	Mid
Tillsonburg	\$ 3.63	Mid
Ingersoll	\$ 3.74	Mid
Woolwich	\$ 3.79	Mid
Brant	\$ 3.82	Mid
Chatham-Kent	\$ 3.92	Mid
North Dumfries	\$ 3.96	Mid
Sarnia	\$ 4.07	Mid
Haldimand	\$ 4.14	Mid
Guelph-Eramosa	\$ 4.37	High
Waterloo	\$ 4.48	High
Owen Sound	\$ 4.61	High
Guelph	\$ 4.74	High
London	\$ 4.80	High
Cambridge	\$ 4.87	High
Brantford	\$ 5.03	High
Kitchener	\$ 5.06	High
St. Thomas	\$ 5.08	High
Average	\$ 3.33	
Median	\$ 3.09	

Commercial Comparisons—Hotels (per suite)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Lambton Shores	\$ 272	\$ 209	\$ 481	Low
Espanola	\$ 535	\$ 199	\$ 734	Low
Halton Hills	\$ 497	\$ 434	\$ 931	Low
North Perth	\$ 551	\$ 390	\$ 941	Low
Fort Erie	\$ 683	\$ 325	\$ 1,008	Low
Chatham-Kent	\$ 735	\$ 298	\$ 1,033	Low
Midland	\$ 638	\$ 451	\$ 1,088	Low
Kenora	\$ 777	\$ 324	\$ 1,101	Low
Mississauga	\$ 549	\$ 580	\$ 1,129	Low
Sarnia	\$ 703	\$ 427	\$ 1,130	Low
Norfolk	\$ 641	\$ 494	\$ 1,135	Low
Kitchener	\$ 678	\$ 484	\$ 1,162	Low
Clarington	\$ 697	\$ 492	\$ 1,189	Low
Oshawa	\$ 756	\$ 454	\$ 1,210	Low
Windsor	\$ 868	\$ 351	\$ 1,219	Low
Richmond Hill	\$ 508	\$ 728	\$ 1,235	Low
Brockville	\$ 830	\$ 429	\$ 1,258	Low
St. Catharines	\$ 849	\$ 423	\$ 1,272	Low
North Bay	\$ 893	\$ 393	\$ 1,286	Low
Whitby	\$ 766	\$ 563	\$ 1,329	Low
Grimsby	\$ 826	\$ 519	\$ 1,345	Mid
Oakville	\$ 684	\$ 661	\$ 1,345	Mid
Guelph	\$ 830	\$ 544	\$ 1,374	Mid
Welland	\$ 956	\$ 423	\$ 1,379	Mid
Timmins	\$ 1,052	\$ 329	\$ 1,381	Mid
Quinte West	\$ 815	\$ 586	\$ 1,401	Mid
Markham	\$ 564	\$ 845	\$ 1,409	Mid
Brantford	\$ 882	\$ 548	\$ 1,430	Mid
Newmarket	\$ 674	\$ 763	\$ 1,437	Mid
Barrie	\$ 868	\$ 599	\$ 1,467	Mid
Burlington	\$ 794	\$ 708	\$ 1,502	Mid
Lincoln	\$ 940	\$ 569	\$ 1,509	Mid
Cornwall	\$ 1,044	\$ 498	\$ 1,543	Mid
Sault Ste. Marie	\$ 1,135	\$ 416	\$ 1,551	Mid
Ingersoll	\$ 1,026	\$ 545	\$ 1,572	Mid
Orillia	\$ 1,041	\$ 559	\$ 1,599	Mid
Brampton	\$ 841	\$ 763	\$ 1,603	Mid
Parry Sound	\$ 1,179	\$ 465	\$ 1,645	Mid
Milton	\$ 814	\$ 887	\$ 1,701	Mid

Commercial Comparisons—Hotels (per suite) (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Greater Sudbury	\$ 1,198	\$ 518	\$ 1,716	High
Thorold	\$ 1,158	\$ 566	\$ 1,724	High
Owen Sound	\$ 1,179	\$ 560	\$ 1,739	High
Cambridge	\$ 1,054	\$ 700	\$ 1,754	High
Collingwood	\$ 958	\$ 813	\$ 1,771	High
Caledon	\$ 855	\$ 947	\$ 1,801	High
London	\$ 1,176	\$ 691	\$ 1,867	High
Thunder Bay	\$ 1,421	\$ 498	\$ 1,919	High
Belleville	\$ 1,297	\$ 630	\$ 1,926	High
Kincardine	\$ 1,069	\$ 910	\$ 1,980	High
Vaughan	\$ 836	\$ 1,175	\$ 2,011	High
Brockton	\$ 1,173	\$ 894	\$ 2,068	High
Hamilton	\$ 1,378	\$ 699	\$ 2,077	High
Stratford	\$ 1,487	\$ 834	\$ 2,322	High
Kingston	\$ 1,548	\$ 891	\$ 2,439	High
Waterloo	\$ 1,531	\$ 1,122	\$ 2,654	High
Niagara Falls	\$ 1,820	\$ 997	\$ 2,816	High
Ottawa	\$ 1,745	\$ 1,103	\$ 2,848	High
Orangeville	\$ 1,987	\$ 1,326	\$ 3,313	High
Niagara-on-the-Lake	\$ 2,042	\$ 1,655	\$ 3,697	High
Average	\$ 971	\$ 631	\$ 1,602	
Median	\$ 868	\$ 560	\$ 1,467	

**Commercial Comparisons - Hotel by Population Group
Taxes per Suite**

***Municipalities with populations
less than 15,000***

2018 Property Taxes		Ranking
Lambton Shores	\$ 481	Low
Espanola	\$ 734	Low
North Perth	\$ 941	Low
Ingersoll	\$ 1,572	Mid
Parry Sound	\$ 1,645	Mid
Kincardine	\$ 1,980	High
Brockton	\$ 2,068	High
Average	\$ 1,346	
Median	\$ 1,572	

***Municipalities with populations
between 30,000—99,999***

2018 Property Taxes		Ranking
Halton Hills	\$ 931	Low
Fort Erie	\$ 1,008	Low
Sarnia	\$ 1,130	Low
Norfolk	\$ 1,135	Low
Clarington	\$ 1,189	Low
North Bay	\$ 1,286	Low
Welland	\$ 1,379	Mid
Timmins	\$ 1,381	Mid
Quinte West	\$ 1,401	Mid
Newmarket	\$ 1,437	Mid
Cornwall	\$ 1,543	Mid
Sault Ste. Marie	\$ 1,551	Mid
Orillia	\$ 1,599	Mid
Caledon	\$ 1,801	High
Belleville	\$ 1,926	High
Stratford	\$ 2,322	High
Niagara Falls	\$ 2,816	High
Orangeville	\$ 3,313	High
Average	\$ 1,619	
Median	\$ 1,419	

***Municipalities with populations
between 15,000—29,999***

2018 Property Taxes		Ranking
Midland	\$ 1,088	Low
Kenora	\$ 1,101	Low
Brockville	\$ 1,258	Low
Grimsby	\$ 1,345	Mid
Lincoln	\$ 1,509	Mid
Thorold	\$ 1,724	High
Owen Sound	\$ 1,739	High
Collingwood	\$ 1,771	High
Niagara-on-the-Lake	\$ 3,697	High
Average	\$ 1,693	
Median	\$ 1,509	

Commercial Comparisons - Hotel by Population Group (cont'd)
Taxes per Suite

Municipalities with populations greater than 100,000

2018 Property Taxes		Ranking
Chatham-Kent	\$ 1,033	Low
Mississauga	\$ 1,129	Low
Kitchener	\$ 1,162	Low
Oshawa	\$ 1,210	Low
Windsor	\$ 1,219	Low
Richmond Hill	\$ 1,235	Low
St. Catharines	\$ 1,272	Low
Whitby	\$ 1,329	Low
Oakville	\$ 1,345	Mid
Guelph	\$ 1,374	Mid
Markham	\$ 1,409	Mid
Brantford	\$ 1,430	Mid
Barrie	\$ 1,467	Mid
Burlington	\$ 1,502	Mid
Brampton	\$ 1,603	Mid
Milton	\$ 1,701	Mid
Greater Sudbury	\$ 1,716	High
Cambridge	\$ 1,754	High
London	\$ 1,867	High
Thunder Bay	\$ 1,919	High
Vaughan	\$ 2,011	High
Hamilton	\$ 2,077	High
Kingston	\$ 2,439	High
Waterloo	\$ 2,654	High
Ottawa	\$ 2,848	High
Average	\$ 1,628	
Median	\$ 1,467	

**Commercial Comparisons - Hotel—by Location
Taxes per Suite**

2018 Property Taxes - Eastern		Ranking
Brockville	\$ 1,258	Low
Quinte West	\$ 1,401	Mid
Cornwall	\$ 1,543	Mid
Belleville	\$ 1,926	High
Kingston	\$ 2,439	High
Ottawa	\$ 2,848	High
Average	\$ 1,902	
Median	\$ 1,734	

2018 Property Taxes - GTA		Ranking
Halton Hills	\$ 931	Low
Mississauga	\$ 1,129	Low
Clarington	\$ 1,189	Low
Oshawa	\$ 1,210	Low
Richmond Hill	\$ 1,235	Low
Whitby	\$ 1,329	Low
Oakville	\$ 1,345	Mid
Markham	\$ 1,409	Mid
Newmarket	\$ 1,437	Mid
Burlington	\$ 1,502	Mid
Brampton	\$ 1,603	Mid
Milton	\$ 1,701	Mid
Caledon	\$ 1,801	High
Vaughan	\$ 2,011	High
Average	\$ 1,417	
Median	\$ 1,377	

2018 Property Taxes - Niagara/Hamilton		Ranking
Fort Erie	\$ 1,008	Low
St. Catharines	\$ 1,272	Low
Grimsby	\$ 1,345	Mid
Welland	\$ 1,379	Mid
Lincoln	\$ 1,509	Mid
Thorold	\$ 1,724	High
Hamilton	\$ 2,077	High
Niagara Falls	\$ 2,816	High
Niagara-on-the-Lake	\$ 3,697	High
Average	\$ 1,870	
Median	\$ 1,509	

2018 Property Taxes - North		Ranking
Espanola	\$ 734	Low
Kenora	\$ 1,101	Low
North Bay	\$ 1,286	Low
Timmins	\$ 1,381	Mid
Sault Ste. Marie	\$ 1,551	Mid
Parry Sound	\$ 1,645	Mid
Greater Sudbury	\$ 1,716	High
Thunder Bay	\$ 1,919	High
Average	\$ 1,417	
Median	\$ 1,466	

2018 Property Taxes - Simcoe/Musk./Duff.		Ranking
Midland	\$ 1,088	Low
Barrie	\$ 1,467	Mid
Orillia	\$ 1,599	Mid
Collingwood	\$ 1,771	High
Orangeville	\$ 3,313	High
Average	\$ 1,848	
Median	\$ 1,599	

Commercial Comparisons - Hotel—by Location (cont'd)
Taxes per Suite

2018 Property Taxes - Southwest		Ranking
Lambton Shores	\$ 481	Low
North Perth	\$ 941	Low
Chatham-Kent	\$ 1,033	Low
Sarnia	\$ 1,130	Low
Norfolk	\$ 1,135	Low
Kitchener	\$ 1,162	Low
Windsor	\$ 1,219	Low
Guelph	\$ 1,374	Mid
Brantford	\$ 1,430	Mid
Ingersoll	\$ 1,572	Mid
Owen Sound	\$ 1,739	High
Cambridge	\$ 1,754	High
London	\$ 1,867	High
Kincardine	\$ 1,980	High
Brockton	\$ 2,068	High
Stratford	\$ 2,322	High
Waterloo	\$ 2,654	High
Average	\$ 1,521	
Median	\$ 1,430	

Commercial Comparisons—Motel (taxes per suite)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Brant	\$ 340	\$ 259	\$ 599	Low
Tay	\$ 352	\$ 323	\$ 675	Low
Kincardine	\$ 373	\$ 304	\$ 676	Low
North Perth	\$ 381	\$ 314	\$ 695	Low
Greenstone	\$ 538	\$ 169	\$ 707	Low
Huntsville	\$ 445	\$ 265	\$ 710	Low
Fort Erie	\$ 500	\$ 231	\$ 731	Low
Gravenhurst	\$ 488	\$ 285	\$ 773	Low
Pelham	\$ 516	\$ 262	\$ 778	Low
Thorold	\$ 539	\$ 248	\$ 787	Low
Midland	\$ 501	\$ 341	\$ 842	Low
Sault Ste. Marie	\$ 625	\$ 222	\$ 847	Low
Wainfleet	\$ 565	\$ 285	\$ 849	Low
Tillsonburg	\$ 543	\$ 313	\$ 856	Low
Caledon	\$ 452	\$ 429	\$ 882	Low
Pickering	\$ 507	\$ 383	\$ 891	Low
Prince Edward County	\$ 554	\$ 398	\$ 952	Low
Port Colborne	\$ 684	\$ 274	\$ 958	Low
Sarnia	\$ 623	\$ 373	\$ 996	Low
Innisfil	\$ 522	\$ 484	\$ 1,006	Low
Lambton Shores	\$ 551	\$ 466	\$ 1,017	Low
Parry Sound	\$ 743	\$ 287	\$ 1,030	Low
Mississauga	\$ 510	\$ 538	\$ 1,048	Low
Grimsby	\$ 647	\$ 407	\$ 1,054	Low
North Bay	\$ 741	\$ 327	\$ 1,068	Mid
Grey Highlands	\$ 506	\$ 571	\$ 1,077	Mid
Clarington	\$ 651	\$ 429	\$ 1,079	Mid
Thunder Bay	\$ 818	\$ 284	\$ 1,102	Mid
Brantford	\$ 694	\$ 408	\$ 1,102	Mid
Welland	\$ 774	\$ 343	\$ 1,117	Mid
Bancroft	\$ 710	\$ 417	\$ 1,127	Mid
Quinte West	\$ 656	\$ 472	\$ 1,128	Mid
Meaford	\$ 620	\$ 510	\$ 1,130	Mid
Brockton	\$ 696	\$ 468	\$ 1,164	Mid
Richmond Hill	\$ 493	\$ 689	\$ 1,182	Mid
Espanola	\$ 891	\$ 299	\$ 1,190	Mid
Burlington	\$ 666	\$ 542	\$ 1,208	Mid

Commercial Comparisons—Motel Taxes per suite (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Chatham-Kent	\$ 883	\$ 353	\$ 1,236	Mid
Haldimand	\$ 757	\$ 481	\$ 1,238	Mid
Wellington North	\$ 787	\$ 454	\$ 1,241	Mid
Stratford	\$ 819	\$ 446	\$ 1,266	Mid
Niagara Falls	\$ 822	\$ 445	\$ 1,266	Mid
Oshawa	\$ 857	\$ 413	\$ 1,270	Mid
Collingwood	\$ 716	\$ 581	\$ 1,297	Mid
Brampton	\$ 691	\$ 612	\$ 1,302	Mid
Bracebridge	\$ 836	\$ 467	\$ 1,302	Mid
Belleville	\$ 897	\$ 436	\$ 1,333	Mid
Norfolk	\$ 780	\$ 595	\$ 1,375	Mid
Vaughan	\$ 577	\$ 800	\$ 1,377	Mid
Orangeville	\$ 860	\$ 546	\$ 1,407	High
Barrie	\$ 849	\$ 574	\$ 1,422	High
Hamilton	\$ 958	\$ 482	\$ 1,439	High
Cambridge	\$ 881	\$ 579	\$ 1,459	High
Brockville	\$ 972	\$ 501	\$ 1,473	High
Cornwall	\$ 1,012	\$ 468	\$ 1,480	High
Owen Sound	\$ 1,013	\$ 468	\$ 1,481	High
Whitby	\$ 879	\$ 620	\$ 1,498	High
Orillia	\$ 986	\$ 521	\$ 1,507	High
Milton	\$ 742	\$ 806	\$ 1,547	High
Ottawa	\$ 953	\$ 601	\$ 1,554	High
Saugeen Shores	\$ 819	\$ 776	\$ 1,595	High
Guelph	\$ 981	\$ 641	\$ 1,622	High
St. Catharines	\$ 1,096	\$ 545	\$ 1,641	High
Niagara-on-the-Lake	\$ 925	\$ 737	\$ 1,662	High
Kingston	\$ 1,064	\$ 612	\$ 1,677	High
Windsor	\$ 1,198	\$ 479	\$ 1,677	High
London	\$ 1,116	\$ 652	\$ 1,769	High
Kenora	\$ 1,269	\$ 502	\$ 1,771	High
Greater Sudbury	\$ 1,263	\$ 535	\$ 1,799	High
Kitchener	\$ 1,076	\$ 754	\$ 1,830	High
Timmins	\$ 1,459	\$ 456	\$ 1,914	High
Peterborough	\$ 1,217	\$ 842	\$ 2,059	High
Waterloo	\$ 1,567	\$ 1,148	\$ 2,715	High
Average	\$ 767	\$ 473	\$ 1,240	
Median	\$ 742	\$ 467	\$ 1,208	

Commercial Comparisons—Motel Taxes per suite— sorted by Population

***Municipalities with populations
less than 15,000***

2018 Property Taxes		Ranking
Tay	\$ 675	Low
Kincardine	\$ 676	Low
North Perth	\$ 695	Low
Greenstone	\$ 707	Low
Gravenhurst	\$ 773	Low
Wainfleet	\$ 849	Low
Lambton Shores	\$ 1,017	Low
Parry Sound	\$ 1,030	Low
Grey Highlands	\$ 1,077	Mid
Bancroft	\$ 1,127	Mid
Meaford	\$ 1,130	Mid
Brockton	\$ 1,164	Mid
Espanola	\$ 1,190	Mid
Wellington North	\$ 1,241	Mid
Saugeen Shores	\$ 1,595	High
Average	\$ 996	
Median	\$ 1,030	

***Municipalities with populations
between 15,000—29,999***

2018 Property Taxes		Ranking
Huntsville	\$ 710	Low
Pelham	\$ 778	Low
Thorold	\$ 787	Low
Midland	\$ 842	Low
Tillsonburg	\$ 856	Low
Prince Edward County	\$ 952	Low
Port Colborne	\$ 958	Low
Grimsby	\$ 1,054	Low
Collingwood	\$ 1,297	Mid
Bracebridge	\$ 1,302	Mid
Brockville	\$ 1,473	High
Owen Sound	\$ 1,481	High
Niagara-on-the-Lake	\$ 1,662	High
Kenora	\$ 1,771	High
Average	\$ 1,137	
Median	\$ 1,006	

Commercial Comparisons—Motel Taxes per suite— sorted by Population (cont'd)

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Brant	\$ 599	Low
Fort Erie	\$ 731	Low
Sault Ste. Marie	\$ 847	Low
Caledon	\$ 882	Low
Pickering	\$ 891	Low
Sarnia	\$ 996	Low
Innisfil	\$ 1,006	Low
North Bay	\$ 1,068	Mid
Clarington	\$ 1,079	Mid
Welland	\$ 1,117	Mid
Quinte West	\$ 1,128	Mid
Haldimand	\$ 1,238	Mid
Stratford	\$ 1,266	Mid
Niagara Falls	\$ 1,266	Mid
Belleville	\$ 1,333	Mid
Norfolk	\$ 1,375	Mid
Orangeville	\$ 1,407	High
Cornwall	\$ 1,480	High
Orillia	\$ 1,507	High
Timmins	\$ 1,914	High
Peterborough	\$ 2,059	High
Average	\$ 1,199	
Median	\$ 1,128	

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Mississauga	\$ 1,048	Low
Thunder Bay	\$ 1,102	Mid
Brantford	\$ 1,102	Mid
Richmond Hill	\$ 1,182	Mid
Burlington	\$ 1,208	Mid
Chatham-Kent	\$ 1,236	Mid
Oshawa	\$ 1,270	Mid
Brampton	\$ 1,302	Mid
Vaughan	\$ 1,377	Mid
Barrie	\$ 1,422	High
Hamilton	\$ 1,439	High
Cambridge	\$ 1,459	High
Whitby	\$ 1,498	High
Milton	\$ 1,547	High
Ottawa	\$ 1,554	High
Guelph	\$ 1,622	High
St. Catharines	\$ 1,641	High
Kingston	\$ 1,677	High
Windsor	\$ 1,677	High
London	\$ 1,769	High
Greater Sudbury	\$ 1,799	High
Kitchener	\$ 1,830	High
Waterloo	\$ 2,715	High
Average	\$ 1,499	
Median	\$ 1,459	

Commercial Comparisons - Motel—by Location

2018 Property Taxes - Eastern		Ranking
Prince Edward County	\$ 952	Low
Bancroft	\$ 1,127	Mid
Quinte West	\$ 1,128	Mid
Belleville	\$ 1,333	Mid
Brockville	\$ 1,473	High
Cornwall	\$ 1,480	High
Ottawa	\$ 1,554	High
Kingston	\$ 1,677	High
Peterborough	\$ 2,059	High
Average	\$ 1,420	
Median	\$ 1,473	

2018 Property Taxes - GTA		Ranking
Caledon	\$ 882	Low
Pickering	\$ 891	Low
Mississauga	\$ 1,048	Low
Clarington	\$ 1,079	Mid
Richmond Hill	\$ 1,182	Mid
Burlington	\$ 1,208	Mid
Oshawa	\$ 1,270	Mid
Brampton	\$ 1,302	Mid
Vaughan	\$ 1,377	Mid
Whitby	\$ 1,498	High
Milton	\$ 1,547	High
Average	\$ 1,208	
Median	\$ 1,208	

2018 Property Taxes - Niagara/Hamilton		Ranking
Fort Erie	\$ 731	Low
Pelham	\$ 778	Low
Thorold	\$ 787	Low
Wainfleet	\$ 849	Low
Port Colborne	\$ 958	Low
Grimsby	\$ 1,054	Low
Welland	\$ 1,117	Mid
Niagara Falls	\$ 1,266	Mid
Hamilton	\$ 1,439	High
St. Catharines	\$ 1,641	High
Niagara-on-the-Lake	\$ 1,662	High
Average	\$ 1,117	
Median	\$ 1,054	

2018 Property Taxes - North		Ranking
Greenstone	\$ 707	Low
Sault Ste. Marie	\$ 847	Low
Parry Sound	\$ 1,030	Low
North Bay	\$ 1,068	Mid
Thunder Bay	\$ 1,102	Mid
Espanola	\$ 1,190	Mid
Kenora	\$ 1,771	High
Greater Sudbury	\$ 1,799	High
Timmins	\$ 1,914	High
Average	\$ 1,270	
Median	\$ 1,102	

Commercial Comparisons - Motel—by Location (cont'd)

2018 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tay	\$ 675	Low
Huntsville	\$ 710	Low
Gravenhurst	\$ 773	Low
Midland	\$ 842	Low
Innisfil	\$ 1,006	Low
Collingwood	\$ 1,297	Mid
Bracebridge	\$ 1,302	Mid
Orangeville	\$ 1,407	High
Barrie	\$ 1,422	High
Orillia	\$ 1,507	High
Average	\$ 1,094	
Median	\$ 1,152	

2018 Property Taxes - Southwest		Ranking
Brant	\$ 599	Low
Kincardine	\$ 676	Low
North Perth	\$ 695	Low
Tillsonburg	\$ 856	Low
Sarnia	\$ 996	Low
Lambton Shores	\$ 1,017	Low
Grey Highlands	\$ 1,077	Mid
Brantford	\$ 1,102	Mid
Meaford	\$ 1,130	Mid
Brockton	\$ 1,164	Mid
Chatham-Kent	\$ 1,236	Mid
Haldimand	\$ 1,238	Mid
Wellington North	\$ 1,241	Mid
Stratford	\$ 1,266	Mid
Norfolk	\$ 1,375	Mid
Cambridge	\$ 1,459	High
Owen Sound	\$ 1,481	High
Saugeen Shores	\$ 1,595	High
Guelph	\$ 1,622	High
Windsor	\$ 1,677	High
London	\$ 1,769	High
Kitchener	\$ 1,830	High
Waterloo	\$ 2,715	High
Average	\$ 1,296	
Median	\$ 1,238	

Industrial Comparisons



Industrial Comparisons - Standard Industrial

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Meaford	\$ 0.28	\$ 0.18	\$ 0.46	Low
Grey Highlands	\$ 0.32	\$ 0.27	\$ 0.58	Low
North Middlesex	\$ 0.37	\$ 0.26	\$ 0.63	Low
Middlesex Centre	\$ 0.31	\$ 0.32	\$ 0.63	Low
Brockton	\$ 0.40	\$ 0.27	\$ 0.67	Low
Norfolk	\$ 0.42	\$ 0.32	\$ 0.74	Low
North Stormont	\$ 0.47	\$ 0.31	\$ 0.77	Low
Bancroft	\$ 0.52	\$ 0.33	\$ 0.85	Low
Lambton Shores	\$ 0.52	\$ 0.36	\$ 0.89	Low
North Perth	\$ 0.55	\$ 0.36	\$ 0.91	Low
Bracebridge	\$ 0.58	\$ 0.38	\$ 0.96	Low
Espanola	\$ 0.75	\$ 0.22	\$ 0.97	Low
St. Thomas	\$ 0.69	\$ 0.31	\$ 1.00	Low
Gravenhurst	\$ 0.60	\$ 0.41	\$ 1.01	Low
North Bay	\$ 0.64	\$ 0.38	\$ 1.03	Low
Central Elgin	\$ 0.72	\$ 0.31	\$ 1.03	Low
Tay	\$ 0.52	\$ 0.51	\$ 1.04	Low
Midland	\$ 0.60	\$ 0.45	\$ 1.05	Low
Chatham-Kent	\$ 0.77	\$ 0.29	\$ 1.05	Low
Kincardine	\$ 0.61	\$ 0.45	\$ 1.06	Low
Quinte West	\$ 0.73	\$ 0.34	\$ 1.07	Low
Tillsonburg	\$ 0.79	\$ 0.34	\$ 1.13	Low
Springwater	\$ 0.45	\$ 0.68	\$ 1.13	Low
Tiny	\$ 0.68	\$ 0.46	\$ 1.14	Low
Parry Sound	\$ 0.86	\$ 0.29	\$ 1.15	Low
Brock	\$ 0.75	\$ 0.42	\$ 1.17	Low
Wilmot	\$ 0.61	\$ 0.56	\$ 1.17	Low
Brockville	\$ 0.86	\$ 0.34	\$ 1.20	Low
Owen Sound	\$ 0.86	\$ 0.34	\$ 1.20	Low
St. Marys	\$ 0.86	\$ 0.37	\$ 1.23	Low
Orillia	\$ 0.77	\$ 0.46	\$ 1.23	Low
Welland	\$ 0.92	\$ 0.33	\$ 1.25	Low
Fort Erie	\$ 0.92	\$ 0.36	\$ 1.27	Low
Penetanguishene	\$ 0.74	\$ 0.54	\$ 1.28	Low
Cornwall	\$ 0.94	\$ 0.34	\$ 1.28	Low

Industrial Comparisons - Standard Industrial (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Strathroy-Caradoc	\$ 0.76	\$ 0.57	\$ 1.33	Mid
Wellesley	\$ 0.71	\$ 0.62	\$ 1.33	Mid
Huntsville	\$ 0.78	\$ 0.57	\$ 1.35	Mid
Stratford	\$ 0.98	\$ 0.40	\$ 1.37	Mid
Barrie	\$ 0.82	\$ 0.57	\$ 1.39	Mid
Elliot Lake	\$ 1.04	\$ 0.40	\$ 1.44	Mid
London	\$ 0.91	\$ 0.54	\$ 1.45	Mid
Prince Edward County	\$ 0.70	\$ 0.76	\$ 1.45	Mid
Wellington North	\$ 0.98	\$ 0.49	\$ 1.46	Mid
Orangeville	\$ 0.97	\$ 0.49	\$ 1.47	Mid
Kitchener	\$ 0.89	\$ 0.64	\$ 1.52	Mid
Brant	\$ 0.95	\$ 0.58	\$ 1.53	Mid
Guelph-Eramosa	\$ 0.94	\$ 0.60	\$ 1.54	Mid
Pelham	\$ 1.11	\$ 0.51	\$ 1.62	Mid
Wainfleet	\$ 1.14	\$ 0.49	\$ 1.63	Mid
Minto	\$ 1.10	\$ 0.53	\$ 1.63	Mid
Sarnia	\$ 1.12	\$ 0.54	\$ 1.66	Mid
Mapleton	\$ 1.11	\$ 0.56	\$ 1.67	Mid
Kingston	\$ 1.17	\$ 0.53	\$ 1.70	Mid
Niagara Falls	\$ 1.18	\$ 0.53	\$ 1.71	Mid
Greenstone	\$ 1.44	\$ 0.28	\$ 1.71	Mid
Peterborough	\$ 1.06	\$ 0.67	\$ 1.73	Mid
Haldimand	\$ 1.13	\$ 0.63	\$ 1.76	Mid
North Dumfries	\$ 0.92	\$ 0.85	\$ 1.78	Mid
Waterloo	\$ 1.04	\$ 0.76	\$ 1.80	Mid
Lincoln	\$ 1.21	\$ 0.59	\$ 1.80	Mid
Windsor	\$ 1.36	\$ 0.48	\$ 1.83	Mid
Centre Wellington	\$ 1.16	\$ 0.69	\$ 1.85	Mid
Halton Hills	\$ 1.03	\$ 0.84	\$ 1.87	Mid
Brantford	\$ 1.25	\$ 0.62	\$ 1.87	Mid
East Gwillimbury	\$ 0.89	\$ 1.00	\$ 1.89	Mid
Aurora	\$ 0.90	\$ 1.00	\$ 1.90	Mid
Cambridge	\$ 1.14	\$ 0.76	\$ 1.90	Mid
Thunder Bay	\$ 1.46	\$ 0.46	\$ 1.91	Mid
Kenora	\$ 1.36	\$ 0.55	\$ 1.92	Mid
West Lincoln	\$ 1.26	\$ 0.67	\$ 1.93	Mid

Industrial Comparisons - Standard Industrial (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Belleville	\$ 1.40	\$ 0.55	\$ 1.94	High
St. Catharines	\$ 1.38	\$ 0.56	\$ 1.94	High
Port Colborne	\$ 1.45	\$ 0.50	\$ 1.95	High
Innisfil	\$ 0.96	\$ 1.00	\$ 1.97	High
Vaughan	\$ 0.85	\$ 1.12	\$ 1.97	High
Thorold	\$ 1.43	\$ 0.57	\$ 2.00	High
Collingwood	\$ 1.06	\$ 0.95	\$ 2.01	High
Pickering	\$ 1.24	\$ 0.78	\$ 2.02	High
Clarington	\$ 1.28	\$ 0.76	\$ 2.04	High
Newmarket	\$ 1.00	\$ 1.05	\$ 2.05	High
Oshawa	\$ 1.38	\$ 0.69	\$ 2.06	High
Puslinch	\$ 1.21	\$ 0.87	\$ 2.07	High
Richmond Hill	\$ 0.89	\$ 1.19	\$ 2.08	High
Georgina	\$ 1.15	\$ 0.93	\$ 2.08	High
Woolwich	\$ 1.10	\$ 1.02	\$ 2.12	High
Guelph	\$ 1.34	\$ 0.81	\$ 2.15	High
Mississauga	\$ 1.02	\$ 1.14	\$ 2.16	High
Markham	\$ 0.90	\$ 1.26	\$ 2.16	High
Whitby	\$ 1.42	\$ 0.86	\$ 2.28	High
King	\$ 1.13	\$ 1.18	\$ 2.31	High
Grimsby	\$ 1.53	\$ 0.79	\$ 2.32	High
Niagara-on-the-Lake	\$ 1.42	\$ 0.94	\$ 2.36	High
Whitchurch-Stouffville	\$ 1.10	\$ 1.31	\$ 2.41	High
Brampton	\$ 1.26	\$ 1.16	\$ 2.42	High
Ingersoll	\$ 1.77	\$ 0.68	\$ 2.45	High
Timmins	\$ 2.00	\$ 0.53	\$ 2.53	High
Burlington	\$ 1.40	\$ 1.14	\$ 2.54	High
Milton	\$ 1.27	\$ 1.29	\$ 2.56	High
Hamilton	\$ 1.99	\$ 0.68	\$ 2.68	High
Erin	\$ 1.76	\$ 1.07	\$ 2.82	High
Ottawa	\$ 1.81	\$ 1.03	\$ 2.84	High
Sault Ste. Marie	\$ 2.45	\$ 0.46	\$ 2.91	High
Oakville	\$ 1.57	\$ 1.40	\$ 2.97	High
Caledon	\$ 1.44	\$ 1.59	\$ 3.03	High
Greater Sudbury	\$ 2.78	\$ 0.64	\$ 3.41	High
Average	\$ 1.03	\$ 0.63	\$ 1.67	
Median	\$ 0.98	\$ 0.56	\$ 1.69	

**Standard Industrial Comparisons—by Population Group
Taxes per Sq. Ft.**

***Municipalities with populations
less than 15,000***

2018 Property Taxes		Ranking
Meaford	\$ 0.46	Low
Grey Highlands	\$ 0.58	Low
North Middlesex	\$ 0.63	Low
Brockton	\$ 0.67	Low
North Stormont	\$ 0.77	Low
Bancroft	\$ 0.85	Low
Lambton Shores	\$ 0.89	Low
North Perth	\$ 0.91	Low
Espanola	\$ 0.97	Low
Gravenhurst	\$ 1.01	Low
Central Elgin	\$ 1.03	Low
Tay	\$ 1.04	Low
Kincardine	\$ 1.06	Low
Tiny	\$ 1.14	Low
Parry Sound	\$ 1.15	Low
Brock	\$ 1.17	Low
St. Marys	\$ 1.23	Low
Penetanguishene	\$ 1.28	Low
Wellesley	\$ 1.33	Mid
Elliot Lake	\$ 1.44	Mid
Wellington North	\$ 1.46	Mid
Guelph-Eramosa	\$ 1.54	Mid
Wainfleet	\$ 1.63	Mid
Minto	\$ 1.63	Mid
Mapleton	\$ 1.67	Mid
Greenstone	\$ 1.71	Mid
North Dumfries	\$ 1.78	Mid
Puslinch	\$ 2.07	High
Ingersoll	\$ 2.45	High
Erin	\$ 2.82	High
Average	\$ 1.28	
Median	\$ 1.16	

***Municipalities with populations
between 15,000—29,999***

2018 Property Taxes		Ranking
Middlesex Centre	\$ 0.63	Low
Bracebridge	\$ 0.96	Low
Midland	\$ 1.05	Low
Tillsonburg	\$ 1.13	Low
Springwater	\$ 1.13	Low
Wilmot	\$ 1.17	Low
Brockville	\$ 1.20	Low
Owen Sound	\$ 1.20	Low
Strathroy-Caradoc	\$ 1.33	Mid
Huntsville	\$ 1.35	Mid
Prince Edward County	\$ 1.45	Mid
Pelham	\$ 1.62	Mid
Lincoln	\$ 1.80	Mid
Centre Wellington	\$ 1.85	Mid
East Gwillimbury	\$ 1.89	Mid
Kenora	\$ 1.92	Mid
West Lincoln	\$ 1.93	Mid
Port Colborne	\$ 1.95	High
Thorold	\$ 2.00	High
Collingwood	\$ 2.01	High
Woolwich	\$ 2.12	High
King	\$ 2.31	High
Grimsby	\$ 2.32	High
Niagara-on-the-Lake	\$ 2.36	High
Average	\$ 1.61	
Median	\$ 1.71	

Standard Industrial Comparisons—by Population Group (cont'd)
Taxes per Sq. Ft.

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Norfolk	\$ 0.74	Low
St. Thomas	\$ 1.00	Low
North Bay	\$ 1.03	Low
Quinte West	\$ 1.07	Low
Orillia	\$ 1.23	Low
Welland	\$ 1.25	Low
Fort Erie	\$ 1.27	Low
Cornwall	\$ 1.28	Low
Stratford	\$ 1.37	Mid
Orangeville	\$ 1.47	Mid
Brant	\$ 1.53	Mid
Sarnia	\$ 1.66	Mid
Niagara Falls	\$ 1.71	Mid
Peterborough	\$ 1.73	Mid
Haldimand	\$ 1.76	Mid
Halton Hills	\$ 1.87	Mid
Aurora	\$ 1.90	Mid
Belleville	\$ 1.94	High
Innisfil	\$ 1.97	High
Pickering	\$ 2.02	High
Clarington	\$ 2.04	High
Newmarket	\$ 2.05	High
Georgina	\$ 2.08	High
Whitchurch-Stouffville	\$ 2.41	High
Timmins	\$ 2.53	High
Sault Ste. Marie	\$ 2.91	High
Caledon	\$ 3.03	High
Average	\$ 1.73	
Median	\$ 1.73	

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Chatham-Kent	\$ 1.05	Low
Barrie	\$ 1.39	Mid
London	\$ 1.45	Mid
Kitchener	\$ 1.52	Mid
Kingston	\$ 1.70	Mid
Waterloo	\$ 1.80	Mid
Windsor	\$ 1.83	Mid
Brantford	\$ 1.87	Mid
Cambridge	\$ 1.90	Mid
Thunder Bay	\$ 1.91	Mid
St. Catharines	\$ 1.94	High
Vaughan	\$ 1.97	High
Oshawa	\$ 2.06	High
Richmond Hill	\$ 2.08	High
Guelph	\$ 2.15	High
Mississauga	\$ 2.16	High
Markham	\$ 2.16	High
Whitby	\$ 2.28	High
Brampton	\$ 2.42	High
Burlington	\$ 2.54	High
Milton	\$ 2.56	High
Hamilton	\$ 2.68	High
Ottawa	\$ 2.84	High
Oakville	\$ 2.97	High
Greater Sudbury	\$ 3.41	High
Average	\$ 2.11	
Median	\$ 2.06	

Standard Industrial Comparisons—by Location (taxes per sq. ft.)

2018 Property Taxes - Eastern		Ranking
North Stormont	\$ 0.77	Low
Bancroft	\$ 0.85	Low
Quinte West	\$ 1.07	Low
Brockville	\$ 1.20	Low
Cornwall	\$ 1.28	Low
Prince Edward County	\$ 1.45	Mid
Kingston	\$ 1.70	Mid
Peterborough	\$ 1.73	Mid
Belleville	\$ 1.94	High
Ottawa	\$ 2.84	High
Average	\$ 1.48	
Median	\$ 1.37	

2018 Property Taxes - GTA		Ranking
Brock	\$ 1.17	Low
Halton Hills	\$ 1.87	Mid
East Gwillimbury	\$ 1.89	Mid
Aurora	\$ 1.90	Mid
Vaughan	\$ 1.97	High
Pickering	\$ 2.02	High
Clarington	\$ 2.04	High
Newmarket	\$ 2.05	High
Oshawa	\$ 2.06	High
Richmond Hill	\$ 2.08	High
Georgina	\$ 2.08	High
Mississauga	\$ 2.16	High
Markham	\$ 2.16	High
Whitby	\$ 2.28	High
King	\$ 2.31	High
Whitchurch-Stouffville	\$ 2.41	High
Brampton	\$ 2.42	High
Burlington	\$ 2.54	High
Milton	\$ 2.56	High
Oakville	\$ 2.97	High
Caledon	\$ 3.03	High
Average	\$ 2.19	
Median	\$ 2.08	

2018 Property Taxes - Niagara/Hamilton		Ranking
Welland	\$ 1.25	Low
Fort Erie	\$ 1.27	Low
Pelham	\$ 1.62	Mid
Wainfleet	\$ 1.63	Mid
Niagara Falls	\$ 1.71	Mid
Lincoln	\$ 1.80	Mid
West Lincoln	\$ 1.93	Mid
St. Catharines	\$ 1.94	High
Port Colborne	\$ 1.95	High
Thorold	\$ 2.00	High
Grimsby	\$ 2.32	High
Niagara-on-the-Lake	\$ 2.36	High
Hamilton	\$ 2.68	High
Average	\$ 1.88	
Median	\$ 1.93	

Standard Industrial Comparisons—by Location (taxes per sq. ft.) (cont'd)

2018 Property Taxes - North		Ranking
Espanola	\$ 0.97	Low
North Bay	\$ 1.03	Low
Parry Sound	\$ 1.15	Low
Elliot Lake	\$ 1.44	Mid
Greenstone	\$ 1.71	Mid
Thunder Bay	\$ 1.91	Mid
Kenora	\$ 1.92	Mid
Timmins	\$ 2.53	High
Sault Ste. Marie	\$ 2.91	High
Greater Sudbury	\$ 3.41	High
Average	\$ 1.90	
Median	\$ 1.81	

2018 Property Taxes - Simcoe/Musk./Duff.		Ranking
Bracebridge	\$ 0.96	Low
Gravenhurst	\$ 1.01	Low
Tay	\$ 1.04	Low
Midland	\$ 1.05	Low
Springwater	\$ 1.13	Low
Tiny	\$ 1.14	Low
Orillia	\$ 1.23	Low
Penetanguishene	\$ 1.28	Low
Huntsville	\$ 1.35	Mid
Barrie	\$ 1.39	Mid
Orangeville	\$ 1.47	Mid
Innisfil	\$ 1.97	High
Collingwood	\$ 2.01	High
Average	\$ 1.31	
Median	\$ 1.23	

2018 Property Taxes - Southwest		Ranking
Meaford	\$ 0.46	Low
Grey Highlands	\$ 0.58	Low
North Middlesex	\$ 0.63	Low
Middlesex Centre	\$ 0.63	Low
Brockton	\$ 0.67	Low
Norfolk	\$ 0.74	Low
Lambton Shores	\$ 0.89	Low
North Perth	\$ 0.91	Low
St. Thomas	\$ 1.00	Low
Central Elgin	\$ 1.03	Low
Chatham-Kent	\$ 1.05	Low
Kincardine	\$ 1.06	Low
Tillsonburg	\$ 1.13	Low
Wilmot	\$ 1.17	Low
Owen Sound	\$ 1.20	Low
St. Marys	\$ 1.23	Low
Strathroy-Caradoc	\$ 1.33	Mid
Wellesley	\$ 1.33	Mid
Stratford	\$ 1.37	Mid
London	\$ 1.45	Mid
Wellington North	\$ 1.46	Mid
Kitchener	\$ 1.52	Mid
Brant	\$ 1.53	Mid
Guelph-Eramosa	\$ 1.54	Mid
Minto	\$ 1.63	Mid
Sarnia	\$ 1.66	Mid
Mapleton	\$ 1.67	Mid
Haldimand	\$ 1.76	Mid
North Dumfries	\$ 1.78	Mid
Waterloo	\$ 1.80	Mid
Windsor	\$ 1.83	Mid
Centre Wellington	\$ 1.85	Mid
Brantford	\$ 1.87	Mid
Cambridge	\$ 1.90	Mid
Puslinch	\$ 2.07	High
Woolwich	\$ 2.12	High
Guelph	\$ 2.15	High
Ingersoll	\$ 2.45	High
Erin	\$ 2.82	High
Average	\$ 1.42	
Median	\$ 1.45	

Large Industrial Comparisons (taxes per sq. ft.)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Norfolk	\$ 0.14	\$ 0.11	\$ 0.25	Low
West Lincoln	\$ 0.20	\$ 0.11	\$ 0.31	Low
Welland	\$ 0.23	\$ 0.08	\$ 0.32	Low
North Bay	\$ 0.25	\$ 0.15	\$ 0.40	Low
Haldimand	\$ 0.31	\$ 0.17	\$ 0.47	Low
Fort Erie	\$ 0.35	\$ 0.13	\$ 0.48	Low
Brockton	\$ 0.31	\$ 0.22	\$ 0.53	Low
Clarington	\$ 0.34	\$ 0.20	\$ 0.53	Low
Stratford	\$ 0.40	\$ 0.16	\$ 0.56	Low
Kitchener	\$ 0.35	\$ 0.25	\$ 0.60	Low
Collingwood	\$ 0.33	\$ 0.30	\$ 0.63	Low
Chatham-Kent	\$ 0.48	\$ 0.18	\$ 0.66	Low
North Perth	\$ 0.40	\$ 0.26	\$ 0.66	Low
Brantford	\$ 0.47	\$ 0.23	\$ 0.70	Low
Tillsonburg	\$ 0.55	\$ 0.24	\$ 0.79	Low
Thorold	\$ 0.57	\$ 0.23	\$ 0.80	Low
Kingston	\$ 0.58	\$ 0.25	\$ 0.83	Low
Owen Sound	\$ 0.59	\$ 0.24	\$ 0.83	Low
Brant	\$ 0.53	\$ 0.33	\$ 0.86	Low
Windsor	\$ 0.68	\$ 0.19	\$ 0.87	Low
St. Thomas	\$ 0.64	\$ 0.23	\$ 0.87	Low
Strathroy-Caradoc	\$ 0.51	\$ 0.38	\$ 0.89	Low
Orangeville	\$ 0.59	\$ 0.30	\$ 0.89	Low
Cambridge	\$ 0.54	\$ 0.36	\$ 0.89	Low
Niagara Falls	\$ 0.64	\$ 0.28	\$ 0.92	Mid
Peterborough	\$ 0.60	\$ 0.38	\$ 0.98	Mid
London	\$ 0.63	\$ 0.37	\$ 0.99	Mid
Cornwall	\$ 0.74	\$ 0.26	\$ 1.00	Mid
Sault Ste. Marie	\$ 0.92	\$ 0.09	\$ 1.01	Mid
St. Catharines	\$ 0.72	\$ 0.29	\$ 1.01	Mid
Ingersoll	\$ 0.73	\$ 0.28	\$ 1.01	Mid
Central Elgin	\$ 0.80	\$ 0.27	\$ 1.08	Mid
Thunder Bay	\$ 0.86	\$ 0.22	\$ 1.08	Mid

Large Industrial Comparisons (taxes per sq. ft.) (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Barrie	\$ 0.64	\$ 0.44	\$ 1.09	Mid
Greater Sudbury	\$ 0.94	\$ 0.18	\$ 1.12	Mid
Hamilton	\$ 0.87	\$ 0.25	\$ 1.12	Mid
East Gwillimbury	\$ 0.55	\$ 0.60	\$ 1.14	Mid
St. Marys	\$ 0.83	\$ 0.36	\$ 1.19	Mid
Aurora	\$ 0.56	\$ 0.63	\$ 1.19	Mid
Caledon	\$ 0.57	\$ 0.63	\$ 1.20	Mid
Markham	\$ 0.50	\$ 0.70	\$ 1.20	Mid
Woolwich	\$ 0.63	\$ 0.58	\$ 1.21	Mid
Prince Edward County	\$ 0.60	\$ 0.65	\$ 1.25	Mid
Guelph	\$ 0.78	\$ 0.47	\$ 1.25	Mid
Port Colborne	\$ 0.96	\$ 0.33	\$ 1.28	High
Waterloo	\$ 0.76	\$ 0.55	\$ 1.31	High
Grey Highlands	\$ 0.73	\$ 0.58	\$ 1.31	High
Brockville	\$ 0.95	\$ 0.37	\$ 1.31	High
Burlington	\$ 0.77	\$ 0.63	\$ 1.39	High
Belleville	\$ 1.02	\$ 0.39	\$ 1.41	High
Espanola	\$ 1.09	\$ 0.32	\$ 1.41	High
Whitby	\$ 0.92	\$ 0.56	\$ 1.47	High
Whitchurch-Stouffville	\$ 0.69	\$ 0.82	\$ 1.51	High
Halton Hills	\$ 0.84	\$ 0.67	\$ 1.52	High
Orillia	\$ 0.96	\$ 0.57	\$ 1.52	High
Ottawa	\$ 0.94	\$ 0.62	\$ 1.56	High
Oshawa	\$ 1.08	\$ 0.53	\$ 1.61	High
Newmarket	\$ 0.79	\$ 0.83	\$ 1.61	High
Pickering	\$ 1.02	\$ 0.63	\$ 1.65	High
Vaughan	\$ 0.76	\$ 0.99	\$ 1.75	High
Brampton	\$ 0.94	\$ 0.87	\$ 1.81	High
Grimsby	\$ 1.20	\$ 0.61	\$ 1.82	High
Mississauga	\$ 0.88	\$ 0.98	\$ 1.85	High
Oakville	\$ 1.41	\$ 1.25	\$ 2.65	High
Milton	\$ 1.39	\$ 1.39	\$ 2.78	High
Average	\$ 0.69	\$ 0.43	\$ 1.11	
Median	\$ 0.64	\$ 0.33	\$ 1.08	

**Large Industrial Comparisons—by Population Group
Taxes per Sq. Ft.**

***Municipalities with populations
less than 15,000***

2018 Property Taxes		Ranking
Brockton	\$ 0.53	Low
North Perth	\$ 0.66	Low
Ingersoll	\$ 1.01	Mid
Central Elgin	\$ 1.08	Mid
St. Marys	\$ 1.19	Mid
Grey Highlands	\$ 1.31	High
Espanola	\$ 1.41	High
Average	\$ 1.03	
Median	\$ 1.08	

***Municipalities with populations
between 15,000—29,999***

2018 Property Taxes		Ranking
West Lincoln	\$ 0.31	Low
Collingwood	\$ 0.63	Low
Tillsonburg	\$ 0.79	Low
Thorold	\$ 0.80	Low
Owen Sound	\$ 0.83	Low
Strathroy-Caradoc	\$ 0.89	Low
East Gwillimbury	\$ 1.14	Mid
Woolwich	\$ 1.21	Mid
Prince Edward County	\$ 1.25	Mid
Port Colborne	\$ 1.28	High
Brockville	\$ 1.31	High
Grimsby	\$ 1.82	High
Average	\$ 1.02	
Median	\$ 1.02	

***Municipalities with populations
between 30,000—99,999***

2018 Property Taxes		Ranking
Norfolk	\$ 0.25	Low
Welland	\$ 0.32	Low
North Bay	\$ 0.40	Low
Haldimand	\$ 0.47	Low
Fort Erie	\$ 0.48	Low
Clarington	\$ 0.53	Low
Stratford	\$ 0.56	Low
Brant	\$ 0.86	Low
St. Thomas	\$ 0.87	Low
Orangeville	\$ 0.89	Low
Niagara Falls	\$ 0.92	Mid
Peterborough	\$ 0.98	Mid
Cornwall	\$ 1.00	Mid
Sault Ste. Marie	\$ 1.01	Mid
Aurora	\$ 1.19	Mid
Caledon	\$ 1.20	Mid
Belleville	\$ 1.41	High
Whitchurch-Stouffville	\$ 1.51	High
Halton Hills	\$ 1.52	High
Orillia	\$ 1.52	High
Newmarket	\$ 1.61	High
Pickering	\$ 1.65	High
Average	\$ 0.96	
Median	\$ 0.95	

Large Industrial Comparisons—by Population Group (cont'd)
Taxes per Sq. Ft.

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Kitchener	\$ 0.60	Low
Chatham-Kent	\$ 0.66	Low
Brantford	\$ 0.70	Low
Kingston	\$ 0.83	Low
Windsor	\$ 0.87	Low
Cambridge	\$ 0.89	Low
London	\$ 0.99	Mid
St. Catharines	\$ 1.01	Mid
Thunder Bay	\$ 1.08	Mid
Barrie	\$ 1.09	Mid
Greater Sudbury	\$ 1.12	Mid
Hamilton	\$ 1.12	Mid
Markham	\$ 1.20	Mid
Guelph	\$ 1.25	Mid
Waterloo	\$ 1.31	High
Burlington	\$ 1.39	High
Whitby	\$ 1.47	High
Ottawa	\$ 1.56	High
Oshawa	\$ 1.61	High
Vaughan	\$ 1.75	High
Brampton	\$ 1.81	High
Mississauga	\$ 1.85	High
Oakville	\$ 2.65	High
Milton	\$ 2.78	High
Average	\$ 1.32	
Median	\$ 1.16	

Large Industrial Comparisons —by Location
Taxes per sq. ft.

2018 Property Taxes - Eastern		Ranking
Kingston	\$ 0.83	Low
Peterborough	\$ 0.98	Mid
Cornwall	\$ 1.00	Mid
Prince Edward County	\$ 1.25	Mid
Brockville	\$ 1.31	High
Belleville	\$ 1.41	High
Ottawa	\$ 1.56	High
Average	\$ 1.19	
Median	\$ 1.25	

2018 Property Taxes - Niagara/Hamilton		Ranking
West Lincoln	\$ 0.31	Low
Welland	\$ 0.32	Low
Fort Erie	\$ 0.48	Low
Thorold	\$ 0.80	Low
Niagara Falls	\$ 0.92	Mid
St. Catharines	\$ 1.01	Mid
Hamilton	\$ 1.12	Mid
Port Colborne	\$ 1.28	High
Grimsby	\$ 1.82	High
Average	\$ 0.90	
Median	\$ 0.92	

2018 Property Taxes - GTA		Ranking
Clarington	\$ 0.53	Low
East Gwillimbury	\$ 1.14	Mid
Aurora	\$ 1.19	Mid
Caledon	\$ 1.20	Mid
Markham	\$ 1.20	Mid
Burlington	\$ 1.39	High
Whitby	\$ 1.47	High
Whitchurch-Stouffville	\$ 1.51	High
Halton Hills	\$ 1.52	High
Oshawa	\$ 1.61	High
Newmarket	\$ 1.61	High
Pickering	\$ 1.65	High
Vaughan	\$ 1.75	High
Brampton	\$ 1.81	High
Mississauga	\$ 1.85	High
Oakville	\$ 2.65	High
Milton	\$ 2.78	High
Average	\$ 1.58	
Median	\$ 1.52	

2018 Property Taxes - North		Ranking
North Bay	\$ 0.40	Low
Sault Ste. Marie	\$ 1.01	Mid
Thunder Bay	\$ 1.08	Mid
Greater Sudbury	\$ 1.12	Mid
Espanola	\$ 1.41	High
Average	\$ 1.00	
Median	\$ 1.08	

2018 Property Taxes - Simcoe/Musk./Duff.		Ranking
Collingwood	\$ 0.63	Low
Orangeville	\$ 0.89	Low
Barrie	\$ 1.09	Mid
Orillia	\$ 1.52	High
Average	\$ 1.03	
Median	\$ 0.99	

Large Industrial Comparisons —by Location (cont'd)
Taxes per sq. ft.

2018 Property Taxes - Southwest		Ranking
Norfolk	\$ 0.25	Low
Haldimand	\$ 0.47	Low
Brockton	\$ 0.53	Low
Stratford	\$ 0.56	Low
Kitchener	\$ 0.60	Low
Chatham-Kent	\$ 0.66	Low
North Perth	\$ 0.66	Low
Brantford	\$ 0.70	Low
Tillsonburg	\$ 0.79	Low
Owen Sound	\$ 0.83	Low
Brant	\$ 0.86	Low
Windsor	\$ 0.87	Low
St. Thomas	\$ 0.87	Low
Strathroy-Caradoc	\$ 0.89	Low
Cambridge	\$ 0.89	Low
London	\$ 0.99	Mid
Ingersoll	\$ 1.01	Mid
Central Elgin	\$ 1.08	Mid
St. Marys	\$ 1.19	Mid
Woolwich	\$ 1.21	Mid
Guelph	\$ 1.25	Mid
Waterloo	\$ 1.31	High
Grey Highlands	\$ 1.31	High
Average	\$ 0.86	
Median	\$ 0.87	

Industrial Comparisons - Industrial Vacant Land (taxes per acre)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Tiny	\$ 39	\$ 63	\$ 102	Low
Kincardine	\$ 176	\$ 130	\$ 306	Low
Grey Highlands	\$ 192	\$ 152	\$ 344	Low
North Middlesex	\$ 219	\$ 140	\$ 359	Low
Wainfleet	\$ 302	\$ 128	\$ 430	Low
Pelham	\$ 322	\$ 143	\$ 465	Low
Middlesex Centre	\$ 309	\$ 245	\$ 553	Low
North Stormont	\$ 358	\$ 235	\$ 593	Low
Brockton	\$ 357	\$ 236	\$ 593	Low
Minto	\$ 418	\$ 199	\$ 616	Low
Wellington North	\$ 435	\$ 217	\$ 652	Low
Strathroy-Caradoc	\$ 408	\$ 303	\$ 711	Low
Bancroft	\$ 452	\$ 289	\$ 741	Low
North Perth	\$ 463	\$ 302	\$ 766	Low
Lambton Shores	\$ 469	\$ 324	\$ 793	Low
Chatham-Kent	\$ 617	\$ 231	\$ 848	Low
Brockville	\$ 638	\$ 246	\$ 884	Low
Tay	\$ 450	\$ 440	\$ 890	Low
Bracebridge	\$ 547	\$ 357	\$ 904	Low
Meaford	\$ 561	\$ 351	\$ 911	Low
Port Colborne	\$ 682	\$ 232	\$ 914	Low
Cornwall	\$ 678	\$ 239	\$ 916	Low
Owen Sound	\$ 685	\$ 274	\$ 959	Low
Gravenhurst	\$ 597	\$ 407	\$ 1,004	Low
St. Thomas	\$ 711	\$ 314	\$ 1,025	Low
Springwater	\$ 443	\$ 661	\$ 1,105	Low
Huntsville	\$ 647	\$ 472	\$ 1,119	Low
Tillsonburg	\$ 813	\$ 348	\$ 1,161	Low
Penetanguishene	\$ 698	\$ 512	\$ 1,210	Low
Mapleton	\$ 824	\$ 417	\$ 1,241	Low
Welland	\$ 940	\$ 338	\$ 1,278	Low
Brock	\$ 825	\$ 453	\$ 1,278	Low
Norfolk	\$ 723	\$ 557	\$ 1,280	Low
Haldimand	\$ 835	\$ 451	\$ 1,286	Low

Industrial Comparisons - Industrial Vacant Land (taxes per acre) (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Stratford	\$ 939	\$ 382	\$ 1,321	Mid
Belleville	\$ 956	\$ 371	\$ 1,328	Mid
Brant	\$ 862	\$ 524	\$ 1,387	Mid
Midland	\$ 806	\$ 608	\$ 1,414	Mid
Espanola	\$ 1,156	\$ 337	\$ 1,493	Mid
West Lincoln	\$ 994	\$ 516	\$ 1,510	Mid
Fort Erie	\$ 1,099	\$ 424	\$ 1,523	Mid
Centre Wellington	\$ 973	\$ 575	\$ 1,548	Mid
North Bay	\$ 1,074	\$ 651	\$ 1,725	Mid
Parry Sound	\$ 1,336	\$ 448	\$ 1,784	Mid
St. Marys	\$ 1,251	\$ 543	\$ 1,794	Mid
Orillia	\$ 1,152	\$ 682	\$ 1,834	Mid
Ingersoll	\$ 1,346	\$ 517	\$ 1,863	Mid
Quinte West	\$ 1,300	\$ 597	\$ 1,897	Mid
Sarnia	\$ 1,290	\$ 623	\$ 1,914	Mid
Kingston	\$ 1,404	\$ 609	\$ 2,013	Mid
Timmins	\$ 1,661	\$ 425	\$ 2,086	Mid
Peterborough	\$ 1,308	\$ 817	\$ 2,125	Mid
Elliot Lake	\$ 1,719	\$ 659	\$ 2,378	Mid
Kenora	\$ 1,716	\$ 695	\$ 2,411	Mid
Wilmot	\$ 1,278	\$ 1,172	\$ 2,450	Mid
London	\$ 1,567	\$ 921	\$ 2,488	Mid
Guelph-Eramosa	\$ 1,545	\$ 967	\$ 2,512	Mid
East Gwillimbury	\$ 1,204	\$ 1,319	\$ 2,523	Mid
Sault Ste. Marie	\$ 2,220	\$ 379	\$ 2,599	Mid
Woolwich	\$ 1,555	\$ 1,435	\$ 2,990	Mid
Georgina	\$ 1,672	\$ 1,350	\$ 3,021	Mid
Erin	\$ 1,910	\$ 1,159	\$ 3,069	Mid
Innisfil	\$ 1,519	\$ 1,589	\$ 3,109	Mid
Windsor	\$ 2,309	\$ 811	\$ 3,120	Mid
North Dumfries	\$ 1,646	\$ 1,520	\$ 3,166	Mid
Brantford	\$ 2,168	\$ 1,064	\$ 3,231	Mid
Barrie	\$ 1,923	\$ 1,327	\$ 3,249	Mid
Collingwood	\$ 1,831	\$ 1,659	\$ 3,489	Mid

Industrial Comparisons - Industrial Vacant Land (taxes per acre) (cont'd)

	2018 Municipal Taxes	2018 Education Taxes	2018 Property Taxes	Ranking
Clarington	\$ 2,283	\$ 1,330	\$ 3,612	High
Greater Sudbury	\$ 2,994	\$ 657	\$ 3,651	High
Niagara Falls	\$ 2,692	\$ 1,196	\$ 3,889	High
Lincoln	\$ 2,828	\$ 1,389	\$ 4,217	High
Niagara-on-the-Lake	\$ 2,833	\$ 1,863	\$ 4,696	High
Puslinch	\$ 2,771	\$ 1,948	\$ 4,719	High
Kitchener	\$ 2,756	\$ 1,973	\$ 4,729	High
Thorold	\$ 3,519	\$ 1,394	\$ 4,914	High
Guelph	\$ 3,091	\$ 1,876	\$ 4,967	High
Cambridge	\$ 3,012	\$ 2,000	\$ 5,012	High
Thunder Bay	\$ 4,097	\$ 1,258	\$ 5,355	High
Newmarket	\$ 2,668	\$ 2,807	\$ 5,475	High
King	\$ 2,684	\$ 2,799	\$ 5,483	High
Oshawa	\$ 3,933	\$ 1,950	\$ 5,883	High
Orangeville	\$ 3,931	\$ 1,974	\$ 5,905	High
Aurora	\$ 3,069	\$ 3,429	\$ 6,498	High
Whitby	\$ 4,054	\$ 2,459	\$ 6,513	High
St. Catharines	\$ 4,720	\$ 1,904	\$ 6,624	High
Grimsby	\$ 4,603	\$ 2,349	\$ 6,952	High
Whitchurch-Stouffville	\$ 3,190	\$ 3,773	\$ 6,964	High
Waterloo	\$ 4,370	\$ 3,202	\$ 7,572	High
Pickering	\$ 5,181	\$ 3,233	\$ 8,414	High
Halton Hills	\$ 5,049	\$ 4,039	\$ 9,088	High
Caledon	\$ 4,605	\$ 5,064	\$ 9,668	High
Hamilton	\$ 7,719	\$ 2,571	\$ 10,290	High
Milton	\$ 5,692	\$ 5,685	\$ 11,377	High
Richmond Hill	\$ 4,927	\$ 6,550	\$ 11,477	High
Burlington	\$ 6,535	\$ 5,340	\$ 11,875	High
Markham	\$ 5,083	\$ 7,063	\$ 12,146	High
Ottawa	\$ 8,106	\$ 4,609	\$ 12,715	High
Vaughan	\$ 5,719	\$ 7,459	\$ 13,178	High
Oakville	\$ 7,982	\$ 7,063	\$ 15,045	High
Mississauga	\$ 7,212	\$ 8,026	\$ 15,238	High
Brampton	\$ 8,272	\$ 7,616	\$ 15,888	High
Average	\$ 2,144	\$ 1,529	\$ 3,673	
Median	\$ 1,341	\$ 658	\$ 2,106	

**Industrial Comparisons—Industrial Vacant Land—by Population Group
Taxes per Acre**

***Municipalities with populations
less than 15,000***

2018 Property Taxes		Ranking
Tiny	\$ 102	Low
Kincardine	\$ 306	Low
Grey Highlands	\$ 344	Low
North Middlesex	\$ 359	Low
Wainfleet	\$ 430	Low
North Stormont	\$ 593	Low
Brockton	\$ 593	Low
Minto	\$ 616	Low
Wellington North	\$ 652	Low
Bancroft	\$ 741	Low
North Perth	\$ 766	Low
Lambton Shores	\$ 793	Low
Tay	\$ 890	Low
Meaford	\$ 911	Low
Gravenhurst	\$ 1,004	Low
Penetanguishene	\$ 1,210	Low
Mapleton	\$ 1,241	Low
Brock	\$ 1,278	Low
Espanola	\$ 1,493	Mid
Parry Sound	\$ 1,784	Mid
St. Marys	\$ 1,794	Mid
Ingersoll	\$ 1,863	Mid
Elliot Lake	\$ 2,378	Mid
Guelph-Eramosa	\$ 2,512	Mid
Erin	\$ 3,069	Mid
North Dumfries	\$ 3,166	Mid
Puslinch	\$ 4,719	High
Average	\$ 1,319	
Median	\$ 911	

***Municipalities with populations
between 15,000—29,999***

2018 Property Taxes		Ranking
Pelham	\$ 465	Low
Middlesex Centre	\$ 553	Low
Strathroy-Caradoc	\$ 711	Low
Brockville	\$ 884	Low
Bracebridge	\$ 904	Low
Port Colborne	\$ 914	Low
Owen Sound	\$ 959	Low
Springwater	\$ 1,105	Low
Huntsville	\$ 1,119	Low
Tillsonburg	\$ 1,161	Low
Midland	\$ 1,414	Mid
West Lincoln	\$ 1,510	Mid
Centre Wellington	\$ 1,548	Mid
Kenora	\$ 2,411	Mid
Wilmot	\$ 2,450	Mid
East Gwillimbury	\$ 2,523	Mid
Woolwich	\$ 2,990	Mid
Collingwood	\$ 3,489	Mid
Lincoln	\$ 4,217	High
Niagara-on-the-Lake	\$ 4,696	High
Thorold	\$ 4,914	High
King	\$ 5,483	High
Grimsby	\$ 6,952	High
Average	\$ 2,320	
Median	\$ 1,510	

Industrial Comparisons—Industrial Vacant Land—by Population Group (cont'd)
Taxes per Acre

**Municipalities with populations
between 30,000—99,999**

2018 Property Taxes		Ranking
Cornwall	\$ 916	Low
St. Thomas	\$ 1,025	Low
Welland	\$ 1,278	Low
Norfolk	\$ 1,280	Low
Haldimand	\$ 1,286	Low
Stratford	\$ 1,321	Mid
Belleville	\$ 1,328	Mid
Brant	\$ 1,387	Mid
Fort Erie	\$ 1,523	Mid
North Bay	\$ 1,725	Mid
Orillia	\$ 1,834	Mid
Quinte West	\$ 1,897	Mid
Sarnia	\$ 1,914	Mid
Timmins	\$ 2,086	Mid
Peterborough	\$ 2,125	Mid
Sault Ste. Marie	\$ 2,599	Mid
Georgina	\$ 3,021	Mid
Innisfil	\$ 3,109	Mid
Clarington	\$ 3,612	High
Niagara Falls	\$ 3,889	High
Newmarket	\$ 5,475	High
Orangeville	\$ 5,905	High
Aurora	\$ 6,498	High
Whitchurch-Stouffville	\$ 6,964	High
Pickering	\$ 8,414	High
Halton Hills	\$ 9,088	High
Caledon	\$ 9,668	High
Average	\$ 3,377	
Median	\$ 2,086	

**Municipalities with populations
greater than 100,000**

2018 Property Taxes		Ranking
Chatham-Kent	\$ 848	Low
Kingston	\$ 2,013	Mid
London	\$ 2,488	Mid
Windsor	\$ 3,120	Mid
Brantford	\$ 3,231	Mid
Barrie	\$ 3,249	Mid
Greater Sudbury	\$ 3,651	High
Kitchener	\$ 4,729	High
Guelph	\$ 4,967	High
Cambridge	\$ 5,012	High
Thunder Bay	\$ 5,355	High
Oshawa	\$ 5,883	High
Whitby	\$ 6,513	High
St. Catharines	\$ 6,624	High
Waterloo	\$ 7,572	High
Hamilton	\$ 10,290	High
Milton	\$ 11,377	High
Richmond Hill	\$ 11,477	High
Burlington	\$ 11,875	High
Markham	\$ 12,146	High
Ottawa	\$ 12,715	High
Vaughan	\$ 13,178	High
Oakville	\$ 15,045	High
Mississauga	\$ 15,238	High
Brampton	\$ 15,888	High
Average	\$ 7,779	
Median	\$ 6,513	

Industrial Comparisons—Industrial Vacant Land —by Location
Taxes per acre

2018 Property Taxes - Eastern		Ranking
North Stormont	\$ 593	Low
Bancroft	\$ 741	Low
Brockville	\$ 884	Low
Cornwall	\$ 916	Low
Belleville	\$ 1,328	Mid
Quinte West	\$ 1,897	Mid
Kingston	\$ 2,013	Mid
Peterborough	\$ 2,125	Mid
Ottawa	\$ 12,715	High
Average	\$ 2,579	
Median	\$ 1,328	

2018 Property Taxes - Niagara/Hamilton		Ranking
Wainfleet	\$ 430	Low
Pelham	\$ 465	Low
Port Colborne	\$ 914	Low
Welland	\$ 1,278	Low
West Lincoln	\$ 1,510	Mid
Fort Erie	\$ 1,523	Mid
Niagara Falls	\$ 3,889	High
Lincoln	\$ 4,217	High
Niagara-on-the-Lake	\$ 4,696	High
Thorold	\$ 4,914	High
St. Catharines	\$ 6,624	High
Grimsby	\$ 6,952	High
Hamilton	\$ 10,290	High
Average	\$ 3,669	
Median	\$ 3,889	

2018 Property Taxes - GTA		Ranking
Brock	\$ 1,278	Low
East Gwillimbury	\$ 2,523	Mid
Georgina	\$ 3,021	Mid
Clarington	\$ 3,612	High
Newmarket	\$ 5,475	High
King	\$ 5,483	High
Oshawa	\$ 5,883	High
Aurora	\$ 6,498	High
Whitby	\$ 6,513	High
Whitchurch-Stouffville	\$ 6,964	High
Pickering	\$ 8,414	High
Halton Hills	\$ 9,088	High
Caledon	\$ 9,668	High
Milton	\$ 11,377	High
Richmond Hill	\$ 11,477	High
Burlington	\$ 11,875	High
Markham	\$ 12,146	High
Vaughan	\$ 13,178	High
Oakville	\$ 15,045	High
Mississauga	\$ 15,238	High
Brampton	\$ 15,888	High
Average	\$ 8,602	
Median	\$ 8,414	

Industrial Comparisons—Industrial Vacant Land —by Location (cont'd)
Taxes per acre

2018 Property Taxes - North		Ranking
Espanola	\$ 1,493	Mid
North Bay	\$ 1,725	Mid
Parry Sound	\$ 1,784	Mid
Timmins	\$ 2,086	Mid
Elliot Lake	\$ 2,378	Mid
Kenora	\$ 2,411	Mid
Sault Ste. Marie	\$ 2,599	Mid
Greater Sudbury	\$ 3,651	High
Thunder Bay	\$ 5,355	High
Average	\$ 2,609	
Median	\$ 2,378	

2018 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tiny	\$ 102	Low
Tay	\$ 890	Low
Bracebridge	\$ 904	Low
Gravenhurst	\$ 1,004	Low
Springwater	\$ 1,105	Low
Huntsville	\$ 1,119	Low
Penetanguishene	\$ 1,210	Low
Midland	\$ 1,414	Mid
Orillia	\$ 1,834	Mid
Innisfil	\$ 3,109	Mid
Barrie	\$ 3,249	Mid
Collingwood	\$ 3,489	Mid
Orangeville	\$ 5,905	High
Average	\$ 1,949	
Median	\$ 1,210	

2018 Property Taxes - Southwest		Ranking
Kincardine	\$ 306	Low
Grey Highlands	\$ 344	Low
North Middlesex	\$ 359	Low
Middlesex Centre	\$ 553	Low
Brockton	\$ 593	Low
Minto	\$ 616	Low
Wellington North	\$ 652	Low
Strathroy-Caradoc	\$ 711	Low
North Perth	\$ 766	Low
Lambton Shores	\$ 793	Low
Chatham-Kent	\$ 848	Low
Meaford	\$ 911	Low
Owen Sound	\$ 959	Low
St. Thomas	\$ 1,025	Low
Tillsonburg	\$ 1,161	Low
Mapleton	\$ 1,241	Low
Norfolk	\$ 1,280	Low
Haldimand	\$ 1,286	Low
Stratford	\$ 1,321	Mid
Brant	\$ 1,387	Mid
Centre Wellington	\$ 1,548	Mid
St. Marys	\$ 1,794	Mid
Ingersoll	\$ 1,863	Mid
Sarnia	\$ 1,914	Mid
Wilmot	\$ 2,450	Mid
London	\$ 2,488	Mid
Guelph-Eramosa	\$ 2,512	Mid
Woolwich	\$ 2,990	Mid
Erin	\$ 3,069	Mid
Windsor	\$ 3,120	Mid
North Dumfries	\$ 3,166	Mid
Brantford	\$ 3,231	Mid
Puslinch	\$ 4,719	High
Kitchener	\$ 4,729	High
Guelph	\$ 4,967	High
Cambridge	\$ 5,012	High
Waterloo	\$ 7,572	High
Average	\$ 2,007	
Median	\$ 1,321	

Water/Wastewater



Water and Wastewater Financial Information and Analysis

This section of the report includes the following financial information and analysis:

- ***Water and Wastewater Rate Structure Overview***
 - ***Comparison of Residential Water/WW Fixed Costs as a % of Total Annual Water/WW Costs***
 - ***Comparison of Frequency of Billing***
 - ***Comparison of Water versus Wastewater Revenues***
 - ***Comparison of Type of Rate Structure***
 - ***Comparison of Water/Wastewater Costs***
- ***Water/Wastewater as a % of Average Household Income***
- ***Storm Utilities (NEW)***
- ***Financial Indicators***
 - ***Water/WW Asset Consumption Ratio***
 - ***Water/WW Reserves as a % of Own Source Revenues***
 - ***Water/WW Reserves as a % of Accumulated Amortization***
 - ***Water/WW Debt Interest Cover Ratio***
 - ***Water/WW Net Financial Liabilities Ratio***



Water and Wastewater Rate Structure

The establishment of water and wastewater rates is a municipal responsibility and the absence of standard procedures across Ontario has resulted in the evolution of a great variety of rate structure formats. It is important that rates be based on sound policies and principles and that they are defensible by staff and Council. There are recognized processes to be followed in undertaking water/wastewater rate studies, published by various industry leaders including the American and Canadian Waterworks Association (AWWA and CWWA). Municipalities, however, are limited in their options based on the availability of information to calculate class rate structures.

BMA has undertaken water and wastewater rate studies on behalf of numerous municipalities. During these studies, our findings are consistent with that of the CWWA which states that, despite industry trends in rate setting, there is, and always will be, a lot of variation in rate setting practices given that there is no single rate setting approach or rate structure. Municipalities have different objectives in setting rates including, but not limited to:

<ul style="list-style-type: none"> • Conservation • Revenue Stability • Fairness • Economic Development 	<ul style="list-style-type: none"> • Financial Sufficiency • Rate Stability • Ease of Implementation • Ease of Understanding
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The process typically followed by municipalities in setting water and wastewater rates is to:

- Identify Evaluation Criteria/Objectives
- Identify Revenue Requirements for each Service
- Allocate Costs—Capital, Operating & Maintenance
- Calculate Unit Costs—Allocate Fixed and Volumetric Costs
- Design the Rate Structure—Inclining, Declining, Uniform, # of Blocks, etc.
- Assess the Effectiveness in meeting the Objectives
- Assess the Impact on Various Classes and Types of Users

Fixed Costs

As stated by the CWWA, at the heart of the methodology for setting water rates is the concept of a two-part rate structure; a volumetric charge and a fixed charge. Municipalities must determine whether to separately charge a fixed cost to its customers and to determine the types of costs that are to be recovered from a monthly charge. These decisions are made, as well, based on the overall objectives of the municipality. For example, a high allocation to the fixed charge is generally not practical since it results in a volumetric charge that is too low relative to the fixed charge. This is not recommended if water efficiency is an important objective in rate setting. While a high allocation of capital costs to volume will promote water efficiency, there is increased revenue risk brought about by the increased reliance on the volumetric charge to recover fixed costs.

The table on the next page summarizes the allocation of costs that are being recovered from a fixed monthly charge across the survey using a Residential customer consuming 200 m³. It should be noted that the percentage of fixed will vary within a municipality depending on the amount of water consumed and the type of customer. This example provides the allocation on a typical Residential customer for comparative purposes.

- 10 of the 106 municipalities, charge a monthly fixed charge to their customers to recover customer related costs.
- The extent to which fixed monthly charges as a percentage of the total residential bill varies from a low of 0% to a high of 100%.

Residential Water/WW Fixed Costs as a Percentage of Total Annual Water/Wastewater Costs

	Fixed Annual 5/8"	Fixed as a % of Total Residential
Aurora	\$ -	0%
Brampton	\$ -	0%
Caledon	\$ -	0%
Kitchener	\$ -	0%
Markham	\$ -	0%
Mississauga	\$ -	0%
Richmond Hill	\$ -	0%
Toronto	\$ -	0%
Vaughan	\$ -	0%
Whitchurch-Stouffville	\$ -	0%
Waterloo	\$ 38	4%
Ottawa	\$ 46	5%
Brantford	\$ 55	7%
Georgina	\$ 69	7%
Lincoln	\$ 101	10%
Stratford	\$ 96	12%
North Dumfries	\$ 192	16%
Wellesley	\$ 192	16%
Wilmot	\$ 192	18%
Bancroft	\$ 384	18%
Cambridge	\$ 200	18%
Erin	\$ 185	19%
Guelph-Eramosa	\$ 250	19%
Orangeville	\$ 206	20%
St. Thomas	\$ 205	22%
Centre Wellington	\$ 269	22%
Guelph	\$ 209	23%
Orillia	\$ 192	23%
Lambton Shores	\$ 335	24%
Welland	\$ 316	26%
Woolwich	\$ 312	26%
Penetanguishene	\$ 268	27%
Central Elgin	\$ 464	29%
St. Catharines	\$ 252	29%

	Fixed Annual 5/8"	Fixed as a % of Total Residential
Bracebridge	\$ 371	30%
Gravenhurst	\$ 371	30%
Huntsville	\$ 371	30%
Midland	\$ 268	31%
Minto	\$ 480	33%
Mapleton	\$ 445	33%
Newmarket	\$ 386	33%
Brock	\$ 305	35%
Clarington	\$ 305	35%
Oshawa	\$ 305	35%
Pickering	\$ 305	35%
Whitby	\$ 305	35%
Hamilton	\$ 252	37%
East Gwillimbury	\$ 520	37%
Innisfil	\$ 469	39%
Pelham	\$ 301	40%
Barrie	\$ 363	40%
London	\$ 359	42%
St. Marys	\$ 409	42%
Windsor	\$ 483	42%
King	\$ 492	42%
Burlington	\$ 355	42%
Halton Hills	\$ 355	42%
Milton	\$ 355	42%
Oakville	\$ 355	42%
Thorold	\$ 424	42%
Greater Sudbury	\$ 508	43%
Springwater	\$ 596	44%
Prince Edward County	\$ 846	44%
West Lincoln	\$ 473	45%
Brockton	\$ 427	45%
Thunder Bay	\$ 524	45%
Belleville	\$ 573	48%
Norfolk	\$ 558	48%

Residential Water/WW Fixed Costs as a Percentage of Total Annual Water/Wastewater Costs

	Fixed Annual 5/8"	Fixed as a % of Total Residential
Peterborough	\$ 486	48%
North Perth	\$ 491	49%
Saugeen Shores	\$ 493	50%
Grimsby	\$ 284	51%
Owen Sound	\$ 645	52%
Niagara Falls	\$ 473	52%
Haldimand	\$ 543	52%
Tillsonburg	\$ 471	54%
North Bay	\$ 570	54%
Meaford	\$ 900	54%
Chatham-Kent	\$ 576	55%
Niagara-on-the-Lake	\$ 601	55%
Fort Erie	\$ 796	57%
Kingston	\$ 634	57%
Quinte West	\$ 666	58%
Brant	\$ 818	60%
Middlesex Centre	\$ 1,049	61%
Port Colborne	\$ 841	62%
Kenora	\$ 1,012	64%
Ingersoll	\$ 810	66%
Brockville	\$ 518	68%
Sault Ste. Marie	\$ 535	69%
North Middlesex	\$ 807	69%
Parry Sound	\$ 978	72%
Strathroy-Caradoc	\$ 667	75%
Collingwood	\$ 888	75%
Kincardine	\$ 789	82%
Grey Highlands	\$ 1,011	84%
Sarnia	\$ 880	87%
Cornwall	\$ 753	100%
Elliot Lake	\$ 657	100%
Espanola	\$ 1,199	100%
Greenstone	\$ 1,625	100%
North Stormont	\$ 907	100%
Tay	\$ 1,674	100%
Timmins	\$ 876	100%
Tiny	\$ 793	100%
Wellington North	\$ 1,222	100%
Average	\$ 462	42%
Median	\$ 417	42%

Water Fixed Costs

	Annual			Total	Fixed as a % of Total Residential
	Annual Fixed	Volumetric			
Aurora	\$ -	\$ 402	\$ 402	\$ 402	0%
Brampton	\$ -	\$ 290	\$ 290	\$ 290	0%
Caledon	\$ -	\$ 290	\$ 290	\$ 290	0%
Kitchener	\$ -	\$ 466	\$ 466	\$ 466	0%
Markham	\$ -	\$ 414	\$ 414	\$ 414	0%
Mississauga	\$ -	\$ 290	\$ 290	\$ 290	0%
Ottawa	\$ -	\$ 437	\$ 437	\$ 437	0%
Richmond Hill	\$ -	\$ 441	\$ 441	\$ 441	0%
Toronto	\$ -	\$ 380	\$ 380	\$ 380	0%
Vaughan	\$ -	\$ 377	\$ 377	\$ 377	0%
Whitchurch-Stouffville	\$ -	\$ 382	\$ 382	\$ 382	0%
Georgina	\$ 35	\$ 468	\$ 503	\$ 503	7%
Waterloo	\$ 38	\$ 358	\$ 396	\$ 396	9%
Lincoln	\$ 51	\$ 420	\$ 471	\$ 471	11%
Brantford	\$ 55	\$ 414	\$ 469	\$ 469	12%
Stratford	\$ 48	\$ 257	\$ 305	\$ 305	16%
North Dumfries	\$ 108	\$ 556	\$ 664	\$ 664	16%
Wellesley	\$ 108	\$ 556	\$ 664	\$ 664	16%
Erin	\$ 185	\$ 798	\$ 983	\$ 983	19%
Bancroft	\$ 133	\$ 568	\$ 701	\$ 701	19%
Orangeville	\$ 103	\$ 434	\$ 537	\$ 537	19%
Wilmot	\$ 96	\$ 399	\$ 495	\$ 495	19%
Cambridge	\$ 117	\$ 443	\$ 560	\$ 560	21%
Guelph	\$ 94	\$ 344	\$ 438	\$ 438	21%
Guelph-Eramosa	\$ 125	\$ 452	\$ 577	\$ 577	22%
Centre Wellington	\$ 131	\$ 460	\$ 591	\$ 591	22%
Lambton Shores	\$ 162	\$ 528	\$ 690	\$ 690	24%
Orillia	\$ 96	\$ 294	\$ 390	\$ 390	25%
Central Elgin	\$ 211	\$ 618	\$ 829	\$ 829	25%
Welland	\$ 131	\$ 378	\$ 509	\$ 509	26%
Penetanguishene	\$ 108	\$ 300	\$ 408	\$ 408	27%
Midland	\$ 123	\$ 274	\$ 397	\$ 397	31%
Woolwich	\$ 156	\$ 344	\$ 500	\$ 500	31%
Newmarket	\$ 179	\$ 359	\$ 538	\$ 538	33%
Pelham	\$ 138	\$ 266	\$ 403	\$ 403	34%
West Lincoln	\$ 143	\$ 256	\$ 399	\$ 399	36%
St. Marys	\$ 176	\$ 310	\$ 486	\$ 486	36%

Water Fixed Costs (cont'd)

	Annual Fixed	Annual Volumetric	Total	Fixed as a % of Total Residential
East Gwillimbury	\$ 260	\$ 456	\$ 716	36%
North Middlesex	\$ 207	\$ 356	\$ 563	37%
Mapleton	\$ 222	\$ 382	\$ 604	37%
Hamilton	\$ 122	\$ 209	\$ 332	37%
Minto	\$ 240	\$ 410	\$ 650	37%
St. Thomas	\$ 205	\$ 343	\$ 548	37%
Innisfil	\$ 265	\$ 432	\$ 697	38%
St. Catharines	\$ 156	\$ 245	\$ 401	39%
London	\$ 184	\$ 285	\$ 469	39%
Springwater	\$ 222	\$ 341	\$ 562	39%
Belleville	\$ 288	\$ 429	\$ 717	40%
King	\$ 213	\$ 312	\$ 525	41%
Barrie	\$ 154	\$ 223	\$ 377	41%
Burlington	\$ 178	\$ 243	\$ 421	42%
Halton Hills	\$ 178	\$ 243	\$ 421	42%
Milton	\$ 178	\$ 243	\$ 421	42%
Oakville	\$ 178	\$ 243	\$ 421	42%
Thorold	\$ 198	\$ 269	\$ 468	42%
Greater Sudbury	\$ 239	\$ 320	\$ 559	43%
Prince Edward County	\$ 352	\$ 456	\$ 808	44%
Brockton	\$ 202	\$ 254	\$ 456	44%
Bracebridge	\$ 288	\$ 348	\$ 635	45%
Gravenhurst	\$ 288	\$ 348	\$ 635	45%
Huntsville	\$ 288	\$ 348	\$ 635	45%
Thunder Bay	\$ 276	\$ 330	\$ 606	45%
Norfolk	\$ 255	\$ 279	\$ 534	48%
Peterborough	\$ 249	\$ 271	\$ 520	48%
North Perth	\$ 240	\$ 240	\$ 480	50%
Brock	\$ 222	\$ 220	\$ 442	50%
Clarington	\$ 222	\$ 220	\$ 442	50%
Oshawa	\$ 222	\$ 220	\$ 442	50%
Pickering	\$ 222	\$ 220	\$ 442	50%
Whitby	\$ 222	\$ 220	\$ 442	50%
Niagara-on-the-Lake	\$ 286	\$ 280	\$ 566	51%
Quinte West	\$ 246	\$ 240	\$ 486	51%
Fort Erie	\$ 303	\$ 292	\$ 595	51%
Grimsby	\$ 284	\$ 268	\$ 552	51%

Water Fixed Costs (cont'd)

	Annual			Fixed as a %
	Annual Fixed	Volumetric	Total	of Total Residential
Owen Sound	\$ 297	\$ 280	\$ 577	52%
Kingston	\$ 267	\$ 243	\$ 511	52%
Chatham-Kent	\$ 282	\$ 250	\$ 532	53%
Niagara Falls	\$ 237	\$ 202	\$ 439	54%
North Bay	\$ 329	\$ 272	\$ 601	55%
Meaford	\$ 488	\$ 398	\$ 886	55%
Haldimand	\$ 253	\$ 206	\$ 459	55%
Saugeen Shores	\$ 232	\$ 174	\$ 406	57%
Port Colborne	\$ 369	\$ 255	\$ 624	59%
Tillsonburg	\$ 262	\$ 173	\$ 435	60%
Middlesex Centre	\$ 489	\$ 295	\$ 784	62%
Windsor	\$ 293	\$ 174	\$ 467	63%
Kenora	\$ 506	\$ 286	\$ 792	64%
Collingwood	\$ 270	\$ 133	\$ 403	67%
Ingersoll	\$ 356	\$ 173	\$ 529	67%
Brockville	\$ 237	\$ 112	\$ 350	68%
Kincardine	\$ 382	\$ 178	\$ 560	68%
Sault Ste. Marie	\$ 330	\$ 150	\$ 481	69%
Brant	\$ 575	\$ 260	\$ 835	69%
Strathroy-Caradoc	\$ 352	\$ 116	\$ 468	75%
Grey Highlands	\$ 576	\$ 128	\$ 704	82%
Sarnia	\$ 407	\$ 58	\$ 465	87%
Parry Sound	\$ 440	\$ 55	\$ 495	89%
Cornwall	\$ 327	\$ -	\$ 327	100%
Elliot Lake	\$ 328	\$ -	\$ 328	100%
Espanola	\$ 599	\$ -	\$ 599	100%
Greenstone	\$ 846	\$ -	\$ 846	100%
North Stormont	\$ 448	\$ -	\$ 448	100%
Tay	\$ 833	\$ -	\$ 833	100%
Timmins	\$ 418	\$ -	\$ 418	100%
Tiny	\$ 793	\$ -	\$ 793	100%
Wellington North	\$ 548	\$ -	\$ 548	100%
Average	\$ 236	\$ 289	\$ 525	43%
Median	\$ 222	\$ 282	\$ 490	42%

Wastewater Fixed Costs

	Annual Fixed	Annual Volumetric	Total	Fixed as a % of Total Residential
Aurora	\$ -	\$ 544	\$ 544	0%
Brampton	\$ -	\$ 174	\$ 174	0%
Brantford	\$ -	\$ 380	\$ 380	0%
Caledon	\$ -	\$ 174	\$ 174	0%
Kitchener	\$ -	\$ 566	\$ 566	0%
Markham	\$ -	\$ 414	\$ 414	0%
Mississauga	\$ -	\$ 174	\$ 174	0%
Ottawa	\$ -	\$ 469	\$ 469	0%
Richmond Hill	\$ -	\$ 441	\$ 441	0%
St. Thomas	\$ -	\$ 382	\$ 382	0%
Tiny	\$ -	\$ -	\$ -	0%
Toronto	\$ -	\$ 380	\$ 380	0%
Vaughan	\$ -	\$ 454	\$ 454	0%
Waterloo	\$ -	\$ 474	\$ 474	0%
Whitchurch-Stouffville	\$ -	\$ 499	\$ 499	0%
Georgina	\$ 35	\$ 512	\$ 546	6%
Lincoln	\$ 50	\$ 498	\$ 548	9%
Stratford	\$ 48	\$ 419	\$ 467	10%
Bracebridge	\$ 84	\$ 524	\$ 607	14%
Gravenhurst	\$ 84	\$ 524	\$ 607	14%
Huntsville	\$ 84	\$ 524	\$ 607	14%
Cambridge	\$ 82	\$ 443	\$ 525	16%
North Dumfries	\$ 84	\$ 426	\$ 510	16%
Wellesley	\$ 84	\$ 426	\$ 510	16%
Wilmot	\$ 96	\$ 469	\$ 565	17%
Guelph-Eramosa	\$ 125	\$ 588	\$ 713	18%
Bancroft	\$ 251	\$ 1,138	\$ 1,389	18%
Brock	\$ 83	\$ 352	\$ 435	19%
Clarington	\$ 83	\$ 352	\$ 435	19%
Oshawa	\$ 83	\$ 352	\$ 435	19%
Pickering	\$ 83	\$ 352	\$ 435	19%
Whitby	\$ 83	\$ 352	\$ 435	19%
St. Catharines	\$ 96	\$ 378	\$ 474	20%
Orangeville	\$ 103	\$ 398	\$ 501	21%

Wastewater Fixed Costs (cont'd)

	Annual Fixed	Annual Volumetric	Total	Fixed as a % of Total Residential
Orillia	\$ 96	\$ 354	\$ 450	21%
Centre Wellington	\$ 137	\$ 488	\$ 625	22%
Woolwich	\$ 156	\$ 538	\$ 694	22%
Lambton Shores	\$ 172	\$ 552	\$ 724	24%
Guelph	\$ 115	\$ 368	\$ 483	24%
Welland	\$ 185	\$ 516	\$ 701	26%
Penetanguishene	\$ 160	\$ 442	\$ 602	27%
Windsor	\$ 190	\$ 496	\$ 686	28%
Minto	\$ 240	\$ 574	\$ 814	29%
Mapleton	\$ 222	\$ 524	\$ 746	30%
Midland	\$ 145	\$ 322	\$ 467	31%
Central Elgin	\$ 252	\$ 528	\$ 780	32%
Newmarket	\$ 207	\$ 413	\$ 620	33%
Hamilton	\$ 130	\$ 225	\$ 355	37%
East Gwillimbury	\$ 260	\$ 438	\$ 698	37%
London	\$ 156	\$ 236	\$ 392	40%
Barrie	\$ 209	\$ 314	\$ 522	40%
Innisfil	\$ 204	\$ 288	\$ 492	41%
Burlington	\$ 178	\$ 243	\$ 421	42%
Halton Hills	\$ 178	\$ 243	\$ 421	42%
Milton	\$ 178	\$ 243	\$ 421	42%
Oakville	\$ 178	\$ 243	\$ 421	42%
Thorold	\$ 226	\$ 307	\$ 533	42%
Greater Sudbury	\$ 269	\$ 361	\$ 630	43%
King	\$ 279	\$ 368	\$ 647	43%
Prince Edward County	\$ 494	\$ 620	\$ 1,114	44%
Belleville	\$ 216	\$ 270	\$ 486	44%
Saugeen Shores	\$ 261	\$ 316	\$ 577	45%
Thunder Bay	\$ 248	\$ 297	\$ 545	45%
Brockton	\$ 225	\$ 264	\$ 489	46%
Brant	\$ 243	\$ 282	\$ 525	46%
Springwater	\$ 374	\$ 421	\$ 795	47%
Tillsonburg	\$ 209	\$ 235	\$ 444	47%
Pelham	\$ 163	\$ 182	\$ 345	47%
St. Marys	\$ 234	\$ 260	\$ 494	47%
Peterborough	\$ 237	\$ 257	\$ 494	48%

Wastewater Fixed Costs (cont'd)

	Annual Fixed	Annual Volumetric	Total	Fixed as a % of Total Residential
Norfolk	\$ 303	\$ 329	\$ 633	48%
North Perth	\$ 251	\$ 269	\$ 520	48%
Niagara Falls	\$ 236	\$ 241	\$ 477	49%
Haldimand	\$ 290	\$ 294	\$ 584	50%
West Lincoln	\$ 330	\$ 330	\$ 660	50%
Owen Sound	\$ 348	\$ 327	\$ 675	52%
North Bay	\$ 241	\$ 221	\$ 462	52%
Meaford	\$ 412	\$ 372	\$ 784	53%
Chatham-Kent	\$ 294	\$ 230	\$ 524	56%
Niagara-on-the-Lake	\$ 316	\$ 216	\$ 532	59%
Middlesex Centre	\$ 559	\$ 381	\$ 940	60%
Fort Erie	\$ 493	\$ 320	\$ 813	61%
Parry Sound	\$ 539	\$ 334	\$ 872	62%
Kingston	\$ 367	\$ 227	\$ 594	62%
Quinte West	\$ 420	\$ 240	\$ 660	64%
Kenora	\$ 506	\$ 286	\$ 792	64%
Port Colborne	\$ 472	\$ 259	\$ 731	65%
Ingersoll	\$ 454	\$ 235	\$ 689	66%
Brockville	\$ 281	\$ 133	\$ 414	68%
Sault Ste. Marie	\$ 205	\$ 93	\$ 298	69%
Strathroy-Caradoc	\$ 315	\$ 104	\$ 419	75%
Collingwood	\$ 618	\$ 155	\$ 773	80%
Sarnia	\$ 474	\$ 68	\$ 541	87%
Grey Highlands	\$ 434	\$ 58	\$ 492	88%
Cornwall	\$ 426	\$ -	\$ 426	100%
Elliot Lake	\$ 328	\$ -	\$ 328	100%
Espanola	\$ 599	\$ -	\$ 599	100%
Greenstone	\$ 779	\$ -	\$ 779	100%
Kincardine	\$ 406	\$ -	\$ 406	100%
North Middlesex	\$ 600	\$ -	\$ 600	100%
North Stormont	\$ 459	\$ -	\$ 459	100%
Tay	\$ 841	\$ -	\$ 841	100%
Timmins	\$ 458	\$ -	\$ 458	100%
Wellington North	\$ 674	\$ -	\$ 674	100%
Average	\$ 231	\$ 320	\$ 552	40%
Median	\$ 208	\$ 328	\$ 523	42%

Frequency of Billing

The following table provides a summary of the billing cycles for residential and non-residential customers.

	Residential	ICI		Residential	ICI
Aurora	Quarterly	Bi-Monthly	Huntsville	Bi-Monthly	Bi-Monthly
Bancroft	Monthly	Monthly	Ingersoll	Monthly	Monthly
Barrie	Bi-Monthly	Monthly	Innisfil	Monthly	Monthly
Belleville	Quarterly	Quarterly	Kenora	Bi-Monthly	Bi-Monthly
Bracebridge	Bi-Monthly	Bi-Monthly	Kincardine	Every 4 months	Bi-Monthly
Brampton	Quarterly	Monthly	King	Quarterly	Monthly
Brant	Monthly	Monthly	Kingston	Monthly	Monthly
Brantford	Bi-Monthly	Bi-Monthly	Kitchener	Monthly	Monthly
Brock	Quarterly	Bi-Monthly	Lambton Shores	Quarterly	Quarterly
Brockton	Monthly	Monthly	Lincoln	Quarterly	Quarterly
Brockville	Quarterly	Monthly	London	Monthly	Monthly
Burlington	Bi-Monthly	Monthly	Mapleton	Bi-Monthly	Bi-Monthly
Caledon	Quarterly	Monthly	Markham	Bi-Monthly	Monthly
Cambridge	Bi-Monthly	Bi-Monthly	Meaford	Monthly	Monthly
Central Elgin	Monthly	Monthly	Middlesex Centre	Monthly	Monthly
Centre Wellington	Monthly	Monthly	Midland	Quarterly	Quarterly
Chatham-Kent	Monthly	Monthly	Milton	Bi-Monthly	Monthly
Clarington	Quarterly	Bi-Monthly	Minto	Monthly	Monthly
Collingwood	Monthly	Monthly	Mississauga	Quarterly	Monthly
Cornwall	Twice Yearly	Twice Yearly	Newmarket	Monthly	Monthly
East Gwillimbury	Quarterly	Quarterly	Niagara Falls	Bi-Monthly	Monthly
Elliot Lake	Quarterly	Quarterly	Niagara-on-the-Lake	Monthly	Monthly
Erin	Quarterly	Quarterly	Norfolk	Monthly	Monthly
Espanola	Monthly	Monthly	North Bay	Monthly	Monthly
Fort Erie	Monthly	Monthly	North Dumfries	Bi-Monthly	Bi-Monthly
Georgina	Quarterly	Quarterly	North Middlesex	Quarterly	Quarterly
Gravenhurst	Bi-Monthly	Bi-Monthly	North Perth	Bi-Monthly	Bi-Monthly
Greater Sudbury	Monthly	Monthly	North Stormont	Quarterly	Quarterly
Greenstone	Quarterly	Quarterly	Oakville	Bi-Monthly	Monthly
Grey Highlands	Bi-Monthly	Monthly	Orangeville	Monthly	Monthly
Grimsby	Every 4 months	Every 4 months	Orillia	Quarterly	Bi-Monthly
Guelph	Monthly	Monthly	Oshawa	Quarterly	Bi-Monthly
Guelph-Eramosa	Bi-Monthly	Bi-Monthly	Ottawa	Bi-Monthly	Monthly
Haldimand	Monthly	Monthly	Owen Sound	Monthly	Monthly
Halton Hills	Bi-Monthly	Monthly	Parry Sound	Quarterly	Quarterly
Hamilton	Monthly	Monthly	Pelham	Bi-Monthly	Bi-Monthly

Frequency of Billing (cont'd)

	Residential	ICI
Penetanguishene	Quarterly	Monthly
Peterborough	Monthly	Monthly
Pickering	Quarterly	Bi-Monthly
Port Colborne	Quarterly	Monthly
Prince Edward County	Bi-Monthly	Monthly
Puslinch	N/A	N/A
Quinte West	Bi-Monthly	Monthly
Richmond Hill	Quarterly	Bi-Monthly
Sarnia	Bi-Monthly	Monthly
Saugeen Shores	Bi-Monthly	Bi-Monthly
Sault Ste. Marie	Monthly	Monthly
Springwater	Monthly	Monthly
St. Catharines	Quarterly	Quarterly
St. Marys	Bi-Monthly	Bi-Monthly
St. Thomas	Monthly	Monthly
Stratford	Monthly	Monthly
Strathroy-Caradoc	Monthly	Monthly
Tay	Quarterly	Quarterly
Thorold	Quarterly	Quarterly
Thunder Bay	Quarterly	Quarterly
Tillsonburg	Monthly	Monthly
Timmins	Quarterly	Quarterly
Tiny	Quarterly	Quarterly
Toronto	Every 4 months	Monthly
Vaughan	Bi-Monthly	Monthly
Wainfleet	N/A	N/A
Waterloo	Bi-Monthly	Monthly
Welland	Quarterly	Monthly
Wellesley	Bi-Monthly	Bi-Monthly
Wellington North	Monthly	Monthly
West Lincoln	Quarterly	Quarterly
Whitby	Quarterly	Bi-Monthly
Whitchurch-Stouffville	Quarterly	Quarterly
Wilmot	Bi-Monthly	Bi-Monthly
Windsor	Monthly	Monthly
Woolwich	Bi-Monthly	Bi-Monthly

The following table summarizes the whole survey:

	Residential	ICI
Monthly	36	59
Bi-Monthly	30	25
Quarterly	36	20
Every 4 months	3	1
Twice Yearly	1	1
Total	106	106

Volumetric Rate Structure

There are a number of different rate structures used by municipalities. The following summarizes the most common types of rate structures:

- Uniform Rate Structure (U in the table in the next several pages)—The most common rate structure is the uniform rate for water and wastewater services. A uniform rate structure means that the price per unit remains constant despite consumption and despite the class of user. The cost is calculated by dividing the total cost of the service by the total volume used by customers.
- Declining (Regressive) Block Rate Structure (D in the table in the next several pages) —In a declining block rate structure, the unit price of water decreases as the volume consumed increases. This structure charges low volume users the highest rate, which is often residential consumers. Declining rate structures are the second most common type of rate structure.
- Inclining (Progressive) Rate Structure (I in the table in the next several pages) —The main objective of an increasing block structure is to encourage conservation. The rates in an inclining (progressive) rate structure increase as consumption increases by establishing thresholds or blocks at which the rate would change. For inclining block rate structures, the block (quantity) shift points are generally based upon the unique demand characteristics of each user class and are focused on user demand points to enhance water usage awareness. Customer awareness, combined with price incentives, are critical elements in modifying consumption behavior.
- Humpback Rate Structure (H in the table in the next several pages) —A humpback rate structure uses a combination of increasing and decreasing block rates: rates first increase, then decrease in steps as consumption increases. This approach targets high volume users, and then provides lower cost for very high volume users.

The next several pages summarize the type of rate structure employed in each municipality. Four columns have been included as some municipalities employ a different type of rate structure for Residential and Non-Residential properties and also for water and wastewater services. The following table summarizes the results:

Municipality	Water Residential	Water Non-Res.	WW Residential	WW Non-Res.
Uniform	69%	73%	71%	74%
Declining	11%	14%	12%	15%
Inclining	7%	4%	5%	3%
Humpback	7%	7%	7%	7%
Flat	7%	3%	6%	2%
Total	100%	100%	100%	100%

Comparison of Type of Rate Structure

Municipality	Water Residential	Water Non-Res.	WW Residential	WW Non-Res.
Aurora	U	U	U	U
Bancroft	U	U	U	U
Barrie	I	I	I	I
Belleville	D	D	D	D
Bracebridge	U	U	U	U
Brampton	U	U	U	U
Brant	U	U	U	U
Brantford	U	U	U	U
Brock	D	D	D	D
Brockton	D	D	D	D
Brockville	U	D	U	D
Burlington	U	U	U	U
Caledon	U	U	U	U
Cambridge	U	U	U	U
Central Elgin	U	U	U	U
Centre Wellington	U	U	U	U
Chatham-Kent	D	D	D	D
Clarington	D	D	D	D
Collingwood	U	U	U	U
Cornwall	F	U	F	U
East Gwillimbury	I	I	U	U
Elliot Lake	H	H	H	H
Erin	U	U	N/A	N/A
Espanola	F	F	F	F
Fort Erie	U	U	U	U
Georgina	U	U	U	U
Gravenhurst	U	U	U	U
Greater Sudbury	U	U	U	U
Greenstone	F	U	F	U
Grey Highlands	U	U	U	U
Grimsby	U	U	N/A	N/A
Guelph	U	U	U	U
Guelph-Eramosa	U	U	U	U
Haldimand	U	U	U	U
Halton Hills	U	U	U	U
Hamilton	I	U	I	U

Comparison of Type of Rate Structure Cont'd

Municipality	Water Residential	Water Non-Res.	WW Residential	WW Non-Res.
Huntsville	U	U	U	U
Ingersoll	H	H	H	H
Innisfil	U	U	U	U
Kenora	U	U	U	U
Kincardine	U	U	U	U
King	I	I	I	I
Kingston	I	U	U	U
Kitchener	U	U	U	U
Lambton Shores	U	U	U	U
Lincoln	U	U	U	U
London	H	H	H	H
Mapleton	D	D	D	D
Markham	U	U	U	U
Meaford	U	U	U	U
Middlesex Centre	U	U	U	U
Midland	U	U	U	U
Milton	U	U	U	U
Minto	D	D	D	D
Mississauga	U	U	U	U
Newmarket	U	U	U	U
Niagara Falls	U	U	U	U
Niagara-on-the-Lake	U	U	U	U
Norfolk	U	U	U	U
North Bay	U	U	U	U
North Dumfries	U	U	U	U
North Middlesex	U	U	U	U
North Perth	U	D	U	D
North Stormont	F	F	F	F
Oakville	U	U	U	U
Orangeville	U	U	U	U
Orillia	U	U	U	U
Oshawa	D	D	D	D
Ottawa	U	U	U	U
Owen Sound	I	I	I	I
Parry Sound	H	H	H	H
Pelham	U	U	U	U

Comparison of Type of Rate Structure Cont'd

Municipality	Water Residential	Water Non-Res.	WW Residential	WW Non-Res.
Penetanguishene	U	U	U	U
Peterborough	H	H	H	H
Pickering	D	D	D	D
Port Colborne	U	U	U	U
Prince Edward County	U	U	U	U
Puslinch	N/A	N/A	N/A	N/A
Quinte West	U	U	U	U
Richmond Hill	U	U	U	U
Sarnia	U	U	U	U
Saugeen Shores	U	U	U	U
Sault Ste. Marie	H	H	H	H
Springwater	I	U	I	U
St. Catharines	U	U	U	U
St. Marys	D	D	D	D
St. Thomas	U	U	U	U
Stratford	D	D	D	D
Strathroy-Caradoc	U	D	U	D
Tay	F	U	F	U
Thorold	U	U	U	U
Thunder Bay	U	U	U	U
Tillsonburg	H	H	H	H
Timmins	U	U	U	U
Tiny	F	F	N/A	N/A
Toronto	U	U	U	U
Vaughan	U	U	U	U
Wainfleet	N/A	N/A	N/A	N/A
Waterloo	U	U	U	U
Welland	U	U	U	U
Wellesley	U	U	U	U
Wellington North	F	U	F	U
West Lincoln	U	U	U	U
Whitby	D	D	D	D
Whitchurch-Stouffville	U	U	U	U
Wilmot	U	U	U	U
Windsor	U	U	U	U
Woolwich	U	U	U	U

Comparison of Water Costs (sorted alphabetically)

WATER	Residential	Commercial	Industrial	Industrial	Industrial
Volume	200 m³	10,000 m³	30,000 m³	100,000 m³	500,000 m³
Meter Size	5/8"	2"	3"	4"	6"
Aurora	\$ 402	\$ 20,100	\$ 60,300	\$ 201,000	\$ 1,005,000
Bancroft	\$ 701	\$ 28,825	N/A	N/A	N/A
Barrie	\$ 377	\$ 16,328	\$ 48,165	\$ 156,399	\$ 768,884
Belleville	\$ 717	\$ 16,926	\$ 44,796	\$ 141,897	\$ 563,692
Bracebridge	\$ 635	\$ 18,471	\$ 55,611	\$ 178,279	\$ 869,300
Brampton	\$ 290	\$ 14,490	\$ 43,470	\$ 144,900	\$ 724,500
Brant	\$ 835	\$ 17,600	\$ 46,360	N/A	N/A
Brantford	\$ 469	\$ 20,768	\$ 62,228	\$ 207,147	\$ 1,035,200
Brock	\$ 442	\$ 11,511	\$ 31,781	\$ 97,335	\$ 447,152
Brockville	\$ 350	\$ 12,738	\$ 27,920	\$ 79,273	\$ 266,605
Brockton	\$ 456	\$ 11,813	\$ 32,725	\$ 95,740	\$ 449,559
Burlington	\$ 421	\$ 14,238	\$ 40,198	\$ 128,012	\$ 624,562
Caledon	\$ 290	\$ 14,490	\$ 43,470	\$ 144,900	\$ 724,500
Cambridge	\$ 560	\$ 23,060	\$ 68,436	\$ 224,890	\$ 1,114,445
Central Elgin	\$ 829	\$ 31,111	\$ 92,911	\$ 309,211	\$ 1,545,211
Centre Wellington	\$ 591	\$ 23,489	\$ 69,630	\$ 230,865	\$ 1,151,767
Chatham-Kent	\$ 532	\$ 13,400	\$ 35,796	\$ 85,204	\$ 366,152
Clarington	\$ 442	\$ 11,511	\$ 31,781	\$ 97,335	\$ 447,152
Collingwood	\$ 403	\$ 7,430	\$ 21,147	\$ 68,423	\$ 336,090
Cornwall	\$ 327	\$ 4,700	\$ 14,100	\$ 47,000	\$ 235,000
East Gwillimbury	\$ 716	\$ 29,958	\$ 89,958	\$ 299,958	\$ 1,499,958
Elliot Lake	\$ 328	\$ 4,813	\$ 11,013	N/A	N/A
Erin	\$ 983	\$ 40,269	\$ 120,069	\$ 399,665	N/A
Espanola	\$ 599	N/A	N/A	N/A	N/A
Fort Erie	\$ 595	\$ 15,479	\$ 47,136	\$ 150,245	\$ 736,368
Georgina	\$ 503	\$ 23,457	\$ 70,301	\$ 234,255	\$ 1,171,135
Gravenhurst	\$ 635	\$ 18,471	\$ 55,611	\$ 178,279	\$ 869,300
Greater Sudbury	\$ 559	\$ 17,929	\$ 51,879	\$ 166,167	\$ 812,933
Greenstone	\$ 846	\$ 30,600	\$ 91,800	\$ 306,000	\$ 1,530,000
Grey Highlands	\$ 704	\$ 11,011	\$ 23,811	\$ 66,305	\$ 348,817
Grimsby	\$ 552	\$ 13,684	\$ 40,484	\$ 134,284	\$ 670,284
Guelph	\$ 438	\$ 17,916	\$ 53,116	\$ 174,614	\$ 864,900
Guelph-Eramosa	\$ 577	\$ 22,725	\$ 67,925	\$ 226,125	\$ 1,130,125
Haldimand	\$ 459	\$ 13,412	\$ 36,379	\$ 113,910	\$ 535,389
Halton Hills	\$ 421	\$ 14,238	\$ 40,198	\$ 128,012	\$ 624,562
Hamilton	\$ 332	\$ 15,879	\$ 46,658	\$ 152,060	\$ 751,120
Huntsville	\$ 635	\$ 18,471	\$ 55,611	\$ 178,279	\$ 869,300

Comparison of Water Costs (sorted alphabetically) Cont'd

WATER	Residential	Commercial	Industrial	Industrial	Industrial
Volume	200 m³	10,000 m³	30,000 m³	100,000 m³	500,000 m³
Meter Size	5/8"	2"	3"	4"	6"
Ingersoll	\$ 529	\$ 12,741	\$ 36,053	\$ 108,519	\$ 519,008
Innisfil	\$ 697	\$ 22,072	\$ 65,863	\$ 217,063	\$ 1,081,063
Kenora	\$ 792	\$ 15,767	\$ 48,464	\$ 150,082	\$ 725,623
Kincardine	\$ 560	\$ 11,264	\$ 31,109	\$ 96,348	\$ 459,696
King	\$ 525	\$ 34,593	\$ 104,743	\$ 346,943	\$ 1,730,943
Kingston	\$ 511	\$ 11,014	\$ 31,760	\$ 102,887	\$ 507,441
Kitchener	\$ 466	\$ 23,291	\$ 69,873	\$ 232,910	\$ 1,164,550
Lambton Shores	\$ 690	\$ 27,310	\$ 80,949	\$ 266,884	\$ 1,325,543
Lincoln	\$ 471	\$ 21,302	\$ 63,471	\$ 210,739	\$ 1,051,901
London	\$ 469	\$ 13,448	\$ 37,672	\$ 117,043	\$ 534,512
Mapleton	\$ 604	\$ 16,022	\$ 48,424	\$ 156,191	\$ 769,748
Markham	\$ 414	\$ 20,721	\$ 62,163	\$ 207,210	\$ 1,036,050
Meaford	\$ 886	\$ 20,388	\$ 60,188	\$ 199,488	\$ 995,488
Middlesex Centre	\$ 784	\$ 30,071	N/A	N/A	N/A
Midland	\$ 397	\$ 14,719	\$ 43,265	\$ 140,821	\$ 690,095
Milton	\$ 421	\$ 14,238	\$ 40,198	\$ 128,012	\$ 624,562
Minto	\$ 650	\$ 16,422	\$ 42,852	\$ 79,022	N/A
Mississauga	\$ 290	\$ 14,490	\$ 43,470	\$ 144,900	\$ 724,500
Newmarket	\$ 538	\$ 18,650	\$ 55,134	\$ 181,544	\$ 898,744
Niagara Falls	\$ 439	\$ 11,530	\$ 33,170	\$ 106,307	\$ 515,440
Niagara-on-the-Lake	\$ 566	\$ 14,826	\$ 45,134	\$ 143,970	\$ 705,850
Norfolk	\$ 534	\$ 15,737	\$ 43,911	\$ 143,536	\$ 704,749
North Bay	\$ 601	\$ 16,329	\$ 46,259	\$ 144,517	\$ 697,033
North Dumfries	\$ 664	\$ 27,908	\$ 83,508	\$ 278,108	\$ 1,390,108
North Middlesex	\$ 563	\$ 18,007	\$ 53,607	\$ 178,207	\$ 890,207
North Perth	\$ 480	\$ 8,860	\$ 22,600	\$ 68,730	N/A
North Stormont	\$ 448	N/A	N/A	N/A	N/A
Oakville	\$ 421	\$ 14,238	\$ 40,198	\$ 128,012	\$ 624,562
Orangeville	\$ 537	\$ 22,009	\$ 65,460	\$ 217,514	\$ 1,085,514
Orillia	\$ 390	\$ 15,153	\$ 45,820	\$ 149,189	\$ 738,283
Oshawa	\$ 442	\$ 11,511	\$ 31,781	\$ 97,335	\$ 447,152
Ottawa	\$ 437	\$ 20,044	\$ 59,747	\$ 197,357	\$ 981,129
Owen Sound	\$ 577	\$ 16,824	\$ 49,121	\$ 160,236	\$ 790,111
Parry Sound	\$ 495	\$ 22,616	\$ 60,464	\$ 189,992	N/A
Pelham	\$ 403	\$ 13,826	\$ 41,202	\$ 135,046	\$ 668,341
Penetanguishene	\$ 408	\$ 15,314	\$ 46,193	\$ 151,518	\$ 752,276
Peterborough	\$ 520	\$ 9,325	\$ 25,025	\$ 69,735	\$ 277,099

Comparison of Water Costs (sorted alphabetically) Cont'd

WATER	Residential	Commercial	Industrial	Industrial	Industrial
Volume	200 m³	10,000 m³	30,000 m³	100,000 m³	500,000 m³
Meter Size	5/8"	2"	3"	4"	6"
Pickering	\$ 442	\$ 11,511	\$ 31,781	\$ 97,335	\$ 447,152
Port Colborne	\$ 624	\$ 13,811	\$ 42,283	\$ 132,571	\$ 644,756
Prince Edward County	\$ 808	\$ 24,558	\$ 71,564	\$ 232,922	\$ 1,147,031
Puslinch	N/A	N/A	N/A	N/A	N/A
Quinte West	\$ 486	\$ 13,144	\$ 38,287	\$ 124,195	\$ 607,746
Richmond Hill	\$ 441	\$ 22,058	\$ 66,173	\$ 220,575	\$ 1,102,875
Sarnia	\$ 465	\$ 7,040	\$ 16,681	\$ 41,535	\$ 171,407
Saugeen Shores	\$ 406	\$ 9,443	\$ 27,215	\$ 88,486	\$ 437,230
Sault Ste. Marie	\$ 481	\$ 16,493	\$ 45,817	\$ 147,618	\$ 727,857
Springwater	\$ 562	\$ 30,844	\$ 93,104	\$ 311,014	\$ 1,556,214
St. Catharines	\$ 401	\$ 12,923	\$ 39,506	\$ 125,929	\$ 616,361
St. Marys	\$ 486	\$ 16,931	\$ 39,331	\$ 117,731	\$ 565,731
St. Thomas	\$ 548	\$ 18,192	\$ 53,108	\$ 174,688	\$ 862,368
Stratford	\$ 305	\$ 10,421	\$ 30,893	\$ 102,377	\$ 510,629
Strathroy-Caradoc	\$ 468	\$ 17,747	\$ 49,845	\$ 110,112	\$ 446,393
Tay	\$ 833	\$ 30,900	\$ 92,700	\$ 309,000	\$ 1,545,000
Thorold	\$ 468	\$ 13,668	\$ 40,608	\$ 134,898	\$ 673,698
Thunder Bay	\$ 606	\$ 13,214	\$ 35,830	\$ 110,053	\$ 525,487
Tillsonburg	\$ 435	\$ 12,469	\$ 35,021	\$ 107,207	\$ 517,040
Timmins	\$ 418	\$ 14,364	\$ 43,092	\$ 143,640	\$ 718,200
Tiny	\$ 793	N/A	N/A	N/A	N/A
Toronto	\$ 380	\$ 16,165	\$ 42,788	\$ 135,968	\$ 668,428
Vaughan	\$ 377	\$ 18,858	\$ 56,574	\$ 188,580	\$ 942,900
Wainfleet	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 396	\$ 18,074	\$ 54,063	\$ 179,797	\$ 896,169
Welland	\$ 509	\$ 19,279	\$ 58,136	\$ 190,828	\$ 947,742
Wellesley	\$ 664	\$ 27,908	\$ 83,508	\$ 278,108	\$ 1,390,108
Wellington North	\$ 548	\$ 20,304	\$ 60,504	\$ 201,204	\$ 1,005,204
West Lincoln	\$ 399	\$ 13,946	\$ 40,692	\$ 131,581	\$ 647,161
Whitby	\$ 442	\$ 11,511	\$ 31,781	\$ 97,335	\$ 447,152
Whitchurch-Stouffville	\$ 382	\$ 19,093	\$ 57,279	\$ 190,930	\$ 954,650
Wilmot	\$ 495	\$ 20,147	\$ 60,167	\$ 199,886	\$ 997,860
Windsor	\$ 467	\$ 10,744	\$ 29,773	\$ 93,505	\$ 446,878
Woolwich	\$ 500	\$ 17,956	\$ 52,356	\$ 175,030	\$ 865,310
Average	\$ 525	\$ 17,453	\$ 50,021	\$ 162,490	\$ 791,884
Median	\$ 490	\$ 16,328	\$ 46,193	\$ 147,618	\$ 725,623
Min	\$ 290	\$ 4,700	\$ 11,013	\$ 41,535	\$ 171,407
Max	\$ 983	\$ 40,269	\$ 120,069	\$ 399,665	\$ 1,730,943

Comparison of Wastewater Costs (sorted alphabetically)

WASTEWATER	Residential	Commercial	Industrial	Industrial	Industrial
Volume	200 m³	10,000 m³	30,000 m³	100,000 m³	500,000 m³
Meter Size	5/8"	2"	3"	4"	6"
Aurora	\$ 544	\$ 27,200	\$ 81,600	\$ 272,000	\$ 1,360,000
Bancroft	\$ 1,389	\$ 57,702	N/A	N/A	N/A
Barrie	\$ 522	\$ 22,476	\$ 66,323	\$ 215,457	\$ 1,059,518
Belleville	\$ 486	\$ 12,490	\$ 33,256	\$ 105,741	\$ 392,954
Bracebridge	\$ 607	\$ 26,537	\$ 79,733	\$ 263,315	\$ 1,308,850
Brampton	\$ 174	\$ 10,210	\$ 30,630	\$ 102,100	\$ 510,500
Brant	\$ 525	\$ 16,046	\$ 46,434	N/A	N/A
Brantford	\$ 380	\$ 19,000	\$ 57,000	\$ 190,000	\$ 950,000
Brock	\$ 435	\$ 15,687	\$ 46,667	\$ 143,735	\$ 664,535
Brockville	\$ 414	\$ 13,121	\$ 28,757	\$ 81,651	\$ 274,603
Brockton	\$ 489	\$ 12,187	\$ 34,016	\$ 99,992	\$ 470,018
Burlington	\$ 421	\$ 14,238	\$ 40,198	\$ 128,012	\$ 624,562
Caledon	\$ 174	\$ 10,210	\$ 30,630	\$ 102,100	\$ 510,500
Cambridge	\$ 525	\$ 22,809	\$ 67,893	\$ 223,979	\$ 1,112,693
Central Elgin	\$ 780	\$ 26,652	\$ 79,452	\$ 264,252	\$ 1,320,252
Centre Wellington	\$ 625	\$ 24,911	\$ 73,858	\$ 244,903	\$ 1,221,846
Chatham-Kent	\$ 524	\$ 12,160	\$ 32,269	\$ 77,297	\$ 333,729
Clarington	\$ 435	\$ 15,687	\$ 46,667	\$ 143,735	\$ 664,535
Collingwood	\$ 773	\$ 9,470	\$ 25,815	\$ 81,314	\$ 392,891
Cornwall	\$ 426	\$ 6,125	\$ 18,375	\$ 61,250	\$ 306,252
East Gwillimbury	\$ 698	\$ 22,160	\$ 65,960	\$ 219,260	\$ 1,095,260
Elliot Lake	\$ 328	\$ 4,813	\$ 11,013	N/A	N/A
Erin	N/A	N/A	N/A	N/A	N/A
Espanola	\$ 599	N/A	N/A	N/A	N/A
Fort Erie	\$ 813	\$ 17,429	\$ 53,420	\$ 166,898	\$ 810,347
Georgina	\$ 546	\$ 25,613	\$ 76,769	\$ 255,815	\$ 1,278,935
Gravenhurst	\$ 607	\$ 26,537	\$ 79,733	\$ 263,315	\$ 1,308,850
Greater Sudbury	\$ 630	\$ 20,206	\$ 58,467	\$ 187,270	\$ 916,176
Greenstone	\$ 779	\$ 29,988	\$ 89,964	\$ 299,880	\$ 1,499,400
Grey Highlands	\$ 492	\$ 6,375	\$ 12,175	\$ 39,861	\$ 166,721
Grimsby	N/A	N/A	N/A	N/A	N/A
Guelph	\$ 483	\$ 19,512	\$ 57,457	\$ 188,039	\$ 927,589
Guelph-Eramosa	\$ 713	\$ 29,580	\$ 88,380	\$ 294,180	\$ 1,470,180
Haldimand	\$ 584	\$ 18,261	\$ 50,370	\$ 159,482	\$ 758,313
Halton Hills	\$ 421	\$ 14,238	\$ 40,198	\$ 128,012	\$ 624,562
Hamilton	\$ 355	\$ 17,137	\$ 50,374	\$ 164,240	\$ 811,480
Huntsville	\$ 607	\$ 26,537	\$ 79,733	\$ 263,315	\$ 1,308,850

Comparison of Wastewater Costs (sorted alphabetically) Cont'd

WASTEWATER	Residential	Commercial	Industrial	Industrial	Industrial
Volume	200 m³	10,000 m³	30,000 m³	100,000 m³	500,000 m³
Meter Size	5/8"	2"	3"	4"	6"
Ingersoll	\$ 689	\$ 13,628	\$ 40,920	\$ 124,883	\$ 600,063
Innisfil	\$ 492	\$ 14,808	\$ 44,303	\$ 145,103	\$ 721,103
Kenora	\$ 792	\$ 15,767	\$ 48,464	\$ 150,082	\$ 725,623
Kincardine	\$ 406	\$ 7,120	\$ 21,360	\$ 71,200	\$ 356,000
King	\$ 647	\$ 19,210	\$ 56,800	\$ 185,600	\$ 921,600
Kingston	\$ 594	\$ 13,566	\$ 38,552	\$ 122,976	\$ 599,714
Kitchener	\$ 566	\$ 28,276	\$ 84,828	\$ 282,760	\$ 1,413,800
Lambton Shores	\$ 724	\$ 29,256	\$ 84,705	\$ 279,183	\$ 1,385,249
Lincoln	\$ 548	\$ 25,179	\$ 75,107	\$ 249,534	\$ 1,245,892
London	\$ 392	\$ 11,775	\$ 33,229	\$ 103,666	\$ 473,897
Mapleton	\$ 746	\$ 21,653	\$ 65,255	\$ 212,222	\$ 1,049,779
Markham	\$ 414	\$ 20,721	\$ 62,163	\$ 207,210	\$ 1,036,050
Meaford	\$ 784	\$ 26,912	\$ 79,912	\$ 265,412	\$ 1,325,412
Middlesex Centre	\$ 940	\$ 38,119	N/A	N/A	N/A
Midland	\$ 467	\$ 17,306	\$ 50,861	\$ 165,520	\$ 811,027
Milton	\$ 421	\$ 14,238	\$ 40,198	\$ 128,012	\$ 624,562
Minto	\$ 814	\$ 22,612	\$ 58,842	\$ 100,512	N/A
Mississauga	\$ 174	\$ 10,210	\$ 30,630	\$ 102,100	\$ 510,500
Newmarket	\$ 620	\$ 21,478	\$ 63,498	\$ 209,080	\$ 1,035,080
Niagara Falls	\$ 477	\$ 13,466	\$ 38,982	\$ 125,693	\$ 612,413
Niagara-on-the-Lake	\$ 532	\$ 11,726	\$ 35,942	\$ 112,650	\$ 547,780
Norfolk	\$ 633	\$ 18,597	\$ 51,863	\$ 169,503	\$ 832,127
North Bay	\$ 462	\$ 13,060	\$ 37,181	\$ 116,847	\$ 565,520
North Dumfries	\$ 510	\$ 21,384	\$ 63,984	\$ 213,084	\$ 1,065,084
North Middlesex	\$ 600	\$ 19,120	\$ 57,120	\$ 190,120	\$ 950,120
North Perth	\$ 520	\$ 12,099	\$ 31,131	\$ 96,021	N/A
North Stormont	\$ 459	N/A	N/A	N/A	N/A
Oakville	\$ 421	\$ 14,238	\$ 40,198	\$ 128,012	\$ 624,562
Orangeville	\$ 501	\$ 20,209	\$ 60,060	\$ 199,514	\$ 995,514
Orillia	\$ 450	\$ 18,153	\$ 54,820	\$ 179,189	\$ 888,283
Oshawa	\$ 435	\$ 15,687	\$ 46,667	\$ 143,735	\$ 664,535
Ottawa	\$ 469	\$ 23,436	\$ 70,308	\$ 234,360	\$ 1,171,800
Owen Sound	\$ 675	\$ 19,684	\$ 57,472	\$ 187,477	\$ 924,430
Parry Sound	\$ 872	\$ 32,472	\$ 86,251	\$ 271,575	N/A
Pelham	\$ 345	\$ 9,770	\$ 28,985	\$ 93,904	\$ 461,376
Penetanguishene	\$ 602	\$ 22,573	\$ 68,088	\$ 223,337	\$ 1,108,856
Peterborough	\$ 494	\$ 8,859	\$ 23,774	\$ 66,249	\$ 263,244

Comparison of Wastewater Costs (sorted alphabetically)

WASTEWATER Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Pickering	\$ 435	\$ 15,687	\$ 46,667	\$ 143,735	\$ 664,535
Port Colborne	\$ 731	\$ 14,319	\$ 44,042	\$ 136,108	\$ 657,412
Prince Edward County	\$ 1,114	\$ 33,471	\$ 97,448	\$ 316,919	\$ 1,559,885
Puslinch	N/A	N/A	N/A	N/A	N/A
Quinte West	\$ 660	\$ 13,680	\$ 39,360	\$ 125,460	\$ 610,500
Richmond Hill	\$ 441	\$ 22,058	\$ 66,173	\$ 220,575	\$ 1,102,875
Sarnia	\$ 541	\$ 8,198	\$ 19,424	\$ 48,363	\$ 199,587
Saugeen Shores	\$ 577	\$ 16,635	\$ 48,652	\$ 159,670	\$ 792,504
Sault Ste. Marie	\$ 298	\$ 13,524	\$ 37,570	\$ 121,047	\$ 596,843
Springwater	\$ 795	\$ 21,498	\$ 63,558	\$ 210,768	\$ 1,051,968
St. Catharines	\$ 474	\$ 19,321	\$ 58,414	\$ 191,171	\$ 947,683
St. Marys	\$ 494	\$ 15,725	\$ 41,725	\$ 132,725	\$ 652,725
St. Thomas	\$ 382	\$ 6,300	\$ 47,100	\$ 157,000	\$ 785,000
Stratford	\$ 467	\$ 16,740	\$ 49,952	\$ 166,191	\$ 830,415
Strathroy-Caradoc	\$ 419	\$ 15,528	\$ 44,237	\$ 97,207	\$ 395,932
Tay	\$ 841	\$ 31,100	\$ 93,300	\$ 311,000	\$ 1,555,000
Thorold	\$ 533	\$ 15,586	\$ 46,306	\$ 153,826	\$ 768,226
Thunder Bay	\$ 545	\$ 11,893	\$ 32,247	\$ 99,048	\$ 472,938
Tillsonburg	\$ 444	\$ 12,752	\$ 38,293	\$ 122,235	\$ 599,734
Timmins	\$ 458	\$ 15,732	\$ 47,195	\$ 157,315	\$ 786,572
Tiny	N/A	N/A	N/A	N/A	N/A
Toronto	\$ 380	\$ 16,165	\$ 42,788	\$ 135,968	\$ 668,428
Vaughan	\$ 454	\$ 22,709	\$ 68,127	\$ 227,090	\$ 1,135,450
Wainfleet	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 474	\$ 23,700	\$ 71,100	\$ 237,000	\$ 1,185,000
Welland	\$ 701	\$ 26,329	\$ 79,415	\$ 260,515	\$ 1,293,492
Wellesley	\$ 510	\$ 21,384	\$ 63,984	\$ 213,084	\$ 1,065,084
Wellington North	\$ 674	\$ 24,700	\$ 74,100	\$ 247,000	\$ 1,235,000
West Lincoln	\$ 660	\$ 19,142	\$ 54,783	\$ 173,255	\$ 841,510
Whitby	\$ 435	\$ 15,687	\$ 46,667	\$ 143,735	\$ 664,535
Whitchurch-Stouffville	\$ 499	\$ 24,965	\$ 74,895	\$ 249,650	\$ 1,248,250
Wilmot	\$ 565	\$ 23,656	\$ 70,694	\$ 234,976	\$ 1,173,310
Windsor	\$ 686	\$ 12,281	\$ 32,296	\$ 97,034	\$ 446,974
Woolwich	\$ 694	\$ 27,656	\$ 81,456	\$ 272,030	\$ 1,350,310
Average	\$ 557	\$ 18,790	\$ 53,414	\$ 173,695	\$ 854,293
Median	\$ 524	\$ 17,429	\$ 50,374	\$ 165,520	\$ 811,253
Min	\$ 174	\$ 4,813	\$ 11,013	\$ 39,861	\$ 166,721
Max	\$ 1,389	\$ 57,702	\$ 97,448	\$ 316,919	\$ 1,559,885

Comparison of Water and Wastewater Costs (sorted alphabetically)

Total Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Aurora	\$ 946	\$ 47,300	\$ 141,900	\$ 473,000	\$ 2,365,000
Bancroft	\$ 2,090	\$ 86,527	N/A	N/A	N/A
Barrie	\$ 899	\$ 38,804	\$ 114,488	\$ 371,856	\$ 1,828,402
Belleville	\$ 1,203	\$ 29,416	\$ 78,052	\$ 247,638	\$ 956,645
Bracebridge	\$ 1,243	\$ 45,008	\$ 135,343	\$ 441,594	\$ 2,178,150
Brampton	\$ 463	\$ 24,700	\$ 74,100	\$ 247,000	\$ 1,235,000
Brant	\$ 1,360	\$ 33,646	\$ 92,794	N/A	N/A
Brantford	\$ 849	\$ 39,768	\$ 119,228	\$ 397,147	\$ 1,985,200
Brock	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
Brockville	\$ 764	\$ 25,859	\$ 56,677	\$ 160,923	\$ 541,208
Brockton	\$ 945	\$ 24,000	\$ 66,741	\$ 195,732	\$ 919,577
Burlington	\$ 842	\$ 28,477	\$ 80,397	\$ 256,023	\$ 1,249,124
Caledon	\$ 463	\$ 24,700	\$ 74,100	\$ 247,000	\$ 1,235,000
Cambridge	\$ 1,086	\$ 45,869	\$ 136,330	\$ 448,869	\$ 2,227,138
Central Elgin	\$ 1,610	\$ 57,764	\$ 172,364	\$ 573,464	\$ 2,865,464
Centre Wellington	\$ 1,217	\$ 48,400	\$ 143,488	\$ 475,768	\$ 2,373,613
Chatham-Kent	\$ 1,056	\$ 25,560	\$ 68,065	\$ 162,501	\$ 699,881
Clarington	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
Collingwood	\$ 1,176	\$ 16,900	\$ 46,962	\$ 149,737	\$ 728,981
Cornwall	\$ 753	\$ 10,825	\$ 32,475	\$ 108,250	\$ 541,252
East Gwillimbury	\$ 1,414	\$ 52,118	\$ 155,918	\$ 519,218	\$ 2,595,218
Elliot Lake	\$ 657	\$ 9,626	\$ 22,026	N/A	N/A
Erin	N/A	N/A	N/A	N/A	N/A
Espanola	\$ 1,199	N/A	N/A	N/A	N/A
Fort Erie	\$ 1,408	\$ 32,908	\$ 100,556	\$ 317,143	\$ 1,546,715
Georgina	\$ 1,049	\$ 49,069	\$ 147,069	\$ 490,069	\$ 2,450,069
Gravenhurst	\$ 1,243	\$ 45,008	\$ 135,343	\$ 441,594	\$ 2,178,150
Greater Sudbury	\$ 1,189	\$ 38,136	\$ 110,346	\$ 353,436	\$ 1,729,109
Greenstone	\$ 1,625	\$ 60,588	\$ 181,764	\$ 605,880	\$ 3,029,400
Grey Highlands	\$ 1,197	\$ 17,386	\$ 35,986	\$ 106,166	\$ 515,538
Grimsby	N/A	N/A	N/A	N/A	N/A
Guelph	\$ 921	\$ 37,429	\$ 110,573	\$ 362,653	\$ 1,792,488
Guelph-Eramosa	\$ 1,290	\$ 52,305	\$ 156,305	\$ 520,305	\$ 2,600,305
Haldimand	\$ 1,043	\$ 31,672	\$ 86,749	\$ 273,392	\$ 1,293,702
Halton Hills	\$ 842	\$ 28,477	\$ 80,397	\$ 256,023	\$ 1,249,124
Hamilton	\$ 687	\$ 33,016	\$ 97,032	\$ 316,300	\$ 1,562,600

Comparison of Water/Wastewater Costs (sorted alphabetically) (cont'd)

Total Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Huntsville	\$ 1,243	\$ 45,008	\$ 135,343	\$ 441,594	\$ 2,178,150
Ingersoll	\$ 1,218	\$ 26,369	\$ 76,973	\$ 233,402	\$ 1,119,071
Innisfil	\$ 1,189	\$ 36,881	\$ 110,166	\$ 362,166	\$ 1,802,166
Kenora	\$ 1,584	\$ 31,534	\$ 96,928	\$ 300,164	\$ 1,451,245
Kincardine	\$ 967	\$ 18,384	\$ 52,469	\$ 167,548	\$ 815,696
King	\$ 1,172	\$ 53,803	\$ 161,543	\$ 532,543	\$ 2,652,543
Kingston	\$ 1,104	\$ 24,580	\$ 70,313	\$ 225,862	\$ 1,107,154
Kitchener	\$ 1,031	\$ 51,567	\$ 154,701	\$ 515,670	\$ 2,578,350
Lambton Shores	\$ 1,415	\$ 56,566	\$ 165,654	\$ 546,067	\$ 2,710,792
Lincoln	\$ 1,019	\$ 46,482	\$ 138,577	\$ 460,272	\$ 2,297,793
London	\$ 861	\$ 25,223	\$ 70,901	\$ 220,708	\$ 1,008,409
Mapleton	\$ 1,351	\$ 37,675	\$ 113,679	\$ 368,413	\$ 1,819,527
Markham	\$ 829	\$ 41,442	\$ 124,326	\$ 414,420	\$ 2,072,100
Meaford	\$ 1,670	\$ 47,300	\$ 140,100	\$ 464,900	\$ 2,320,900
Middlesex Centre	\$ 1,725	\$ 68,191	N/A	N/A	N/A
Midland	\$ 864	\$ 32,025	\$ 94,127	\$ 306,341	\$ 1,501,122
Milton	\$ 842	\$ 28,477	\$ 80,397	\$ 256,023	\$ 1,249,124
Minto	\$ 1,464	\$ 39,034	\$ 101,694	\$ 179,533	N/A
Mississauga	\$ 463	\$ 24,700	\$ 74,100	\$ 247,000	\$ 1,235,000
Newmarket	\$ 1,157	\$ 40,128	\$ 118,632	\$ 390,624	\$ 1,933,824
Niagara Falls	\$ 916	\$ 24,996	\$ 72,153	\$ 232,000	\$ 1,127,854
Niagara-on-the-Lake	\$ 1,098	\$ 26,551	\$ 81,076	\$ 256,621	\$ 1,253,631
Norfolk	\$ 1,167	\$ 34,334	\$ 95,775	\$ 313,040	\$ 1,536,876
North Bay	\$ 1,063	\$ 29,389	\$ 83,439	\$ 261,364	\$ 1,262,554
North Dumfries	\$ 1,174	\$ 49,292	\$ 147,492	\$ 491,192	\$ 2,455,192
North Middlesex	\$ 1,163	\$ 37,127	\$ 110,727	\$ 368,327	\$ 1,840,327
North Perth	\$ 999	\$ 20,960	\$ 53,731	\$ 164,751	N/A
North Stormont	\$ 907	N/A	N/A	N/A	N/A
Oakville	\$ 842	\$ 28,477	\$ 80,397	\$ 256,023	\$ 1,249,124
Orangeville	\$ 1,038	\$ 42,217	\$ 125,520	\$ 417,028	\$ 2,081,028
Orillia	\$ 840	\$ 33,307	\$ 100,639	\$ 328,378	\$ 1,626,566
Oshawa	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
Ottawa	\$ 906	\$ 43,480	\$ 130,055	\$ 431,717	\$ 2,152,929
Owen Sound	\$ 1,252	\$ 36,508	\$ 106,593	\$ 347,713	\$ 1,714,542
Parry Sound	\$ 1,367	\$ 55,089	\$ 146,715	\$ 461,568	N/A
Pelham	\$ 748	\$ 23,596	\$ 70,187	\$ 228,950	\$ 1,129,717

Comparison of Water/Wastewater Costs (sorted alphabetically) (cont'd)

Total Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Penetanguishene	\$ 1,010	\$ 37,888	\$ 114,280	\$ 374,855	\$ 1,861,132
Peterborough	\$ 1,014	\$ 18,184	\$ 48,800	\$ 135,984	\$ 540,342
Pickering	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
Port Colborne	\$ 1,355	\$ 28,130	\$ 86,324	\$ 268,678	\$ 1,302,168
Prince Edward County	\$ 1,922	\$ 58,029	\$ 169,012	\$ 549,841	\$ 2,706,916
Puslinch	N/A	N/A	N/A	N/A	N/A
Quinte West	\$ 1,146	\$ 26,824	\$ 77,647	\$ 249,655	\$ 1,218,246
Richmond Hill	\$ 882	\$ 44,115	\$ 132,345	\$ 441,150	\$ 2,205,750
Sarnia	\$ 1,006	\$ 15,238	\$ 36,105	\$ 89,898	\$ 370,994
Saugeen Shores	\$ 983	\$ 26,078	\$ 75,867	\$ 248,156	\$ 1,229,734
Sault Ste. Marie	\$ 779	\$ 30,017	\$ 83,388	\$ 268,664	\$ 1,324,700
Springwater	\$ 1,357	\$ 52,342	\$ 156,662	\$ 521,782	\$ 2,608,182
St. Catharines	\$ 875	\$ 32,244	\$ 97,920	\$ 317,100	\$ 1,564,044
St. Marys	\$ 979	\$ 32,656	\$ 81,056	\$ 250,456	\$ 1,218,456
St. Thomas	\$ 930	\$ 24,492	\$ 100,208	\$ 331,688	\$ 1,647,368
Stratford	\$ 772	\$ 27,162	\$ 80,845	\$ 268,568	\$ 1,341,044
Strathroy-Caradoc	\$ 888	\$ 33,276	\$ 94,082	\$ 207,320	\$ 842,325
Tay	\$ 1,674	\$ 62,000	\$ 186,000	\$ 620,000	\$ 3,100,000
Thorold	\$ 1,001	\$ 29,254	\$ 86,914	\$ 288,724	\$ 1,441,924
Thunder Bay	\$ 1,151	\$ 25,107	\$ 68,077	\$ 209,101	\$ 998,425
Tillsonburg	\$ 879	\$ 25,222	\$ 73,314	\$ 229,442	\$ 1,116,773
Timmins	\$ 876	\$ 30,096	\$ 90,287	\$ 300,955	\$ 1,504,772
Tiny	N/A	N/A	N/A	N/A	N/A
Toronto	\$ 761	\$ 32,330	\$ 85,576	\$ 271,937	\$ 1,336,857
Vaughan	\$ 831	\$ 41,567	\$ 124,701	\$ 415,670	\$ 2,078,350
Wainfleet	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 870	\$ 41,774	\$ 125,163	\$ 416,797	\$ 2,081,169
Welland	\$ 1,210	\$ 45,608	\$ 137,551	\$ 451,343	\$ 2,241,235
Wellesley	\$ 1,174	\$ 49,292	\$ 147,492	\$ 491,192	\$ 2,455,192
Wellington North	\$ 1,222	\$ 45,004	\$ 134,604	\$ 448,204	\$ 2,240,204
West Lincoln	\$ 1,059	\$ 33,087	\$ 95,475	\$ 304,836	\$ 1,488,671
Whitby	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
Whitchurch-Stouffville	\$ 881	\$ 44,058	\$ 132,174	\$ 440,580	\$ 2,202,900
Wilmot	\$ 1,060	\$ 43,802	\$ 130,860	\$ 434,862	\$ 2,171,170
Windsor	\$ 1,153	\$ 23,025	\$ 62,069	\$ 190,539	\$ 893,851
Woolwich	\$ 1,194	\$ 45,612	\$ 133,812	\$ 447,060	\$ 2,215,620
Average	\$ 1,074	\$ 36,054	\$ 102,824	\$ 334,031	\$ 1,647,471
Median	\$ 1,038	\$ 33,087	\$ 96,928	\$ 313,040	\$ 1,541,796
Min	\$ 463	\$ 9,626	\$ 22,026	\$ 89,898	\$ 370,994
Max	\$ 2,090	\$ 86,527	\$ 186,000	\$ 620,000	\$ 3,100,000

Comparison of Water/Wastewater Costs (sorted by location)

Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Bancroft	\$ 2,090	\$ 86,527	N/A	N/A	N/A
Belleville	\$ 1,203	\$ 29,416	\$ 78,052	\$ 247,638	\$ 956,645
Brockville	\$ 764	\$ 25,859	\$ 56,677	\$ 160,923	\$ 541,208
Cornwall	\$ 753	\$ 10,825	\$ 32,475	\$ 108,250	\$ 541,252
Kingston	\$ 1,104	\$ 24,580	\$ 70,313	\$ 225,862	\$ 1,107,154
North Stormont	\$ 907	N/A	N/A	N/A	N/A
Ottawa	\$ 906	\$ 43,480	\$ 130,055	\$ 431,717	\$ 2,152,929
Peterborough	\$ 1,014	\$ 18,184	\$ 48,800	\$ 135,984	\$ 540,342
Prince Edward County	\$ 1,922	\$ 58,029	\$ 169,012	\$ 549,841	\$ 2,706,916
Quinte West	\$ 1,146	\$ 26,824	\$ 77,647	\$ 249,655	\$ 1,218,246
Eastern Average	\$ 1,181	\$ 35,969	\$ 82,879	\$ 263,734	\$ 1,220,587
Eastern Median	\$ 1,059	\$ 26,824	\$ 73,980	\$ 236,750	\$ 1,031,900

Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Aurora	\$ 946	\$ 47,300	\$ 141,900	\$ 473,000	\$ 2,365,000
Brampton	\$ 463	\$ 24,700	\$ 74,100	\$ 247,000	\$ 1,235,000
Brock	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
Burlington	\$ 842	\$ 28,477	\$ 80,397	\$ 256,023	\$ 1,249,124
Caledon	\$ 463	\$ 24,700	\$ 74,100	\$ 247,000	\$ 1,235,000
Clarington	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
East Gwillimbury	\$ 1,414	\$ 52,118	\$ 155,918	\$ 519,218	\$ 2,595,218
Georgina	\$ 1,049	\$ 49,069	\$ 147,069	\$ 490,069	\$ 2,450,069
Halton Hills	\$ 842	\$ 28,477	\$ 80,397	\$ 256,023	\$ 1,249,124
King	\$ 1,172	\$ 53,803	\$ 161,543	\$ 532,543	\$ 2,652,543
Markham	\$ 829	\$ 41,442	\$ 124,326	\$ 414,420	\$ 2,072,100
Milton	\$ 842	\$ 28,477	\$ 80,397	\$ 256,023	\$ 1,249,124
Mississauga	\$ 463	\$ 24,700	\$ 74,100	\$ 247,000	\$ 1,235,000
Newmarket	\$ 1,157	\$ 40,128	\$ 118,632	\$ 390,624	\$ 1,933,824
Oakville	\$ 842	\$ 28,477	\$ 80,397	\$ 256,023	\$ 1,249,124
Oshawa	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
Pickering	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
Richmond Hill	\$ 882	\$ 44,115	\$ 132,345	\$ 441,150	\$ 2,205,750
Toronto	\$ 761	\$ 32,330	\$ 85,576	\$ 271,937	\$ 1,336,857
Vaughan	\$ 831	\$ 41,567	\$ 124,701	\$ 415,670	\$ 2,078,350
Whitby	\$ 877	\$ 27,198	\$ 78,448	\$ 241,070	\$ 1,111,687
Whitchurch-Stouffville	\$ 881	\$ 44,058	\$ 132,174	\$ 440,580	\$ 2,202,900
GTA Average	\$ 867	\$ 34,997	\$ 102,741	\$ 334,530	\$ 1,643,297
GTA Median	\$ 877	\$ 28,477	\$ 80,397	\$ 256,023	\$ 1,249,124

Comparison of Water/Wastewater Costs (sorted by location) (cont'd)

Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Fort Erie	\$ 1,408	\$ 32,908	\$ 100,556	\$ 317,143	\$ 1,546,715
Grimsby	N/A	N/A	N/A	N/A	N/A
Hamilton	\$ 687	\$ 33,016	\$ 97,032	\$ 316,300	\$ 1,562,600
Lincoln	\$ 1,019	\$ 46,482	\$ 138,577	\$ 460,272	\$ 2,297,793
Niagara Falls	\$ 916	\$ 24,996	\$ 72,153	\$ 232,000	\$ 1,127,854
Niagara-on-the-Lake	\$ 1,098	\$ 26,551	\$ 81,076	\$ 256,621	\$ 1,253,631
Pelham	\$ 748	\$ 23,596	\$ 70,187	\$ 228,950	\$ 1,129,717
Port Colborne	\$ 1,355	\$ 28,130	\$ 86,324	\$ 268,678	\$ 1,302,168
St. Catharines	\$ 875	\$ 32,244	\$ 97,920	\$ 317,100	\$ 1,564,044
Thorold	\$ 1,001	\$ 29,254	\$ 86,914	\$ 288,724	\$ 1,441,924
Wainfleet	N/A	N/A	N/A	N/A	N/A
Welland	\$ 1,210	\$ 45,608	\$ 137,551	\$ 451,343	\$ 2,241,235
West Lincoln	\$ 1,059	\$ 33,087	\$ 95,475	\$ 304,836	\$ 1,488,671
Niagara/Hamilton Avg.	\$ 1,034	\$ 32,352	\$ 96,706	\$ 312,906	\$ 1,541,486
Niagara/Hamilton Med.	\$ 1,019	\$ 32,244	\$ 95,475	\$ 304,836	\$ 1,488,671

Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Elliot Lake	\$ 657	\$ 9,626	\$ 22,026	N/A	N/A
Espanola	\$ 1,199	N/A	N/A	N/A	N/A
Greater Sudbury	\$ 1,189	\$ 38,136	\$ 110,346	\$ 353,436	\$ 1,729,109
Greenstone	\$ 1,625	\$ 60,588	\$ 181,764	\$ 605,880	\$ 3,029,400
Kenora	\$ 1,584	\$ 31,534	\$ 96,928	\$ 300,164	\$ 1,451,245
North Bay	\$ 1,063	\$ 29,389	\$ 83,439	\$ 261,364	\$ 1,262,554
Parry Sound	\$ 1,367	\$ 55,089	\$ 146,715	\$ 461,568	N/A
Sault Ste. Marie	\$ 779	\$ 30,017	\$ 83,388	\$ 268,664	\$ 1,324,700
Thunder Bay	\$ 1,151	\$ 25,107	\$ 68,077	\$ 209,101	\$ 998,425
Timmins	\$ 876	\$ 30,096	\$ 90,287	\$ 300,955	\$ 1,504,772
North Average	\$ 1,149	\$ 34,398	\$ 98,108	\$ 345,141	\$ 1,614,315
North Median	\$ 1,170	\$ 30,096	\$ 90,287	\$ 300,559	\$ 1,451,245

Comparison of Water/Wastewater Costs (sorted by location) (cont'd)

Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Barrie	\$ 899	\$ 38,804	\$ 114,488	\$ 371,856	\$ 1,828,402
Bracebridge	\$ 1,243	\$ 45,008	\$ 135,343	\$ 441,594	\$ 2,178,150
Collingwood	\$ 1,176	\$ 16,900	\$ 46,962	\$ 149,737	\$ 728,981
Gravenhurst	\$ 1,243	\$ 45,008	\$ 135,343	\$ 441,594	\$ 2,178,150
Huntsville	\$ 1,243	\$ 45,008	\$ 135,343	\$ 441,594	\$ 2,178,150
Innisfil	\$ 1,189	\$ 36,881	\$ 110,166	\$ 362,166	\$ 1,802,166
Midland	\$ 864	\$ 32,025	\$ 94,127	\$ 306,341	\$ 1,501,122
Orangeville	\$ 1,038	\$ 42,217	\$ 125,520	\$ 417,028	\$ 2,081,028
Orillia	\$ 840	\$ 33,307	\$ 100,639	\$ 328,378	\$ 1,626,566
Penetanguishene	\$ 1,010	\$ 37,888	\$ 114,280	\$ 374,855	\$ 1,861,132
Springwater	\$ 1,357	\$ 52,342	\$ 156,662	\$ 521,782	\$ 2,608,182
Tay	\$ 1,674	\$ 62,000	\$ 186,000	\$ 620,000	\$ 3,100,000
Tiny	N/A	N/A	N/A	N/A	N/A
Sim./Musk./Duff	\$ 1,148	\$ 40,616	\$ 121,240	\$ 398,077	\$ 1,972,669
Sim./Musk./Duff	\$ 1,182	\$ 40,511	\$ 120,004	\$ 395,942	\$ 1,971,080

Comparison of Water/Wastewater Costs (sorted by location) (cont'd)

Volume Meter Size	Residential 200 m³ 5/8"	Commercial 10,000 m³ 2"	Industrial 30,000 m³ 3"	Industrial 100,000 m³ 4"	Industrial 500,000 m³ 6"
Brant	\$ 1,360	\$ 33,646	\$ 92,794	N/A	N/A
Brantford	\$ 849	\$ 39,768	\$ 119,228	\$ 397,147	\$ 1,985,200
Brockton	\$ 945	\$ 24,000	\$ 66,741	\$ 195,732	\$ 919,577
Cambridge	\$ 1,086	\$ 45,869	\$ 136,330	\$ 448,869	\$ 2,227,138
Central Elgin	\$ 1,610	\$ 57,764	\$ 172,364	\$ 573,464	\$ 2,865,464
Centre Wellington	\$ 1,217	\$ 48,400	\$ 143,488	\$ 475,768	\$ 2,373,613
Chatham-Kent	\$ 1,056	\$ 25,560	\$ 68,065	\$ 162,501	\$ 699,881
Erin	N/A	N/A	N/A	N/A	N/A
Grey Highlands	\$ 1,197	\$ 17,386	\$ 35,986	\$ 106,166	\$ 515,538
Guelph	\$ 921	\$ 37,429	\$ 110,573	\$ 362,653	\$ 1,792,488
Guelph-Eramosa	\$ 1,290	\$ 52,305	\$ 156,305	\$ 520,305	\$ 2,600,305
Haldimand	\$ 1,043	\$ 31,672	\$ 86,749	\$ 273,392	\$ 1,293,702
Ingersoll	\$ 1,218	\$ 26,369	\$ 76,973	\$ 233,402	\$ 1,119,071
Kincardine	\$ 967	\$ 18,384	\$ 52,469	\$ 167,548	\$ 815,696
Kitchener	\$ 1,031	\$ 51,567	\$ 154,701	\$ 515,670	\$ 2,578,350
Lambton Shores	\$ 1,415	\$ 56,566	\$ 165,654	\$ 546,067	\$ 2,710,792
London	\$ 861	\$ 25,223	\$ 70,901	\$ 220,708	\$ 1,008,409
Mapleton	\$ 1,351	\$ 37,675	\$ 113,679	\$ 368,413	\$ 1,819,527
Meaford	\$ 1,670	\$ 47,300	\$ 140,100	\$ 464,900	\$ 2,320,900
Middlesex Centre	\$ 1,725	\$ 68,191	N/A	N/A	N/A
Minto	\$ 1,464	\$ 39,034	\$ 101,694	\$ 179,533	N/A
Norfolk	\$ 1,167	\$ 34,334	\$ 95,775	\$ 313,040	\$ 1,536,876
North Dumfries	\$ 1,174	\$ 49,292	\$ 147,492	\$ 491,192	\$ 2,455,192
North Middlesex	\$ 1,163	\$ 37,127	\$ 110,727	\$ 368,327	\$ 1,840,327
North Perth	\$ 999	\$ 20,960	\$ 53,731	\$ 164,751	N/A
Owen Sound	\$ 1,252	\$ 36,508	\$ 106,593	\$ 347,713	\$ 1,714,542
Puslinch	N/A	N/A	N/A	N/A	N/A
Sarnia	\$ 1,006	\$ 15,238	\$ 36,105	\$ 89,898	\$ 370,994
Saugeen Shores	\$ 983	\$ 26,078	\$ 75,867	\$ 248,156	\$ 1,229,734
St. Marys	\$ 979	\$ 32,656	\$ 81,056	\$ 250,456	\$ 1,218,456
St. Thomas	\$ 930	\$ 24,492	\$ 100,208	\$ 331,688	\$ 1,647,368
Stratford	\$ 772	\$ 27,162	\$ 80,845	\$ 268,568	\$ 1,341,044
Strathroy-Caradoc	\$ 888	\$ 33,276	\$ 94,082	\$ 207,320	\$ 842,325
Tillsonburg	\$ 879	\$ 25,222	\$ 73,314	\$ 229,442	\$ 1,116,773
Waterloo	\$ 870	\$ 41,774	\$ 125,163	\$ 416,797	\$ 2,081,169
Wellesley	\$ 1,174	\$ 49,292	\$ 147,492	\$ 491,192	\$ 2,455,192
Wellington North	\$ 1,222	\$ 45,004	\$ 134,604	\$ 448,204	\$ 2,240,204
Wilmot	\$ 1,060	\$ 43,802	\$ 130,860	\$ 434,862	\$ 2,171,170
Windsor	\$ 1,153	\$ 23,025	\$ 62,069	\$ 190,539	\$ 893,851
Woolwich	\$ 1,194	\$ 45,612	\$ 133,812	\$ 447,060	\$ 2,215,620
Southwest Average	\$ 1,135	\$ 36,709	\$ 104,178	\$ 331,985	\$ 1,676,956
Southwest Median	\$ 1,120	\$ 36,817	\$ 101,694	\$ 339,700	\$ 1,753,515

Comparison of Water/Wastewater Costs—Residential (sorted lowest to highest)

Volume Meter Size	Residential 200 m ³ 5/8"	Residential 200 m ³ Ranking
Caledon	\$ 463	Low
Mississauga	\$ 463	Low
Brampton	\$ 463	Low
Elliot Lake	\$ 657	Low
Hamilton	\$ 687	Low
Pelham	\$ 748	Low
Cornwall	\$ 753	Low
Toronto	\$ 761	Low
Brockville	\$ 764	Low
Stratford	\$ 772	Low
Sault Ste. Marie	\$ 779	Low
Markham	\$ 829	Low
Vaughan	\$ 831	Low
Orillia	\$ 840	Low
Milton	\$ 842	Low
Burlington	\$ 842	Low
Oakville	\$ 842	Low
Halton Hills	\$ 842	Low
Brantford	\$ 849	Low
London	\$ 861	Low
Midland	\$ 864	Low
Waterloo	\$ 870	Low
St. Catharines	\$ 875	Low
Timmins	\$ 876	Low
Pickering	\$ 877	Low
Brock	\$ 877	Low
Whitby	\$ 877	Low
Oshawa	\$ 877	Low
Clarington	\$ 877	Low
Tillsonburg	\$ 879	Low
Whitchurch-Stouffville	\$ 881	Low
Richmond Hill	\$ 882	Low
Strathroy-Caradoc	\$ 888	Low
Barrie	\$ 899	Low

Volume Meter Size	Residential 200 m ³ 5/8"	Residential 200 m ³ Ranking
Ottawa	\$ 906	Mid
North Stormont	\$ 907	Mid
Niagara Falls	\$ 916	Mid
Guelph	\$ 921	Mid
St. Thomas	\$ 930	Mid
Brockton	\$ 945	Mid
Aurora	\$ 946	Mid
Kincardine	\$ 967	Mid
St. Marys	\$ 979	Mid
Saugeen Shores	\$ 983	Mid
North Perth	\$ 999	Mid
Thorold	\$ 1,001	Mid
Sarnia	\$ 1,006	Mid
Penetanguishene	\$ 1,010	Mid
Peterborough	\$ 1,014	Mid
Lincoln	\$ 1,019	Mid
Kitchener	\$ 1,031	Mid
Orangeville	\$ 1,038	Mid
Haldimand	\$ 1,043	Mid
Georgina	\$ 1,049	Mid
Chatham-Kent	\$ 1,056	Mid
West Lincoln	\$ 1,059	Mid
Wilmot	\$ 1,060	Mid
North Bay	\$ 1,063	Mid
Cambridge	\$ 1,086	Mid
Niagara-on-the-Lake	\$ 1,098	Mid
Kingston	\$ 1,104	Mid
Quinte West	\$ 1,146	Mid
Thunder Bay	\$ 1,151	Mid
Windsor	\$ 1,153	Mid
Newmarket	\$ 1,157	Mid
North Middlesex	\$ 1,163	Mid
Norfolk	\$ 1,167	Mid
King	\$ 1,172	Mid

Comparison of Water/Wastewater Costs—Residential (sorted lowest to highest) (cont'd)

Volume Meter Size	Residential 200 m ³ 5/8"	Residential 200 m ³ Ranking
Wellesley	\$ 1,174	High
North Dumfries	\$ 1,174	High
Collingwood	\$ 1,176	High
Innisfil	\$ 1,189	High
Greater Sudbury	\$ 1,189	High
Woolwich	\$ 1,194	High
Grey Highlands	\$ 1,197	High
Espanola	\$ 1,199	High
Belleville	\$ 1,203	High
Welland	\$ 1,210	High
Centre Wellington	\$ 1,217	High
Ingersoll	\$ 1,218	High
Wellington North	\$ 1,222	High
Gravenhurst	\$ 1,243	High
Huntsville	\$ 1,243	High
Bracebridge	\$ 1,243	High
Owen Sound	\$ 1,252	High
Guelph-Eramosa	\$ 1,290	High
Mapleton	\$ 1,351	High
Port Colborne	\$ 1,355	High
Springwater	\$ 1,357	High
Brant	\$ 1,360	High
Parry Sound	\$ 1,367	High
Fort Erie	\$ 1,408	High
East Gwillimbury	\$ 1,414	High
Lambton Shores	\$ 1,415	High
Minto	\$ 1,464	High
Kenora	\$ 1,584	High
Central Elgin	\$ 1,610	High
Greenstone	\$ 1,625	High
Meaford	\$ 1,670	High
Tay	\$ 1,674	High
Middlesex Centre	\$ 1,725	High
Prince Edward County	\$ 1,922	High
Bancroft	\$ 2,090	High
Average	\$ 1,074	
Median	\$ 1,038	

Comparison of Water/Wastewater Costs—Commercial (sorted lowest to highest)

Volume Meter Size	Commercial 10,000 m ³ 2"	Commercial 10,000 m ³ Ranking
Elliot Lake	\$ 9,626	Low
Cornwall	\$ 10,825	Low
Sarnia	\$ 15,238	Low
Collingwood	\$ 16,900	Low
Grey Highlands	\$ 17,386	Low
Peterborough	\$ 18,184	Low
Kincardine	\$ 18,384	Low
North Perth	\$ 20,960	Low
Windsor	\$ 23,025	Low
Pelham	\$ 23,596	Low
Brockton	\$ 24,000	Low
St. Thomas	\$ 24,492	Low
Kingston	\$ 24,580	Low
Mississauga	\$ 24,700	Low
Brampton	\$ 24,700	Low
Caledon	\$ 24,700	Low
Niagara Falls	\$ 24,996	Low
Thunder Bay	\$ 25,107	Low
Tillsonburg	\$ 25,222	Low
London	\$ 25,223	Low
Chatham-Kent	\$ 25,560	Low
Brockville	\$ 25,859	Low
Saugeen Shores	\$ 26,078	Low
Ingersoll	\$ 26,369	Low
Niagara-on-the-Lake	\$ 26,551	Low
Quinte West	\$ 26,824	Low
Stratford	\$ 27,162	Low
Pickering	\$ 27,198	Low
Clarington	\$ 27,198	Low
Brock	\$ 27,198	Low
Whitby	\$ 27,198	Low
Oshawa	\$ 27,198	Low
Port Colborne	\$ 28,130	Low

Volume Meter Size	Commercial 10,000 m ³ 2"	Commercial 10,000 m ³ Ranking
Halton Hills	\$ 28,477	Mid
Burlington	\$ 28,477	Mid
Oakville	\$ 28,477	Mid
Milton	\$ 28,477	Mid
Thorold	\$ 29,254	Mid
North Bay	\$ 29,389	Mid
Belleville	\$ 29,416	Mid
Sault Ste. Marie	\$ 30,017	Mid
Timmins	\$ 30,096	Mid
Kenora	\$ 31,534	Mid
Haldimand	\$ 31,672	Mid
Midland	\$ 32,025	Mid
St. Catharines	\$ 32,244	Mid
Toronto	\$ 32,330	Mid
St. Marys	\$ 32,656	Mid
Fort Erie	\$ 32,908	Mid
Hamilton	\$ 33,016	Mid
West Lincoln	\$ 33,087	Mid
Strathroy-Caradoc	\$ 33,276	Mid
Orillia	\$ 33,307	Mid
Brant	\$ 33,646	Mid
Norfolk	\$ 34,334	Mid
Owen Sound	\$ 36,508	Mid
Innisfil	\$ 36,881	Mid
North Middlesex	\$ 37,127	Mid
Guelph	\$ 37,429	Mid
Mapleton	\$ 37,675	Mid
Penetanguishene	\$ 37,888	Mid
Greater Sudbury	\$ 38,136	Mid
Barrie	\$ 38,804	Mid
Minto	\$ 39,034	Mid
Brantford	\$ 39,768	Mid
Newmarket	\$ 40,128	Mid
Markham	\$ 41,442	Mid

Comparison of Water/Wastewater Costs—Commercial (sorted lowest to highest) (cont'd)

Volume Meter Size	Commercial 10,000 m ³ 2"	Commercial 10,000 m ³ Ranking
Vaughan	\$ 41,567	High
Waterloo	\$ 41,774	High
Orangeville	\$ 42,217	High
Ottawa	\$ 43,480	High
Wilmot	\$ 43,802	High
Whitchurch-Stouffville	\$ 44,058	High
Richmond Hill	\$ 44,115	High
Wellington North	\$ 45,004	High
Bracebridge	\$ 45,008	High
Gravenhurst	\$ 45,008	High
Huntsville	\$ 45,008	High
Welland	\$ 45,608	High
Woolwich	\$ 45,612	High
Cambridge	\$ 45,869	High
Lincoln	\$ 46,482	High
Aurora	\$ 47,300	High
Meaford	\$ 47,300	High
Centre Wellington	\$ 48,400	High
Georgina	\$ 49,069	High
Wellesley	\$ 49,292	High
North Dumfries	\$ 49,292	High
Kitchener	\$ 51,567	High
East Gwillimbury	\$ 52,118	High
Guelph-Eramosa	\$ 52,305	High
Springwater	\$ 52,342	High
King	\$ 53,803	High
Parry Sound	\$ 55,089	High
Lambton Shores	\$ 56,566	High
Central Elgin	\$ 57,764	High
Prince Edward County	\$ 58,029	High
Greenstone	\$ 60,588	High
Tay	\$ 62,000	High
Middlesex Centre	\$ 68,191	High
Bancroft	\$ 86,527	High
Average	\$ 36,054	
Median	\$ 33,087	

Comparison of Water/Wastewater Costs—Industrial (sorted lowest to highest)

Volume Meter Size	Industrial 30,000 m ³ 3"	Industrial 30,000 m ³ Ranking	Industrial 100,000 m ³ 4"	Industrial 100,000 m ³ Ranking
Elliot Lake	\$ 22,026	Low	N/A	Low
Brant	\$ 92,794	Mid	N/A	Low
Sarnia	\$ 36,105	Low	\$ 89,898	Low
Grey Highlands	\$ 35,986	Low	\$ 106,166	Low
Cornwall	\$ 32,475	Low	\$ 108,250	Low
Peterborough	\$ 48,800	Low	\$ 135,984	Low
Collingwood	\$ 46,962	Low	\$ 149,737	Low
Brockville	\$ 56,677	Low	\$ 160,923	Low
Chatham-Kent	\$ 68,065	Low	\$ 162,501	Low
North Perth	\$ 53,731	Low	\$ 164,751	Low
Kincardine	\$ 52,469	Low	\$ 167,548	Low
Minto	\$ 101,694	Mid	\$ 179,533	Low
Windsor	\$ 62,069	Low	\$ 190,539	Low
Brockton	\$ 66,741	Low	\$ 195,732	Low
Strathroy-Caradoc	\$ 94,082	Mid	\$ 207,320	Low
Thunder Bay	\$ 68,077	Low	\$ 209,101	Low
London	\$ 70,901	Low	\$ 220,708	Low
Kingston	\$ 70,313	Low	\$ 225,862	Low
Pelham	\$ 70,187	Low	\$ 228,950	Low
Tillsonburg	\$ 73,314	Low	\$ 229,442	Low
Niagara Falls	\$ 72,153	Low	\$ 232,000	Low
Ingersoll	\$ 76,973	Low	\$ 233,402	Low
Clarington	\$ 78,448	Low	\$ 241,070	Low
Brock	\$ 78,448	Low	\$ 241,070	Low
Whitby	\$ 78,448	Low	\$ 241,070	Low
Pickering	\$ 78,448	Low	\$ 241,070	Low
Oshawa	\$ 78,448	Low	\$ 241,070	Low
Mississauga	\$ 74,100	Low	\$ 247,000	Low
Caledon	\$ 74,100	Low	\$ 247,000	Low
Brampton	\$ 74,100	Low	\$ 247,000	Low
Belleville	\$ 78,052	Low	\$ 247,638	Low
Saugeen Shores	\$ 75,867	Low	\$ 248,156	Low
Quinte West	\$ 77,647	Low	\$ 249,655	Low
St. Marys	\$ 81,056	Mid	\$ 250,456	Low

Comparison of Water/Wastewater Costs—Industrial (sorted lowest to highest) (cont'd)

Volume Meter Size	Industrial 30,000 m ³ 3"	Industrial 30,000 m ³ Ranking	Industrial 100,000 m ³ 4"	Industrial 100,000 m ³ Ranking
Milton	\$ 80,397	Mid	\$ 256,023	Mid
Halton Hills	\$ 80,397	Mid	\$ 256,023	Mid
Burlington	\$ 80,397	Mid	\$ 256,023	Mid
Oakville	\$ 80,397	Mid	\$ 256,023	Mid
Niagara-on-the-Lake	\$ 81,076	Mid	\$ 256,621	Mid
North Bay	\$ 83,439	Mid	\$ 261,364	Mid
Stratford	\$ 80,845	Mid	\$ 268,568	Mid
Sault Ste. Marie	\$ 83,388	Mid	\$ 268,664	Mid
Port Colborne	\$ 86,324	Mid	\$ 268,678	Mid
Toronto	\$ 85,576	Mid	\$ 271,937	Mid
Haldimand	\$ 86,749	Mid	\$ 273,392	Mid
Thorold	\$ 86,914	Mid	\$ 288,724	Mid
Kenora	\$ 96,928	Mid	\$ 300,164	Mid
Timmins	\$ 90,287	Mid	\$ 300,955	Mid
West Lincoln	\$ 95,475	Mid	\$ 304,836	Mid
Midland	\$ 94,127	Mid	\$ 306,341	Mid
Norfolk	\$ 95,775	Mid	\$ 313,040	Mid
Hamilton	\$ 97,032	Mid	\$ 316,300	Mid
St. Catharines	\$ 97,920	Mid	\$ 317,100	Mid
Fort Erie	\$ 100,556	Mid	\$ 317,143	Mid
Orillia	\$ 100,639	Mid	\$ 328,378	Mid
St. Thomas	\$ 100,208	Mid	\$ 331,688	Mid
Owen Sound	\$ 106,593	Mid	\$ 347,713	Mid
Greater Sudbury	\$ 110,346	Mid	\$ 353,436	Mid
Innisfil	\$ 110,166	Mid	\$ 362,166	Mid
Guelph	\$ 110,573	Mid	\$ 362,653	Mid
North Middlesex	\$ 110,727	Mid	\$ 368,327	Mid
Mapleton	\$ 113,679	Mid	\$ 368,413	Mid
Barrie	\$ 114,488	Mid	\$ 371,856	Mid
Penetanguishene	\$ 114,280	Mid	\$ 374,855	Mid
Newmarket	\$ 118,632	Mid	\$ 390,624	Mid
Brantford	\$ 119,228	Mid	\$ 397,147	Mid
Markham	\$ 124,326	High	\$ 414,420	Mid

Comparison of Water/Wastewater Costs—Industrial (sorted lowest to highest) (cont'd)

Volume Meter Size	Industrial 30,000 m ³ 3"	Industrial 30,000 m ³ Ranking	Industrial 100,000 m ³ 4"	Industrial 100,000 m ³ Ranking
Vaughan	\$ 124,701	High	\$ 415,670	High
Waterloo	\$ 125,163	High	\$ 416,797	High
Orangeville	\$ 125,520	High	\$ 417,028	High
Ottawa	\$ 130,055	High	\$ 431,717	High
Wilmot	\$ 130,860	High	\$ 434,862	High
Whitchurch-Stouffville	\$ 132,174	High	\$ 440,580	High
Richmond Hill	\$ 132,345	High	\$ 441,150	High
Gravenhurst	\$ 135,343	High	\$ 441,594	High
Huntsville	\$ 135,343	High	\$ 441,594	High
Bracebridge	\$ 135,343	High	\$ 441,594	High
Woolwich	\$ 133,812	High	\$ 447,060	High
Wellington North	\$ 134,604	High	\$ 448,204	High
Cambridge	\$ 136,330	High	\$ 448,869	High
Welland	\$ 137,551	High	\$ 451,343	High
Lincoln	\$ 138,577	High	\$ 460,272	High
Parry Sound	\$ 146,715	High	\$ 461,568	High
Meaford	\$ 140,100	High	\$ 464,900	High
Aurora	\$ 141,900	High	\$ 473,000	High
Centre Wellington	\$ 143,488	High	\$ 475,768	High
Georgina	\$ 147,069	High	\$ 490,069	High
North Dumfries	\$ 147,492	High	\$ 491,192	High
Wellesley	\$ 147,492	High	\$ 491,192	High
Kitchener	\$ 154,701	High	\$ 515,670	High
East Gwillimbury	\$ 155,918	High	\$ 519,218	High
Guelph-Eramosa	\$ 156,305	High	\$ 520,305	High
Springwater	\$ 156,662	High	\$ 521,782	High
King	\$ 161,543	High	\$ 532,543	High
Lambton Shores	\$ 165,654	High	\$ 546,067	High
Prince Edward County	\$ 169,012	High	\$ 549,841	High
Central Elgin	\$ 172,364	High	\$ 573,464	High
Greenstone	\$ 181,764	High	\$ 605,880	High
Tay	\$ 186,000	High	\$ 620,000	High
Average	\$ 102,824		\$ 334,031	
Median	\$ 96,928		\$ 313,040	

Water/Wastewater Costs as a Percentage of Household Income

Municipality	2018 Est. Avg. Household Income	2018 Residential Water/WW Costs 200 m3	2018 Residential Water/WW as a % of Household Income
Caledon	\$ 145,664	\$ 463	0.3%
Mississauga	\$ 109,999	\$ 463	0.4%
Brampton	\$ 102,663	\$ 463	0.5%
Oakville	\$ 179,132	\$ 842	0.5%
Grimsby	\$ 116,929	\$ 552	0.5%
Penetanguishene	\$ 83,774	\$ 408	0.5%
Pelham	\$ 126,655	\$ 748	0.6%
Vaughan	\$ 139,474	\$ 831	0.6%
Aurora	\$ 155,457	\$ 946	0.6%
Halton Hills	\$ 136,293	\$ 842	0.6%
Whitchurch-Stouffville	\$ 142,060	\$ 881	0.6%
King	\$ 187,349	\$ 1,172	0.6%
Milton	\$ 128,664	\$ 842	0.7%
Burlington	\$ 125,873	\$ 842	0.7%
Whitby	\$ 128,665	\$ 877	0.7%
Erin	\$ 142,361	\$ 983	0.7%
Markham	\$ 118,152	\$ 829	0.7%
Pickering	\$ 124,559	\$ 877	0.7%
Toronto	\$ 107,968	\$ 761	0.7%
Richmond Hill	\$ 121,671	\$ 882	0.7%
Hamilton	\$ 93,423	\$ 687	0.7%
Clarington	\$ 116,511	\$ 877	0.8%
Waterloo	\$ 114,438	\$ 870	0.8%
Tiny	\$ 100,784	\$ 793	0.8%
Kincardine	\$ 122,567	\$ 967	0.8%
Ottawa	\$ 111,599	\$ 906	0.8%
Saugeen Shores	\$ 120,585	\$ 983	0.8%
North Dumfries	\$ 133,048	\$ 1,174	0.9%
Wilmot	\$ 120,075	\$ 1,060	0.9%
Lincoln	\$ 113,606	\$ 1,019	0.9%
Timmins	\$ 96,423	\$ 876	0.9%
Stratford	\$ 84,065	\$ 772	0.9%
Guelph	\$ 100,108	\$ 921	0.9%
Wellesley	\$ 127,485	\$ 1,174	0.9%
Barrie	\$ 97,290	\$ 899	0.9%

Water/Wastewater Costs as a Percentage of Household Income (cont'd)

Municipality	2018 Est. Avg. Household Income	2018 Residential Water/WW Costs 200 m3	2018 Residential Water/WW as a % of Household Income
Niagara-on-the-Lake	\$ 118,156	\$ 1,098	0.9%
Woolwich	\$ 128,111	\$ 1,194	0.9%
Newmarket	\$ 123,590	\$ 1,157	0.9%
Sault Ste. Marie	\$ 82,955	\$ 779	0.9%
Brock	\$ 92,943	\$ 877	0.9%
Guelph-Eramosa	\$ 136,490	\$ 1,290	0.9%
Oshawa	\$ 90,192	\$ 877	1.0%
Springwater	\$ 139,363	\$ 1,357	1.0%
West Lincoln	\$ 107,846	\$ 1,059	1.0%
North Stormont	\$ 91,502	\$ 907	1.0%
Strathroy-Caradoc	\$ 88,913	\$ 888	1.0%
London	\$ 86,126	\$ 861	1.0%
Orangeville	\$ 101,444	\$ 1,038	1.0%
Brockton	\$ 92,228	\$ 945	1.0%
East Gwillimbury	\$ 135,968	\$ 1,414	1.0%
Brantford	\$ 80,735	\$ 849	1.1%
Elliot Lake	\$ 62,158	\$ 657	1.1%
Sarnia	\$ 94,588	\$ 1,006	1.1%
Georgina	\$ 98,312	\$ 1,049	1.1%
Brockville	\$ 71,084	\$ 764	1.1%
Haldimand	\$ 96,891	\$ 1,043	1.1%
St. Catharines	\$ 80,012	\$ 875	1.1%
St. Marys	\$ 88,756	\$ 979	1.1%
North Perth	\$ 90,553	\$ 999	1.1%
Innisfil	\$ 107,643	\$ 1,189	1.1%
Cambridge	\$ 97,643	\$ 1,086	1.1%
Orillia	\$ 74,970	\$ 840	1.1%
Kitchener	\$ 90,901	\$ 1,031	1.1%
Tillsonburg	\$ 77,240	\$ 879	1.1%
Centre Wellington	\$ 106,318	\$ 1,217	1.1%
Niagara Falls	\$ 79,768	\$ 916	1.1%
Grey Highlands	\$ 102,808	\$ 1,197	1.2%
Midland	\$ 72,919	\$ 864	1.2%
Thorold	\$ 83,547	\$ 1,001	1.2%
Cornwall	\$ 62,750	\$ 753	1.2%
Penetanguishene	\$ 83,774	\$ 1,010	1.2%
Kingston	\$ 91,580	\$ 1,104	1.2%

Water/Wastewater Costs as a Percentage of Household Income (cont'd)

Municipality	2018 Est. Avg. Household Income	2018 Residential Water/WW Costs 200 m3	2018 Residential Water/WW as a % of Household Income
Brant	\$ 111,853	\$ 1,360	1.2%
Greater Sudbury	\$ 97,604	\$ 1,189	1.2%
Middlesex Centre	\$ 141,189	\$ 1,725	1.2%
North Middlesex	\$ 94,212	\$ 1,163	1.2%
St. Thomas	\$ 74,793	\$ 930	1.2%
Mapleton	\$ 107,206	\$ 1,351	1.3%
Peterborough	\$ 79,479	\$ 1,014	1.3%
North Bay	\$ 82,320	\$ 1,063	1.3%
Collingwood	\$ 89,612	\$ 1,176	1.3%
Thunder Bay	\$ 87,350	\$ 1,151	1.3%
Huntsville	\$ 94,047	\$ 1,243	1.3%
Bracebridge	\$ 92,397	\$ 1,243	1.3%
Ingersoll	\$ 90,487	\$ 1,218	1.3%
Chatham-Kent	\$ 77,014	\$ 1,056	1.4%
Norfolk	\$ 84,393	\$ 1,167	1.4%
Quinte West	\$ 82,770	\$ 1,146	1.4%
Espanola	\$ 84,143	\$ 1,199	1.4%
Central Elgin	\$ 110,954	\$ 1,610	1.5%
Gravenhurst	\$ 83,879	\$ 1,243	1.5%
Wellington North	\$ 80,639	\$ 1,222	1.5%
Windsor	\$ 74,671	\$ 1,153	1.5%
Belleville	\$ 77,388	\$ 1,203	1.6%
Lambton Shores	\$ 88,976	\$ 1,415	1.6%
Welland	\$ 73,910	\$ 1,210	1.6%
Kenora	\$ 96,224	\$ 1,584	1.6%
Fort Erie	\$ 81,046	\$ 1,408	1.7%
Minto	\$ 83,431	\$ 1,464	1.8%
Owen Sound	\$ 70,778	\$ 1,252	1.8%
Port Colborne	\$ 76,517	\$ 1,355	1.8%
Greenstone	\$ 86,104	\$ 1,625	1.9%
Meaford	\$ 87,359	\$ 1,670	1.9%
Tay	\$ 83,731	\$ 1,674	2.0%
Parry Sound	\$ 67,600	\$ 1,367	2.0%
Prince Edward County	\$ 92,682	\$ 1,922	2.1%
Bancroft	\$ 65,292	\$ 2,090	3.2%
Average	\$ 102,194	\$ 1,066	1.1%
Median	\$ 95,406	\$ 1,025	1.1%

Water and Wastewater Financial Indicators

Ontario municipalities that are responsible for the provision of drinking water are required to meet the requirements set out in the Financial Plans Regulations O.Reg.453/07. Ontario Reg. 453/07 provides the following parameters with regards to s.30 (1) part b of the SDWA for new water systems:

- Financial plan must be approved by Council resolution (or governing body) indicating that the drinking water system is financially viable;
- Financial plan must include a statement that the financial impacts have been considered and apply for a minimum six year period (commencing when the system first serves the public);
- Financial plan must include detail regarding proposed or projected financial operations itemized by total revenues, total expenses, annual surplus/deficit and accumulated surplus/deficit (i.e. the components of a “Statement of Operations” as per PSAB) for each year in which the financial plans apply;
- Financial plans are to be made available to the public upon request and at no charge;
- If a website is maintained, financial plans are to be made available to the public through publication on the Internet at no charge; and
- Notice of the availability of the financial plans is to be given to the public.

The Ministry of the Environment released a guideline (“Towards Financially Sustainable Drinking-Water and Wastewater Systems”) that provides possible approaches to achieving sustainability. The Province’s Principles of Financially Sustainable Water and Wastewater Services are provided below:

- **Principle #1:** Ongoing public engagement and transparency can build support for, and confidence in, financial plans and the system(s) to which they relate.
- **Principle #2:** An integrated approach to planning among water, wastewater, and storm water systems is desirable given the inherent relationship among these services.
- **Principle #3:** Revenues collected for the provision of water and wastewater services should ultimately be used to meet the needs of those services.
- **Principle #4:** Life-cycle planning with mid-course corrections is preferable to planning over the short-term, or not planning at all.
- **Principle #5:** An asset management plan is a key input to the development of a financial plan.
- **Principle #6:** A sustainable level of revenue allows for reliable service that meets or exceeds environmental protection standards, while providing sufficient resources for future rehabilitation and replacement needs.

- **Principle #7:** Ensuring users pay for the services they are provided leads to equitable outcomes and can improve conservation. In general, metering and the use of rates can help ensure users pay for services received.
- **Principle #8:** Financial Plans are “living” documents that require continuous improvement. Comparing the accuracy of financial projections with actual results can lead to improved planning in the future.
- **Principle #9:** Financial plans benefit from the close collaboration of various groups, including engineers, accountants, auditors, utility staff, and municipal council.

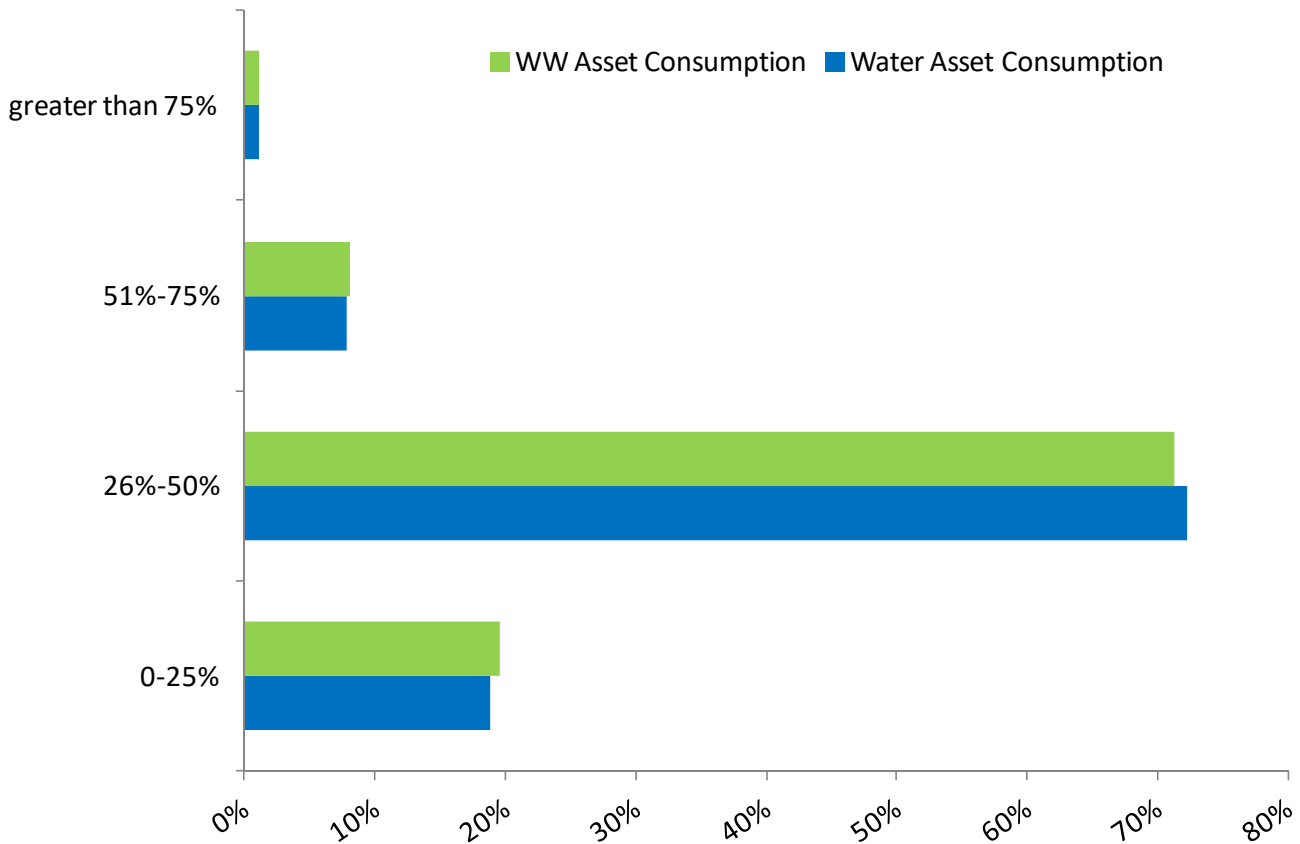
Monitoring of the financial indicators guide planning and decision making will help ensure that:

- Assets are protected and maintained
- Rates are stable and predictable
- There is a fair sharing in the distribution of future and current ratepayers
- There are sustainable cash flows
- There is financial flexibility
- Financial vulnerability is minimized

Past financial performance should be assessed relative to the financial indicators. This will reveal any areas of a municipality’s financial strategies that require particular focus in order to secure ongoing financial sustainability.

Asset Consumption Ratio

This ratio shows the value of the tangible capital assets that have been consumed. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern. The Ministry of Municipal Affairs and Housing considers a ratio of 25% or under to be relatively new; 26%-50% to be moderately new; 51%-75% to be moderately old and over 75% to be old.



Water Asset Consumption Ratio

Municipalities	2013	2014	2015	2016	2017
Whitchurch - Stouffville	16.0%	14.7%	14.7%	13.6%	13.9%
Burlington					15.9%
Middlesex Centre	14.2%	15.7%	15.6%	17.0%	18.0%
Kitchener	18.9%	19.2%	18.9%	19.1%	19.5%
King	30.0%	30.2%	24.6%	25.1%	19.8%
Woolwich	18.5%	18.9%	19.7%	21.1%	20.6%
Barrie	13.1%	14.8%	17.2%	19.6%	20.7%
Niagara-on-the-Lake	19.5%	20.3%	21.1%	21.5%	22.8%
St. Catharines	23.7%	22.7%	22.6%	22.8%	23.0%
Tay					23.8%
Lambton Shores	16.6%	20.1%	21.4%	22.6%	23.9%
Georgina	19.3%	20.6%	21.8%	22.8%	23.9%
West Lincoln	20.5%	20.8%	21.8%	23.0%	24.4%
Wilmot	28.3%	29.9%	22.7%	23.9%	25.1%
Vaughan	24.0%	24.7%	24.6%	25.3%	25.6%
Springwater	22.4%	23.6%	24.8%	25.8%	26.7%
Ottawa	26.2%	25.8%	25.9%	26.4%	26.8%
St. Marys		23.5%	25.2%	26.1%	26.9%
St. Thomas	50.1%	51.3%	52.0%	51.0%	27.4%
Kingston	31.2%	31.3%	32.5%	26.1%	27.5%
Brant County	23.0%	23.1%	25.3%	25.6%	28.1%
Brockton					28.3%
Cambridge	31.0%	30.1%	29.1%	27.5%	28.6%
Lincoln	25.5%	25.9%	26.9%	27.8%	28.6%
Mapleton		26.3%	28.2%		28.6%
Port Colborne		33.4%	32.3%	29.3%	28.8%
Grimsby		26.9%	27.4%	27.9%	29.1%
Centre Wellington		26.1%	27.0%	28.1%	29.2%
Richmond Hill				28.8%	29.5%
Minto	0.0%	26.8%	27.9%	28.4%	29.5%
Markham	26.4%	27.6%	28.5%	29.5%	30.3%
Toronto	33.4%	33.0%	32.4%	29.2%	30.5%
Saugeen Shores	25.8%	27.3%	28.3%	29.2%	30.5%
Fort Erie	27.7%	28.5%	29.6%	29.5%	30.8%
Belleville	31.2%	31.8%	32.9%	31.2%	31.5%
North Stormont	0.0%	0.0%	0.0%	30.9%	31.8%
Hamilton	30.5%	30.8%	30.6%	31.0%	32.1%
North Middlesex			29.4%	30.8%	32.2%
London	31.5%	31.4%	32.0%	32.0%	32.3%
Strathroy-Caradoc	28.1%	29.9%	29.7%	31.3%	32.9%

Water Asset Consumption Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
North Bay	27.0%	27.7%	28.0%	30.2%	33.2%
Parry Sound		29.6%	31.2%	31.9%	33.2%
Brantford				32.0%	33.3%
North Perth			33.1%	33.0%	33.6%
Thorold	30.1%	31.0%	32.2%	33.6%	33.7%
Espanola					33.9%
Welland	32.6%	33.8%	35.1%	34.1%	34.1%
Waterloo	30.6%	31.5%	32.2%	33.1%	34.3%
Orangeville	32.6%	31.4%	30.9%	33.1%	34.6%
Erin		30.4%	31.7%	33.5%	34.7%
Prince Edward County	31.8%	33.6%	35.3%	34.7%	35.5%
Greater Sudbury	32.6%	33.5%	34.7%	35.0%	35.7%
Wellington North		34.2%	35.6%	35.9%	36.9%
Cornwall	37.3%	37.5%	37.3%	36.9%	37.2%
Haldimand			41.0%	40.8%	37.5%
Newmarket	39.0%	38.7%	39.6%	37.4%	37.6%
Guelph-Eramosa		34.7%	36.7%	38.7%	37.8%
Norfolk				39.1%	38.2%
Kenora	34.4%	34.9%	35.9%	37.3%	38.4%
Sault Ste. Marie	37.9%	37.8%	38.4%	38.1%	38.5%
Tiny					38.5%
Sarnia	35.4%	36.5%	38.1%	39.0%	39.5%
Pelham	33.0%	34.7%	36.5%	37.4%	39.6%
Bancroft					40.0%
Penetanguishene					40.3%
Orillia	37.1%	38.8%	40.0%	40.6%	40.6%
Kincardine		37.4%	38.8%	38.9%	40.8%
Chatham-Kent		36.7%	37.8%	40.4%	40.9%
Guelph	39.3%	40.8%	41.3%	40.6%	41.2%
Quinte West	40.8%	41.7%	39.4%	42.7%	43.1%
Windsor	16.6%	23.3%	30.0%	36.7%	43.3%
Timmins	39.1%	40.8%	41.6%	42.9%	45.1%
Stratford	44.3%	45.7%	45.7%	45.9%	45.4%
Peterborough	44.4%	45.7%	43.3%	44.3%	46.1%
Greenstone	50.9%	53.2%	55.7%	48.6%	47.9%
Brockville	47.1%	47.2%	48.1%	48.5%	49.6%
East Gwillimbury	43.7%	45.6%	47.5%	49.3%	50.7%
Owen Sound	54.6%	53.3%	54.4%	53.5%	51.0%
Grey Highlands	47.4%	46.3%	46.7%	49.4%	51.0%
Collingwood	48.2%	49.9%	51.1%	52.7%	52.6%
Thunder Bay	54.3%	54.6%	55.2%	55.3%	55.9%
Meaford	54.9%	59.0%	60.3%	59.4%	58.7%
Elliot Lake	79.8%	81.5%	83.6%	82.6%	84.3%
Average	29.0%	32.2%	33.4%	34.4%	34.4%
Median	30.3%	31.0%	32.1%	32.0%	33.2%

Water Asset Consumption Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
Region York	23.6%	23.5%	24.2%	16.9%	18.2%
Region Peel	20.4%	20.3%	20.5%	21.0%	22.1%
Region Halton	20.5%	21.7%	22.4%	23.5%	24.1%
Region Durham	26.2%	26.2%	27.2%	27.7%	28.4%
District Muskoka	35.3%	37.8%	40.0%	42.0%	43.8%
Region Niagara	47.0%	45.5%	46.1%	44.7%	45.0%
Region Waterloo	46.8%	47.9%	47.8%	49.0%	50.7%
Average	31.4%	31.8%	32.6%	32.1%	33.2%
Median	26.2%	26.2%	27.2%	27.7%	28.4%

Wastewater Asset Consumption Ratio

Municipalities	2013	2014	2015	2016	2017
Tillsonburg	4.1%	4.1%	4.1%	4.1%	4.1%
King	13.4%	5.6%	4.0%	5.2%	6.0%
Whitchurch - Stouffville	9.9%	11.4%	12.4%	12.4%	13.1%
Penetanguishene					14.3%
Woolwich	16.6%	17.3%	17.4%	18.2%	17.9%
Strathroy-Caradoc	15.7%	16.4%	16.0%	17.3%	18.8%
Timmins	37.6%	38.5%	34.9%	17.1%	20.9%
Brockville	12.3%	14.6%	16.9%	18.9%	21.3%
Owen Sound	53.9%	46.5%	30.0%	24.2%	21.5%
North Middlesex			19.6%	21.1%	22.6%
Middlesex Centre	17.4%	19.4%	21.0%	21.6%	22.8%
Guelph-Eramosa		27.8%	29.3%	31.2%	23.7%
Vaughan	22.2%	22.9%	23.1%	23.3%	23.9%
Georgina	20.1%	21.4%	22.5%	23.8%	24.7%
Prince Edward County	17.6%	18.9%	21.1%	23.0%	25.3%
Lambton Shores	34.8%	36.4%	38.0%	23.4%	25.4%
Richmond Hill	0.0%	0.0%	0.0%	25.2%	25.6%
St. Marys		22.8%	23.7%	24.7%	25.8%
Thorold	23.9%	22.5%	23.7%	25.1%	26.1%
Ottawa	25.1%	25.6%	26.2%	26.9%	27.2%
Niagara-on-the-Lake	22.3%	23.6%	24.8%	26.1%	27.4%
Lincoln	25.8%	26.6%	28.0%	27.6%	27.8%
Kitchener	28.3%	28.9%	28.5%	26.3%	28.2%
Wilmot	28.8%	30.6%	25.3%	26.8%	28.2%
Wellington North		24.1%	26.0%	26.9%	28.3%
Bancroft					28.3%
North Stormont	0.0%	0.0%	0.0%	27.6%	28.5%
Springwater	26.0%	27.2%	27.9%	27.7%	28.9%
Centre Wellington		25.0%	26.5%	28.2%	29.6%
Belleville	26.9%	28.1%	28.8%	29.6%	31.0%
Grimsby		28.1%	29.0%	30.3%	31.1%
Welland	27.2%	26.5%	27.6%	28.3%	31.1%
Fort Erie	26.6%	27.9%	28.7%	29.7%	31.2%
Waterloo	29.8%	29.3%	29.6%	30.2%	31.4%
Parry Sound		27.2%	29.0%	30.2%	31.4%
West Lincoln	27.4%	28.6%	30.2%	31.0%	32.2%
Saugeen Shores	25.9%	27.5%	29.4%	30.9%	32.3%

Wastewater Asset Consumption Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
Brant County	29.6%	31.1%	29.8%	32.1%	33.3%
Markham	29.3%	30.5%	31.6%	32.8%	33.5%
North Bay	36.0%	36.4%	34.1%	32.3%	33.6%
Orangeville	38.3%	28.9%	30.6%	32.4%	33.8%
Hamilton	31.3%	32.2%	33.1%	33.7%	34.3%
Haldimand			33.0%	33.8%	34.6%
Peterborough	35.6%	31.1%	31.8%	34.1%	35.0%
Cambridge	43.1%	41.9%	37.6%	34.8%	36.2%
St. Catharines	33.4%	34.1%	35.0%	36.3%	37.2%
Stratford	37.0%	37.6%	38.5%	38.9%	37.7%
Cornwall	55.5%	53.9%	37.0%	37.5%	37.9%
Newmarket	38.7%	38.5%	39.5%	38.0%	37.9%
Norfolk				36.0%	38.1%
North Perth			36.2%	36.1%	38.3%
Tay					38.4%
Kenora	37.0%	37.4%	37.9%	38.9%	38.7%
Espanola					38.9%
Barrie	30.9%	33.2%	34.4%	36.3%	39.1%
Kingston	32.0%	33.6%	35.9%	38.1%	39.6%
Windsor	35.0%	36.6%	38.1%	39.6%	40.9%
Minto		38.5%	39.6%	40.5%	41.2%
Quinte West	43.1%	42.7%	43.9%	41.3%	41.6%
Meaford	38.4%	39.5%	39.8%	41.1%	41.8%
Collingwood	36.2%	37.4%	39.6%	40.8%	41.9%
Greater Sudbury	45.3%	46.8%	41.3%	42.5%	43.5%
London	37.9%	39.6%	41.2%	43.0%	44.1%
Toronto	45.5%	46.5%	46.7%	44.2%	44.9%
Sault Ste. Marie	40.8%	41.2%	42.4%	43.1%	45.1%
Orillia	40.4%	41.9%	43.2%	44.2%	45.2%
Kincardine		41.6%	42.6%	44.1%	45.6%
Brockton					46.2%
Brantford				45.5%	46.7%
Sarnia	42.7%	44.9%	47.2%	49.2%	47.5%
Port Colborne		44.5%	46.3%	47.5%	49.1%
Guelph	48.2%	48.5%	49.5%	48.8%	49.2%
Pelham	45.5%	47.2%	47.5%	49.2%	51.0%
East Gwillimbury	43.8%	45.6%	47.5%	49.3%	51.1%
Greenstone	48.9%	45.8%	47.9%	49.1%	51.5%
Chatham-Kent		47.8%	49.7%	51.6%	52.5%
Grey Highlands	47.9%	50.0%	51.4%	52.1%	53.2%
Thunder Bay	62.9%	62.2%	63.5%	53.4%	55.2%
St. Thomas	44.6%	46.1%	47.3%	49.1%	71.3%
Elliot Lake	80.2%	81.4%	80.7%	82.0%	82.0%
Average	27.7%	28.0%	29.0%	33.9%	35.0%
Median	29.0%	28.7%	29.7%	32.4%	33.7%

Wastewater Asset Consumption Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
Region York	18.5%	19.1%	15.8%	17.4%	18.4%
Region Halton	28.4%	28.8%	27.0%	27.0%	27.3%
Region Peel	24.7%	25.7%	26.6%	27.9%	29.1%
Region Durham	30.5%	29.9%	31.4%	32.3%	32.0%
District Muskoka	37.3%	39.9%	39.5%	42.1%	44.0%
Region Waterloo	52.0%	48.3%	49.9%	52.0%	44.7%
Region Niagara	46.0%	46.8%	48.5%	48.1%	49.4%
Average	33.9%	34.1%	34.1%	35.2%	35.0%
Median	30.5%	29.9%	31.4%	32.3%	32.0%

Water Reserves as a % of Own Source Revenues and Reserves as a % of Closing Amortization

Municipalities	2017 Water Reserves as % Total Water Own Source Revenues	2017 Water Reserves as % Closing Amortization Water
Bancroft	0.0%	0.0%
Brockton	0.0%	0.0%
Elliot Lake	0.0%	0.0%
Espanola	0.0%	0.0%
Greenstone	0.0%	0.0%
Sault Ste. Marie	0.0%	0.0%
Timmins	0.0%	0.0%
Waterloo	0.0%	0.0%
Welland	0.0%	0.0%
Thunder Bay	9.2%	1.6%
Meaford	15.4%	1.7%
Hamilton	12.8%	3.6%
King	4.6%	4.7%
Chatham-Kent	21.5%	5.3%
Port Colborne	12.8%	5.8%
Ottawa	26.5%	6.0%
Fort Erie	12.2%	6.1%
Peterborough	49.6%	6.8%
Owen Sound	35.5%	7.7%
Grimsby	23.4%	8.3%
Saugeen Shores	56.1%	8.9%
County	64.5%	9.7%
Greater Sudbury	48.9%	11.3%
Sarnia	45.1%	11.5%
West Lincoln	41.0%	12.2%
Cambridge	11.1%	13.0%
North Middlesex	31.6%	13.5%
Kitchener	6.8%	13.8%
Cornwall	55.0%	14.2%
North Bay	55.8%	14.7%

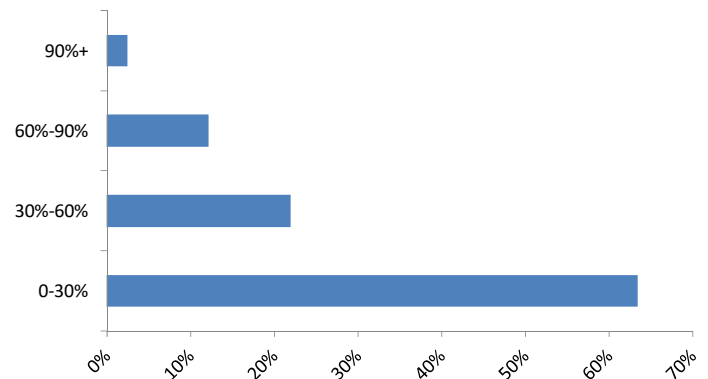
Municipalities	2017 Water Reserves as % Total Water Own Source Revenues	2017 Water Reserves as % Closing Amortization Water
Quinte West	100.8%	16.6%
Penetanguishene	72.8%	18.7%
Collingwood	107.4%	19.4%
Orillia	120.8%	19.8%
Tay	85.6%	20.5%
Middlesex Centre	70.4%	20.7%
Kenora	77.8%	22.5%
St. Catharines	60.3%	22.8%
Georgina	143.5%	22.8%
North Perth	67.2%	23.1%
Minto	124.0%	24.0%
Guelph-Eramosa	116.9%	24.4%
London	97.9%	25.0%
Stratford	80.5%	25.2%
North Stormont	227.7%	25.2%
Haldimand	110.8%	25.8%
Barrie	89.9%	26.6%
Brantford	97.6%	27.1%
Wellington North	104.7%	27.7%
Pelham	86.4%	28.6%
Brockville	67.7%	29.0%
St. Thomas	74.2%	29.2%
Lambton Shores	201.2%	29.6%
Niagara-on-the-Lake	75.6%	30.5%
Kingston	135.3%	31.2%
Orangeville	93.0%	31.5%
East Gwillimbury	72.3%	31.8%
Erin	164.1%	34.1%
Belleville	128.8%	36.2%
Norfolk		38.5%

Water Reserves as a % of Own Source Revenues and Reserves as a % of Closing Amortization

Municipalities	2017 Water Reserves as % Total Water Own Source Revenues	2017 Water Reserves as % Closing Amortization Water
St. Marys	94.2%	39.3%
Mapleton	243.5%	40.1%
Parry Sound	184.7%	41.6%
Markham	131.5%	42.1%
Strathroy-Caradoc	239.8%	43.4%
Wilmot	106.9%	44.4%
Brant County	132.2%	48.5%
Guelph	192.0%	49.0%
Centre Wellington	189.7%	55.3%
Vaughan	120.3%	65.3%
Springwater	227.8%	65.6%
Thorold	157.5%	69.3%
Kincardine	615.6%	70.2%
Grey Highlands	278.6%	72.7%
Stouffville	66.1%	72.9%
Toronto	220.1%	78.6%
Newmarket	164.6%	80.0%
Lincoln	282.0%	80.6%
Tiny		86.3%
Richmond Hill	29.4%	91.1%
Woolwich	177.5%	95.8%
Average	95.6%	28.4%
Median	75.6%	24.0%

Municipalities	2017 Water Reserves as % Total Water Own Source Revenues	2017 Water Reserves as % Closing Amortization Water
District Muskoka	113.1%	10.7%
Region Peel	98.7%	17.5%
Region Waterloo	93.0%	17.7%
Region Halton	126.4%	24.5%
Region Durham	98.9%	25.2%
Region York	93.3%	36.3%
Region Niagara	183.5%	38.1%
Average	115.3%	24.3%
Median	98.9%	24.5%

Summary—Water Reserves as a % of Closing Amortization—Total Survey



WW Reserves as a % of Own Source Revenues & WW Reserves as a % of Closing Amortization

Municipalities	2017 WW Reserves as % Total WW Own Source Revenues	2017 WW Reserves as % Closing Amortization Wastewater
Stratford	-45.1%	-13.6%
Bancroft	0.0%	0.0%
Mapleton	214.5%	0.0%
Markham	0.0%	0.0%
Prince Edward County	0.0%	0.0%
Sault Ste. Marie	0.0%	0.0%
Timmins	0.0%	0.0%
Waterloo	0.0%	0.0%
Penetanguishene	2.1%	0.7%
Toronto	6.4%	1.3%
Thunder Bay	14.2%	2.0%
North Perth	6.8%	2.1%
Chatham-Kent	16.0%	2.3%
Ottawa	13.2%	3.4%
St. Thomas	66.6%	4.2%
Cornwall	38.5%	5.0%
Windsor	16.7%	5.0%
Kitchener	5.2%	5.0%
North Stormont	33.6%	5.6%
Greater Sudbury	46.3%	6.4%
Lambton Shores	34.8%	7.1%
North Middlesex	43.6%	8.4%
Saugeen Shores	46.9%	8.4%
St. Catharines	53.0%	8.7%
Middlesex Centre	42.4%	10.0%
Owen Sound	30.9%	10.4%
Welland	9.5%	10.7%
Sarnia	43.8%	10.9%
St. Marys	34.1%	11.7%
Tay	85.4%	12.2%
King	9.4%	12.2%

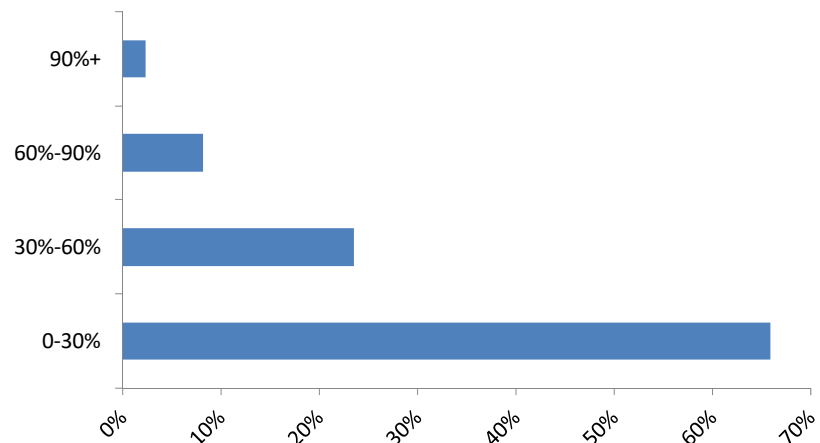
Municipalities	2017 WW Reserves as % Total WW Own Source Revenues	2017 WW Reserves as % Closing Amortization Wastewater
Barrie	83.0%	12.4%
North Bay	51.5%	13.6%
Quinte West	51.3%	14.1%
Pelham	51.3%	15.0%
Port Colborne	40.5%	15.1%
Kenora	50.7%	15.5%
Brockville	40.6%	16.4%
Georgina	264.4%	17.5%
Norfolk	33.1%	17.9%
Niagara-on-the-Lake	52.0%	18.6%
Parry Sound	91.7%	20.5%
Belleville	122.1%	20.6%
Fort Erie	34.0%	20.8%
London	158.4%	20.9%
Orillia	96.4%	21.3%
West Lincoln	50.7%	21.9%
Orangeville	55.6%	22.6%
Elliot Lake	185.3%	25.8%
Guelph-Eramosa	123.8%	27.4%
Kingston	132.7%	27.6%
Espanola	144.0%	28.2%
Brantford	175.3%	28.5%
Minto	203.4%	31.3%
Whitchurch - Stouffville	26.7%	31.4%
Wilmot	82.1%	34.9%
Grimsby	N/A	35.6%
Grey Highlands	189.6%	36.0%
East Gwillimbury		37.7%
Haldimand	154.6%	39.7%
Brockton	182.1%	40.9%

WW Reserves as a % of Own Source Revenues & WW Reserves as a % of Closing Amort (cont'd)

Municipalities	2017 WW Reserves as % Total WW Own Source Revenues	2017 WW Reserves as % Closing Amortization Wastewater
Vaughan	68.3%	43.4%
Brant County	153.6%	43.9%
Cambridge	67.4%	44.3%
Centre Wellington	193.2%	45.5%
Meaford	163.8%	46.9%
Hamilton	221.6%	47.6%
Guelph	231.2%	48.4%
Thorold	118.5%	49.3%
Collingwood	206.6%	58.0%
Newmarket	139.1%	61.4%
Wellington North	269.2%	62.9%
Springwater	235.3%	63.9%
Strathroy-Caradoc	184.4%	64.9%
Kincardine	483.1%	72.2%
Lincoln	643.2%	79.8%
Peterborough	180.0%	81.3%
Woolwich	273.7%	111.3%
Richmond Hill		127.9%
Average	100.4%	25.6%
Median	52.5%	17.9%

Municipalities	2017 WW Reserves as % Total WW Own Source Revenues	2017 WW Reserves as % Closing Amortization Wastewater
Region Waterloo	54.3%	13.3%
Region Niagara	72.2%	13.5%
District Muskoka	279.6%	15.4%
Region Halton	91.8%	19.0%
Region Peel	235.8%	30.2%
Region York	81.1%	30.9%
Region Durham	135.9%	32.6%
Average	135.8%	22.1%
Median	91.8%	19.0%

Summary—Wastewater Reserves as a % of Closing Amortization—Total Survey



Water Reserves Per Capita

Municipality	Water Reserves Per Capita
Bancroft	\$ -
Brockton	\$ -
Elliot Lake	\$ -
Espanola	\$ -
Greenstone	\$ -
Sault Ste. Marie	\$ -
Timmins	\$ -
Waterloo	\$ -
Welland	\$ -
King	\$ 6
Kitchener	\$ 12
Hamilton	\$ 22
Thunder Bay	\$ 23
Cambridge	\$ 26
Port Colborne	\$ 29
Fort Erie	\$ 30
Meaford	\$ 31
West Lincoln	\$ 34
Ottawa	\$ 43
Grimsby	\$ 49
St. Catharines	\$ 51
Chatham-Kent	\$ 54
Stouffville	\$ 70
Georgina	\$ 84
Prince Edward County	\$ 85
Cornwall	\$ 87
Peterborough	\$ 89
North Middlesex	\$ 90
Guelph-Eramosa	\$ 92
Owen Sound	\$ 93

Municipality	Water Reserves Per Capita
Greater Sudbury	\$ 96
Sarnia	\$ 97
North Perth	\$ 100
Stratford	\$ 103
Richmond Hill	\$ 103
Mapleton	\$ 104
Middlesex Centre	\$ 109
Saugeen Shores	\$ 110
Pelham	\$ 112
Penetanguishene	\$ 129
North Stormont	\$ 129
Wilmot	\$ 131
Brockville	\$ 131
North Bay	\$ 133
Woolwich	\$ 146
Barrie	\$ 151
Quinte West	\$ 159
Wellington North	\$ 184
London	\$ 187
Erin	\$ 188
Orangeville	\$ 193
St. Marys	\$ 198
Vaughan	\$ 202
Markham	\$ 203
Minto	\$ 211
Kenora	\$ 216
Brantford	\$ 217
Orillia	\$ 220
Niagara-on-the-Lake	\$ 221
Brant County	\$ 222

Municipality	Water Reserves Per Capita
Tay	\$ 225
Haldimand	\$ 233
East Gwillimbury	\$ 247
Grey Highlands	\$ 249
Collingwood	\$ 274
Thorold	\$ 275
Kingston	\$ 276
Springwater	\$ 279
Centre Wellington	\$ 280
St. Thomas	\$ 281
Newmarket	\$ 286
Lincoln	\$ 301
Toronto	\$ 321
Belleville	\$ 330
Tiny	\$ 363
Guelph	\$ 377
Strathroy-Caradoc	\$ 445
Parry Sound	\$ 678
Lambton Shores	\$ 766
Kincardine	\$ 781
Average	\$ 163
Median	\$ 129

Municipality	Water Reserves Per Capita
Region York	\$ 86
Region Waterloo	\$ 90
Region Durham	\$ 150
Region Peel	\$ 153
District Muskoka	\$ 160
Region Niagara	\$ 164
Region Halton	\$ 193
Average	\$ 142
Median	\$ 153

Wastewater Reserves Per Capita

Municipality	WW Reserves Per Capita
Stratford	\$ (86)
Bancroft	\$ -
Markham	\$ -
Prince Edward County	\$ -
Sault Ste. Marie	\$ -
Timmins	\$ -
Waterloo	\$ -
Penetanguishene	\$ 4
King	\$ 10
Kitchener	\$ 10
Toronto	\$ 11
North Perth	\$ 19
North Stormont	\$ 19
Ottawa	\$ 23
Welland	\$ 26
Stouffville	\$ 27
Chatham-Kent	\$ 27
Thunder Bay	\$ 29
St. Catharines	\$ 30
Windsor	\$ 44
Pelham	\$ 47
Lambton Shores	\$ 51
West Lincoln	\$ 52
North Middlesex	\$ 53
Middlesex Centre	\$ 56
Cornwall	\$ 74
Quinte West	\$ 76
St. Marys	\$ 77
Owen Sound	\$ 78
North Bay	\$ 87

Municipality	WW Reserves Per Capita
Georgina	\$ 88
Brockville	\$ 88
Wilmot	\$ 90
Port Colborne	\$ 93
Greater Sudbury	\$ 93
Saugeen Shores	\$ 99
Sarnia	\$ 99
Norfolk	\$ 100
Richmond Hill	\$ 102
Fort Erie	\$ 104
Guelph-Eramosa	\$ 108
Mapleton	\$ 108
Niagara-on-the-Lake	\$ 108
Orangeville	\$ 108
St. Thomas	\$ 115
Springwater	\$ 132
Woolwich	\$ 133
Brant County	\$ 134
Kenora	\$ 137
Vaughan	\$ 140
Cambridge	\$ 142
Grey Highlands	\$ 155
Tay	\$ 155
Barrie	\$ 177
Brockton	\$ 197
Belleville	\$ 205
Lincoln	\$ 215
Meaford	\$ 215
Orillia	\$ 220
London	\$ 226

Municipality	WW Reserves Per Capita
Thorold	\$ 226
Grimsby	\$ 254
Haldimand	\$ 282
Brantford	\$ 284
Newmarket	\$ 289
Centre Wellington	\$ 291
Strathroy-Caradoc	\$ 299
Kingston	\$ 315
Elliot Lake	\$ 325
Espanola	\$ 343
Peterborough	\$ 358
Minto	\$ 399
Hamilton	\$ 403
Parry Sound	\$ 405
Guelph	\$ 520
Wellington North	\$ 546
Collingwood	\$ 767
Kincardine	\$ 859
Average	\$ 155
Median	\$ 103
Municipality	WW Reserves Per Capita
Region Waterloo	\$ 65
Region Niagara	\$ 104
Region York	\$ 118
Region Halton	\$ 164
Region Peel	\$ 236
Region Durham	\$ 255
District Muskoka	\$ 311
Average	\$ 179
Median	\$ 164

Water Debt Interest Cover Ratio

This ratio indicates the extent to which rate revenues are committed to interest expenses and is calculated as Debt Interest as a percentage of water revenues. It is important to monitor this trend to help ensure that debt interest does not overly reduce flexibility.

Municipalities	2013	2014	2015	2016	2017
Cornwall	0.0%	0.0%	0.0%	0.0%	0.0%
East Gwillimbury	0.0%	0.0%	0.0%	0.0%	0.0%
Elliot Lake	0.0%	0.0%	0.0%	0.0%	0.0%
Erin	0.0%	0.4%	0.2%	0.1%	0.0%
Greenstone	0.0%	0.0%	0.0%	0.0%	0.0%
Grimsby	0.0%	0.0%	0.0%	0.0%	0.0%
Guelph-Eramosa	0.0%	0.0%	0.0%	0.0%	0.0%
Haldimand			0.0%	0.0%	0.0%
Kenora	0.6%	0.5%	0.0%	0.0%	0.0%
Kincardine	0.0%	0.9%	0.0%	0.0%	0.0%
King	0.0%	0.0%	0.0%	0.0%	0.0%
Kitchener	0.0%	0.0%	0.0%	0.0%	0.0%
Lincoln	0.0%	0.0%	0.0%	0.0%	0.0%
Mapleton	0.0%	0.0%	0.0%		0.0%
Markham	0.0%	0.0%	0.0%	0.0%	0.0%
North Middlesex			0.0%	0.0%	0.0%
North Stormont	0.0%	0.0%	0.0%	0.0%	0.0%
Orangeville	0.0%	0.0%	0.0%	0.0%	0.0%
Orillia	0.0%	0.0%	0.0%	0.0%	0.0%
Richmond Hill	0.0%	0.0%	0.0%	0.0%	0.0%
Thorold	0.0%	0.0%	0.0%	0.0%	0.0%
Timmins	0.0%	0.0%	0.0%	0.0%	0.0%
Tiny					0.0%
Toronto	0.0%	0.0%	0.0%	0.0%	0.0%
Vaughan	0.1%	0.1%	0.1%	0.1%	0.0%
Waterloo	0.1%	0.0%	0.0%	0.0%	0.0%
West Lincoln	0.0%	0.0%	0.0%	0.0%	0.0%
Stouffville	0.5%	0.0%	0.0%	0.0%	0.0%
Wilmot	0.0%	0.0%	0.0%	0.0%	0.0%
Penetanguishene					0.0%

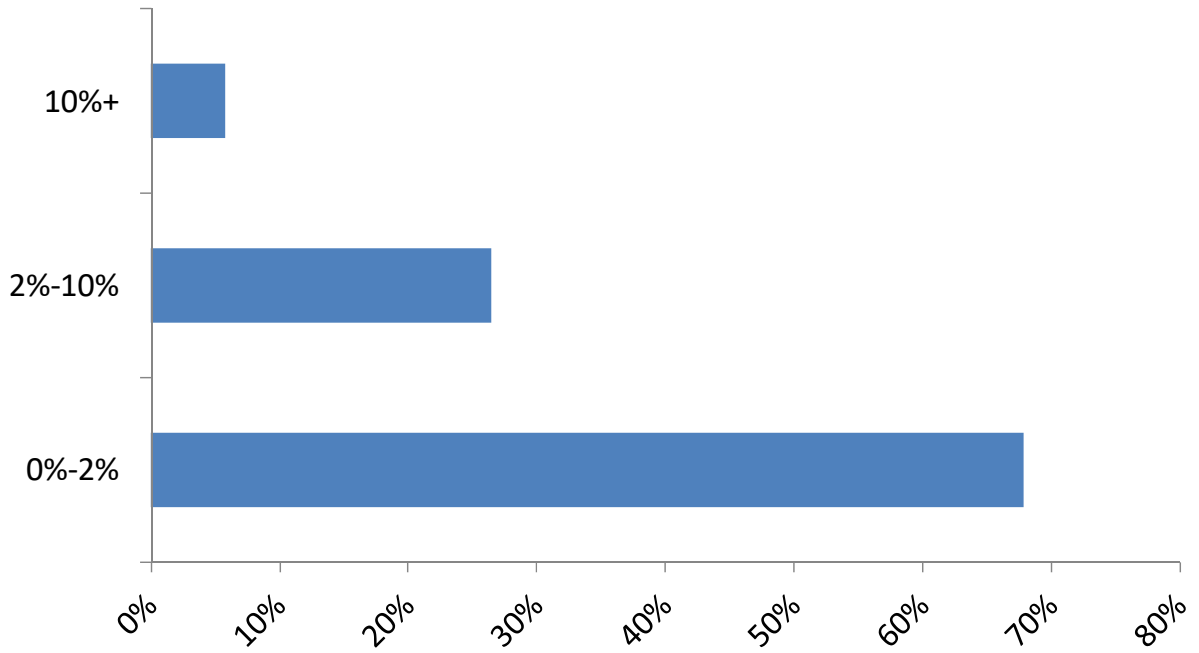
Water Debt Interest Cover Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
Stratford	0.0%	0.0%	0.0%	0.0%	0.0%
North Perth			0.5%	0.3%	0.0%
Guelph	0.8%	0.7%	0.5%	0.4%	0.3%
Sarnia	4.2%	3.1%	2.3%	1.3%	0.3%
Wellington North	0.0%	0.4%	0.4%	0.4%	0.4%
Fort Erie	0.8%	0.6%	0.5%	0.4%	0.4%
Strathroy-Caradoc	0.3%	0.3%	0.2%	0.2%	0.4%
Woolwich	0.6%	0.5%	0.5%	0.4%	0.4%
Greater Sudbury	0.7%	0.6%	0.6%	0.5%	0.5%
Welland	2.1%	2.9%	1.2%	0.8%	0.5%
London	0.6%	0.6%	0.6%	0.6%	0.6%
Brockville	1.2%	1.0%	0.8%	0.6%	0.7%
St. Catharines	1.6%	1.5%	1.3%	0.8%	0.7%
Springwater	1.2%	1.1%	1.0%	0.8%	0.8%
Niagara-on-the-Lake	1.4%	1.2%	1.1%	0.8%	0.8%
Bancroft					0.8%
Owen Sound	1.6%	1.1%	1.3%	1.3%	0.8%
Collingwood	1.7%	1.1%	1.1%	1.0%	0.9%
Cambridge	0.4%	0.3%	0.3%	0.6%	0.9%
St. Thomas	0.0%	1.2%	1.0%	1.0%	1.0%
Brockton					1.1%
Sault Ste. Marie	0.8%	0.7%	0.9%	1.4%	1.2%
Pelham	1.4%	1.6%	1.6%	1.4%	1.5%
St. Marys	0.0%	3.0%	1.7%	2.1%	1.7%
Hamilton	1.1%	1.2%	1.5%	1.4%	1.8%
Newmarket	2.2%	2.0%	1.9%	1.9%	1.8%
Grey Highlands	0.0%	0.6%	1.9%	1.7%	2.2%
Port Colborne	0.0%	0.0%	0.0%	4.7%	2.3%
North Bay	3.0%	3.3%	3.3%	3.0%	2.6%
Peterborough	2.7%	2.2%	2.2%	2.1%	2.7%

Water Debt Interest Cover Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
Chatham-Kent	0.0%	5.3%	4.4%	3.7%	2.8%
Kingston	0.7%	1.8%	1.6%	3.2%	3.1%
Minto	0.0%	2.4%	2.5%	2.9%	3.3%
Lambton Shores	5.9%	5.2%	4.6%	4.1%	3.3%
Centre Wellington	0.0%	5.5%	4.9%	4.2%	3.7%
Middlesex Centre	6.8%	6.2%	5.4%	4.7%	4.4%
Belleville	4.4%	4.5%	3.8%	4.6%	4.4%
Brantford	0.0%	0.0%	0.0%	4.7%	4.6%
Parry Sound	0.0%	6.6%	5.8%	5.2%	5.1%
Brant County	7.0%	6.8%	6.1%	5.5%	5.1%
Tay					5.8%
Meaford	10.2%	9.4%	7.7%	6.9%	6.2%
Georgina	13.7%	15.5%	10.4%	7.2%	6.4%
Ottawa	5.9%	5.7%	5.7%	5.7%	6.4%
Espanola					6.7%
Quinte West	4.6%	5.7%	4.7%	7.1%	7.4%
Thunder Bay	9.0%	8.8%	8.4%	8.4%	8.5%
Prince Edward County	9.8%	9.0%	7.6%	7.0%	9.1%
Saugeen Shores	0.0%	0.0%	0.0%	10.5%	10.6%
Barrie	30.4%	26.7%	25.6%	24.5%	24.9%
Average	2.0%	2.3%	1.9%	2.1%	2.0%
Median	0.1%	0.6%	0.5%	0.6%	0.6%
Municipalities	2013	2014	2015	2016	2017
Region Niagara	1.4%	1.4%	1.4%	0.0%	0.0%
Region Durham	0.2%	0.1%	0.1%	0.1%	0.1%
Region Waterloo	1.2%	0.9%	0.7%	0.5%	0.4%
Region Halton	5.6%	5.1%	4.6%	4.0%	3.8%
District Muskoka	15.4%	14.6%	13.3%	11.4%	10.3%
Region Peel	14.9%	17.1%	16.0%	14.3%	15.3%
Region York	35.6%	37.6%	35.0%	34.8%	36.6%
Average	10.6%	11.0%	10.2%	9.3%	9.5%
Median	5.6%	5.1%	4.6%	4.0%	3.8%

Summary—Water Debt Interest Cover Ratio— Total Survey



Wastewater Debt Interest Cover Ratio

Municipalities	2013	2014	2015	2016	2017
Brantford	0.0%	0.0%	0.0%	0.0%	0.0%
Cambridge	0.0%	0.0%	0.0%	0.0%	0.0%
Elliot Lake	0.0%	0.0%	0.0%	0.0%	0.0%
Grimsby	0.0%	0.0%	0.0%	0.0%	0.0%
Haldimand			0.0%	0.0%	0.0%
Kenora	0.0%	0.0%	0.0%	0.0%	0.0%
Kincardine	0.0%	0.0%	0.0%	0.0%	0.0%
Kitchener	0.0%	0.0%	0.0%	0.0%	0.0%
Lincoln	0.0%	0.0%	0.0%	0.0%	0.0%
Markham	0.0%	0.0%	0.0%	0.0%	0.0%
North Stormont	0.0%	0.0%	0.0%	0.0%	0.0%
Orillia	0.0%	0.0%	0.0%	0.0%	0.0%
Pelham	0.0%	0.0%	0.0%	0.2%	0.0%
Port Colborne	0.0%	0.0%	0.0%	0.0%	0.0%
Richmond Hill	0.0%	0.0%	0.0%	0.0%	0.0%
Sault Ste. Marie	0.0%	0.0%	0.0%	0.0%	0.0%
Springwater	0.0%	0.0%	0.0%	0.0%	0.0%
St. Thomas	2.6%	0.0%	0.0%	0.0%	0.0%
Thorold	0.0%	0.0%	0.0%	0.0%	0.0%
Toronto	0.0%	0.0%	0.0%	0.0%	0.0%
Vaughan	0.1%	0.1%	0.1%	0.1%	0.0%
West Lincoln	0.0%	0.0%	0.0%	0.0%	0.0%
Whitchurch - Stouffville	0.5%	0.0%	0.0%	0.0%	0.0%
Wilmot	0.0%	0.0%	0.0%	0.0%	0.0%
Penetanguishene					0.0%
Guelph	0.6%	0.6%	0.4%	0.3%	0.3%
Niagara-on-the-Lake	0.7%	0.6%	0.5%	0.4%	0.3%
Woolwich	0.6%	0.5%	0.4%	0.3%	0.5%
Welland	0.7%	0.8%	0.6%	0.5%	0.5%
Waterloo	0.0%	0.5%	0.8%	0.7%	0.7%

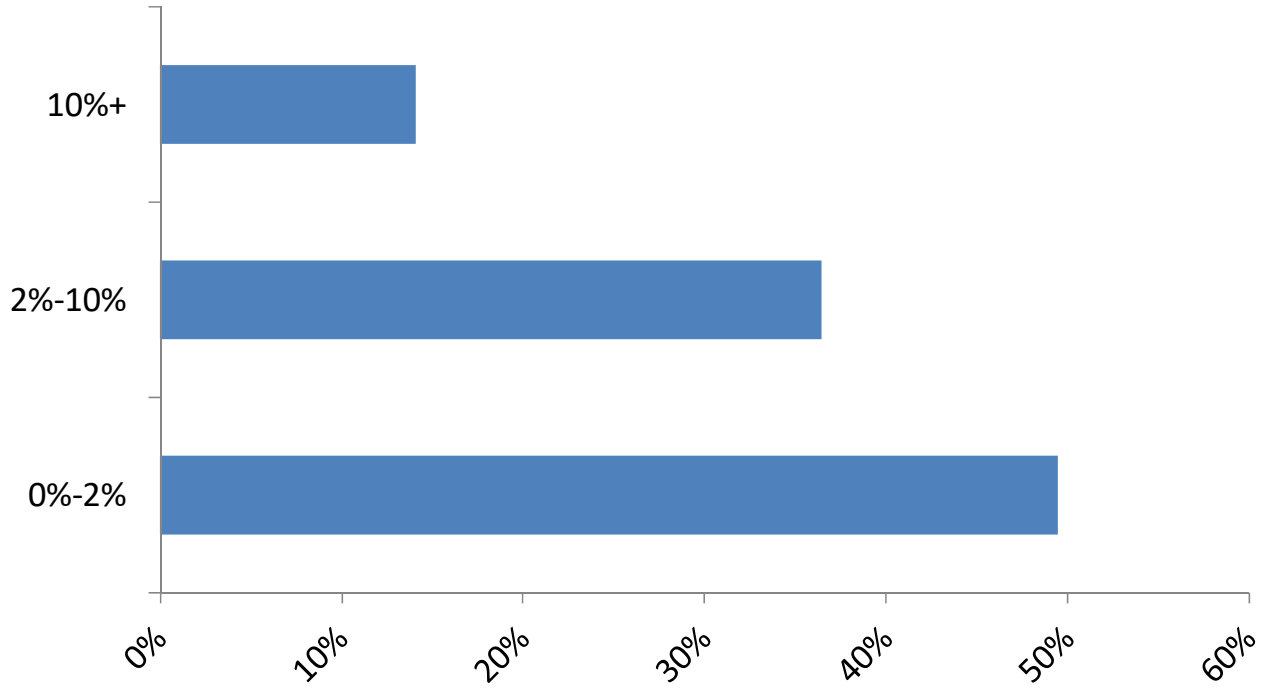
Wastewater Debt Interest Cover Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
St. Catharines	3.1%	2.3%	1.8%	1.1%	0.9%
Brockton					1.0%
Fort Erie	2.3%	2.0%	1.7%	1.4%	1.1%
Windsor	1.4%	1.4%	1.3%	1.2%	1.2%
North Perth			1.8%	1.6%	1.2%
Newmarket	2.2%	2.0%	1.8%	1.6%	1.5%
Meaford	3.7%	2.3%	2.0%	1.8%	1.6%
Sarnia	3.6%	3.1%	2.5%	2.0%	1.6%
Hamilton	0.9%	1.0%	1.2%	1.2%	1.8%
North Bay	0.4%	0.3%	0.4%	1.1%	1.8%
Grey Highlands	1.0%	3.0%	2.7%	2.4%	2.4%
Norfolk				2.4%	2.4%
Strathroy-Caradoc	4.3%	3.4%	0.0%	3.2%	2.5%
St. Marys	0.0%	4.8%	4.0%	2.8%	2.6%
London	3.4%	3.7%	3.2%	2.7%	2.7%
Belleville	0.7%	1.3%	1.4%	2.3%	2.7%
Peterborough	2.2%	3.0%	2.9%	3.0%	2.9%
Lambton Shores	2.7%	2.3%	1.8%	1.5%	3.0%
Orangeville	0.0%	0.0%	0.0%	0.0%	3.3%
Saugeen Shores	0.0%	0.0%	0.0%	4.6%	4.1%
Brockville	0.8%	0.6%	2.4%	2.9%	4.5%
Collingwood	7.0%	7.3%	6.1%	5.7%	4.7%
Thunder Bay	5.8%	5.2%	4.2%	4.6%	4.7%
Tay					4.8%
Chatham-Kent	0.0%	6.7%	6.9%	6.0%	5.0%
North Middlesex			8.7%	6.3%	5.2%
Greater Sudbury	0.0%	0.0%	3.9%	5.7%	5.3%
Cornwall	0.3%	1.5%	0.4%	1.2%	5.4%
Guelph-Eramosa	0.0%	0.0%	0.0%	0.0%	5.6%
Wellington North	0.0%	7.4%	6.1%	6.0%	5.6%

Wastewater Debt Interest Cover Ratio (cont'd)

Municipalities	2013	2014	2015	2016	2017
Minto	0.0%	6.0%	6.8%	5.9%	5.7%
Brant County	8.3%	8.1%	7.3%	6.6%	6.5%
Ottawa	5.3%	5.0%	5.3%	5.6%	7.3%
Owen Sound	5.4%	4.6%	8.6%	11.4%	8.5%
Espanola					8.6%
Parry Sound	0.0%	10.3%	9.8%	9.4%	8.8%
Kingston	11.7%	11.2%	10.5%	9.6%	9.0%
Centre Wellington	0.0%	6.8%	10.9%	9.8%	9.2%
Mapleton	0.0%	0.0%	0.0%		9.6%
Stratford	16.6%	14.1%	13.1%	12.6%	11.7%
Barrie	16.3%	14.5%	13.7%	13.0%	12.6%
Quinte West	8.0%	8.0%	8.4%	10.6%	13.1%
Middlesex Centre	9.9%	15.9%	15.7%	13.7%	13.1%
King	56.7%	34.1%	50.2%	19.5%	13.4%
Prince Edward County	15.6%	20.1%	15.7%	15.3%	13.5%
Timmins	0.0%	0.0%	0.0%	9.8%	13.8%
Bancroft					14.2%
Georgina	27.5%	26.2%	19.0%	14.3%	16.9%
Average	2.5%	3.0%	3.0%	3.7%	3.7%
Median	0.0%	0.0%	0.0%	1.4%	1.8%
Municipalities	2013	2014	2015	2016	2017
Region Niagara	5.3%	5.2%	5.0%	0.0%	0.0%
Region Durham	2.3%	2.1%	2.0%	1.6%	1.2%
Region Halton	6.1%	5.6%	5.1%	4.3%	3.7%
Region Waterloo	4.2%	6.9%	8.4%	8.1%	9.3%
Region Peel	19.0%	19.1%	17.9%	16.0%	15.6%
District Muskoka	33.4%	31.6%	29.9%	26.5%	25.1%
Region York	45.5%	48.5%	45.4%	40.3%	36.2%
Average	16.5%	17.0%	16.2%	13.8%	13.0%
Median	6.1%	6.9%	8.4%	8.1%	9.3%

Summary—Wastewater Debt Interest Cover Ratio—Total Survey



Water Debt Outstanding Per Capita

Municipality	2017 Water Debt Outstanding Per Capita	Municipality	2017 Water Debt Outstanding Per Capita
Brockton	\$ -	Owen Sound	\$ 9
Cornwall	\$ -	Guelph	\$ 10
East Gwillimbury	\$ -	Woolwich	\$ 11
Elliot Lake	\$ -	St. Catharines	\$ 12
Erin	\$ -	Wellington North	\$ 13
Greenstone	\$ -	North Perth	\$ 15
Grimsby	\$ -	Greater Sudbury	\$ 15
Kenora	\$ -	Fort Erie	\$ 20
Kincardine	\$ -	Vaughan	\$ 22
Kitchener	\$ -	Strathroy-Caradoc	\$ 28
Lincoln	\$ -	Bancroft	\$ 31
Mapleton	\$ -	Collingwood	\$ 37
Markham	\$ -	Brockville	\$ 41
North Middlesex	\$ -	Niagara-on-the-Lake	\$ 42
North Stormont	\$ -	King	\$ 44
Orangeville	\$ -	St. Marys	\$ 46
Orillia	\$ -	London	\$ 46
Richmond Hill	\$ -	Welland	\$ 48
Sarnia	\$ -	Guelph-Eramosa	\$ 48
Springwater	\$ -	Pelham	\$ 52
Thorold	\$ -	Newmarket	\$ 54
Timmins	\$ -	Grey Highlands	\$ 71
Tiny	\$ -	Georgina	\$ 75
Toronto	\$ -	Sault Ste. Marie	\$ 88
Waterloo	\$ -	Cambridge	\$ 94
West Lincoln	\$ -	Hamilton	\$ 102
Whitchurch - Stouffville	\$ -	Centre Wellington	\$ 121
Wilmot	\$ -	St. Thomas	\$ 131
Penetanguishene	\$ -	Peterborough	\$ 145
Stratford	\$ 0	Port Colborne	\$ 170

Water Debt Outstanding Per Capita (cont'd)

Municipality	2017 Water Debt Outstanding Per Capita
Middlesex Centre	\$ 172
Brant County	\$ 180
Meaford	\$ 200
North Bay	\$ 210
Chatham-Kent	\$ 219
Minto	\$ 224
Brantford	\$ 243
Haldimand	\$ 244
Ottawa	\$ 277
Belleville	\$ 296
Lambton Shores	\$ 320
Tay	\$ 320
Quinte West	\$ 377
Prince Edward County	\$ 392
Parry Sound	\$ 393
Saugeen Shores	\$ 421
Kingston	\$ 474
Espanola	\$ 556
Thunder Bay	\$ 598
Barrie	\$ 909
Average	\$ 108
Median	\$ 30

Municipality	2017 Water Debt Outstanding Per Capita
Region Durham	\$ -
Region Waterloo	\$ 5
Region Niagara	\$ 19
Region Halton	\$ 180
District Muskoka	\$ 311
Region Peel	\$ 496
Region York	\$ 885
Average	\$ 271
Median	\$ 180

Wastewater Debt Outstanding Per Capita

Municipality	Wastewater Debt Outstanding Per Capita
Brantford	\$ -
Brockton	\$ -
Cambridge	\$ -
Elliot Lake	\$ -
Grimsby	\$ -
Kenora	\$ -
Kincardine	\$ -
Kitchener	\$ -
Lincoln	\$ -
Markham	\$ -
North Stormont	\$ -
Orillia	\$ -
Port Colborne	\$ -
Richmond Hill	\$ -
Sault Ste. Marie	\$ -
Springwater	\$ -
St. Thomas	\$ -
Thorold	\$ -
Toronto	\$ -
Vaughan	\$ -
West Lincoln	\$ -
Stouffville	\$ -
Wilmot	\$ -
Woolwich	\$ -
Penetanguishene	\$ -
Guelph	\$ 9
Pelham	\$ 12
St. Catharines	\$ 15
Niagara-on-the-Lake	\$ 28
Waterloo	\$ 45

Municipality	Wastewater Debt Outstanding Per Capita
Welland	\$ 52
Newmarket	\$ 54
Grey Highlands	\$ 62
Lambton Shores	\$ 68
Sarnia	\$ 69
North Perth	\$ 76
Meaford	\$ 85
Fort Erie	\$ 89
Haldimand	\$ 98
North Middlesex	\$ 102
Windsor	\$ 108
North Bay	\$ 113
Georgina	\$ 113
Hamilton	\$ 114
London	\$ 115
Brant County	\$ 119
Strathroy-Caradoc	\$ 124
St. Marys	\$ 125
King	\$ 130
Mapleton	\$ 138
Belleville	\$ 141
Peterborough	\$ 163
Saugeen Shores	\$ 198
Wellington North	\$ 202
Guelph-Eramosa	\$ 218
Cornwall	\$ 226
Chatham-Kent	\$ 246
Greater Sudbury	\$ 253
Minto	\$ 279
Thunder Bay	\$ 310

Wastewater Debt Outstanding Per Capita (cont'd)

Municipality	Wastewater Debt Outstanding Per Capita
Brockville	\$ 332
Collingwood	\$ 343
Norfolk	\$ 351
Tay	\$ 377
Ottawa	\$ 409
Middlesex Centre	\$ 466
Kingston	\$ 469
Orangeville	\$ 493
Centre Wellington	\$ 541
Espanola	\$ 556
Owen Sound	\$ 572
Barrie	\$ 620
Prince Edward County	\$ 690
Quinte West	\$ 719
Stratford	\$ 751
Parry Sound	\$ 791
Bancroft	\$ 820
Timmins	\$ 912
Average	\$ 186
Median	\$ 100

Municipality	Wastewater Debt Outstanding Per Capita
Region Durham	\$ 35
Region Niagara	\$ 125
Region Halton	\$ 180
Region Peel	\$ 304
Region Waterloo	\$ 366
District Muskoka	\$ 595
Region York	\$ 1,263
Average	\$ 410
Median	\$ 304

Water Net Financial Liabilities Ratio

Net Financial Ratio is debt principal outstanding minus reserves as a percentage of operating revenue. This Ratio indicates the extent to which financial liabilities could be met by its operating revenue. Where this ratio is falling it indicates that the municipality’s capacity to meet its financial obligations from operating revenue is strengthening. An increase in the net financial liabilities ratio means that a municipality is incurring higher net operating costs (e.g. as a result of additional maintenance and amortization costs associated with acquiring new assets). There is no optimal number or range for this indicator. What is important is that a municipality understands and is comfortable with the ratio that has been determined based on future needs and long term financial sustainability.

Municipalities	2016 Water Net Financial Liability Ratio	2017 Water Net Financial Liability Ratio	Municipalities	2016 Water Net Financial Liability Ratio	2017 Water Net Financial Liability Ratio
Lincoln	(2.4)	-	Penetanguishene		(0.7)
Mapleton		(2.4)	St. Marys	(0.7)	(0.7)
Springwater	(1.6)	(2.3)	East Gwillimbury	(0.6)	(0.7)
North Stormont	-	(2.3)	Whitchurch - Stouffville	(0.5)	(0.7)
Strathroy-Caradoc	(2.3)	(2.2)	Niagara-on-the-Lake	(0.4)	(0.6)
Toronto	(1.2)	(2.2)	North Perth	(0.6)	(0.6)
Grey Highlands	(1.4)	(2.0)	Guelph-Eramosa	(0.6)	(0.6)
Guelph	(1.8)	(1.9)	Cornwall	(0.5)	(0.5)
Woolwich	(1.4)	(1.6)	Brockville	(0.3)	(0.5)
Erin	(1.2)	(1.6)	Pelham	(0.5)	(0.5)
Thorold	(1.4)	(1.6)	St. Catharines	(0.4)	(0.5)
Newmarket	(1.3)	(1.3)	Sarnia	(0.2)	(0.5)
Markham	(1.1)	(1.3)	Greater Sudbury	(0.4)	(0.4)
Orillia	(1.6)	(1.2)	West Lincoln	(0.4)	(0.4)
Lambton Shores	(0.8)	(1.2)	St. Thomas	(0.4)	(0.4)
Centre Wellington	(0.9)	(1.1)	Owen Sound	(0.2)	(0.3)
Vaughan	0.1	(1.1)	North Middlesex	(0.1)	(0.3)
Wilmot	(0.9)	(1.1)	Richmond Hill	(0.3)	(0.3)
Wellington North	(1.0)	(1.0)	Brant County	(0.3)	(0.3)
Orangeville	(0.8)	(0.9)	Grimsby	(0.5)	(0.2)
Collingwood	(0.7)	(0.9)	Georgina	0.3	(0.1)
Stratford	(0.9)	(0.8)	Belleville	0.0	(0.1)
Kenora	(0.7)	(0.8)	Kitchener	(0.0)	(0.1)
Parry Sound	(0.3)	(0.8)	Fort Erie	0.0	(0.0)
London	(0.7)	(0.7)	Kincardine	(2.8)	(6.2)

Water Net Financial Liabilities Ratio (cont'd)

Municipalities	2016 Water Net Financial Liability Ratio	2017 Water Net Financial Liability Ratio
Brockton		-
Elliot Lake	-	-
Greenstone	0.5	-
Timmins	-	-
Waterloo	-	-
Haldimand	(0.9)	0.1
Minto	0.2	0.1
Brantford	(0.0)	0.1
Bancroft		0.2
Welland	0.2	0.2
King	0.3	0.3
Cambridge	0.1	0.3
Peterborough	0.4	0.3
North Bay	0.5	0.3
Tay		0.4
Sault Ste. Marie	-	0.4
Middlesex Centre	0.9	0.4
Hamilton	0.4	0.5
Port Colborne	1.3	0.6
Chatham-Kent	0.9	0.7
Meaford	0.9	0.8
Kingston	(0.3)	1.0
Quinte West	1.5	1.4
Ottawa	1.4	1.4
Saugeen Shores	1.6	1.6
Espanola		1.8
Prince Edward County	1.1	2.3
Thunder Bay	2.3	2.3
Barrie	4.4	4.5
Average	(0.3)	(0.4)
Median	(0.3)	(0.4)

Municipalities	2016 Water Net Financial Liability Ratio	2017 Water Net Financial Liability Ratio
Region Niagara	(1.4)	(1.6)
Region Durham	(0.9)	(1.0)
Region Waterloo	(0.7)	(0.9)
Region Halton	0.2	(0.1)
District Muskoka	1.4	1.1
Region Peel	2.7	2.2
Region York	7.9	8.7
Average	1.3	1.2
Median	0.2	(0.1)

Wastewater Net Financial Liabilities Ratio

Municipalities	2016 Wastewater Net Financial Liability Ratio	2017 Wastewater Net Financial Liability Ratio	Municipalities	2016 Wastewater Net Financial Liability Ratio	2017 Wastewater Net Financial Liability Ratio
Grimsby	(58.2)	(60.0)	Niagara-on-the-Lake	(0.2)	(0.4)
Richmond Hill	(11.6)	(19.9)	Belleville	(0.3)	(0.4)
Lincoln	(3.9)	(6.4)	Pelham	(0.2)	(0.4)
Kincardine	(4.5)	(4.8)	North Stormont	(2.5)	(0.3)
Woolwich	(2.0)	(2.7)	Stouffville	(0.5)	(0.3)
Springwater	(2.4)	(2.4)	St. Catharines	(0.3)	(0.3)
Guelph	(2.0)	(2.3)	Brant County	(0.4)	(0.2)
Elliot Lake	(1.7)	(1.9)	Sarnia	0.1	(0.1)
Brockton		(1.8)	Toronto	(0.2)	(0.1)
Brantford	(1.7)	(1.8)	Kitchener	(0.0)	(0.1)
Wellington North	(1.1)	(1.7)	Fort Erie	(0.0)	(0.0)
Hamilton	(1.2)	(1.6)	Penetanguishene		(0.0)
Thorold	(0.9)	(1.2)	Markham	-	-
Collingwood	(0.7)	(1.1)	Sault Ste. Marie	(0.0)	-
Grey Highlands	(1.0)	(1.1)	Welland	0.1	0.1
Newmarket	(0.9)	(1.1)	Lambton Shores	0.1	0.1
Strathroy-Caradoc	(1.1)	(1.1)	North Bay	0.4	0.2
Haldimand	(0.8)	(1.0)	North Perth	2.5	0.2
Meaford	(0.5)	(1.0)	Waterloo	0.2	0.2
Peterborough	(1.2)	(1.0)	St. Marys	0.4	0.2
Orillia	(1.3)	(1.0)	Windsor	0.3	0.2
Wilmot	(0.8)	(0.8)	North Middlesex	0.6	0.4
London	(0.6)	(0.8)	Saugeen Shores	0.8	0.5
Vaughan	(0.8)	(0.7)	Mapleton		0.6
Cambridge	(0.5)	(0.7)	Kingston	0.7	0.6
St. Thomas	(1.2)	(0.7)	Georgina	0.9	0.8
Minto	(0.6)	(0.6)	Cornwall	0.8	0.8
West Lincoln	(0.5)	(0.5)	Greater Sudbury	0.8	0.8
Kenora	(0.4)	(0.5)	Norfolk	0.8	0.8
Port Colborne	(1.7)	(0.4)	Parry Sound	1.1	0.9

Wastewater Net Financial Liabilities Ratio (cont'd)

Municipalities	2016 Wastewater Net Financial Liability Ratio	2017 Wastewater Net Financial Liability Ratio
Espanola		0.9
King	2.0	1.1
Brockville	1.3	1.1
Tay		1.2
Guelph-Eramosa	1.6	1.2
Chatham-Kent	1.5	1.3
Thunder Bay	1.5	1.4
Centre Wellington	2.4	1.7
Owen Sound	2.2	1.9
Orangeville	(0.4)	2.0
Barrie	2.4	2.1
Ottawa	1.4	2.3
Bancroft		3.0
Middlesex Centre	3.7	3.1
Timmins	4.4	4.0
Quinte West	3.8	4.3
Stratford	4.9	4.4
Prince Edward County	4.8	4.4
Average	(0.8)	(1.0)
Median	(0.2)	(0.1)

Municipalities	2016 Wastewater Net Financial Liability Ratio	2017 Wastewater Net Financial Liability Ratio
Region Durham	(1.0)	(1.2)
Region Halton	0.1	0.1
Region Niagara	0.2	0.1
Region Peel	0.9	0.7
Region Waterloo	2.5	2.5
District Muskoka	3.4	2.5
Region York	9.1	7.9
Average	2.2	1.8
Median	0.9	0.7

Average Municipal Burden as a % of Income



Taxes and Water and Wastewater Costs as a Percentage of Income

A comparison was made earlier in the report of relative property tax burdens and water/wastewater costs on comparable properties. This section of the report provides a comparison of the allocation of gross income to fund municipal services on a typical household in each municipality.

The approach used to calculate taxes as a percentage of income was to compare the average income in a municipality from the 2017 Manifold Data Mining report against the tax burden on a typical home in the municipality using weighted median dwelling values and applying the 2017 residential tax rates for each municipality.

A comparison was also made with the inclusion of water and wastewater costs on a typical Residential property. This assumed an average annual consumption of 200 m³.

Average Household Income and Dwelling Value

Municipality	2018 Weighted Median Value of Dwelling	2018 Weighted Median Value of Dwelling	2018 Est. Avg. Household Income	2018 Income Ranking
Elliot Lake	\$ 95,786	low	\$ 62,158	low
Cornwall	\$ 168,403	low	\$ 62,750	low
Bancroft	\$ 170,843	low	\$ 65,292	low
Parry Sound	\$ 217,030	low	\$ 67,600	low
Owen Sound	\$ 209,372	low	\$ 70,778	low
Brockville	\$ 211,517	low	\$ 71,084	low
Midland	\$ 234,593	low	\$ 72,919	low
Welland	\$ 205,403	low	\$ 73,910	low
Windsor	\$ 160,124	low	\$ 74,671	low
St. Thomas	\$ 197,307	low	\$ 74,793	low
Orillia	\$ 271,541	mid	\$ 74,970	low
Port Colborne	\$ 200,503	low	\$ 76,517	low
Chatham-Kent	\$ 160,128	low	\$ 77,014	low
Tillsonburg	\$ 221,432	low	\$ 77,240	low
Belleville	\$ 215,924	low	\$ 77,388	low
Peterborough	\$ 262,155	mid	\$ 79,479	low
Niagara Falls	\$ 242,931	mid	\$ 79,768	low
St. Catharines	\$ 240,834	low	\$ 80,012	low
Wellington North	\$ 235,773	low	\$ 80,639	low
Brantford	\$ 247,186	mid	\$ 80,735	low
Fort Erie	\$ 231,850	low	\$ 81,046	low
North Bay	\$ 238,602	low	\$ 82,320	low
Quinte West	\$ 219,508	low	\$ 82,770	low
Sault Ste. Marie	\$ 199,025	low	\$ 82,955	low
Minto	\$ 220,931	low	\$ 83,431	low
Thorold	\$ 235,502	low	\$ 83,547	low
Tay	\$ 237,849	low	\$ 83,731	low
Penetanguishene	\$ 259,492	mid	\$ 83,774	low
Gravenhurst	\$ 398,476	high	\$ 83,879	low
Stratford	\$ 272,350	mid	\$ 84,065	low
Espanola	\$ 155,418	low	\$ 84,143	low
Norfolk	\$ 250,572	mid	\$ 84,393	low
Greenstone	\$ 65,308	low	\$ 86,104	low
London	\$ 230,277	low	\$ 86,126	low
Thunder Bay	\$ 207,544	low	\$ 87,350	low
Meaford	\$ 300,820	mid	\$ 87,359	low

Average Household Income and Dwelling Value (cont'd)

Municipality	2018 Weighted Median Value of Dwelling	2018 Weighted Median Value of Dwelling	2018 Est. Avg. Household Income	2018 Income Ranking
St. Marys	\$ 254,340	mid	\$ 88,756	mid
Strathroy-Caradoc	\$ 237,780	low	\$ 88,913	mid
Lambton Shores	\$ 298,768	mid	\$ 88,976	mid
Collingwood	\$ 306,116	mid	\$ 89,612	mid
Oshawa	\$ 306,269	mid	\$ 90,192	mid
Ingersoll	\$ 214,728	low	\$ 90,487	mid
North Perth	\$ 237,801	low	\$ 90,553	mid
Kitchener	\$ 310,307	mid	\$ 90,901	mid
North Stormont	\$ 201,275	low	\$ 91,502	mid
Kingston	\$ 302,868	mid	\$ 91,580	mid
Brockton	\$ 221,979	low	\$ 92,228	mid
Bracebridge	\$ 327,852	mid	\$ 92,397	mid
Prince Edward County	\$ 292,530	mid	\$ 92,682	mid
Brock	\$ 309,200	mid	\$ 92,943	mid
Hamilton	\$ 338,884	mid	\$ 93,423	mid
Huntsville	\$ 325,723	mid	\$ 94,047	mid
North Middlesex	\$ 226,271	low	\$ 94,212	mid
Sarnia	\$ 208,614	low	\$ 94,588	mid
Kenora	\$ 226,608	low	\$ 96,224	mid
Timmins	\$ 189,832	low	\$ 96,423	mid
Haldimand	\$ 268,451	mid	\$ 96,891	mid
Barrie	\$ 317,174	mid	\$ 97,290	mid
Greater Sudbury	\$ 259,174	mid	\$ 97,604	mid
Cambridge	\$ 309,945	mid	\$ 97,643	mid
Georgina	\$ 380,482	high	\$ 98,312	mid
Guelph	\$ 352,092	mid	\$ 100,108	mid
Tiny	\$ 427,846	high	\$ 100,784	mid
Orangeville	\$ 339,643	mid	\$ 101,444	mid
Brampton	\$ 473,728	high	\$ 102,663	mid
Grey Highlands	\$ 294,814	mid	\$ 102,808	mid
Wainfleet	\$ 309,385	mid	\$ 103,485	mid
Centre Wellington	\$ 360,759	mid	\$ 106,318	mid
Mapleton	\$ 340,060	mid	\$ 107,206	mid
Innisfil	\$ 412,943	high	\$ 107,643	mid
West Lincoln	\$ 330,799	mid	\$ 107,846	mid
Toronto	\$ 614,687	high	\$ 107,968	mid

Average Household Income and Dwelling Value (cont'd)

Municipality	2018 Weighted Median Value of Dwelling	2018 Weighted Median Value of Dwelling	2018 Est. Avg. Household Income	2018 Income Ranking
Mississauga	\$ 536,403	high	\$ 109,999	high
Central Elgin	\$ 269,465	mid	\$ 110,954	high
Ottawa	\$ 392,333	high	\$ 111,599	high
Brant	\$ 351,845	mid	\$ 111,853	high
Lincoln	\$ 343,172	mid	\$ 113,606	high
Waterloo	\$ 375,470	high	\$ 114,438	high
Clarington	\$ 346,816	mid	\$ 116,511	high
Grimsby	\$ 371,491	high	\$ 116,929	high
Markham	\$ 709,375	high	\$ 118,152	high
Niagara-on-the-Lake	\$ 479,285	high	\$ 118,156	high
Wilmot	\$ 398,301	high	\$ 120,075	high
Saugeen Shores	\$ 332,297	mid	\$ 120,585	high
Richmond Hill	\$ 781,373	high	\$ 121,671	high
Kincardine	\$ 273,007	mid	\$ 122,567	high
Newmarket	\$ 539,166	high	\$ 123,590	high
Pickering	\$ 460,471	high	\$ 124,559	high
Burlington	\$ 507,123	high	\$ 125,873	high
Pelham	\$ 361,165	high	\$ 126,655	high
Wellesley	\$ 407,534	high	\$ 127,485	high
Woolwich	\$ 400,196	high	\$ 128,111	high
Milton	\$ 502,387	high	\$ 128,664	high
Whitby	\$ 430,550	high	\$ 128,665	high
North Dumfries	\$ 426,526	high	\$ 133,048	high
East Gwillimbury	\$ 541,818	high	\$ 135,968	high
Halton Hills	\$ 514,612	high	\$ 136,293	high
Guelph-Eramosa	\$ 482,885	high	\$ 136,490	high
Springwater	\$ 428,428	high	\$ 139,363	high
Vaughan	\$ 735,785	high	\$ 139,474	high
Middlesex Centre	\$ 385,000	high	\$ 141,189	high
Whitchurch-Stouffville	\$ 661,445	high	\$ 142,060	high
Erin	\$ 523,702	high	\$ 142,361	high
Caledon	\$ 604,341	high	\$ 145,664	high
Aurora	\$ 649,726	high	\$ 155,457	high
Puslinch	\$ 635,148	high	\$ 179,036	high
Oakville	\$ 735,956	high	\$ 179,132	high
King	\$ 882,592	high	\$ 187,349	high
Average	\$ 340,734		\$ 102,194	
Median	\$ 306,193		\$ 95,406	

Property Taxes as a Percentage of Income

Municipality	2018 Est. Avg. Household Income	2018 Average Residential Taxes	2018 Property Taxes as a % of Household Income	2018 Property Taxes as a % of Household Income Ranking
Greenstone	\$ 86,104	\$ 1,665	1.9%	low
Springwater	\$ 139,363	\$ 3,396	2.4%	low
North Stormont	\$ 91,502	\$ 2,340	2.6%	low
Kincardine	\$ 122,567	\$ 3,299	2.7%	low
Milton	\$ 128,664	\$ 3,506	2.7%	low
Woolwich	\$ 128,111	\$ 3,662	2.9%	low
North Dumfries	\$ 133,048	\$ 3,898	2.9%	low
Saugeen Shores	\$ 120,585	\$ 3,666	3.0%	low
Wilmot	\$ 120,075	\$ 3,660	3.0%	low
Wellesley	\$ 127,485	\$ 3,924	3.1%	low
Grey Highlands	\$ 102,808	\$ 3,177	3.1%	low
Middlesex Centre	\$ 141,189	\$ 4,382	3.1%	low
Halton Hills	\$ 136,293	\$ 4,266	3.1%	low
Tiny	\$ 100,784	\$ 3,156	3.1%	low
Oakville	\$ 179,132	\$ 5,636	3.1%	low
Elliot Lake	\$ 62,158	\$ 1,964	3.2%	low
Tay	\$ 83,731	\$ 2,665	3.2%	low
North Perth	\$ 90,553	\$ 2,883	3.2%	low
Espanola	\$ 84,143	\$ 2,684	3.2%	low
Brockton	\$ 92,228	\$ 2,951	3.2%	low
Strathroy-Caradoc	\$ 88,913	\$ 2,866	3.2%	low
Brant	\$ 111,853	\$ 3,638	3.3%	low
Kenora	\$ 96,224	\$ 3,154	3.3%	low
Burlington	\$ 125,873	\$ 4,134	3.3%	low
North Middlesex	\$ 94,212	\$ 3,108	3.3%	low
East Gwillimbury	\$ 135,968	\$ 4,520	3.3%	low
Prince Edward County	\$ 92,682	\$ 3,085	3.3%	low
Sarnia	\$ 94,588	\$ 3,182	3.4%	low
Puslinch	\$ 179,036	\$ 6,126	3.4%	low
Haldimand	\$ 96,891	\$ 3,321	3.4%	low
Aurora	\$ 155,457	\$ 5,338	3.4%	low
Caledon	\$ 145,664	\$ 5,077	3.5%	low
West Lincoln	\$ 107,846	\$ 3,809	3.5%	low
Ingersoll	\$ 90,487	\$ 3,212	3.5%	low
Norfolk	\$ 84,393	\$ 2,998	3.6%	low
Minto	\$ 83,431	\$ 2,968	3.6%	low

Property Taxes as a Percentage of Income (cont'd)

Municipality	2018 Est. Avg. Household Income	2018 Average Residential Taxes	2018 Property Taxes as a % of Household Income	2018 Property Taxes as a % of Household Income Ranking
London	\$ 86,126	\$ 3,111	3.6%	mid
Quinte West	\$ 82,770	\$ 2,994	3.6%	mid
Toronto	\$ 107,968	\$ 3,906	3.6%	mid
Waterloo	\$ 114,438	\$ 4,160	3.6%	mid
Clarington	\$ 116,511	\$ 4,241	3.6%	mid
Lincoln	\$ 113,606	\$ 4,144	3.6%	mid
Whitchurch-Stouffville	\$ 142,060	\$ 5,196	3.7%	mid
Sault Ste. Marie	\$ 82,955	\$ 3,046	3.7%	mid
Timmins	\$ 96,423	\$ 3,561	3.7%	mid
Grimsby	\$ 116,929	\$ 4,341	3.7%	mid
Lambton Shores	\$ 88,976	\$ 3,338	3.8%	mid
Guelph-Eramosa	\$ 136,490	\$ 5,126	3.8%	mid
Ottawa	\$ 111,599	\$ 4,192	3.8%	mid
Newmarket	\$ 123,590	\$ 4,647	3.8%	mid
Pelham	\$ 126,655	\$ 4,775	3.8%	mid
Wellington North	\$ 80,639	\$ 3,043	3.8%	mid
Central Elgin	\$ 110,954	\$ 4,189	3.8%	mid
Centre Wellington	\$ 106,318	\$ 4,017	3.8%	mid
Cambridge	\$ 97,643	\$ 3,734	3.8%	mid
Niagara-on-the-Lake	\$ 118,156	\$ 4,530	3.8%	mid
Greater Sudbury	\$ 97,604	\$ 3,742	3.8%	mid
Vaughan	\$ 139,474	\$ 5,357	3.8%	mid
Kitchener	\$ 90,901	\$ 3,506	3.9%	mid
Chatham-Kent	\$ 77,014	\$ 2,984	3.9%	mid
Windsor	\$ 74,671	\$ 2,904	3.9%	mid
Thunder Bay	\$ 87,350	\$ 3,398	3.9%	mid
Tillsonburg	\$ 77,240	\$ 3,014	3.9%	mid
Whitby	\$ 128,665	\$ 5,084	4.0%	mid
Niagara Falls	\$ 79,768	\$ 3,199	4.0%	mid
Erin	\$ 142,361	\$ 5,709	4.0%	mid
Mississauga	\$ 109,999	\$ 4,417	4.0%	mid
Mapleton	\$ 107,206	\$ 4,334	4.0%	mid
St. Thomas	\$ 74,793	\$ 3,025	4.0%	mid
St. Marys	\$ 88,756	\$ 3,600	4.1%	mid
Innisfil	\$ 107,643	\$ 4,367	4.1%	mid
Collingwood	\$ 89,612	\$ 3,658	4.1%	mid

Property Taxes as a Percentage of Income (cont'd)

Municipality	2018 Est. Avg. Household Income	2018 Average Residential Taxes	2018 Property Taxes as a % of Household Income	2018 Property Taxes as a % of Household Income Ranking
Thorold	\$ 83,547	\$ 3,412	4.1%	high
King	\$ 187,349	\$ 7,662	4.1%	high
Huntsville	\$ 94,047	\$ 3,856	4.1%	high
Wainfleet	\$ 103,485	\$ 4,260	4.1%	high
Guelph	\$ 100,108	\$ 4,124	4.1%	high
Georgina	\$ 98,312	\$ 4,077	4.1%	high
Barrie	\$ 97,290	\$ 4,035	4.1%	high
Markham	\$ 118,152	\$ 4,922	4.2%	high
Brantford	\$ 80,735	\$ 3,366	4.2%	high
North Bay	\$ 82,320	\$ 3,473	4.2%	high
Pickering	\$ 124,559	\$ 5,306	4.3%	high
Fort Erie	\$ 81,046	\$ 3,454	4.3%	high
Brock	\$ 92,943	\$ 3,976	4.3%	high
St. Catharines	\$ 80,012	\$ 3,450	4.3%	high
Cornwall	\$ 62,750	\$ 2,723	4.3%	high
Port Colborne	\$ 76,517	\$ 3,341	4.4%	high
Bancroft	\$ 65,292	\$ 2,866	4.4%	high
Welland	\$ 73,910	\$ 3,264	4.4%	high
Penetanguishene	\$ 83,774	\$ 3,726	4.4%	high
Stratford	\$ 84,065	\$ 3,748	4.5%	high
Brockville	\$ 71,084	\$ 3,174	4.5%	high
Belleville	\$ 77,388	\$ 3,471	4.5%	high
Kingston	\$ 91,580	\$ 4,117	4.5%	high
Midland	\$ 72,919	\$ 3,286	4.5%	high
Meaford	\$ 87,359	\$ 3,978	4.6%	high
Hamilton	\$ 93,423	\$ 4,277	4.6%	high
Richmond Hill	\$ 121,671	\$ 5,607	4.6%	high
Bracebridge	\$ 92,397	\$ 4,272	4.6%	high
Orangeville	\$ 101,444	\$ 4,701	4.6%	high
Peterborough	\$ 79,479	\$ 3,741	4.7%	high
Parry Sound	\$ 67,600	\$ 3,226	4.8%	high
Oshawa	\$ 90,192	\$ 4,309	4.8%	high
Brampton	\$ 102,663	\$ 4,906	4.8%	high
Owen Sound	\$ 70,778	\$ 3,500	4.9%	high
Orillia	\$ 74,970	\$ 3,775	5.0%	high
Gravenhurst	\$ 83,879	\$ 4,990	5.9%	high
Average	\$ 102,194	\$ 3,836	3.8%	
Median	\$ 95,406	\$ 3,696	3.8%	

Total Municipal Burden as a Percentage of Income

The following table includes property taxes as well as water and sewer costs on a typical home and calculates the total municipal burden as a % of household income.

Municipality	Est. Avg. Household Income	Average Residential Taxes	Residential Water/WW Costs 200 m3	Total Municipal Tax Burden	Total Municipal Burden as a % of Household Income	Total Municipal Tax Burden Ranking	Total Municipal Burden as a % of Household Income Ranking
Milton	\$ 128,664	\$ 3,506	\$ 842	\$ 4,348	3.4%	low	low
Springwater	\$ 139,363	\$ 3,396	\$ 1,357	\$ 4,753	3.4%	mid	low
Puslinch	\$ 179,036	\$ 6,126	N/A	\$ 6,126	3.4%	high	low
Kincardine	\$ 122,567	\$ 3,299	\$ 967	\$ 4,266	3.5%	low	low
North Stormont	\$ 91,502	\$ 2,340	\$ 907	\$ 3,247	3.5%	low	low
Oakville	\$ 179,132	\$ 5,636	\$ 842	\$ 6,479	3.6%	high	low
Halton Hills	\$ 136,293	\$ 4,266	\$ 842	\$ 5,108	3.7%	high	low
Woolwich	\$ 128,111	\$ 3,662	\$ 1,194	\$ 4,856	3.8%	mid	low
Caledon	\$ 145,664	\$ 5,077	\$ 463	\$ 5,540	3.8%	high	low
North Dumfries	\$ 133,048	\$ 3,898	\$ 1,174	\$ 5,072	3.8%	mid	low
Greenstone	\$ 86,104	\$ 1,665	\$ 1,625	\$ 3,289	3.8%	low	low
Saugeen Shores	\$ 120,585	\$ 3,666	\$ 983	\$ 4,649	3.9%	mid	low
Tiny	\$ 100,784	\$ 3,156	\$ 793	\$ 3,949	3.9%	low	low
Wilmot	\$ 120,075	\$ 3,660	\$ 1,060	\$ 4,719	3.9%	mid	low
Burlington	\$ 125,873	\$ 4,134	\$ 842	\$ 4,976	4.0%	mid	low
Wellesley	\$ 127,485	\$ 3,924	\$ 1,174	\$ 5,098	4.0%	high	low
Aurora	\$ 155,457	\$ 5,338	\$ 946	\$ 6,284	4.0%	high	low
Wainfleet	\$ 103,485	\$ 4,260	N/A	\$ 4,260	4.1%	low	low
Grimsby	\$ 116,929	\$ 4,341	\$ 552	\$ 4,893	4.2%	mid	low
Elliot Lake	\$ 62,158	\$ 1,964	\$ 657	\$ 2,620	4.2%	low	low
Strathroy-Caradoc	\$ 88,913	\$ 2,866	\$ 888	\$ 3,753	4.2%	low	low
Brockton	\$ 92,228	\$ 2,951	\$ 945	\$ 3,896	4.2%	low	low
Grey Highlands	\$ 102,808	\$ 3,177	\$ 1,197	\$ 4,374	4.3%	low	low
Whitchurch-Stouffville	\$ 142,060	\$ 5,196	\$ 881	\$ 6,077	4.3%	high	low
North Perth	\$ 90,553	\$ 2,883	\$ 999	\$ 3,882	4.3%	low	low
Toronto	\$ 107,968	\$ 3,906	\$ 761	\$ 4,667	4.3%	mid	low
Middlesex Centre	\$ 141,189	\$ 4,382	\$ 1,725	\$ 6,106	4.3%	high	low
Pelham	\$ 126,655	\$ 4,775	\$ 748	\$ 5,524	4.4%	high	low
East Gwillimbury	\$ 135,968	\$ 4,520	\$ 1,414	\$ 5,934	4.4%	high	low
Clarington	\$ 116,511	\$ 4,241	\$ 877	\$ 5,117	4.4%	high	low
Waterloo	\$ 114,438	\$ 4,160	\$ 870	\$ 5,029	4.4%	mid	low
Sarnia	\$ 94,588	\$ 3,182	\$ 1,006	\$ 4,189	4.4%	low	low
Mississauga	\$ 109,999	\$ 4,417	\$ 463	\$ 4,881	4.4%	mid	low
Vaughan	\$ 139,474	\$ 5,357	\$ 831	\$ 6,189	4.4%	high	low
Brant	\$ 111,853	\$ 3,638	\$ 1,360	\$ 4,999	4.5%	mid	low
Haldimand	\$ 96,891	\$ 3,321	\$ 1,043	\$ 4,364	4.5%	low	low

Total Municipal and Property Tax Burden as a Percentage of Income (cont'd)

Municipality	Est. Avg. Household Income	Average Residential Taxes	Residential Water/WW Costs 200 m3	Total Municipal Tax Burden	Total Municipal Burden as a % of Household Income	Total Municipal Tax Burden Ranking	Total Municipal Burden as a % of Household Income Ranking
West Lincoln	\$ 107,846	\$ 3,809	\$ 1,059	\$ 4,869	4.5%	mid	low
North Middlesex	\$ 94,212	\$ 3,108	\$ 1,163	\$ 4,271	4.5%	low	low
Lincoln	\$ 113,606	\$ 4,144	\$ 1,019	\$ 5,163	4.5%	high	low
Ottawa	\$ 111,599	\$ 4,192	\$ 906	\$ 5,097	4.6%	high	mid
Timmins	\$ 96,423	\$ 3,561	\$ 876	\$ 4,437	4.6%	low	mid
Sault Ste. Marie	\$ 82,955	\$ 3,046	\$ 779	\$ 3,825	4.6%	low	mid
London	\$ 86,126	\$ 3,111	\$ 861	\$ 3,972	4.6%	low	mid
Espanola	\$ 84,143	\$ 2,684	\$ 1,199	\$ 3,883	4.6%	low	mid
Whitby	\$ 128,665	\$ 5,084	\$ 877	\$ 5,961	4.6%	high	mid
Newmarket	\$ 123,590	\$ 4,647	\$ 1,157	\$ 5,805	4.7%	high	mid
Erin	\$ 142,361	\$ 5,709	\$ 983	\$ 6,692	4.7%	high	mid
Guelph-Eramosa	\$ 136,490	\$ 5,126	\$ 1,290	\$ 6,416	4.7%	high	mid
King	\$ 187,349	\$ 7,662	\$ 1,172	\$ 8,835	4.7%	high	mid
Niagara-on-the-Lake	\$ 118,156	\$ 4,530	\$ 1,098	\$ 5,627	4.8%	high	mid
Markham	\$ 118,152	\$ 4,922	\$ 829	\$ 5,751	4.9%	high	mid
Ingersoll	\$ 90,487	\$ 3,212	\$ 1,218	\$ 4,430	4.9%	low	mid
Centre Wellington	\$ 106,318	\$ 4,017	\$ 1,217	\$ 5,234	4.9%	high	mid
Kenora	\$ 96,224	\$ 3,154	\$ 1,584	\$ 4,738	4.9%	mid	mid
Norfolk	\$ 84,393	\$ 2,998	\$ 1,167	\$ 4,165	4.9%	low	mid
Penetanguishene	\$ 83,774	\$ 3,726	\$ 408	\$ 4,135	4.9%	low	mid
Cambridge	\$ 97,643	\$ 3,734	\$ 1,086	\$ 4,820	4.9%	mid	mid
Pickering	\$ 124,559	\$ 5,306	\$ 877	\$ 6,183	5.0%	high	mid
Kitchener	\$ 90,901	\$ 3,506	\$ 1,031	\$ 4,537	5.0%	mid	mid
Quinte West	\$ 82,770	\$ 2,994	\$ 1,146	\$ 4,140	5.0%	low	mid
Guelph	\$ 100,108	\$ 4,124	\$ 921	\$ 5,045	5.0%	mid	mid
Tillsonburg	\$ 77,240	\$ 3,014	\$ 879	\$ 3,893	5.0%	low	mid
Greater Sudbury	\$ 97,604	\$ 3,742	\$ 1,189	\$ 4,931	5.1%	mid	mid
Barrie	\$ 97,290	\$ 4,035	\$ 899	\$ 4,934	5.1%	mid	mid
Niagara Falls	\$ 79,768	\$ 3,199	\$ 916	\$ 4,115	5.2%	low	mid
St. Marys	\$ 88,756	\$ 3,600	\$ 979	\$ 4,579	5.2%	mid	mid
Innisfil	\$ 107,643	\$ 4,367	\$ 1,189	\$ 5,556	5.2%	high	mid
Tay	\$ 83,731	\$ 2,665	\$ 1,674	\$ 4,339	5.2%	low	mid
Thunder Bay	\$ 87,350	\$ 3,398	\$ 1,151	\$ 4,550	5.2%	mid	mid
Georgina	\$ 98,312	\$ 4,077	\$ 1,049	\$ 5,126	5.2%	high	mid
Brantford	\$ 80,735	\$ 3,366	\$ 849	\$ 4,215	5.2%	low	mid
Brock	\$ 92,943	\$ 3,976	\$ 877	\$ 4,853	5.2%	mid	mid

Total Municipal and Property Tax Burden as a Percentage of Income (cont'd)

Municipality	Est. Avg. Household Income	Average Residential Taxes	Residential Water/WW Costs 200 m3	Total Municipal Tax Burden	Total Municipal Burden as a % of Household Income	Total Municipal Tax Burden Ranking	Total Municipal Burden as a % of Household Income Ranking
Central Elgin	\$ 110,954	\$ 4,189	\$ 1,610	\$ 5,799	5.2%	high	mid
Brampton	\$ 102,663	\$ 4,906	\$ 463	\$ 5,369	5.2%	high	mid
Chatham-Kent	\$ 77,014	\$ 2,984	\$ 1,056	\$ 4,040	5.2%	low	mid
Thorold	\$ 83,547	\$ 3,412	\$ 1,001	\$ 4,413	5.3%	low	high
St. Thomas	\$ 74,793	\$ 3,025	\$ 930	\$ 3,955	5.3%	low	high
Wellington North	\$ 80,639	\$ 3,043	\$ 1,222	\$ 4,265	5.3%	low	high
Mapleton	\$ 107,206	\$ 4,334	\$ 1,351	\$ 5,685	5.3%	high	high
Minto	\$ 83,431	\$ 2,968	\$ 1,464	\$ 4,432	5.3%	low	high
Hamilton	\$ 93,423	\$ 4,277	\$ 687	\$ 4,963	5.3%	mid	high
Richmond Hill	\$ 121,671	\$ 5,607	\$ 882	\$ 6,490	5.3%	high	high
Lambton Shores	\$ 88,976	\$ 3,338	\$ 1,415	\$ 4,753	5.3%	mid	high
Stratford	\$ 84,065	\$ 3,748	\$ 772	\$ 4,521	5.4%	mid	high
Collingwood	\$ 89,612	\$ 3,658	\$ 1,176	\$ 4,834	5.4%	mid	high
Prince Edward County	\$ 92,682	\$ 3,085	\$ 1,922	\$ 5,007	5.4%	mid	high
St. Catharines	\$ 80,012	\$ 3,450	\$ 875	\$ 4,325	5.4%	low	high
Huntsville	\$ 94,047	\$ 3,856	\$ 1,243	\$ 5,098	5.4%	high	high
Windsor	\$ 74,671	\$ 2,904	\$ 1,153	\$ 4,057	5.4%	low	high
North Bay	\$ 82,320	\$ 3,473	\$ 1,063	\$ 4,536	5.5%	mid	high
Cornwall	\$ 62,750	\$ 2,723	\$ 753	\$ 3,476	5.5%	low	high
Brockville	\$ 71,084	\$ 3,174	\$ 764	\$ 3,938	5.5%	low	high
Penetanguishene	\$ 83,774	\$ 3,726	\$ 1,010	\$ 4,736	5.7%	mid	high
Orangeville	\$ 101,444	\$ 4,701	\$ 1,038	\$ 5,738	5.7%	high	high
Midland	\$ 72,919	\$ 3,286	\$ 864	\$ 4,150	5.7%	low	high
Kingston	\$ 91,580	\$ 4,117	\$ 1,104	\$ 5,221	5.7%	high	high
Oshawa	\$ 90,192	\$ 4,309	\$ 877	\$ 5,186	5.7%	high	high
Bracebridge	\$ 92,397	\$ 4,272	\$ 1,243	\$ 5,514	6.0%	high	high
Peterborough	\$ 79,479	\$ 3,741	\$ 1,014	\$ 4,755	6.0%	mid	high
Fort Erie	\$ 81,046	\$ 3,454	\$ 1,408	\$ 4,862	6.0%	mid	high
Belleville	\$ 77,388	\$ 3,471	\$ 1,203	\$ 4,674	6.0%	mid	high
Welland	\$ 73,910	\$ 3,264	\$ 1,210	\$ 4,474	6.1%	low	high
Port Colborne	\$ 76,517	\$ 3,341	\$ 1,355	\$ 4,696	6.1%	mid	high
Orillia	\$ 74,970	\$ 3,775	\$ 840	\$ 4,616	6.2%	mid	high
Meaford	\$ 87,359	\$ 3,978	\$ 1,670	\$ 5,648	6.5%	high	high
Owen Sound	\$ 70,778	\$ 3,500	\$ 1,252	\$ 4,752	6.7%	mid	high
Parry Sound	\$ 67,600	\$ 3,226	\$ 1,367	\$ 4,593	6.8%	mid	high
Gravenhurst	\$ 83,879	\$ 4,990	\$ 1,243	\$ 6,233	7.4%	high	high
Bancroft	\$ 65,292	\$ 2,866	\$ 2,090	\$ 4,955	7.6%	mid	high
Average	\$ 102,194	\$ 3,836	\$ 1,066	\$ 4,882	4.9%		
Median	\$ 95,406	\$ 3,696	\$ 1,025	\$ 4,788	4.9%		

Total Municipal and Property Tax Burden as a Percentage of Income by Location

Municipality	2018 Est. Avg. Household Income	2018 Average Residential Taxes	2018 Residential Water/WW Costs 200 m3	2018 Total Municipal Tax Burden	2018 Total Municipal Burden as a % of Household Income	2018 Total Municipal Tax Burden Ranking	2018 Total Municipal Burden as a % of Household Income
North Stormont	\$ 91,502	\$ 2,340	\$ 907	\$ 3,247	3.5%	low	low
Ottawa	\$ 111,599	\$ 4,192	\$ 906	\$ 5,097	4.6%	high	mid
Quinte West	\$ 82,770	\$ 2,994	\$ 1,146	\$ 4,140	5.0%	low	mid
Prince Edward County	\$ 92,682	\$ 3,085	\$ 1,922	\$ 5,007	5.4%	mid	high
Cornwall	\$ 62,750	\$ 2,723	\$ 753	\$ 3,476	5.5%	low	high
Brockville	\$ 71,084	\$ 3,174	\$ 764	\$ 3,938	5.5%	low	high
Kingston	\$ 91,580	\$ 4,117	\$ 1,104	\$ 5,221	5.7%	high	high
Peterborough	\$ 79,479	\$ 3,741	\$ 1,014	\$ 4,755	6.0%	mid	high
Belleville	\$ 77,388	\$ 3,471	\$ 1,203	\$ 4,674	6.0%	mid	high
Bancroft	\$ 65,292	\$ 2,866	\$ 2,090	\$ 4,955	7.6%	mid	high
Eastern Avg	\$ 82,613	\$ 3,270	\$ 1,181	\$ 4,451	5.5%		
Median	\$ 81,125	\$ 3,130	\$ 1,059	\$ 4,714	5.5%		

Municipality	2018 Est. Avg. Household Income	2018 Average Residential Taxes	2018 Residential Water/WW Costs 200 m3	2018 Total Municipal Tax Burden	2018 Total Municipal Burden as a % of Household Income	2018 Total Municipal Tax Burden Ranking	Municipal Burden as a % of Household Income Ranking
Wainfleet	\$ 103,485	\$ 4,260	N/A	\$ 4,260	4.1%	low	low
Grimsby	\$ 116,929	\$ 4,341	\$ 552	\$ 4,893	4.2%	mid	low
Pelham	\$ 126,655	\$ 4,775	\$ 748	\$ 5,524	4.4%	high	low
West Lincoln	\$ 107,846	\$ 3,809	\$ 1,059	\$ 4,869	4.5%	mid	low
Lincoln	\$ 113,606	\$ 4,144	\$ 1,019	\$ 5,163	4.5%	high	low
Niagara-on-the-Lake	\$ 118,156	\$ 4,530	\$ 1,098	\$ 5,627	4.8%	high	mid
Niagara Falls	\$ 79,768	\$ 3,199	\$ 916	\$ 4,115	5.2%	low	mid
Thorold	\$ 83,547	\$ 3,412	\$ 1,001	\$ 4,413	5.3%	low	high
Hamilton	\$ 93,423	\$ 4,277	\$ 687	\$ 4,963	5.3%	mid	high
St. Catharines	\$ 80,012	\$ 3,450	\$ 875	\$ 4,325	5.4%	low	high
Fort Erie	\$ 81,046	\$ 3,454	\$ 1,408	\$ 4,862	6.0%	mid	high
Welland	\$ 73,910	\$ 3,264	\$ 1,210	\$ 4,474	6.1%	mid	high
Port Colborne	\$ 76,517	\$ 3,341	\$ 1,355	\$ 4,696	6.1%	mid	high
Niagara/Hamilton Avg	\$ 96,531	\$ 3,866	\$ 994	\$ 4,783	5.1%		
Median	\$ 93,423	\$ 3,809	\$ 1,010	\$ 4,862	5.2%		

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

Municipality	2018 Est. Avg. Household Income	2018 Average Residential Taxes	2018 Residential Water/WW Costs 200 m3	2018 Total Municipal Tax Burden	2018 Total Municipal Burden as a % of Household Income	2018 Total Municipal Tax Burden Ranking	2018 Total Municipal Burden as a % of Household Income Ranking
Milton	\$ 128,664	\$ 3,506	\$ 842	\$ 4,348	3.4%	low	low
Oakville	\$ 179,132	\$ 5,636	\$ 842	\$ 6,479	3.6%	high	low
Halton Hills	\$ 136,293	\$ 4,266	\$ 842	\$ 5,108	3.7%	high	low
Caledon	\$ 145,664	\$ 5,077	\$ 463	\$ 5,540	3.8%	high	low
Burlington	\$ 125,873	\$ 4,134	\$ 842	\$ 4,976	4.0%	mid	low
Aurora	\$ 155,457	\$ 5,338	\$ 946	\$ 6,284	4.0%	high	low
Whitchurch-Stouffville	\$ 142,060	\$ 5,196	\$ 881	\$ 6,077	4.3%	high	low
Toronto	\$ 107,968	\$ 3,906	\$ 761	\$ 4,667	4.3%	mid	low
East Gwillimbury	\$ 135,968	\$ 4,520	\$ 1,414	\$ 5,934	4.4%	high	low
Clarington	\$ 116,511	\$ 4,241	\$ 877	\$ 5,117	4.4%	high	low
Mississauga	\$ 109,999	\$ 4,417	\$ 463	\$ 4,881	4.4%	mid	low
Vaughan	\$ 139,474	\$ 5,357	\$ 831	\$ 6,189	4.4%	high	low
Whitby	\$ 128,665	\$ 5,084	\$ 877	\$ 5,961	4.6%	high	mid
Newmarket	\$ 123,590	\$ 4,647	\$ 1,157	\$ 5,805	4.7%	high	mid
King	\$ 187,349	\$ 7,662	\$ 1,172	\$ 8,835	4.7%	high	mid
Markham	\$ 118,152	\$ 4,922	\$ 829	\$ 5,751	4.9%	high	mid
Pickering	\$ 124,559	\$ 5,306	\$ 877	\$ 6,183	5.0%	high	mid
Georgina	\$ 98,312	\$ 4,077	\$ 1,049	\$ 5,126	5.2%	high	mid
Brock	\$ 92,943	\$ 3,976	\$ 877	\$ 4,853	5.2%	mid	mid
Brampton	\$ 102,663	\$ 4,906	\$ 463	\$ 5,369	5.2%	high	mid
Richmond Hill	\$ 121,671	\$ 5,607	\$ 882	\$ 6,490	5.3%	high	high
Oshawa	\$ 90,192	\$ 4,309	\$ 877	\$ 5,186	5.7%	high	high
GTA Avg	\$ 127,780	\$ 4,822	\$ 867	\$ 5,689	4.5%		
Median	\$ 125,216	\$ 4,777	\$ 877	\$ 5,645	4.4%		

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

Municipality	2018 Est. Avg. Household Income	2018 Average Residential Taxes	2018 Residential Water/WW Costs 200 m3	2018 Total Municipal Tax Burden	2018 Total Municipal Burden as a % of Household Income	2018 Total Municipal Tax Burden Ranking	2018 Total Municipal Burden as a % of Household Income Ranking
Greenstone	\$ 86,104	\$ 1,665	\$ 1,625	\$ 3,289	3.8%	low	low
Elliot Lake	\$ 62,158	\$ 1,964	\$ 657	\$ 2,620	4.2%	low	low
Timmins	\$ 96,423	\$ 3,561	\$ 876	\$ 4,437	4.6%	low	mid
Sault Ste. Marie	\$ 82,955	\$ 3,046	\$ 779	\$ 3,825	4.6%	low	mid
Espanola	\$ 84,143	\$ 2,684	\$ 1,199	\$ 3,883	4.6%	low	mid
Kenora	\$ 96,224	\$ 3,154	\$ 1,584	\$ 4,738	4.9%	mid	mid
Greater Sudbury	\$ 97,604	\$ 3,742	\$ 1,189	\$ 4,931	5.1%	mid	mid
Thunder Bay	\$ 87,350	\$ 3,398	\$ 1,151	\$ 4,550	5.2%	mid	mid
North Bay	\$ 82,320	\$ 3,473	\$ 1,063	\$ 4,536	5.5%	mid	high
Parry Sound	\$ 67,600	\$ 3,226	\$ 1,367	\$ 4,593	6.8%	mid	high
North Avg	\$ 84,288	\$ 2,991	\$ 1,149	\$ 4,140	4.9%		
Median	\$ 85,124	\$ 3,190	\$ 1,170	\$ 4,487	4.8%		

Municipality	2018 Est. Avg. Household Income	2018 Average Residential Taxes	2018 Residential Water/WW Costs 200 m3	2018 Total Municipal Tax Burden	2018 Total Municipal Burden as a % of Household Income	2018 Total Municipal Tax Burden Ranking	2018 Total Municipal Burden as a % of Household Income Ranking
Springwater	\$ 139,363	\$ 3,396	\$ 1,357	\$ 4,753	3.4%	mid	low
Tiny	\$ 100,784	\$ 3,156	\$ 793	\$ 3,949	3.9%	low	low
Barrie	\$ 97,290	\$ 4,035	\$ 899	\$ 4,934	5.1%	mid	mid
Innisfil	\$ 107,643	\$ 4,367	\$ 1,189	\$ 5,556	5.2%	high	mid
Tay	\$ 83,731	\$ 2,665	\$ 1,674	\$ 4,339	5.2%	low	mid
Collingwood	\$ 89,612	\$ 3,658	\$ 1,176	\$ 4,834	5.4%	mid	high
Huntsville	\$ 94,047	\$ 3,856	\$ 1,243	\$ 5,098	5.4%	high	high
Penetanguishene	\$ 83,774	\$ 3,726	\$ 1,010	\$ 4,736	5.7%	mid	high
Orangeville	\$ 101,444	\$ 4,701	\$ 1,038	\$ 5,738	5.7%	high	high
Midland	\$ 72,919	\$ 3,286	\$ 864	\$ 4,150	5.7%	low	high
Bracebridge	\$ 92,397	\$ 4,272	\$ 1,243	\$ 5,514	6.0%	high	high
Orillia	\$ 74,970	\$ 3,775	\$ 840	\$ 4,616	6.2%	mid	high
Gravenhurst	\$ 83,879	\$ 4,990	\$ 1,243	\$ 6,233	7.4%	high	high
Simcoe/Musk./Duff. Avg	\$ 93,989	\$ 3,837	\$ 1,121	\$ 4,958	5.4%		
Median	\$ 92,397	\$ 3,775	\$ 1,176	\$ 4,834	5.4%		

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

Municipality	2018 Est. Avg. Household Income	2018 Average Residential Taxes	2018 Residential Water/WW Costs 200 m3	2018 Total Municipal Tax Burden	2018 Total Municipal Burden as a % of Household Income	2018 Total Municipal Tax Burden Ranking	Municipal Burden as a % of Household Income Ranking
Puslinch	\$ 179,036	\$ 6,126	N/A	\$ 6,126	3.4%	high	low
Kincardine	\$ 122,567	\$ 3,299	\$ 967	\$ 4,266	3.5%	low	low
Woolwich	\$ 128,111	\$ 3,662	\$ 1,194	\$ 4,856	3.8%	mid	low
North Dumfries	\$ 133,048	\$ 3,898	\$ 1,174	\$ 5,072	3.8%	mid	low
Saugeen Shores	\$ 120,585	\$ 3,666	\$ 983	\$ 4,649	3.9%	mid	low
Wilmot	\$ 120,075	\$ 3,660	\$ 1,060	\$ 4,719	3.9%	mid	low
Wellesley	\$ 127,485	\$ 3,924	\$ 1,174	\$ 5,098	4.0%	high	low
Strathroy-Caradoc	\$ 88,913	\$ 2,866	\$ 888	\$ 3,753	4.2%	low	low
Brockton	\$ 92,228	\$ 2,951	\$ 945	\$ 3,896	4.2%	low	low
Grey Highlands	\$ 102,808	\$ 3,177	\$ 1,197	\$ 4,374	4.3%	low	low
North Perth	\$ 90,553	\$ 2,883	\$ 999	\$ 3,882	4.3%	low	low
Middlesex Centre	\$ 141,189	\$ 4,382	\$ 1,725	\$ 6,106	4.3%	high	low
Waterloo	\$ 114,438	\$ 4,160	\$ 870	\$ 5,029	4.4%	mid	low
Sarnia	\$ 94,588	\$ 3,182	\$ 1,006	\$ 4,189	4.4%	low	low
Brant	\$ 111,853	\$ 3,638	\$ 1,360	\$ 4,999	4.5%	mid	low
Haldimand	\$ 96,891	\$ 3,321	\$ 1,043	\$ 4,364	4.5%	low	low
North Middlesex	\$ 94,212	\$ 3,108	\$ 1,163	\$ 4,271	4.5%	low	low
London	\$ 86,126	\$ 3,111	\$ 861	\$ 3,972	4.6%	low	mid
Erin	\$ 142,361	\$ 5,709	\$ 983	\$ 6,692	4.7%	high	mid
Guelph-Eramosa	\$ 136,490	\$ 5,126	\$ 1,290	\$ 6,416	4.7%	high	mid
Ingersoll	\$ 90,487	\$ 3,212	\$ 1,218	\$ 4,430	4.9%	low	mid
Centre Wellington	\$ 106,318	\$ 4,017	\$ 1,217	\$ 5,234	4.9%	high	mid
Norfolk	\$ 84,393	\$ 2,998	\$ 1,167	\$ 4,165	4.9%	low	mid
Cambridge	\$ 97,643	\$ 3,734	\$ 1,086	\$ 4,820	4.9%	mid	mid
Kitchener	\$ 90,901	\$ 3,506	\$ 1,031	\$ 4,537	5.0%	mid	mid
Guelph	\$ 100,108	\$ 4,124	\$ 921	\$ 5,045	5.0%	mid	mid
Tillsonburg	\$ 77,240	\$ 3,014	\$ 879	\$ 3,893	5.0%	low	mid
St. Marys	\$ 88,756	\$ 3,600	\$ 979	\$ 4,579	5.2%	mid	mid
Brantford	\$ 80,735	\$ 3,366	\$ 849	\$ 4,215	5.2%	low	mid
Central Elgin	\$ 110,954	\$ 4,189	\$ 1,610	\$ 5,799	5.2%	high	mid
Chatham-Kent	\$ 77,014	\$ 2,984	\$ 1,056	\$ 4,040	5.2%	low	mid
St. Thomas	\$ 74,793	\$ 3,025	\$ 930	\$ 3,955	5.3%	low	high
Wellington North	\$ 80,639	\$ 3,043	\$ 1,222	\$ 4,265	5.3%	low	high
Mapleton	\$ 107,206	\$ 4,334	\$ 1,351	\$ 5,685	5.3%	high	high
Minto	\$ 83,431	\$ 2,968	\$ 1,464	\$ 4,432	5.3%	low	high
Lambton Shores	\$ 88,976	\$ 3,338	\$ 1,415	\$ 4,753	5.3%	mid	high
Stratford	\$ 84,065	\$ 3,748	\$ 772	\$ 4,521	5.4%	mid	high
Windsor	\$ 74,671	\$ 2,904	\$ 1,153	\$ 4,057	5.4%	low	high
Meaford	\$ 87,359	\$ 3,978	\$ 1,670	\$ 5,648	6.5%	high	high
Owen Sound	\$ 70,778	\$ 3,500	\$ 1,252	\$ 4,752	6.7%	mid	high
Southwest Avg	\$ 102,001	\$ 3,636	\$ 1,131	\$ 4,739	4.8%		
Median	\$ 94,400	\$ 3,503	\$ 1,086	\$ 4,558	4.8%		

Economic Development Programs



Economic Development Programs

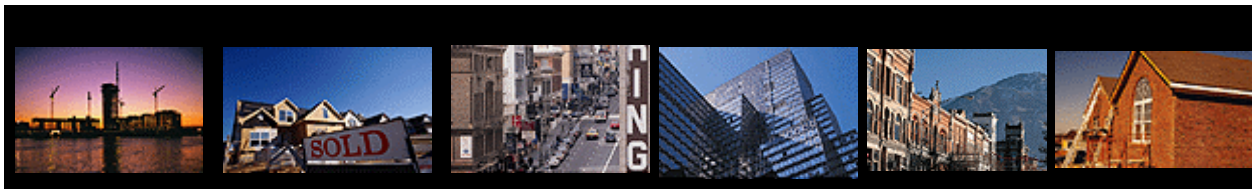
Many communities are struggling to maintain a competitive advantage in a rapidly changing global economy. There are many forms of economic development programs used across Ontario to encourage growth. Programs to promote economic development include, but are not limited to:

- Grants
- Interest Free Loans
- Tax Incremental Financing
- Corporate Visitation Programs
- Ambassador Programs
- Refund/waiving of fees
- Business Enterprise Centres
- Municipal land assembly
- Brownfield programs
- Downtown programs
- Heritage restoration programs
- Developing networks and business directories
- Developing newsletters

These activities are directly linked to the long term ability of communities to foster new public and private investment, create employment opportunities, increase income levels and reduce poverty.

The report focuses on the following key areas of economic development programs.

- ***Business Retention & Expansion Programs***
- ***Downtown/Area Specific Programs***
- ***Brownfield Redevelopment***



Legislation

Ontario Legislation

The following section provides an overview of various Ontario legislation related to financial assistance and other financial incentives that may be used to encourage development and redevelopment in municipalities. This information has been taken from excerpts from a Ministry of Municipal Affairs and Housing document “Municipal Financial Tools for Planning and Development”.

Municipal Act

The Municipal Act (subsection 111(1)) prohibits municipalities from directly or indirectly assisting any manufacturing business or other industrial or commercial enterprise through the granting of bonuses. Notwithstanding the bonusing rule, subsection 111 (2) of the Municipal Act permits, with the Ministry of Municipal Affairs approval, certain financial assistance for the purpose of implementing a community improvement plan that has been adopted under the provision of Section 28 of the Planning Act.

Planning Act

Section 28 of the Planning Act sets out the authority for municipalities to designate community improvement project areas and adopt community improvement plans. This is done through a legal process involving public notice, a public meeting and the right of appeal. Once approved by the Ministry of Municipal Affairs and Housing, a community improvement plan can provide municipalities with broad powers to acquire, hold, clear, lease and sell land in designated areas for the purposes of community improvement.

Once a municipality has approved community improvement policies and designated a community improvement project area, it may use the powers afforded through subsection 28(7) to issue grants or loans to registered or assessed owners of lands and buildings within the designated areas.

Ontario Heritage Act

Section 39 of the Ontario Heritage Act allows municipalities to make grants or loans to owners of heritage designated properties. These grants or loans are to pay for all, or part of, the cost of alteration of the designated property, on terms and conditions established by municipal council.

Development Charges Act

The *Development Charges Act, 1997* provides the legal basis for Ontario municipalities to impose growth-related development charges in order to recover some or all of the capital costs of new municipal infrastructure requirements resulting from new development. The services eligible to be funded from this source include transportation (roads and transit), sewer, water and other services that must be provided to serve residential and non-residential growth.

Paragraph 10 of subsection 5(1) of the *Development Charges Act, 1997* permits municipalities to give full or partial exemption for some types of development.

In the interest of economic competitiveness and job creation or preservation, many Ontario municipalities have chosen to use this section to wholly or partially exempt new industrial development and larger expansions of existing industrial buildings from the imposition of local development charges.

Under subsection 2(7) of the *Development Charges Act, 1997*, municipalities may exempt areas of the municipality from the application of a development charges bylaw. Such areas could include a downtown or development area, including community improvement project areas under the *Planning Act*. Municipalities may also adopt area by-laws not including a specific area.

Bill 56—Brownfield Statute Amendment Act

Brownfields are defined by the Province as derelict, dysfunctional or under-used industrial and commercial facilities where expansion or redevelopment is complicated by real or perceived contamination. Despite the complexity of developing these properties, they are often in desirable and strategic locations. Redeveloping brownfields means transforming environmentally challenged properties into productive properties. Brownfields are lands on which industrial or commercial activity took place in the past. They may be vacant, underused or abandoned. Brownfields are usually located in strategic areas of the community, with existing transportation, infrastructure and facilities and close to or in the downtown core.

The Act removes the main barriers to brownfield cleanup and redevelopment. It sets out clear rules for the cleanup of contaminated brownfield sites to ensure that environmental liability standards are met and public health protected. It would limit future environmental liability for municipalities, developers and owners of brownfield properties. In addition, it streamlines the planning process to expedite brownfield projects and help municipalities provide financial support for brownfield clean up costs.

Section 365.1 of the Municipal Act allows municipalities to adopt a Brownfields Financial Tax Incentive Program (BFTIP). This is a financing tool that provides municipal property tax assistance to landowners redeveloping brownfields. Municipalities offering the tax incentive can apply to the Province to receive matching education property tax assistance to increase the amount of assistance available to the landowner.

Section 365.2 of the Municipal Act establishes the Heritage Property Tax Relief (HPTR) program whereby municipalities may pass a by-law to establish a local HPTR program to provide tax relief (between 10% and 40%) to owners of eligible heritage properties, subject to an agreement to protect the heritage features of their properties, subject to an agreement to protect the heritage features of their properties. Eligible heritage properties include designated properties under Part IV or Part V of the Ontario Heritage Act.

Business Retention & Expansion Programs

Aurora

The Town of Aurora has implemented a number of initiatives to promote economic development which include, but are not limited to, the following:

- **Business Networking/Information Seminars**—Town staff host these sessions semi-annually, some in conjunction with the Aurora Chamber of Commerce.
- **Business Newsletter**— Semi-annual publication
- **Aurora Business Ambassadors Program**— Ambassadors provide important feedback to Town staff on a variety of business issues as well as contacts with national and international companies.
- **Corporate Visitation Program** —On a monthly basis, a team of Town officials visit a local business in order to meet company representatives, tour facilities and discuss issues of importance.
- **Investment Retention & Attraction Strategy**—The EDO gathers community intelligence, prepares economic market information and provides a liaison between municipal government and local businesses.
- **Development Coordination Role**—The Economic Development Division staff undertake a ‘One-Point-Of-Contact’ role, working closely with the development community to assist non-residential investors in navigating the municipal approvals process.

Barrie

- **Corporate Visitation Program** – City officials visit businesses with the purpose and intent of gathering information and data to further support the growth and development of local businesses. Services include providing connections to programs, services and resources, internal support through municipal process and connections to other local business.
- **Dedicated Entrepreneurial Services** – The City provides support and service to both start-up businesses and main street entrepreneurs through the Small Business Centre of Barrie, Simcoe County and Orillia, and Invest Barrie. Through events, training and engaging with start-ups, Invest Barrie is working to foster a robust start-up ecosystem. The Small Business Centre also supports entrepreneurs through the provision of consultation services, education through seminars and workshops, mentorship programs, youth funding programs and other support services in-person and online. Entrepreneurial programs offered include Starter Company Plus, Summer Company, Futurepreneur, Artpreneur, Sprout, among others.
- **Business Seminars and Events** – The City of Barrie partners with a variety of government and non-government business support organizations to deliver specialized programming to targeted business sectors, in addition to the business community at large. Events have included SR&ED and funding programs for manufacturers, exporting sessions, government procurement, Train in Technology Career Expo and Job Fair, Manufacturing Summit, and the annual Mayor’s Business Progress Breakfast.
- **Business Concierge Program** – The Concierge Program is a pro-business approach to development facilitation and issue resolution to help ensure that projects or issues are dealt with in an efficient manner. The Business Development Department is assigned to high profile and/or complex development projects or issues to provide extra client guidance and facilitation support.

Business Retention & Expansion Programs

Barrie (cont.)

- **Community Partner Support & Liaison** -The City of Barrie works with a number of community partners including Georgian College, The Royal Victoria Regional Health Centre, The Greater Barrie Chamber of Commerce, Downtown Business Improvement Association, and Tourism Barrie.
- **Business Ambassador Program** – A business ambassador program was launched in 2013 as a business-led, city-supported program focused on advancing economic growth in Barrie by showcasing local business champions. The Ambassadors continue to focus on lead generation and business development for the City.
- **City-owned ICI Land Sales (Industrial & Downtown)** – The Business Development Department handles the sale of City-owned industrial land as well as, City-owned downtown lands for the purpose of strategic redevelopment. This includes land appraisals, environmental investigations, promotions, and sale negotiations.
- **Workforce Development** – Barrie works with local businesses and Georgian College to maximize opportunities for the integration of Georgian’s practical program into the business community.
- **Business Research** – The City provides research on local statistics, available land inventory and other relevant site selection information.
- **Trade Missions (national & international)** – The City organizes trade missions with local businesses for the purposes of business attraction and to support local businesses with their international outreach efforts.

Bracebridge

- **Building Improvement Grant/Loan**
 - Offered in the Central Business District only
 - Provides building owners up to 50% of construction costs to a maximum municipal contribution of \$10,000. Of this amount, 50% will be grant and 50% will be an interest free loan.
 - Projects can include structural repairs, roofing, windows, doors, mechanical systems upgrades, insulation, accessibility improvements, etc.
- **Tax Increment Equivalent Grant**
 - The purpose is to defer (for a period of time) a property tax increase resulting from a significant developments or redevelopment of an eligible property.
 - Offered for all lands zoned M1 or M2, Bracebridge Power Centre North, Bracebridge Power Centre South, District shopping Area, and lands zoned C1 through C6 as well as properties in the Commercial Tourism Zone.
 - Grants may be equal to up to 100% of the municipal portion of the tax increase in year one, decreasing by 10% in the following years for a 10 year period.

Business Retention & Expansion Programs**Bracebridge Cont'd****• Housing Rehabilitation Grant/Loan**

- Offered in the Central Business District only
- The purpose is to increase the number of residential units in this area by rehabilitating upper floor/rear building residential units
- Provide building owner with up to 50% of project costs to a municipal maximum of \$6000 per unit. Of this amount, 50% will be grant and 50% will be an interest free loan.
- Building owners can apply for 2 apartment units per application.

• Façade Improvement Grant/Loan

- Available in the Central Business District, the District Shopping Area and Mixed Use Areas
- Provides building owners up to 50% of the cost of approved façade improvements to a municipal maximum of \$10,000. Of this amount, 50% is grant and 50% is an interest-free loan
- Projects can include restoration or replacement of brickwork/cladding, windows/doors, cornices/eaves and parapets, accessibility improvements, etc.

• Signage Improvement Grant

- Available in the Central Business District, The District Shopping Area, Special Purpose Commercial Area and Mixed Use Areas
- Available to building owners or tenants
- Provides the applicant up to 50% of the cost of a new sign to a municipal maximum of \$2000.

• Property Improvement Grant/Loan

- Available to all existing commercial, industrial, institutional or mixed-use buildings within the Central Business District, the District Shopping area, Business Areas and Industrial Areas.
- Provides up to 50% of the approved property improvement project to a municipal maximum of \$8,000 of which 50% will be grant and 50% will be an interest free loan.
- Projects can include landscaping, addition of new parking or upgrades to existing parking, addition of walkways, fencing, benches, lighting and planters

Separate from our Community Improvement Program, the Town of Bracebridge also has put a hold on municipal development charges for all non-residential development.

Business Retention & Expansion Programs

Brampton

Brampton Economic Development & Culture

Provides assistance to help guide businesses, investors and stakeholders increase the level of jobs and investment in Brampton. Whether businesses are looking for expert sector advice, assistance with large investments or access to funding programs, we have services to support them.

Economic Development Services

- Business expansion and relocation support
- Site selection services
- Workforce and employment development
- Private consultations
- Strategic partnership guidance
- Access to in-market research, market trends and demographics
- Information on and access to incentive programs
- Export and foreign investment and development
- Brampton Business Directory
- Grand openings

Entrepreneurial Services

Delivered through the Brampton Entrepreneur Centre:

- Guidance on business start-up
- Free workshops and seminars
- One-on-one consultations
- Leading-edge information, resources and templates
- Business plan reviews
- Counsel on growth and change issues
- Professional development and networking
- Starter Company + and Summer Company grant programs

Economic Development Master Plan

The City’s Economic Development Office is currently undertaking an Economic Development Master Plan (EDMP) that will focus on five themes, including talent, investment, innovation & technology, competitiveness and employment lands, as well as provide guidance to the City’s leadership and the business community on possible options and partnerships to achieve the desired economic results. The EDMP is expected to be completed by Q2 2018.

Culture Master Plan

In support of a prosperous and culturally vibrant community, the City is developing its first Culture Master Plan to set the strategic direction of arts and culture in the city.

Business Retention & Expansion Programs

Brampton Cont'd

Sector Lead

As Brampton moves to take a prominent position as a major urban centre, our Economic Development approach is transforming to match. Brampton’s Economic Development Office has a new sector-based approach, anticipating the skills and industries of tomorrow, while accounting for traditional strengths

Expeditor

The newly created role of Expeditor in the Economic Development Office will work across the key sectors, supporting activities, and working to streamline client service by acting as a facilitator and conduit to municipal services for the business community.

Brockville

- The **Leeds and Grenville Small Business Enterprise Centre**—Offers information and advice to anyone starting or managing a business. Working in partnership with the local **Community Futures Development Corporations** provides expertise and start-up capital.
- Economic Development programming includes: Investment attraction initiatives, outbound and inbound promotional missions/trade shows, Aftercare Programming including corporate call programs/BR&E, residential relocation programs, community register, local and regional partnerships, public relations and community communications and image building, newsletters/media releases, website development, data base management, industrial park management, advocacy, festival coordination, tourism investment and investment attraction, waterfront development, anchor attraction development, Investment/Market Readiness Initiatives, Award Recognitions Program, Direct Marketing, Infrastructure Assessment and Strategy, Professional Training, Ambassador Program/Speaking Engagements, Economic Impact Analysis, Advisory Board Participation and Facilitation, Branding, Performance Measurement and Tracking, Sector Development, Special Projects, Print Advertising, Gateway Signage.

Burlington

- The **Burlington Economic Development Corporation (BEDC)** is a public/private partnership providing economic development services for Burlington. They provide a company calling program to assist business retention and growth. Burlington has a “Jobs Burlington Campaign” which includes a website for high tech businesses to link to labour and workforce development.
- Tourism Burlington operates active programs to support tourism and has a destination marketing fund in operation with local hoteliers.

Business Retention & Expansion Programs (cont'd)

Caledon

The BR & E program for the Town of Caledon in addition to site selection, business research and development process facilitation includes:

- **Tourism Action Plan**—Visitor and business attraction
- **Caledon Small Business Enterprise Centre**—Support for small business, entrepreneurship and innovation
- **ICI – Retention and Attraction**—Competitive Analysis: construction; manufacturing; finance & insurance and professional and scientific and technical services as target sectors
- **Partnerships**—Bolton BIA, Brampton Transit, Caledon Chamber of Commerce, Headwaters Tourism, Peel Federation of Agriculture, Small Business Summit, Global Toronto, Excellence in Manufacturing Consortium and Research Innovation and Commercialization (RIC) Centre
- **Networking** —Mayor’s Business Breakfasts and Lunches held semi-annually
- **Caledon Employment Business Survey** —In partnership with Region of Peel - update of business directory and employment data
- **Workforce Development**—The Town is a partner with Peel Industry Education Council and Peel Halton Workforce Development Group
- **Publications**—Monthly economic development newsletter, electronic business directory, community and investment profiles
- **Eco-business Program**—The Town in partnership with Partners in Project Green provide businesses access to programming that improves financial and environmental performance
- **Green Development Program**—Development charge discounts for new green commercial and industrial buildings/technologies

Cambridge

- The City supports existing businesses with their expansion by having regular contact with the business community through networking and a visitation program.
- **Business Enterprise Centre**

Centre Wellington

- **Job and Investment Incentive Program**—Development Charge granting program
- **Business Visitation and Business Retention and Expansion Programs**
- **Shop Local Program**
- **Business Advisor in Residence Program**
 - Start-up and small business support
 - Small business training program

Business Retention & Expansion Programs (cont'd)

Chatham-Kent

- Chatham-Kent’s BR&E program includes an aggressive Corporate Visitation Program with over 180 company visits being conducted each year to discuss potential government funding opportunities; determining the needs, concerns and opportunities to existing businesses.
- Provision of up to \$2,500 in grant writing assistance to existing companies to access government programs
- Municipal funding of up to \$3,000 to assist existing companies with trade show assistance targeting new growth and export markets
- Small Business Centre – access to business planning, business registration, consultation, research, mentorship, seminars and workshops and government funding including Summer Company and Starter Company
- Investment Attraction – participation in inbound/outboard sales missions, site selection conferences, international tradeshows and assistance with the site selection process
- Business Networking/Information Seminars – participation and financial support of topical seminars/workshops to provide relevant resources and information to Chatham-Kent businesses
- Provides a liaison between municipal government and local businesses
- Staff undertake a Project Manager role to work closely and provide a “One-Point-of-Contact” role
- Work closely with the Workforce Planning Board, local schools boards and post-secondary institutions to address local labour issues
- No municipal development charges for industrial development
- Employment Community Improvement Plan provides financial incentives for new and expanding companies. The plan consists of three different grants for eligible companies with more than 10 employees who are looking to expand by at least 5,000 sq. ft. The plan provides tax increment grants, development charge grants and planning and building permit grants. Applicants can apply for all three grants on a single project.

Clarington

- **Visitation Program**—Surveys a large sample of our local companies to determine the needs, concerns and opportunities of existing local companies
- **BR&E Implementation Program** —Sets out to implement the actions to help businesses become more competitive
- In **Partnership** with the Board of Trade, the municipality is working on a “**shop local**” program.
- The Municipality has a contract with the Clarington Board of Trade for the purpose of providing **Economic Development and Physician Recruitment** services.

Business Retention & Expansion Programs (cont'd)

Cornwall

- **Development Assistance** with site selection and development approvals
- **Development Charges**—Cornwall does not levy development charges
- **Business Directory** and quarterly **Newsletter**
- **Cornwall Business Enterprise**—The CBEC offers a wide variety of seminars, workshops, and networking opportunities.
- **Strategic partnerships**—The City of Cornwall maintains strategic partnerships with a variety of organizations including the Cornwall and Area Chamber of Commerce, the Eastern Ontario Training Board, S, D and G Community Futures Development Corporation and St. Lawrence College.
- **Team Cornwall**—The City teams with an innovative group of more than 300 business and community leaders who have banded together to promote Cornwall both locally and abroad.
- **Doctor Recruitment**—The City spearheads a Medical Recruitment Task Force which works to attract physicians to Cornwall.

East Gwillimbury

- Broadband Study and project
- Advantage EG promotional economic development materials and New Economic Development Branding for Town
- Mount Albert Downtown Revitalization Strategy and Community Improvement Plan
- Business First Program—Facilitates and expedites the development planning approvals processes
- Tourism Strategy development
- Cleantech Investment Strategy
- Launch of new Economic Development Website: www.AdvantageEG.ca

Fort Erie

- Company Visitation Program.

Business Retention & Expansion Programs (cont'd)**Georgina**

- **Business Networking and Workshops**—Town staff, in partnership with the Georgina Chamber of Commerce, OMAFRA, YSBEC, and York Region host a number of seminars throughout the year.
- **Economic Development Print and Electronic Newsletter**—The e-newsletter is published bi-weekly and a printed newsletter is published quarterly.
- **Business Visitation Program** —The Economic Development Officer conducts visits to new and existing businesses to strengthen the Town's BR+E efforts.
- **Business Research and Development** —The Town provides research on local statistics, land inventory and other relevant site selection information. Economic Development staff act as a point of contact for business expansion and new development to help businesses navigate the municipal approval process.
- **Investment Attraction Strategy** —In 2017 the Town hired TD Graham and Associates to prepare an Investment Attraction Strategy that will help accelerate the development of the Keswick Business Park and promote investment throughout Georgina.
- **Economic Development Strategy and Action Plan**—In February of 2016 the Town of Georgina retained the consulting firm, David Cash and Associates to undertake an update of the 2009 Socioeconomic Strategy. Based on the research and information gathered throughout the public consultation process, the 2016 Economic Strategy and Action Plan has been developed.
- **York Small Business Enterprise Centre**—The YSBEC provides businesses and entrepreneurs with training, professional consultation, networking, community outreach programs and disseminates information through their newsletter.
- **Economic Development and Community Building Grants**—The Economic Development and Community Building Grant Program provides financial assistance to programs/events that serve to promote the Town of Georgina externally, generates economic opportunities for the local business community and provide for the betterment of the Community.
- **Community Improvement Plan Grants**—The Town of Georgina has released four CIP grant programs that business owners and commercial property owners within the designated BIA boundaries can apply for to revitalize the area, attract tourists and new businesses: Façade Improvement Grant, Heritage Building Grant, Landscape Improvement Grant, Accessibility Improvement Grant.
- **Business Improvement Area Support**—The three BIA's: Uptown Keswick, Sutton, and Jackson's Point are provided support and assistance from Economic Development staff.
- **Discover Georgina**—In partnership with the Chamber of Commerce, the Town is actively promoting local events to increase tourism to the area. Accessing partnership opportunities through Central Counties Tourism, York Region Arts Council and OTMPC, the Town is able to maximize their marketing reach and increase tourism interest.

Business Retention & Expansion Programs (cont'd)**Gravenhurst**

- **Corporate Visitation Program**—The economic development team, with a multidisciplinary group of other departments is committed to visiting businesses throughout the town to learn what is occurring within the business and assisting with networking and other types of requests. We have seen success at making supply chains easier for local businesses through introductions
- **Site Selection Services** —A full array of services are available to both potential and existing businesses wishing to relocated into Gravenhurst. The Economic development team maintains a full list of available on and off market real estate. Additional services outside of location assistance include, navigation through the development approvals process and grand openings of new businesses
- **Annual Business Review Survey** —Starting in 2015 the economic development division undertook a program that involved the creation of a hybrid of data collection and visitation. At the end of each year the team reaches out to each business to talk to them about how their year has been, ways to improve and provide any assistance that we can. This real time data is useful to both existing and potential businesses and it creates a relationship and line of communication between the municipality and the business community.
- **Publications**—The Town’s online business directory is a great resource for up to date information on the over 500 businesses in the community. Through this resource businesses receive a free listing on the Town’s website and it is searched an average of 1,000 times a month. Additionally, the Town produces each year a community profile which highlights updated data that is relevant to our businesses, more in-depth data is updated quarterly and available on the Town’s website, www.gravenhurst.ca
- **Partnership Development**—The Economic Development Team leads partnerships with local, regional, provincial and national organizations to ensure that our businesses have the resources that they need. These partnerships can lead to additional services such as small business start-up, business financing, legislation assistance and business education.
- **Open Door Policy**—The economic development division maintains an open door policy to local residents, business owners and potential investors to ensure that all issues are handled in a timely manner.
- **Workforce Development Programs** – The economic development team recognizes that workforce is one of the most important aspects of owning a business and provides three different services for businesses. Fam tours for new employees are available to give your new employees an understanding of the town, trailing spouses are provided with connections to find a career they are looking for through the Trailing Spouse Program and the Settlement Services program helps new employees to the area find what they need to get settled including accommodations.
- **Welcome to Town Initiatives** – All new residents and businesses to Gravenhurst are provided with a comprehensive guide to living and doing business in Gravenhurst.

Business Retention & Expansion Programs (cont'd)

Greater Sudbury

- **Company Visitation Program** - City staff regularly visit local companies to ensure that they are aware of programs and supports available for business expertise as well as expansion, investment or relocation.
- **Market Research** - Staff use proprietary databases to provide customized research queries for local companies.
- **Export Development** - The City of Greater Sudbury delivers the Northern Ontario Exports Program which assists companies to evaluate their potential for exporting goods and services, and provides support to initiate export market development including trade missions and attendance at marketplaces.
- **Regional Business Centre** - Provides a one-stop service location for small business expertise at every stage of the business cycle. Seminars and workshops are provided as well as confidential counselling services.
- **Immigration and Workforce Development** - The City of Greater Sudbury works in partnership with the federal government and local post-secondary institutions to support newcomers to the community and to identify ways to enhance skills and marketability for our population.
- **Primary Health Care Provider Recruitment** - City staff work with medical students and interested physicians and nurse practitioners to encourage them to locate in Greater Sudbury.

Grimsby

- The Town conducts a **Business Visitation Program**
- Hosts business breakfasts to provide the opportunity for the local Chamber of Commerce in this regard.

Guelph

- **Foreign Direct Investment (FDI)** – The City implements its FDI strategy in partnership with other Ontario municipalities through provincial consortiums.
- **Business Retention and Expansion (BRE):** Interviewing local businesses and industries and drawing up an action plan to address matters that were identified in this process. The program provides business assistance outreach services to better understand and support the needs of local business.
- **Business Capacity:** BDE plays a number of roles in championing our real estate and business climate that continues to attract new investment to the City.
- **Partnerships:** Where possible, BDE leverages funding and resources with a wide range of local, regional, provincial and national partners to further the economic goals of the community.

Guelph-Eramosa

- **Rockwood Business Map** - Prepare current inventory of Rockwood businesses and produce handout map for visitors showing business names and locations.

Business Retention & Expansion Programs (cont'd)

Haldimand

- **Business Retention and Expansion Visits (BREs)**—An initiative of Haldimand County Economic Development and Tourism Division to strengthen and grow local business capacity by connecting businesses to programs, resources and new information to assist in business expansion, creation of new jobs and overcoming business challenges.

Goals:

- Support key sector development through business visitations
- Work with local partners to promote and actively expand resources available to support small business and start-ups
- Focus on youth retention and youth entrepreneurship
- Support entrepreneurial development
- Focus on increasing local business capacity to export

Key program features

- On-site visits with businesses
- Connection between business and a menu of Municipal, Provincial, Federal and Private Financial resources
- Facilitation of programs, education (workshops), resources to support business growth

Business and Investment Attraction—Streamline business inquiry process (development process)

- Focus on the attraction of key sectors
- Focused Industrial Land Strategy and marketing plan
- Implementation strategy to sell Frank Marshall Business Park; proceed with planning amendments to consolidate zoning and work closely with the Province to actively promote the Site Certified parcel
- Maintained inventory of available serviced and un-serviced commercial and industrial land and vacant commercial and industrial buildings

Business Directory

- Improve visibility of local businesses through web listings
- Connect residents and visitors with up-to-date information
- Utilize listing information internally during development of marketing materials, publications
- YLM database was implemented in 2012—Hosting and delivery of YLM directory within Haldimand County

Halton Hills

- Proactive company calling program
- New industrial areas are being developed along Highway 401
- Tourism support and an active “shop local” small business support program

Business Retention & Expansion Programs (cont'd)

Halton Region

- One-window access to government programs and services, information on Halton’s business environment and services to help establish, expand or consolidate a business within Halton’s borders
- Export and import resources
- Site selection resources and assistance
- Access to market research, financing sources and training programs
- Provides a full service Business Enterprise Centre with Small Business and Business Start-Up assistance, including resources, one-on-one consultations, workshops and seminars
- Networks in the field of real estate, industry, government, business associations and community groups
- Support for all business sectors including Tourism and Agriculture
- Publications and reports

Hamilton

Hamilton’s Investment & Expansion Programs consist of the following sections:

- Becoming an Investment Ready Community
- Identifying and targeting the prospects
- Marketing Hamilton for investment
- Tracking, working with and securing the investment
- After sales service—extension of our BR&E Program

Business Retention and Expansion within the City of Hamilton

- Program “**Hamilton Calling**” focuses on establishing long-term relationships with existing companies in order to address their needs and concerns.

One-Stop—Provides key planning and economic development functions into one area of City Hall

- The **Hamilton Small Business Enterprise Centre (SBEC)** has an extensive resource library, monthly newsletter, professional consultants, training, networking, youth programming, and community outreach to both new and existing small and medium businesses.
- The **Hamilton Technology Centre**—The Centre’s mission is to maximize the success of emerging companies.
- **Hamilton’s Regional Innovation Centre—The Innovation Factory**
 - The Innovation factory relies on public and private sector contributions to address six key areas:
 - Clustering of business resources
 - Accessing university research, colleges and key researchers
 - Providing business infrastructure support to grow businesses
 - Accessing business mentorship networks
 - Assisting with access to capital
 - Providing a Business Centre which will facilitate meetings in-person or online

Business Retention & Expansion Programs (cont'd)

Innisfil

- **Care Initiative**—The Town is actively working with partners to attract and retain new physicians, medical professionals and facilities to the area.
- **BR & E Study**—The Town of Innisfil is currently working with the Ministry of Agriculture, Food and Rural Affairs on the introduction of a BR&E Study. The Study will look at the key sectors in Innisfil to determine how the Town can support these businesses to help them succeed in Innisfil.

Kenora

- **SBEC—Northwest Business Centre**
- **New Business Welcome Project**
- **Kenora Business Partners Group**—Chamber, CFDC, BIA and Economic Development
- **No Development Charges**

Kincardine

- **Meeting and Conference Planners FAM Tour**— The purpose of a “FAM” tour is to showcase what Kincardine has to offer meeting and conference Planners.
- **Rural Community Focus Forum Annual Gathering** to provide an opportunity for the CEDC to engage with a broad cross-section of stakeholders to:
 - Network with colleagues, establish new contacts and refresh community relationships
 - Report on implementation of plans and initiatives
 - Provide an update on the activities of the CEDC
 - Share information about industry trends, investment leads and opportunities
 - Provide input and suggestions on advancing the goal of retaining and attracting investment and new employment to the community
- **Economic Development Program (RED)**—Helps rural communities remove barriers to community economic development and provides cost-share funding to support evidence-based planning projects and implementation of projects that contribute to economic competitiveness.
- **Promote New Residential / Business / Industrial Development** by creating investment ready lands.
- **Support the Joint Nuclear Economic Development and Innovation Initiative**—Initiative with Bruce Power and the County to support the economic opportunities that will accompany Bruce Power’s Life-Extension program.
- **Engagement with Local Stakeholders**—The Committee is engaging with local stakeholders to allow them an opportunity to foster strong partnerships with the municipality, stakeholders and agencies.

Business Retention & Expansion Programs (cont'd)

King

- **Economic Development Strategy**—Implementation of 38 actions is progressing
- **Spotlight on Business Profiles**—Profiles, acknowledges and awards innovation and successful businesses in King that shares the community values
- **Cultivating Business Retention + Expansion**—A five year Action Plan with 33 actionable items is underway. This program has formed the basis for on-going business visitation efforts.
- **2017 Business and Community Directory**—Fifth consecutive year, distributed to every household within King with 2,000 copies available for responding to inquiries.
- **Community Tourism Plan**—Progress is being made on 16 action items, including a substantial digital and on-line social media marketing campaign branded as www.experienceKing.ca
- **Spotlight on Business Profiles**—A two page profile is researched, developed and published electronically as testimonials and is used for business and investment attraction efforts.

Kingston

The Kingston Economic Development Corporation (KEDCO) supports the community through:

- **Investment Attraction Program**—Promoting Kingston as a premier investment and business location including Foreign Direct Investment marketing in key sectors
- **Business Growth and Retention Program**—Building relationships with local businesses through company visits, events and grant writing support
- **Labour Relations**—Support through online job board, partnerships, events and company visits
- **KEDCO's Small Business Office**
- **Tourism Kingston**—(A division of KEDCO) is the region's destination marketing organization (DMO) which manages the visitor services, leisure, conference and travel trade, and sport and entertainment tourism initiatives

Kitchener

- **Corporate Calling Program**—The purpose of which is to connect with the local business community, offer any appropriate services, and update our business database. The corporate visits are conducted by business specialists aligned with particular clusters or groups of like businesses.
- **Small Business Enterprise Centre**—The Waterloo Region Small Business Centre (WRSBC) has locations in Kitchener, Cambridge and Waterloo to serve small businesses. The Centres provide business advisory services, training, networking, youth programming, events, a monthly newsletter and community outreach to both new and existing small and medium businesses

Business Retention & Expansion Programs (cont'd)

Lambton Shores

- Economic Development, especially Industrial/Commercial land is promoted by the Sarnia-Lambton Economic Partnership on behalf of Lambton Shores.

Leamington

BR&E and Planning for 5 Key Sectors in the Municipality:

- Agri Business
- Manufacturing
- Healthcare
- Small Business
- Tourism

Community Development Plan focusing on Key Initiatives including:

- Community Partner Engagement
- Poverty Reduction
- Workforce Development
- Cultural Diversity
- Urban Renewal

London

London Economic Development Corporation is a partnership between the city and the private sector, contracted to perform economic development activities including:

- *new foreign investment attraction: providing site selection data, acting as a liaison for municipal permitting,*
- *retention and growth services: information on government grants/subsidies programs, trade and export development*
- *entrepreneurship support: helping growing entrepreneurs access capital, space, mentorship and other supports in the community*
- *workforce development: academic/industry partnerships, recruitment events, connecting job seekers and employers, improving workforce capacity*
 - *marketing and promotion: social media, campaigns in external markets, raising visibility for LEDC clients, media coverage*
- *Some development charge rebates."*

Business Retention & Expansion Programs (cont'd)

Mapleton

The Township of Mapleton has an Economic Development Coordinator that works with an Economic Development Committee consisting of Councillors, staff and community members representing various economic sectors. Together, they support the following initiatives:

- Business retention and expansion
- Support and encourage existing businesses
- Economic development advertising and marketing
- Service/Commercial/Industrial site selection
- Competitiveness issues, policy and programs
- Job Prosperity Programs
- Tourism

Chamber of Commerce—The Township of Mapleton is currently working with our local business owners to launch a new Chamber of Commerce.

Strategic Planning Initiatives—The Township has undertaken several strategic planning initiatives in support of community and economic development, including an Economic Development Strategy (2013), Community Based Strategic Plan (2013), and a Municipal Cultural Plan (2015). Several common themes and action items emerged from these initiatives with respect to improving the physical and business environment of Mapleton, including the following:

- Supporting new and existing local businesses;
- Promoting downtown revitalization; and
- Encouraging farm business opportunities.

Business Retention & Expansion Programs (cont'd)

Markham

- **IBM Innovation Space – Markham Convergence Centre:** a collaborative innovation hub located inside the IBM Canada Headquarters, ventureLAB manages 50,000 square feet, housing over 40+ tech companies and 250+ tenants.
- **ventureLAB:** critical to Markham’s innovation ecosystem and dedicated to supporting innovation activities by assisting technology entrepreneurs scale up and bring to market their business ideas through key advisory programs and network services.
- **Markham’s Economic Alliance Program (EAP):** established to create a global network of business relationships with communities and business groups in strategic market locations and to create an international awareness of Markham's business assets and locational benefits. EAP is key to support Global Markham, a key priority of the City’s 10 Year Economic Strategy: Markham 2020 to to promote itself internationally and assist its businesses in capitalizing on global trading and investment opportunities.
- **Markham Small Business Centre:** MSBC provides advisory and consultative support services and programs to small businesses and entrepreneurs seeking to set up a new business.
- **Markham Online Business Directory:** interactive online business directory with maps to facilitate customized business search.
- **Markham Board of Trade:** a local business association, MBT’s goal is to help business members grow through network events and opportunities, marketing and promotion, and preferred saving and discounts program to support business operations.
- **TechCONNEX:** a technology business association established in Markham and has expanded network and membership beyond the York Region boundary to include the broader GTA. It is a dynamic member driven community offering opportunities for peer education, networking and knowledge sharing in the technology space.

Midland

- (see Economic Development Corporation of North Simcoe)

Business Retention & Expansion Programs (cont'd)

Middlesex Centre

- Middlesex Centre has a Community Improvement Plan for the Ilderton settlement area. The components of this plan include:
 - Grants for façade improvements
 - A potential reduction in development charges
 - Possible tax reductions (lower tax rate) as a result of multifamily residential properties.

These components are subject to Council approval. Middlesex Centre also has a plan in place for the development of the municipal lands behind the Wellness Centre. The municipality is interested in multifamily units with rental and ownership options.

Milton

- The City operates a proactive visitation and company calling program.
- **Milton Economic Development Advisory Committee**— (MEDAC) was established in order to obtain strategic advice from the business community.
- The Economic Development Office works closely with the development community and the major landowners in the 401 Industrial Park to ensure that economic development prospects are serviced.

Minto

Community Improvement Plan with Grant/Loan Programs for:

- Façade & Signage Grant
- Structural Grant
- Tax Increment Equivalent Grants
- Brownfield Tax Grants

LaunchIT Minto

- Start-up and small business support
- Small business training and mentorship program
- Incubator Space

Residential Attraction Programs

- Alumni Attraction Campaign
- Targeted Filipino Attraction Campaign
- Partnerships with Developers to promote community and developments

Industrial Land Attraction

- Increased promotion and marketing of Certified Site (only on in Wellington County)

Clifford Diggin It

- Business Support & Marketing for Merchants impacted by the Main Street Clifford Construction Project.

Business Retention & Expansion Programs (cont'd)

Mississauga

The City of Mississauga Economic Development Office (EDO) provides information and services to help businesses grow and prosper in Mississauga.

EDO services include:

- Enhance and optimize business retention and expansion opportunities through B2B connections
- Business problem-solving and site location assistance
- Guidance related to government program assistance and approvals
- Small business start-up and entrepreneur support
- Create and implement economic and sector development strategies and programs
- Build awareness of Mississauga's value proposition, global competitiveness and culture of innovation
- Seek solutions for our key sectors and support businesses through challenges and opportunities
- Build partnerships and relationships with industry and non-industry stakeholders

Key Mississauga economic development programs are as follows:

- **Business Outreach Program:** The City hosts a proactive business outreach program across key industry sectors. EDO and senior executives of Mississauga companies discuss current operations, future plans and assistance needed to do business in Mississauga. Elected officials and senior staff from the City visit major new companies to the city each year to develop a rapport with the business community, determine the level of satisfaction with City services and address issues.
- **Global Investment Program:** In pursuit of our goal of becoming a "Global Business Magnet," the City has implemented an International Marketing Strategy with the goal of developing a compelling global brand to attract business, investment and jobs to Mississauga. In order to attract foreign direct investment (FDI) and to build Mississauga's global awareness, EDO participates in a number of investment missions across key target markets, such as Japan and the United States. The EDO (sometimes in partnership with key partners such as Toronto Global) goes in market to identify leads, build relationships and promotes Mississauga as a location for business investment.
- **Sector Development:** The City of Mississauga Economic Development Strategy (2010) identified four key sectors to foster economic growth and prosperity: Life Sciences, Advanced Manufacturing, Information and Communications Technology (ICT) and Financial Services. The EDO works with partners to address challenges and opportunities in order to facilitate a supportive business environment where businesses in Mississauga's key sectors thrive and grow. To support this work, EDO employs two sector specialists: the Life Sciences Business Consultant and the Advanced Manufacturing Business Integrator. Collaborating with industry and partners, these sector specialists will develop and implement initiatives to advance the city's key sectors.

Business Retention & Expansion Programs (cont'd)

Mississauga Cont'd

- **Mississauga Business Enterprise Centre (MBEC):** The Mississauga Business Enterprise Centre (MBEC) offers small business information and resources, business consultations, seminars, online training, entrepreneurship programs and guidance to small businesses and entrepreneurs. These initiatives facilitate a supportive business environment to assist entrepreneurs to start-up businesses, expand existing small businesses, and the creation of jobs in Mississauga.
- **Encouraging Youth Entrepreneurship:** In support of youth and entrepreneurship, MBEC offers the Summer Company program which provides students with the opportunity to turn their ideas into business opportunities while developing professional skills. This program is delivered in partnership with the Government of Ontario and provides hands on coaching, mentoring and financial support to help young entrepreneurs start and operate a business.
- **Economic Partnerships and Community Engagement:** EDO sponsors and supports industry initiatives and events as well as association events, conferences and trade shows in order to develop business relationships with key stakeholders, develop awareness regarding Mississauga's location benefits and to deliver key messages about the talent, organizations and community collaboration in Mississauga which benefits business.

Muskoka District

- **Muskoka Enterprise Centre** servicing all of Muskoka
- The District of Muskoka offers the Muskoka Affordable Housing Initiatives Program (MAHIP). MAHIP is a multiyear program for low and modest income households providing funding for the development and provision of affordable housing in the District of Muskoka. MAHIP funding will be offered to eligible Developers, Builders, Buyers and Landlords within Muskoka.

Niagara Falls

- The City operates a proactive **Visitation Program**.

Business Retention & Expansion Programs (cont'd)

North Bay

The **Economic Development Department** assists existing businesses, prospective investors, and community partners with business and community development projects such as:

- Site searches and tours;
 - Sale/lease of municipally-owned land;
 - Public funding application and financial structuring assistance;
 - Business retention and expansion assistance;
 - Film/TV division administration;
 - Support for company export initiatives;
 - Market analysis; and
 - Liaise with Provincial and Federal governments to support business and facilitate market development and trade opportunities.
-
- **Business Outreach Program / Business Retention and Expansion** – Economic Development Department undertakes an active company visitation program to help identify opportunities to support company's growth and development.
 - **Business Development Process** - the City works to streamline the development process for existing and new companies. To expedite the process, the City has created the Development Application Review Team (DART). The DART reviews of all development applications, including Site Plan Control Agreements, Committee of Adjustment Applications, Official Plan Amendments, Rezoning, Subdivision and Condominium Applications in a planned and coordinated approach.
 - **Networking & Introduction** – North Bay's Economic Development Department facilitates supports for local business through introductions to other local, regional, provincial, national and international partners and resources and can support business with public funding applications as relevant.
 - **Sale/lease of municipally-owned land** - In addition to its low industrial tax rate, North Bay offers several financial incentive programs that help support new development in Community Improvement Plan areas. Our industrial parks offer fully-serviced land at attractive prices, choice of location and size of parcel, for qualified projects.
 - **The Business Centre Nipissing Parry Sound** – is a not for profit corporation that provides programs, services, resources and training to entrepreneurs, start-ups and expanding small to medium sized businesses within their first through 5 years of operation. TBC receives funding through the Ministry of Northern Development & Mines, Ministry of Economic Development & Growth, various ministries on a program by program basis, Northern Ontario Heritage Fund Corp, and a number of corporate and community partners including the City of North Bay, Town of Parry Sound, The Labour Market Group, Chamber of Commerce and others. Services are offered throughout the regions of Nipissing and Parry Sound and include one on one consultation, business plan development, business related events, assistance with access to funding, training programs, market research information, networking opportunities and professional advisor referrals. TBC also works closely with the education sector at the secondary and post-secondary levels to educate students on entrepreneurship.

Business Retention & Expansion Programs (cont'd)

Norfolk

Architectural and Design Grant (DCS-15): Purpose is to offset the costs associated with preparing the necessary plans and drawings that will outline the extent of the improvements being applied for. The program is available in the urban, hamlet, agricultural, and lakeshore areas. Norfolk County will provide a one-time grant, per property, based on a 50/50 matching cash contribution of the applicant to a maximum of \$1,500.

Planning Application Fee and Building Permit Fee Grant (DCS-20): Purpose is to stimulate and encourage development and property improvements, and to provide assistance with the associated costs. The program is available in the urban, hamlet, agricultural, and lakeshore areas. Grants will be provided in the amount of 50% of the eligible planning and building permit fees, to a maximum of \$3,000 in building permit application fees; and a maximum of \$1,000 in planning application fees. This provides for a potential total grant of \$4,000 to cover application fees.

Landscaping, Signage and Property Improvement Grant (DCS-17): Purpose is to provide assistance for upgrading the open areas associated with the property. The program is available in the urban, hamlet, agricultural, and lakeshore areas. Norfolk County will provide a one-time grant, per property, based on a 50/50 matching cash contribution of the applicant to a maximum of \$2,000.

Business Retention & Expansion Programs (cont'd)**Economic Development Corporation of North Simcoe****Economic Development Corporation of North Simcoe—Midland, Penetanguishene, Tay, Tiny**

Mission: The Economic Development Corporation of North Simcoe (EDCNS.ca), established in 2014, is a non-profit organization governed by a Board of Directors. The mission is to create sustainable economic growth in North Simcoe. North Simcoe consists of the four founding municipalities: Midland, Penetanguishene, Tay and Tiny. The Corporation includes representation from each of the four municipalities on the Board of Directors.

Community Partner Support & Liaison: EDCNS collaborates with community partners including: County of Simcoe, Georgian College, North Simcoe Community Futures Development Corporation, Business Improvement Associations, and North Simcoe Tourism.

Ambassador Program: The program is led by EDCNS Board Directors appointed as ambassadors to focus on lead generation, business development, retention and expansion in Advanced Manufacturing, Agriculture and Healthcare.

Broadband Gap Analysis: The North Simcoe Community Futures Development Corporation (NSCFDC.on.ca), championed broadband (high-speed) Internet development in the North Simcoe region through a collaborative approach with North Simcoe partners including the Beausoleil First Nation and four municipalities: Midland, Penetanguishene, Tay and Tiny. Using GIS-based data inventory, the broadband gap analysis identified bandwidth availability.

Business Attraction: The Business Attraction Committee created a strategy with three key tactics central to the EDCNS Scorecard: lead generation, contacting businesses for investment, and leveraging relationships with brokers. EDCNS.ca lists all available sites and site selector data and demographics to facilitate investment.

Agriculture: An agriculture economic profile is available on edcns.ca. A website (farmfreshfoodfest.ca) showcases the inaugural agri-business sector event in 2017.

Healthcare: Two of the County of Simcoe's top 100 employers are in North Simcoe: Waypoint Centre for Mental Health Care and Georgian Bay General Hospital. EDCNS' Prosperity Summit 2018, ignited the pillar with the theme "Convergence of Healthcare with Manufacturing."

Manufacturing: Manufacturers' Roundtables enable business retention and expansion (BR&E), funding, growth, innovation and joint local talent recruitment initiatives, "Blue Collar Cool," in media channels across Ontario.

Tourism: EDCNS incorporated North Simcoe Tourism (gbay.ca) as a self-governing not-for-profit corporation in 2016. North Simcoe Tourism "the Heart of Georgian Bay" promotes the tourism pillar in North Simcoe. Governance and partnerships include Tourism Simcoe County and North Simcoe's renowned world-class tourist attractions.

Business Retention & Expansion Programs (cont'd)

Oakville

- The Oakville Economic Development Department provides a proactive company visitation program. In addition, the Department provides site information, economic data and acts as the lead advisor to the Oakville Council, Chamber of Commerce and developers on expansion opportunities/constraints.

Orangeville

- **Investment Readiness and Attraction**—Promotion of Orangeville as an investment and business location of choice completed through strategic marketing. Dedicated staff are available to provide customized one-to-one services and support to new investors and expanding businesses. Economic development staff serve as first point of contact for expansion and new business inquiries to facilitate the development process
- **Business Retention + Expansion Program**—Completion of sector-specific BR+E program. Initiative is designed to identify areas of concern and examine opportunities to help local businesses with their growth and expansion efforts. Implementation of BR+E manufacturing focused action plan currently underway with key strategies in place to support retention and growth of local enterprises.
- **Development Charge Exemption**—A 100% percent exemption of non-residential development charges for certain industrial uses exists to encourage industrial development and employment in Orangeville.
- **Business Research and Development Assistance**— Community-specific information readily available through up-to-date inventory of available, serviced commercial and industrial lands and vacant ICI buildings. Detailed site selection research and information, economic data, statistics and other relevant information on Orangeville’s business environment readily available.
- **Workforce Development**—Collaboration with two local colleges, local high schools and with partners in regional Workforce Development Committee exists to support initiatives that will strengthen access to trained workforce.
- **Networking, Events and Partnership Development**—Liaison services are available to connect business owners with access to provincial and federal partners, programs and funding opportunities. Networking opportunities are also available at events delivered throughout the year, including specialized business seminars, the annual Economic Outlook Breakfast, and collaborative events with the local Board of Trade.
- **Dedicated Entrepreneurial Development/ Orangeville & Area Small Business Enterprise Centre (SBEC)**—Start-up and existing small business owners are supported with free guidance, support and resources during their initial years of operation. Services include business registration assistance, one-on-one consultations, a variety of literature on business related topics, and access to affordable workshops and seminars throughout the year. Specialized programs that include the Summer Company and Starter Company Plus provide specialized training, mentorship and possible grants to support start-up and expansion-ready small business owners, including youth.
- **Tourism and Cultural Development**—Ongoing implementation of Tourism Development and Marketing Plan and 2014 Municipal Cultural Plan to support growth of tourism and cultural initiatives, programs and businesses. Includes visitor information services with information on attractions, events, accommodations, and shopping and dining options in Orangeville and the surrounding region.

Business Retention & Expansion Programs (cont'd)**Orangeville Cont'd**

- **Publications and Information**—Current news, updates and opportunities are shared through dedicated websites (orangevillebusiness.ca and orangevilletourism.ca), an active social media program, videos, and through community and investment profiles.

Orillia

- **Orillia Area Community Development Corp. (Orillia Area CDC)** – The Orillia Area CDC assists businesses with business plans, marketing plans, loans and grants and business counselling. The CDC also features a strong professional development series of business workshops.
- **Orillia & Area Online Business Directory** – Launched in the spring of 2014 and updated with new features in 2015, the directory boasts over 2,000 community business listings, and is growing daily. The directory is promoted by the City and community partners as a source for local products, businesses and services.
- **Moratorium on Industrial Development Charges** – In 2011 Council initiated a moratorium on Industrial Development Charges. This successful program has resulted in significant expansions within the community, benefitting both the growing businesses and the community through new employment. The moratorium has been extended to until 2021 and will be reviewed by Council on an annual basis.
- **Explore the Trades** – The City of Orillia Economic Development Office supports the trades, in partnership with the Orillia Manufacturers' Association and the Orillia District Construction Association. In partnership with these organizations, the City of Orillia hosts an annual Explore the Trades event, which brings together over 30 local employers in the trades, together with over 1,500 local elementary and secondary students. The event showcases career opportunities in the trades, both regionally and in the Orillia area.
- **Economic Development Partnership Development** – The Economic Development Committee and staff regularly assist in the development of partnerships throughout the community. This includes everything from business-to-business partnerships to connections between post-secondary institutions and business leaders.
- **Business Information Seminars** – The Economic Development Office partners with other community organizations to offer informative workshops and events throughout the year including industry specific speakers, job training seminars and funding workshops in partnership with community partners.
- **Ontario's Lake Country Tourism Organization** – The OLC is the destination marketing organization for Orillia & Area and focuses efforts on promoting local tourism attractions and events, while attracting visitors to the area.
- **Tourism Strategic Action Plan** - The City of Orillia, in partnership with Regional Tourism Organization 7 (Bruce/Grey/Simcoe), are developing a Three-Year Tourism Strategic Action Plan and One-Year Business Implementation plan to facilitate growth and program delivery in the city.
- **Physician Recruitment Committee** – In Orillia, physician recruitment is a community-wide effort that includes the Economic Development Office. The City of Orillia provides annual funding to the committee and EDO staff assists with marketing initiatives.

Business Retention & Expansion Programs (cont'd)**Oshawa**

- **Cluster Development Strategy**—Oshawa has identified five priority growth sectors (Advanced Manufacturing, Health & BioScience, Energy, Multimodal Transportation & Logistics, and IT).
- **Innovation Support**—Oshawa is home to a Regional Innovation Centre called SPARK. SPARK offers support for technology-based businesses to grow from an idea through various stages of growth. The City provides financial support for “The Loft”, an incubator centre within SPARK’s facility that provides low cost space for fledgling entrepreneurs.
- **Fast Tracking Development Approvals Process**—The City’s Development Services Team offers a fast tracking development approvals process to accommodate approvals when timelines are tight.
- **Partnerships**—Oshawa partners with a number of local, regional and provincial partners both from the public and private sector to promote our area’s business opportunities and make those strategic connections. Partnerships include: the Greater Oshawa Chamber of Commerce, the Greater Toronto Marketing Alliance, Durham Economic Development Partnership and Durham Workforce Authority in addition to others.
- **Site Selection Tools**—Location assistance, navigating the development approvals process, access to critical information, and connections with other relevant organizations
- **Business Connections**—Regular contact with local businesses to provide support for a variety of issues including support for expansion, hiring, financing, access to other levels of government, etc.
- **Development Charge Exemption**—There are no City development charges for industrial development.
- **Workforce Development**—The City works closely with its local post-secondary institutions, Durham College and the University of Ontario Institute of Technology (UOIT), that develop leading-edge programs to train the workforce that employers need.
- **Publications**—Online Business Directory, a quarterly e-newsletter, as well as a Consolidated Community Profile and Development Insider annually
- **Networking and Business Education**—Economic Development and Staff bring a variety of workshops and networking opportunities to businesses.

Business Retention & Expansion Programs (cont'd)**Ottawa**

Economic Development and Long Range Planning Services is part of the Planning, Infrastructure and Economic Development (PIED) Department, a department that champions the city-building agenda – from planning and delivering growth activities and infrastructure, to managing our assets and investments, to fostering economic prosperity.

Programs/Services Offered

- **Economic Development Long Range Planning Services:** facilitates economic growth in Ottawa by setting the direction and managing the evolution of the City. The service area delivers programs, services, and initiatives that advance job creation and economic diversification while managing the growth of the City through the Official Plan. The following are services offered:
- **Economic Development:** Create and promote economic development strategies to capitalize on assets and opportunities. Developing partnerships with key ED stakeholders to develop and deliver various programs to support investment attraction, business retention/expansion, entrepreneurship, tourism development.
- **Sponsorship and Advertising:** Develop and market sponsorship and advertising for City facilities and develop partnership opportunities to provide supports for Economic Development initiatives.
- **Research & Forecasting:** Centre of expertise for population, employment, land use, development of travel demand input data, and for monitoring and forecasting related to population, employment and housing.
- **Rural Affairs:** Provides for the continuation of the rural affairs office services to the rural community while positioning the office to support the development and implementation of a rural Economic Development strategy.
- **Policy Planning:** is responsible for developing the planning policy framework for directing and managing the growth of the City through the official Plan, secondary plans, natural systems plans and policies, and community plans and in developing and maintaining regulatory tools including the City's Zoning By-law, DC By-law and others for implementing these.
- **Zoning & Interpretation:** is responsible for developing zoning provisions to implement Official Plan policy, undertaking issue-or area-specific zoning amendments at the direction of Council, initiating land use studies and zoning by-law amendments in response to evolving land use issues and undertaking administrative updates to correct errors and ensure the efficient function of the Zoning By-law. Additionally, prepares by-laws for the approval of Council and providing formal interpretations regarding how the Zoning By-law is to be implemented and enforced.

Business Retention & Expansion Programs (cont'd)

Ottawa Cont'd

- **Community Planning:** is responsible for preparing the City's Official Plan (the blueprint for the City's future growth and evolution), and neighbourhood planning in all its aspects, including but not limited to Community Design Plans, Secondary Plans, Transit-Oriented Development Plans, and Neighbourhood Revitalization Plans.
- **Natural Systems & Environmental Protection:** provides strategic policy expertise and coordination to the City in the areas of natural systems & climate change mitigation and adaptation, while delivering clear, consistent environmental policies to support planning and growth management of the City while minimizing negative impacts and building resilience. It also fosters a positive public persona of Ottawa as a healthy liveable city through policy, strategies, public engagement by promoting stewardship of the natural environment and a sustainable, resilient city by developing and facilitating the implementation of watershed strategies, environmental plans, protocols, guidelines, by-laws and other tools to inform and influence the corporation's environmental and city building objectives.

Town of Penetanguishene

- (see Economic Development Corporation of North Simcoe)

Peterborough

- Proactive business retention and expansion program, including business visitation programs, government funding programs, and acting as a government liaison
- Maintain economic data, statistics and information
- Develop partnerships to promote, support and sustain growth
- Mediate conflicts and advocate for business concerns
- Market Peterborough to prospective businesses
- The **Business Advisory Centre** has consultants to advise both prospective and established business owners on key aspects of start-up and the maintaining of successful businesses.
- The City has a **Physician Recruitment Program**, which is funded by the Federal Government.
- **Skilled Labour Recruitment Program**, which is funded by the province to attract new manufacturing companies to the community and help retain a skilled labour force in existing companies
- The City of Peterborough also has a comprehensive **Affordable Housing Program** which provides incentives to developers including the waiving of DC's, Planning Fees and Building Permit Fees.
- **Central Area Revitalization Grant** (Tax Increment Based)
- **Municipal Incentive Program**—Planning application fees, including cash-in-lieu of parkland can simply be waived

Business Retention & Expansion Programs (cont'd)

Pickering

- **Corporate Calling Program**
- The Economic Development Office partners with local, regional and provincial groups as a means to enhancing and protecting the interests of our local businesses.
- **Publications**—Publish an Available Land & Space Directory, View on Business Newsletter, Economic & Community Profile, Business Start-Up Directory and Business Directory listing over 2400 local businesses by size and sector
- The City also maintains a business website providing statistics, news, and economic development program details, film permit access, land and space inventories with aerial mapping, development news and images, links to all manner of local and regional business interests and much more.
- Seminars and **Business Start-Up Consultations** are also offered to anyone interested in business matters.

Port Colborne

- **Corporate Visitation Program**—The Economic Development Office assists firms in developing new export markets and expanding existing companies.

Prince Edward County

- **Development Coordination Role**—The Community Development Department staff provides a ‘One-window’ role, working closely with the development community to assist in navigating the municipal approvals process.
- **Small Business Centre** — Access to business planning, business registration, counseling, research, leadership, and mentorship, advice, tools and seminars. This partner also runs a youth focused summer entrepreneurship program.
- **Publications**—Monthly community development newsletter, business and resident attraction webportal (www.buildanewlife.ca), community and investment profiles
- **BR&E and Planning**—Visit businesses to gather information and data so that plans can be developed to support the growth and expansion of local businesses. Services include providing connections to education programs, services and resources. Here is a list of the following Key Sectors that the Municipality focuses on:
 - Agri business (complete 2012)
 - Manufacturing (complete 2016)
 - Construction services (complete 2016)
 - Health services (complete 2017)
 - Professional services (complete 2017)
 - Retail sector (to be completed 2018)
 - Tourism sector (to be completed 2018)

Business Retention & Expansion Programs (cont'd)

Puslinch

- Logo and Brand Strategy
- Feasibility Study for Water and Sewage Municipal Servicing
- Comprehensive Zoning By-law Update

Sarnia

- Sarnia supports financially the activities and programs of the **Sarnia-Lambton Economic Partnership (SLEP)**, which has the responsibility to undertake initiatives on behalf of all the municipalities in Sarnia-Lambton, focused on promotion, lead generation activities, and economic sector development meant to sustain and expand the economic base of all of Sarnia-Lambton.
- On-going EDCP activities include advertising, marketing and promoting the City of Sarnia, the development and management of the Sarnia 402 Business Park and Sarnia Business and Research Park, the Sarnia Harbour and associated waterfront area, the Sarnia Chris Hadfield Airport, and the provision of administrative support for the UWO Research Park.

Sault Ste. Marie

Sault Ste. Marie Economic Development Corporation offers programs, services and government program facilitation for small to large business as it relates to:

- Business, Retention, Expansion and Investment
- Economic Development, Investment, Trade and Business Development networks
- Youth Entrepreneurial Mentoring, Business Consulting and Client Development
- Educational Workshops, Seminars and Regional Outreach
- Entrepreneurship and Enterprise Services
- Tourism Promotion, Sports Tourism/Event Management, Conference Attraction and Development

St. Catharines

- **Corporate Calling Program** – focused on building strong relationships w/ industry through a coordinated corporate visitation schedule aimed at identifying challenges and growth opportunities (business retention and expansion BR+E).
- **Project Expeditor Services** - provides certain land development projects with expertise, guidance, resources, and conflict resolution services to move land development projects forward and address challenges and obstacles to a planning or building permit approval.
- **Site Selection Assistance Program** – offering an array of services ranging from workforce development to shovel-ready land to help investors/businesses or relocate in St. Catharines.
- **Physician Recruitment Program** – the St. Catharines medical community is leader in providing collaborative care to its residents. City staff works closely with the medical community to assist with the recruitment and retention of medical professionals.
- **Tourism marketing and promotion** – staff work with *tourism*/industry partners and colleagues to develop and deliver *marketing programs* that increase visitor attraction/participation.

Business Retention & Expansion Programs (cont'd)

St. Catharines Cont'd

- **St. Catharines Enterprise Centre** - The Enterprise Centre provides the information, resources and tools that St. Catharines/Niagara's entrepreneurs need to launch and grow their small businesses. The office is a member of the Ontario Network of Entrepreneurs (ONE) and a community partner for the Entrepreneur Canada Program, and the Government of Ontario's young entrepreneur programs - Summer Company and Starter Company Plus.
- **Development Charges** - The City has not collected any municipal development charges since June 2009. However, Regional DCs are collected by the City on behalf of the Region of Niagara.

St. Thomas

- The St. Thomas EDC—Operates under a Board of Directors comprised of City Council and representatives from business and industry in St. Thomas.
- **Company Visitation Program**
- **Site Selection Services**—Full array of services to businesses wishing to expand or re-locate in St. Thomas or the Municipality of Central Elgin.
- **Investment Attraction**—The St. Thomas EDC is a founding member of the Southwestern Ontario Marketing Alliance (SOMA), an association which includes the municipalities of Aylmer, Ingersoll, Stratford, Tillsonburg and Woodstock.
- **Free Employment Assistance**—St. Thomas provides the services of Employment Services Elgin (ESE), a unique partnership with Fanshawe College and the Youth Employment Counselling Centre. ESE assists new companies with administrative tasks associated with start-up and staffing. Free services include pre-screening of potential employees, use of computers, office space, and other communication equipment, recruiting services, aptitude testing, and the provision of labour market information. ESE provides information on funding programs for employers.
- **Publications**—The Economic Development Corporation publishes an annual Industrial and Business Directory, a comprehensive Community Profile and a periodic newsletter.
- **Elgin Business Resource Centre (EBRC)**—As a Federal Community Futures Development Corporation, the EBRC finances new businesses and expansion, oversees the Small Business Enterprise Centre (SBEC) and the Innovation Centre for Entrepreneurs (ICE) business incubator, provides business services and referrals and funds economic development projects in St. Thomas and Elgin County.
- There are no Industrial Development Charges in the City of St. Thomas and Building Permit fees are capped at \$25,000.

Business Retention & Expansion Programs (cont'd)

Stratford

- **Stratford Economic Enterprise Development Corporation (SEED Co.)**—SEED provides a professional value-added business service to keep and grow Stratford business and attract new investment. SEED Co. operates in partnership with business, education and government sectors.
- **Stratford Municipal Development Incentives**—The City has no industrial development charges or levies.
- **Festival Hydro Retrofit Program**—Created in partnership with Ontario Power Authority to assist business owners to become more energy efficient and create operational cost savings.
- **Stratford Perth Centre for Business**—Offers free one-on-one confidential business consulting services. Also offered are entrepreneurial training and support through lunch and learn sessions, special events, breakfast networking group, women’s mentoring program, business plan development and referrals to business funding sources.
- **Business Calling Program**—A partnership project with the Mayor’s Office and SEED Co. to promote dialogue with major employers and manufacturers.
- **Opportunity Lives Here**—The City of Stratford, the Town of St. Mary’s and the County of Perth have partnered to launch a new online resource aimed at attracting skilled labour and talent to the region.
- **Investment Attraction**—SEED Co. and the City of Stratford are founding members of the Southwestern Ontario Marketing Alliance (SOMA), an association which leverages the City of Stratford on an international level.

Tay

- (see Economic Development Corporation of North Simcoe)

Thunder Bay

- The **Thunder Bay Community Economic Development Commission (CEDC)**—Promotes business development, retention and expansion, entrepreneurial support, opportunity promotion and collection and assessment of key business data.
- The **Thunder Bay & District Entrepreneur Centre**—Located within CEDC’s administration office provides seminars, workshops and free and confidential business counselling services for new and existing small businesses.
- **Community Futures Development Corporation (CFDC)**—Finances new businesses and expansions, provides business services and referrals and funds economic development projects in the Thunder Bay Census Metropolitan Area.
- **Physician Recruitment**—The Thunder Bay Physician Recruitment and Retention program is a partnership of community, medical, government and academic institutions.

Tillsonburg

- **Accessibility Renovation Grant**—This program is intended to improve accessibility to existing commercial buildings and properties. This grant is up to \$3,000 in 50/50 matching funds
- See Downtown and Area Specific Section for more detail on programs.

Business Retention & Expansion Programs (cont'd)

Tiny

- (see Economic Development Corporation of North Simcoe)

Timmins

- Services include site selection, exporting information, community statistics, demographics and assistance on government assistance programs. There is a **Business Enterprise Centre (BEC)**.
- The City has formed a **Community Development Committee** which is comprised of a team of senior staff who meet weekly to deal with matters relating to land acquisitions/purchases, development proposals, special projects and are available to meet face-to-face with residents and business people to discuss issues and proposals relating to community development.
- **Timmins and Area Business Self-Help Office** offers a walk-in resource library of business information with a knowledgeable Business Consultant. Council has eliminated development charges in the City for all classes of development.

Toronto

- Economic Development manages **Enterprise Toronto** www.enterprisetoronto.com—A public-private alliance assisting entrepreneurs and small business. Its four business centres provide one-on-one assistance to those starting or growing an early stage business.
- Toronto cost-shares capital improvement in designated retail business districts and traditional employment areas.
- Toronto's Economic Development team provides specialized business knowledge and information on Toronto's [key industry clusters](#)

Vaughan

- Corporate Calling Program
- Economic Cluster Development
- Vacant employment lands directory
- Business Roundtables
- Economic Gardening Initiatives through the Vaughan Business Enterprise centre
- Ambassador Program
- Economic & Market Research Services
- Corporate Branding
- Marketing & Communications Services (e.g. website; collateral materials; newsletters)
- Vaughan International Commercialization Centre (assisting small and medium-sized enterprises (SMEs) localize international technologies to create and commercialize new, innovative products in addition to assisting local companies with the expertise required to modify or adapt their products for international export).

Business Retention & Expansion Programs (cont'd)**Waterloo (Region)**

- The Office of Economic Development provides corporate and community based services including:
 - The dissemination of data and analytics on the regional economy
 - Implementation and monitoring of the Regional Economic Development Strategy (WREDS)
 - Providing strategic support to the Waterloo Region Economic Development Corporation (WREDC)
 - Supporting business development at the Region of Waterloo International Airport
 - Administering grants and supporting incentive programs
 - Facilitating strategic investment opportunities that require Regional approval
- Industrial Use Strategy
 - Reduced industrial charge rates for a new industrial building or an enlargement of more than 50% of the gross floor area of an existing industrial building.

Welland

- Welland offers Site Location, Business Facilitation, Venture Niagara, Club 2000 services.

Business Retention & Expansion Programs (cont'd)County of Wellington

- The **Business Retention and Expansion Programme (BR+E)** established in 2014 continued in 2016/2017 with the Downtown/Retail and Foreign Owned Businesses survey. In total 139 Downtown/Retail businesses and 8 Foreign Owned businesses were interviewed. Supported by OMAFRA, the programme partners works with the seven member municipalities to build relationships with local enterprises and better understand their needs and concerns.
- The County's **Business Retention and Expansion Municipal Implementation Fund** provides annual funding to all seven of its member municipalities for projects that enhance the local economy and promote business retention and expansion. \$175,000 has been budgeted annually for municipal implementation projects.
- The **Wellington County Investment Attraction Strategy** was developed in 2015. Investment attraction activities include, Wellington County as an active member of the Ontario Food Cluster, participating in agri-food investment attraction. Economic development is also working with the City of Guelph and University of Guelph to host international delegations and promoting and exploring export opportunities for Guelph-Wellington businesses to expand their global markets.
- The **Talent Attraction Programme** is actively working on solving workforce issues for Wellington County businesses. Activities include the development of a new Wellington County Job Board, participation in Newcomer Career and Settlement Fairs in Toronto and working directly with employers, community resources and educational institutions to develop pathways to employment. Successful grant application from Ontario 150 Fund, and Ministry of Citizenship and immigration for Labour Market projects designed to help employers improve attraction and retention of Millennials, International Students and Immigrants in Wellington County.
- This **Way to Wellington Signage Programme** was approved in February 2016, the signage programme is currently being implemented with gateway signage being installed in summer 2017.
- **Taste Real Food Programme** supports local businesses, farms and producers in Guelph and Wellington County. The programme involves print publications, online presence and a series of festivals and events that raises awareness and promotes local farms and food businesses. In 2016, Taste Real started implementing recommendations from the County of Wellington's Food Tourism Strategy, to enhance current programming and to further solidify the region's position as a food tourism destination.
- **Experience Wellington Promotion** consists of an annual Festivals and Events Guide promoting community events in Wellington County. The Wellington County Visitor's Map was redesigned in 2016 to promote the experiences offered in the area and attract new interest in Wellington County.
- Financial support towards of the SouthWestern Integrated Fibre Technology (SWIFT) Network programme to provide high-speed broadband in Wellington County.

Business Retention & Expansion Programs (cont'd)

Wellington North

Municipal Green Energy Programs

- Electronic Vehicle Charging Stations
- Workplace Electronic Vehicle Charging Stations
- Fit 5.0 Solar Panel Installation Mount Forest & District Sports Complex
- Microfit Program

Whitby

- Information on available development sites, industrial and office properties
- Demographics and statistics relevant to businesses and investors
- An online Business Directory
- Corporate calls with the local business communities to learn about their products/services and their markets to assist in promoting them
- Staff also provide local businesses with information about financial incentives, new developments and upcoming events

Whitchurch-Stouffville

- **Visitation Program**
- **Rural Development Consultations** – These are used to identify appropriate and realistic ways in which rural areas can participate in the Town’s overall economic growth.
- General promotion for both business and tourism attraction. Continuous data collection and revisions to facilitate investment decisions in favour of Whitchurch-Stouffville.

Windsor

Economic Revitalization Community Improvement Plan (City-wide)

- Offers financial incentives in the form of a tax increment-based grants to new, existing and small businesses.
- Grants may be approved by City Council for up to 100% of the municipal property tax increase created by the project for up to 10 years after project completion
- **Windsor Essex Economic Development Corporation (WEEDC)** is the lead economic development agency representing the Windsor-Essex Region and works to positively impact the Region by providing services including business attraction, retention, and expansion, small business and entrepreneurial development, and community development activities. WEEDC provides Regional Economic Data, Site Selection Property Search, Assisting Windsor-Essex Region Companies to Expand Locally and Internationally, Development Charges Exemptions. There are no Industrial Development Charges in the City of Windsor, **Windsor Essex Small Business Centre**

Downtown/Area Specific Programs

Barrie

The Community Improvement Plans (CIPs) provide financial incentives to achieve current community goals and priorities, and targets key planning and strategic objectives for development within Barrie's Built Boundary.

The Built Boundary CIP was approved in October 2016. It encompasses Barrie's entire Built Boundary and replaces two previous CIPs: Downtown Barrie and Allandale Centre. The Built Boundary CIP includes two types of grant programs, both of which provide financial incentives to achieve current community goals and priorities within the Built Boundary: 1.) Renovation Grant; 2.) Redevelopment Grant. The Georgian College CIP surrounds the Georgian College campus and focuses on improvements to the interface between the College and the surrounding neighbourhoods.

Renovation Grant

The Renovation Grant promotes renovation and restoration of existing buildings within the Urban Growth Centre and buildings listed on the Municipal Heritage Register. The main goal of this program is to enable existing buildings to be improved and used for other uses. A maximum amount of \$25,000 can be awarded per grant, with amounts covering no more than 50% of the cost of work. There is no minimum amount. Applications for Renovation Grants are received on a biennial intake, subject to funding.

Redevelopment Grant

The Redevelopment Grant supports affordable housing, Brownfield redevelopment, and mixed-use development including commercial uses within the intensification areas identified on Schedule I of the Official Plan. Redevelopment Grant applications may be submitted with pre-consultation planning applications and site plan control applications. Application consideration will be concurrent with the site plan review and approval process. Depending on the redevelopment project the grant includes:

- % of planning application fees;
- % of building permit fees;
- % of the development charges;
- costs of environmental studies for brownfields and some remediation costs may be included;
- Tax increment payments paid in decreasing increments over a 5 year period.

A redevelopment project may be eligible for a combination of the above grants if it includes affordable rental housing, commercial development in combination with other uses in an intensification area, and brownfield redevelopment.

The Georgian College Neighbourhood Strategy highlights the importance of Georgian College to Barrie, the unique opportunity to encourage safe and accessible student-oriented housing, and promotes increased density to the northeast end of the City. The following grants provide financial incentive for the Georgian College CIP:

- Tax increment Based Grant
- Cash-in-Lieu of Parkland Dedication Grant
- Renovation Loan

Downtown/Area Specific Programs

Bracebridge

Façade Improvement Grant/Loan

- Offered in the Central Business District and mixed use areas
- Provides building owners up to 50% of construction costs to a maximum municipal contribution of \$10,000. Of this amount, 50% will be grant and 50% will be an interest free loan.
- Projects can include any repairs to the front of a building including windows, doors, brick/siding repairs/replacement, lighting, etc.

Signage Improvement Grant

- Offered in the Central Business District, District Shopping Area, Special Purpose Commercial Area and Mixed Use Areas
- Provides the building owner or tenant with grant equivalent to 50% of the cost of a new sign up to a municipal maximum of \$2000.

Property Improvement Grant/Loan

- Offered in the Central Business District, District Shopping Area, Special Purpose Commercial Area and Mixed Use Areas
- Provides building owners up to 50% of improvement costs to a maximum municipal contribution of \$8,000. Of this amount, 50% will be grant and 50% will be an interest free loan
- Projects can include landscaping, fencing, benches, planters, lighting, paving, walkways, outdoor patios/cafes, accessibility improvements, etc.

Brampton

Central Area Community Improvement Plan

The [Central Area Community Improvement Plan \(CIP\)](#) establishes programs to provide financial and other incentives to meet the City's Central Area land use planning objectives, including the Building and Façade Improvement Program, Development Charges Incentive Program and Sign Permit Fee Subsidy Program.

Downtown Brampton BIA

The Downtown Brampton BIA promotes the commercial area as a vibrant business and shopping district. Using promotional activities such as special events, advertising, and beautification programs, the BIA aims promote the area as an attractive, pleasant place to shop, to be entertained, to work, and to live. The organization is a not-for-profit association where the property owners, and commercial tenants who pay a portion of the property tax, pay a special levy that funds the organization.

Downtown/Area Specific Programs

Brockville

- **Tax Increment Equivalent for Rehabilitation and Redevelopment (TIERR) Grant Program:** The program provides a grant to owners of lands and buildings who undertake improvements or redevelopment that would result in an increased property assessment. The amount of the grant provided depends on the increase in the municipal portion of property taxes resulting from the improvements. The program offers a grant of 100% of the increase in municipal realty taxes paid annually for a maximum period of five (5) years.
- **Residential and/or Commercial Conversion/Rehabilitation (RCCR) Grant Program:** This program provides a grant to owners or tenants of buildings who choose to upgrade existing space on upper floors to create new or improved residential and/or commercial space in keeping with the original goals of the Downtown CIP. The program will provide the property owner or tenant with a grant equal to 50% of the costs for space converted or rehabilitated up to \$20,000 per property subject to the approval of the Planning Department.
- **Façade Improvement Grant Program:** This program provides a grant to owners or tenants of buildings who undertake restoration and/or rehabilitation of Program Area buildings in a fashion consistent with the original design or with the City’s Urban Design Guidelines and the requirements of the Ontario Building Code.

The Façade Improvement Grant Program offers a grant of up to 50% of the total cost of façade improvements where a project has a value of more than \$2,000, to a maximum of \$10,000 per annum, per property, per façade. The number of front facades eligible for grant purposes is based on the number of “distinct facades”.

Caledon

- Exemption of development charges for the Caledon East Commercial Core Area and the Bolton Business Improvement Area
- **Community Improvement Plans (CIP)** for Alton, Bolton, Caledon East, Caledon Village, Cheltenham, Inglewood, Mono Mills and Palgrave. The CIP outlines a series of proposed improvements to sidewalks, pedestrian connections, streetscapes, parks and other spaces. The CIP also outlines financial incentives - grants - made available to private property owners and tenants. The purpose of the grants is to encourage investments in commercial and mixed use properties, and contribute towards the revitalization and beautification of each of the CIP areas

Cambridge

- **Building Revitalization Program**—The City offers interest-free and partially forgivable loans (on a matching-share basis) for property improvements that focus on improving the street appearance of buildings and encourage structural and weather/waterproofing repairs. The City will lend up to \$20,000 per building, with partial loan forgiveness of up to 35% available. (A maximum of \$60,000 per property owner is available). Instead of entering into a loan arrangement with the City, the program can also be arranged so that the partially forgivable portion can be given as a grant.
- **Design Guide Program**—This program offers grants for owners to retain professional assistance in designing property improvements. The City offers a \$750 grant for design assistance in the downtown core.

Downtown/Area Specific Programs

Cambridge cont'd

- **Realty Tax Rebate Program**—A three year program that provides a rebate of a percentage of the City’s portion of the increase in City property taxes as a result of building improvements and/or new development. All properties in the core are eligible where the property improvements result in an increase in the City property taxes.
- **Development Application Fee Waiver**—No fees for applications under the Planning Act (Site Plan, Zone Change, Official Plan Amendment, Subdivision) for new residential development in the downtown core
- **Building Permit and Sign Permit Fee Exemption**—All properties in the core areas do not pay a fee for obtaining a building permit or permits for signs.

Centre Wellington

- Business Advisor in Residence Program
- Start-up and small business support
- Small business training program

Chatham-Kent

Downtown & Main Streets Area Community Improvement Plan

- Façade Improvement Program – 50% grant up to \$7,500 for first 50 ft. plus additional \$1,000 for every 10 ft. side or waterfront eligible if significant public view
- Planning Application and Building Permit Fee Grant Program – 100% rebate
- Property Tax Increment Equivalent Program – 100% of the increase in the municipal portion of property taxes resulting from reassessment rebated each year for 5 years
- Parkland Dedication Exemptions – 100% rebate
- Parking Standards Exemption – 100% rebate
- Residential Conversion & Rehabilitation – Grants up to 50% of the construction cost to a maximum of \$5,000 per unit or \$40,000 per application
- Project Feasibility studies – Grants up to 50% of the cost of the study to a maximum of \$5,000
- Heritage Design Studies – Grants up to 50% of the cost of the study up to maximum of \$1,500
- Cafes, Patios, Display Areas, Court Yards Program – assistance to property owners undertaking the construction of cafes, patios, display areas or court yards accessory to commercial use

Commercial Community Improvement Plan

- Design Study Grant Program – 50% grant up to \$5,000 per study
- Planning Application and Building Permit Fee Grant Program – full rebate up to \$7,500
- Façade Improvement Program – 50% grant up to \$30,000 based on the size of the building
- Site Improvement Plant – 50% grant up to \$30,000
- Property Tax Increment Equivalent Program – 100% rebate of the municipal tax increase in year 1, 80% in year 2, 60% in year 3, 40% in year 4 and 20% in year 5

Downtown/Area Specific Programs

Clarington

- **Upgrade to Building Code Grant Program**—Intended to assist property owners with the financing of building improvements required to bring existing older buildings into compliance with the current Ontario Building Code. It will provide a grant for up to 50% of the costs for eligible work per building to a maximum of \$5,000 per municipal street address or storefront. There is a maximum of \$45,000 per property owner for a building with multiple street addresses or storefronts.
- **Signage Program**—Assist business owners with financing the design and installation of new signage within the Community Improvement Plan area. Provides a grant equivalent to 50% of the cost, up to a maximum of \$2,000
- **Façade Improvement Grant Program**—Provides a grant for up to 50% of the costs for eligible work per building to a maximum of \$5,000 per municipal street address or storefront. There is a maximum of \$45,000 per property owner for a building with multiple street addresses or storefronts.
- **Building Permit Grant Program**—Provides a one-time grant to offset the amount of the building permit fee to a maximum of \$3,000
- **Infill Project Grant Program**—Assist property owners within the Community Improvement Plan area with financing the cost of the development process. The program allows the Municipality of Clarington to provide a one-time grant to offset the cost of the construction to a maximum of \$10,000 per property.
- **Revitalization Area Incentives**—For existing commercial buildings or multi-story mixed-use building, there may be development charge exemption or 50% reduction.

Cornwall

- **Rehabilitation Tax Increment Grant Program**—Reimbursement of part or all of the increase in municipal taxes paid as a result of improvements made to a building
- **Building Restoration & Improvement Program**—Loan to help with interior improvements to buildings
- **Project Design Grant**—Grant for such things as feasibility studies or concept drawings/architectural plans
- **Façade Improvement/Sign Grant, Discretionary Municipal Tipping Fees Grant, Parking and Landscape Enhancement Program**
- **Municipal Planning/Development Fees Grant**—A landowner upgrading or re-developing a property can receive full reimbursement for such things as an Official Plan/Zoning Amendments and Building Permit fees.

Gravenhurst

Downtown Community Improvement Plan(CIP)

- Provides grants to business and building owners to improve the viability, appearance and safety of their downtown buildings.
- Each of the 12 categories allows applicants to receive up to 50% of non-repayable grant money. The town has invested over \$200,000 into this program over the last 5 years.
- The Town has also commissioned a set of façade guidelines and streetscape improvements which they are committed to rolling out over time.

Downtown/Area Specific Programs

Gravenhurst Cont'd

Below are the grant categories that are available:

- Planning and Design Study/Drawings Grant
- Planning Application and Building Permit Fees Rebate
- Building Façade Improvement (Front)
- Building Façade Improvement (Rear or Side)
- Structural Improvement Grants (Building Code, Fire Code or accessibility improvements)
- Heritage Restoration Grant
- Residential Conversion/Rehabilitation Grant
- Landscaping and Property Improvements Grant
- Signage Improvement Grant
- Property Tax Increment Grant
- Development Charge Rebate/Exemption
- Heritage Property Tax Relief
- Downtown Dollars is a Centralized retail management technique administered in partnership between the Town and the chamber. This Town wide gift certificate program encourages residents and visitors to shop locally by providing \$10 dollar gift certificates that can be spend at participating merchants through the town.

Greater Sudbury

Six financial incentive programs are available under the Downtown Sudbury CIP to help stimulate development and redevelopment. The available programs are:

- Tax Increment Equivalent Grant Program
- Façade Improvement Program
- Planning and Building Fee Rebate Program
- Residential Incentive Program (Per-door grant)
- Feasibility Grant Program
- Downtown Sudbury Multi-Residential Interest-Free Loan Program

Downtown/Area Specific Programs

Guelph

- **Downtown Development:** BDE facilitates the community’s ambitious downtown renewal plans through managing the public and private investment opportunities that are positioning downtown Guelph as one of Ontario’s most vibrant city centres.

Guelph/Eramosa

Community Improvement Plan

Implementation of CIP with the following proposed programs:

1. Tax Increment Equivalent Grant
2. Design, Study, and Application Fee Grant
3. Building and Property Improvement Grant
4. Affordable/Rental Housing Grant
5. Commercial Conversion and Expansion Grant
6. Brownfield Tax Assistance Grant

Haldimand

Downtown Revitalization Incentive Program - features:

- Tax increase-based equivalent rebate program for large scale capital projects
- Façade improvement grant program
- Application and permit fees refund program
- Downtown housing grant program
- Heritage improvement grant program
- Building restoration, renovation and improvement grant

Halton Region

- All of the local municipalities in Halton have active partnerships with Downtown Business Improvement Area Associations (BIA’s) to maintain and improve Downtown areas. Burlington, Milton and Oakville have specific urban areas designated as Urban Growth Centres under the Provincial “Place to Grow” legislation and plans.

Downtown/Area Specific Programs

Hamilton

- The City of Hamilton offers financial incentive programs in the form of loans and grants to assist with various costs associated with the development/redevelopment of the downtown. Downtown development is exempt from development charges within a defined area. Additionally, there is a program to provide assistance to property owners within the 11 Citywide Business Improvement Areas for commercial property façade improvements.
- **Hamilton Downtown Multi-Residential Property Investment Program**—Offers an interest free loan based on 25% of the costs-to-construct budget to a maximum of \$5 million per development.
- **The Gore Building Improvement Grant Program**—Available to owners and authorized tenants of properties fronting on King Street East between James and Catharine Street around Gore Park. It offers a matching grant to a maximum of \$50,000 for building improvements.
- **Development Charges**—90% of City and Go Transit Development Charges are waived in the Downtown Hamilton Community Improvement Project Area otherwise payable, after all other credits and exemptions are considered.

Other Programs

- **Hamilton Tax Increment Grant Program**
- **Office Tenancy Assistance Program**
- **Commercial Corridor Housing Loan and Grant Program**
- **Commercial Façade Property Improvement Grant Program**
- **Hamilton Heritage Property Grant Program**
- **Hamilton Community Heritage Fund Loan Program**
- **Business Improvement Area Commercial Property Improvement Grant Program**
- **Hamilton Heritage Conservation Grant Program**

Huntsville

- In 2012 the Town of Huntsville adopted the Community Improvement Plan Implementation Bylaw which details the grants that are available to encourage property owners to redevelop their properties in the Downtown Area.
- CIP Financial Incentives Brochure: <http://www.huntsville.ca/en/townHall/resources/CIPBrochure.pdf>
- Implementation By-law 2012-116: <http://www.huntsville.ca/en/townHall/resources/GrantImplementationBylaw2012-116-CIP.pdf>

Innisfil

The Town of Innisfil has recently launched a Community Improvement Plan for the neighbourhood of Cookstown.

- **Façade, Building and Signage Improvement Grant**
- **Accessibility Improvement Grant**
- **Building Code Compliance Grant**
- **Landscaping and Property Improvement Grant**
- **Building Permit and Planning Application Fee Rebate Program**
- **Tax Increment Equivalent Grant Program**

Downtown/Area Specific Programs

Kenora

- **Harbourtown Centre Community Improvement Plan (CIP)** - Facade improvement, Signage, landscaping
- **Former Mill Site CIP**– Tax program, building improvements
- **Keewatin CIP**– Façade improvement, landscaping, tax program, affordable housing

Kincardine

- Bruce County Economic Development Grants The County of Bruce launched “Economic Development Grant” Similar to “Spruce the Bruce” these grants are for lasting downtown revitalization community improvements i.e. Community signage, destination infrastructure, streetscape beautification which the municipality supports

King

Community Improvement Plan (CIP)—The Plan outlines financial incentives for property owners and tenants to invest in their property and outlines other actions, projects and strategies that the township will undertake to implement the plan. Financial incentives are offered for the following improvements:

- **Signage Improvements**— 50% of project cost or \$2500 whichever is less
- **Façade Improvements**—50% of project cost or \$10,000 whichever is less
- **Landscaping Improvements**—50% of project cost or \$5000 whichever is less
- **Building Accessibility**—50% of project cost or \$3000 whichever is less
- **Motor Vehicle and Bicycle Parking**—50% of project cost or \$5000 whichever is less
- **Property Conversion, Reuse and Repurposing**—50% of project cost or \$10,000 whichever is less
- **Planning and Building Permit Fee Rebate**—100% up to \$5000
- **Tax Increment Equivalent Grant**—For major redevelopments, additions, etc.; 100% of assessed value increase amount paid annually in decreasing amounts for up to 10 years
- **Beautification**— A five year Streetscaping and Beautification Plan for commercial cores promoting King City, Nobleton and Schomberg as attractive places in which to invest and do business
- **Grants**—The Economic Development function provided financial assistance and guidance to the three Village/ Business Associations with marketing and promotional efforts.

Kitchener

- Startup Landing Pad Program-Leasehold Improvements
- Startup Landing Pad Program—Accessibility Improvements
- Façade Improvement Grant Program
- Grants in Lieu of Building Fees
- City and Regional DC exemption in place until March 1, 2019

Downtown/Area Specific Programs

London

Façade Improvement Loan Program – Downtown, Old East Village, SoHo, and Hamilton Road properties improving the building façade may be eligible for a 10-year interest-free loan up to a maximum of \$50,000 or half the value of the façade improvements being proposed. In certain areas of Downtown, Old East Village, and Hamilton Road, 25% of the annual loan repayment may be forgivable in the form of a grant.

Upgrade to Building Code Loan Program – Assists Downtown, Old East Village, SoHo, and Hamilton Road property owners with interior improvements that relate to Fire and Building Code requirements. May be eligible for a ten-year interest-free loan up to a maximum of \$200,000, or half the value of the work proposed. In certain areas of Downtown, Old East Village, and Hamilton Road, 12.5% of the annual loan repayment may be forgivable in the form of a grant.

Rehabilitation and Redevelopment (Tax) Grant Program – Provides grants to property owners in defined areas of the Downtown and Old East Village who undertake renovation or redevelopment projects, which result in a supplementary reassessment of their property. The annual grant amount is calculated based upon the increase in the municipal portion of property tax directly related to the redevelopment project. Annual grants are provided on a declining scale over a 10-year period.

Residential Development Charge Grant – Provides a grant equal to a rebate of Development Charges (DC) for residential units constructed in the Downtown and Old East Village. DCs are required to be paid “upfront” at the time the building permit is issued. The program grants back a portion of the residential DCs paid by the applicant over an approximately 10-year schedule until 100% of the residential DCs have been repaid to the applicant.

Industrial Development Charge Grant – Provides a grant for Targeted and Non-Targeted industrial uses to reduce the amount of Development Charges (DC) paid by the applicant. The program offers a 100% DC grant for Targeted industrial uses. For Non-Targeted industrial uses, a grant equivalent to 50% of the DCs to be paid, up to a maximum grant of \$250,000, with the remainder of the DCs to be fully paid by the applicant is available.

Industrial Corridor Enhancement Grant – Provides a grant to enhance the public realm of industrial lands directly abutting the Highway 401/402 Investment Corridor. This program provides a grant equal to 50% of the cost of eligible landscaping, fencing, berming, screening, and public art on industrial properties that sufficiently improves the aesthetics of industrial sites, and/or provides effective screening of outside storage areas. The maximum grant per property is \$20,000.

Downtown/Area Specific Programs

Mapleton

- In 2017, the Township created a Community Improvement Plan (CIP). This CIP is a Township-wide, strategic planning tool that is focused on making Mapleton a more inviting destination and ensuring that it is a business friendly community. We are currently working towards achieving the goals and objectives outlined in this plan.

Meaford

- **Façade Improvement Grant & Loan Programs**—These programs are intended to assist property owners of lands and buildings within the CIP area with the financing of building façade improvements; provides 50% matching funds up to \$7,500 per project.

Minto

Downtown Revitalization

- On-going work to revitalize the downtowns
- PitchIt Minto Business Plan Competition
- Business Recruitment Tours
- Tour the Town Property Open House
- Shop Local

Mississauga

- **Community Improvement Plan (CIP)**—Community Improvement Project Area for the Exchange District in the Downtown, which will include incentives to attract office development.
- **BIAS:** Mississauga is home to 4 Business Improvement Areas (BIAS), including Clarkson, Malton, Port Credit and Streetsville, providing business promotion and improvement functions within their set BIA boundaries.

Newmarket

- **Façade Improvements & Restoration Program**—Grant program will of a matching grant of up to 50% of eligible costs to a maximum of \$15,000 per property, except for corner and laneway properties which shall be eligible to receive a matching grant of up to 50% of eligible costs to a maximum of \$20,000 per property.
- **Project Feasibility Study Program** - intended to undertake studies necessary to determine project feasibility be they adaptive re-uses of existing facilities or complete redevelopment projects in the CIP. The grant program will see property owners receive matching grants of up to 50% of eligible costs to a max. of \$10,000 per property.
- **Interior Renovation and Improvement Program**— Promotes upgrading of and improvement to the interior of deteriorated or functionally obsolete buildings in order that they may be brought into compliance with the Building Code and the Fire Code. Grant program provides a matching grant of up to 50% of eligible costs to a maximum of \$15,000 per property.
- **Business Sign Program**—Program is directed at commercial and industrial properties within the CIP area to update their signs consistent with the neighbourhood. Grant program provides up to 50% of eligible costs to a maximum of \$2,500 per business.

Downtown/Area Specific Programs

Newmarket Cont'd

- The **Redevelopment and Rehabilitation Tax Incremental Program** is intended to provide financial incentives in the form of grants to property owners who undertake appropriate redevelopment of properties that increases property assessment resulting in increased Town property taxes. This program will function as an annual grant for up to 10 years equivalent to a portion of the tax increase the property will experience as a result of the improvement/redevelopment.
- **Residential Conversion and Intensification Program**—The loan program will provide property owners with an interest-free loan to pay for up to 50% of eligible costs to a maximum of \$100,000 of the conversion of commercial/industrial space to residential units and construction of new units on vacant land or as part of an existing structure along Main Street.
- **Parking Requirement Program**—Allows for relief or reduction or waiving of standard parking requirements.

Niagara Falls

- **Development Charge Exemption Program**—This will provide a financial incentive in the form of an exemption from payment of 75% of the City development charge on residential, commercial and mixed use development and redevelopment projects that create additional residential units and/or commercial space.
- **Residential Loan Program** – 0% interest loan based on \$20 per sq. ft. of habitable residential space constructed to a maximum of \$20,000 per residential unit created.
- **Commercial Building Loan and Façade Grant**—0% interest loan equal to 50% of the cost of building maintenance and improvements to a maximum loan of \$15,000 per property.
- **Revitalization Grant Program** – Annual grant equivalent to 80% of the increase in City property taxes for first 5 years, 60% in years 6 and 7, 40% in year 8, and 20% in years 9 and 10. Building renovations, additions and new construction.

Norfolk

- **Agricultural Buildings and Facilities Improvement Program (DCS-16)**: Purpose is to provide assistance towards the conversion and re-use of existing agricultural buildings for new or expanded value-added agricultural activities. The program is available in the agricultural area. Maximum loan amount is \$20,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant. Loans will include a forgivable portion (grant) of 25% of the total loan amount. The loan will be interest free and carry a five year term. The forgivable (grant) portion will be conditional on the full repayment of the repayable portion of the loan.
- **Building Façade Improvement Program (DCS-03)**: Purpose is to assist property owners of existing buildings to maintain their long-term viability and to assist property owners of vacant properties/spaces in increasing the marketability of their property in order to secure tenants. The program is available in the urban, hamlet, and lakeshore areas. Maximum loan amount is \$15,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant. Loans will include a forgivable portion (grant) of 50% of the total loan amount. The loan will be interest free and carry a five year term. The forgivable (grant) portion will be conditional on the full repayment of the repayable portion of the loan.

Downtown/Area Specific Programs

Norfolk Cont'd

- **Agricultural Buildings and Facilities Improvement Program (DCS-16):** Purpose is to provide assistance towards the conversion and re-use of existing agricultural buildings for new or expanded value-added agricultural activities. The program is available in the agricultural area. Maximum loan amount is \$20,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant. Loans will include a forgivable portion (grant) of 25% of the total loan amount. The loan will be interest free and carry a five year term. The forgivable (grant) portion will be conditional on the full repayment of the repayable portion of the loan.
- **Building Façade Improvement Program (DCS-03):** Purpose is to assist property owners of existing buildings to maintain their long-term viability and to assist property owners of vacant properties/spaces in increasing the marketability of their property in order to secure tenants. The program is available in the urban, hamlet, and lakeshore areas. Maximum loan amount is \$15,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant. Loans will include a forgivable portion (grant) of 50% of the total loan amount. The loan will be interest free and carry a five year term. The forgivable (grant) portion will be conditional on the full repayment of the repayable portion of the loan.

North Bay

- **Downtown Community Improvement Plan** provides funding to business and property owners to support investment and revitalization/redevelopment in the downtown. The DCIP financial incentive programs include:
 - Professional Study Grant Program (PSG), to a maximum of \$3,750
 - Building Improvement Grant Program (BIG), to a maximum of \$30,000
 - Municipal Fee Rebate (MFR)
 - Tax Incentive Finance Program (TIF), 100% of increase of assessed value as a result of improvements in the first 5 years, 80% in year six, 60% in year seven, 40% in year eight and 20% in year nine
- **Airport Industrial Community Improvement Plan**, with over 1,000 acres of publicly-owned vacant land and opportunities for airside and groundside locations, North Bay Jack Garland Airport can house a wide range of new developments. The ACIP investment incentives include:
 - Municipal Fee Rebate Program, including those related to Planning, Legal and Building Permits
 - Tax Incentive Finance Program (TIF), 100% relief in year one of the increased assessed value of the improvement, 66% in year two and 33% in year three
 - Landfill Tipping Fee Reduction, of 50% to \$10/tonne

Downtown/Area Specific Programs

Orangeville

- **Downtown Orangeville Heritage Facade Improvement Program**—The Downtown Heritage District Facade Assistance Program Grant encourages property/business owners to maintain, restore and construct building facades in Orangeville’s Central Business District. The maximum amount of the grant is 50% of the cost of eligible facade improvements up to a maximum of \$10,000 per property.

Orillia

- **Downtown Orillia Management Board-DOMB (BIA)** – The DOMB represents over 200 merchants in the downtown core, and works with community partners to advocate on behalf of members, and development new events and programs.
- **Downtown Tomorrow Report** – The Downtown Tomorrow Report is the culmination of extensive research and community consultation on the future of the downtown core. The final report helps guide and direct future development of this unique community asset.
- **Downtown Tomorrow Community Improvement Plan** – The Downtown Tomorrow Community Improvement Plan (DTCIP) encompasses the broader downtown core, and is focussed on providing financial incentives for new development. This comprehensive program includes grants for a range of development costs related to feasibility and design studies, permit and application fees, facades, signage, renovations, creation of residential units, large catalytic projects and brownfield redevelopment.
- **Downtown Retail Mix Analysis** - The Retail Mix Analysis project included the development of a comprehensive inventory of available space and properties in the downtown Orillia core. The study describes the current composition of the retail market in the downtown, and identify gaps and opportunities for the purposes of business attraction. The study provides valuable information for those looking to invest in downtown Orillia.

Oshawa

- **Façade Improvement Loan Program**—Designed to help property owners finance building façade improvements, this interest-free loan program provides funding up to \$15,000 per municipal address, to a maximum of \$45,000 per property owner.
- **Residential Development Charge Grant Program**—The City of Oshawa may provide a grant towards the amount of the applicable City of Oshawa Development Charges payable for residential development within the Downtown Shoulder Area Renaissance Community Improvement Area.
- **City of Oshawa University and College Area Renaissance Community Improvement Increased Assessment Grant**—The City may provide a grant, on a sliding scale for part or all of the increase in City taxes attributable to the improvement of a building and/or redevelopment of a property located within this area.

Downtown/Area Specific Programs

Ottawa

The City of Ottawa offers the following incentives:

- No development charges for residential construction in the Central Area and Centretown
- Reduced parking requirements for mixed use development on selected downtown streets
- Expedited development approval process
- Community Improvement Plans (CIPs) - tax incentives to commercial property owners in specific areas to improve and upgrade their properties

Owen Sound

In order to implement the goals and objectives of the CIP, the City is offering the following incentive programs:

- Affordable Housing Loan Program (City-wide)
- Environmental Study Grant (City-wide)
- Heritage Property Tax Relief Program (City-wide)
- Façade and Structural Improvement Program (Downtown and Harbour Areas)
- Vacant Lands Tax Assistance Program (Downtown and Harbour Areas)
- Development Charges Refund Program (Downtown and Harbour Areas)

Peterborough

- All properties in the Downtown commercial core and the waterfront commercial sub areas. DC's are also waived for the re-development of existing buildings in the City's Central Area.
- Properties in the Central Area that are designated under the Ontario Heritage Act qualify, as of right, under the Heritage Tax Rebate Program (20% rebate for Commercial and 40% for Residential)
- The **Façade Improvement Grant Program** would provide grants to property owners who rehabilitate and improve the facades (including signs) of buildings within the Central Area Target Area. Façades will include rear facing facades where it has high public visibility.

Pickering

- Direct marketing to promote specific developments and targeted sectors.

Port Colborne

- Refunds of the taxes for up to 10 years for City municipal purposes on all improved residential and commercial properties in the Community Improvement Plan Areas
- Loans of up to \$1,000 per project for design projects and up to \$10,000 per project for improvement projects for commercial facades
- Exemptions for the creation of new residential or commercial units of building and planning fees as well as an exemption of parkland dedication fees and parking and loading space requirements

Downtown/Area Specific Programs

Prince Edward County

- Current 50% Development Charge reduction program for all development in Prince Edward County to be replaced with the implementation of the Community Improvement Plan in late 2017/early 2018.

Puslinch

Community Improvement Plan with Grant Programs for:

- Façade, Signage and Landscape Improvements
- Planning and Building Permit Fees
- Tax Increment Equivalent Grants

Quinte West

- **Planning and Design**—One-time grant of 50% to a maximum of \$1,000 toward cost of preparation of architectural plans for building façade improvements. Also, one-time similar grant of 50% (maximum \$1,000) for cost of preparation of a site plan. The City may provide a grant equivalent to the amount of the applicable Development Charge.
- **Building Façade Improvements**—One-time grant of 50% to a maximum of \$5,000 of the costs to improve building façade. Secondary grant for improvements to each exterior side and rear of buildings, where building fronts onto a street, river or public area to a maximum of \$5,000. The City will provide a grant equal to the amount of the property tax increases, as a result from the development, for up to a maximum of three years.
- **Improved Signage** —Grant of 50% to a maximum of \$1,000.
- **Landscaping and Property Improvement** – Grant of 50% to a maximum of \$1,000 for improving landscape between parking areas and the roadway.
- **Building Retrofit Program** – 50% no interest matching loan to a maximum of \$5,000 for the purpose of bringing buildings up to the minimum standards of the Building Code and Fire Codes.

Sarnia

- The City provides grants to property owners who undertake renovations/rehabilitation to their properties that result in an increase in their assessment and a corresponding increase in their taxes. The grant is equal to any increase in taxes paid as a result of the work being done. The grant is available for a period of 10 years for non-heritage properties. The grant is 100% of actual tax increases as a result of increased assessment in years 1-8, decreasing to 75% in year 9 and 50% in year 10.
- Loans are available to a maximum of \$20,000 per storefront or the total cost per storefront of the proposed eligible improvements, whichever is the less, to a maximum of \$60,000 per property. Interest will be charged at one half the prime rate of the City’s banker at the time of the application. Term is open not to exceed 10 years

Downtown/Area Specific Programs

Sault Ste. Marie

- **No City Development Charges.**
- **Economic Development Fund**—(\$500,000/year) sector specific industry infrastructure and community projects.
- **Façade Improvement Grant (FIG), Building Improvement Grant (BIG), Professional Design Grant (PDG)**- Matching funds for façade improvements, interior renovations, and analysis designed to increase site-specific development.
- **Municipal Tax Increment Rebate Program (MTIR)**—Grant to cover a part of tax increase for property rehabilitation

St. Catharines

- **Downtown Development Program**—Facilitates development activity within the core, offering a superior level of customer service related to achieving increased activity (building, redevelopment, events) in the downtown.
- **Facade Improvement (FIP) Program**—Building facade, store front enhancements.
- **Residential / Office Conversion (ROC) Program**—Conversion of small, unused vacant space for new residential dwelling units or leasable office space.

St. Thomas

- The City operates a **Community Improvement Program** whereby grants, interest-free loans, financial aid for façade and residential improvements and the waiving of building permit fees are offered to pre-approved applicants.

Stratford

- Heritage Conservation District Façade Improvement Loan Program – financial assistance in the form of a loan for 50% of the cost, to a maximum of \$25,000, for façade improvements in the Heritage Conservation District.
- Heritage Conservation District Building Code Upgrade Loan Program – financial assistance in the form of a loan for 50% of the cost, to a maximum of \$50,000, for building improvements in the Heritage Conservation District to ensure buildings comply with today’s standards.
- Heritage Conservation District Rehabilitation Grant Program – a grant covering the difference between the municipal portion of taxes prior to work being completed and the municipal portion of the taxes after completed of the works. The amount of the grant is pro-rated over 10 years.

Downtown/Area Specific Programs

Springwater

CIP Program

- Façade Grant Program max amount of grant is \$5,000 or 50% of the eligible costs, whichever is lesser
- Signage Improvement Grant max amount of grant is \$1,500 or 50% of the eligible costs, whichever is lesser
- Building Restoration, Renovation or Improvement Grant max amount of grant is \$5,000 or 50% of the eligible costs, whichever is lesser
- Development Charge Rebate
- Planning and Building Permit Rebate max amount of grant is \$2,500 or 100% of the eligible Township fees , whichever is lesser
- Historic Property Improvement Grant
- Tax Increment Equivalent Financing Grant
- Accessibility Improvements Grant max amount of grant is \$1,500 or 50% of the eligible costs, whichever is lesser

Thorold

- **Façade Improvement Grant Program** – Grants will be available for the Downtown Thorold Area equal to 50% of the eligible costs to a maximum of \$10,000 per building.

Thunder Bay

Grant Program in our Strategic Core Areas available to property owners who develop, rehabilitate and improve their buildings and properties that offers a grant equal to the fees paid for planning and building permit applications and equal to 5% of the value of construction, up to a maximum total grant of \$25,000 per property

The Port Authority Community Improvement Plan provides eligible property owners or tenants with the following three financial incentive programs, designed to stimulate investment and encourage redevelopment in the Project Area:

- The Port Tax Increment-Based Grant Program provides a grant equal to 100% of the increase in municipal taxes that result from reassessment of improved properties.
- The Port Development Grant/Loan Program makes it possible for the City to offer direct grants or loans, on an individual project basis, to offset the costs associated with major developments on lands in the Project Area.
- The Planning and Building Fee Grant Program provides a grant equal to 100% of the fees paid for most planning approvals and building permits.

The Thunder Bay International Airport Community Improvement Plan provides for the Aerospace Tax Increment-Based Grant Program which is a grant equal to the incremental municipal property taxes resulting from the introduction, expansion or improvement of any aerospace activity.

Downtown/Area Specific Programs

Tillsonburg

- **Alleyway Façade Improvement Grant Program**—This program is intended to provide grants to property owners in the Central Area to assist with non-street front façade improvements to be consistent with the Central Area Design Study. Offers 505/50 matching funds up to a max of \$10,000 per project
- **Architectural Design Grant Program**—This program is intended to provide a grant to owners of lands and buildings in the Central Area who wish to hire a professional such as an architect, an engineer or accredited designer to develop a project concept for other programs offered under this CIP.
- **Façade Improvement Grant**—This program is intended to provide a loan or grant to encourage exterior renovations which are in keeping with the desired aesthetic effect and historical/heritage characteristics of buildings within designated areas. Offers 505/50 matching funds up to a max of \$10,000 per facade
- **Tax Increment Equivalent Grant Program**—This program is intended to provide a grant to owners of lands and buildings who undertake improvements or redevelopment that result in an increased property assessment. Such improvements or redevelopment are also to be generally in-keeping with the objectives of the Town’s Strategic Plan and design principles of the Central Area Design Study. Rebate of 100% of increased taxes in year 1, 80% in year 2, 60% in year 3, 40% in year 4, 20% in year 5, fully taxable in year 6.
- **Grant in Lieu of Permit Fes Program**—Grant to rebate the cost of fees for Building Permits for commercial and industrial properties in the CIP area. Commercial Properties outside of the Central Area are not eligible for building permit grants.
 - **Industrial - Small**
 - Minimum project value of \$150,000 and maximum project value of \$500,000
 - Grant of 100% of the applicable building permit fees offered as a rebate once the project is completed
 - **Industrial – Large (Project value of \$500,000 or more)**
 - Grant of 50% of the applicable building permit fees offered as a rebate once the project is completed
- **Commercial (Central Area)**
 - Minimum project value of \$150,000
 - Grant of the applicable building permit fee offered as a rebate once the project is complete as follows:
 - 25% Rebate – General renovations/rehabilitations
 - 50% Rebate – Projects that will improve the overall attractiveness of the streetscape and downtown;
 - 75% Rebate – Projects that meet above criteria and provide exemplary attention to detail and a high level of design.

Legal and Registration Costs

Grant to reimburse legal costs and costs associated with the registration of agreements associated with the above programs.

- This may take the form of Town staff registering applicable agreements on title, or a grant to a maximum of \$200 to reimburse legal costs of having a solicitor register the applicable agreements on title.

Downtown/Area Specific Programs

Timmins

- A Community Improvement Plan for the downtown core areas of the City is currently underway and will identify a variety of incentive programs to encourage investment and improvements.

Toronto

- Supplementary programs in Streetscape Improvement, Commercial Facade Improvement, Banner and Mural, Commercial Research, and Community Festivals and Special Events are also offered.

Vaughan

- Kleinburg/Area Specific Programs (KEDS)—Completed in June 2011 to assist Kleinburg-area merchants and the Business Improvement Area (BIA) to revitalize main street.

Waterloo (City)

- Uptown Community Improvement Plan—Includes façade improvement grants, study grants, fee grants, major & minor activity grants (including employment related TIGs), commercial building improvement loans & a parking exemption program
- Northdale Community Improvement Plan —Includes a development charge grant program; tax increment grant program; residential intensification and affordability loan/grant program; residential rehabilitation grant program; urban design & study grant preprogram; and a planning and building fees grant program.
- The City has a façade program that provides up to \$15,000 in interest free loans.

Waterloo (Region)

Revitalization Area Incentives

- The Region provides an RDC exemption in the downtown cores provided the lower tier municipality also provides the exemption. At the present time, only Cambridge and Kitchener have such an exemption. The Region’s downtown core exemption is set to expire on March 1, 2019.

Downtown/Area Specific Programs

Welland

- Welland’s Downtown and Health and Wellness Cluster CIP promotes revitalization, reinforces Downtown as a mixed use, transit supportive area, and encourages uses in the Health and Wellness Cluster that strengthen Welland’s health and wellness resources. The CIP includes a Public Realm Improvement Plan which identifies opportunities to improve the overall image and sense of community within the Project Area. Several financial incentive programs designed to stimulate private sector investment activity in the revitalization and redevelopment of the Project Area are also included.
- **Façade Improvement Loan Program**—Provides assistance to rehabilitate and improve facades of commercial buildings in the Downtown Community Improvement Area. The loan covers 50% of the eligible improvement costs to a maximum of \$15,000 per municipal address.
- **Downtown Building Improvement Grant Program**—This program provides a financial incentive in the form of a grant to promote interior and exterior maintenance and improvement works to existing commercial, institutional and mixed use buildings and properties. The program is structured as a matching grant program where the City will provide a grant equal to 50% of the cost of certain types of building maintenance and improvement works, up to a maximum grant of \$12,500 per property/project
- **Residential Grant Program**—The City will provide a grant equal to the cost of rehabilitating existing residential units and/or constructing new residential units on the basis of \$15 per square foot of habitable floor space rehabilitated or constructed, to a maximum grant of \$15,000 per unit, and a maximum of 4 units per property/project (total maximum grant of \$60,000 per property/project).
- Residential DC exemptions in the downtown
- Refunding most planning and building permit fees and parkland dedication fees. Assistance will be 50% for projects other than those creating new residential units and 100% for new residential rentals.
- Interest free loans to pay for conversion of existing commercial space to residential units and the construction of new units on vacant land. The maximum loan amount is to be calculated based on \$10 per square foot of habitable space, with a maximum term of 10 years.
- Tax Increment Grant Program is structured as a “pay-as-you go” program. The owner is expected to initially pay for the entire cost of the project. Then, as the municipality receives the increased property taxes that result from the project, the City will reimburse the owner in the form of an annual grant. The grant is equivalent to 80% of the municipal tax increment (the increase in City and Regional property taxes) that results from the project for up to 10 years or up to the time when total grant payments equal the total eligible program costs.
- Waiving or reduction in residential parking requirements for improvements or change of use to existing buildings and additions or new building construction as set out in the Zoning by-law.

County of Wellington

- **Community Improvement Plans (CIP)**—four approved, one underway in 2017
- **Two Business Improvement areas and five Chambers**
- **Shop Local Programmes**
- **Countywide business directory**

Downtown/Area Specific Programs

Wellington North

Community Improvement Plan with Grant/Loan Programs for:

- Façade Improvement Grant and Loan Program
- Accessibility Grants
- Application Fees and Development Charges Grant
- Public Art Grants
- Building Improvement Grants
- Tax Increment Equivalent for Rehabilitation and Redevelopment Grants
- Building Conversion/Expansion Grants

Whitby

- **Façade Grant Program** in place since 2005 – A minimum investment of \$10,000 will result in a \$5,000 grant for approved items. Applicants can also receive a grant for up to \$1,500 for architectural, engineering and design fees associated with an approved façade grant.
- The Town of Whitby offers a **Heritage Tax Rebate Program**. This applies to the heritage portion of properties that are designated as having cultural heritage value or interest under Part IV of the Ontario Heritage Act (an individual property designation).
- Properties that are designated within a heritage conservation district designated under Part V of the Ontario Heritage Act, such as Brooklin’s Heritage Conservation District, and rated as having excellent, very good, or good heritage value in the heritage district inventory are also eligible for the heritage property tax rebate.
- The amount of the annual property tax rebate is 40 percent on the eligible portion of the property (historical portion) for the Town and school board share of the property taxes. The Region of Durham is not currently participating in this program.

Whitchurch-Stouffville

- **Downtown Community Improvement Program** – Aims to revitalize the downtown area restoring the ‘country town’ feel and centrality to the community. The program has been designed to brand the downtown area, and create an atmosphere that encourages the consumer to visit and stay longer in downtown Stouffville.

Downtown/Area Specific Programs**Windsor**

- Development Feasibility Rebate Program—Eligible projects, grant of up to 50% to max. of \$20,000 per property
- Parkland Dedication Fee Rebate Program – 100 % grant
- Property Improvement Rebate Grant Program—Tax rebates of up to \$200,00 are available
- Commercial Façade Improvement Program—Grant of 50% to maximum of \$15,000
- Development Charges and Building Fee Rebate Grant Program—Rebate of up to 100% of eligible costs for development charges and building fees
- Sale of City Land at Less Than Market Value—Sold to developers at less than market value
- Downtown Windsor BIA—Façade Improvement Grant—Grant of up to 50% of eligible costs to a maximum of \$10,000 or \$15,000 for corner properties
- Downtown Windsor Business Improvement Area Broken Window Program—Reimburse members for 50% of cost of glass repairs/replacement to a maximum of \$500

Brownfield Redevelopment

A “Brownfield site” is considered to be a property with or without buildings or structures, having a history of either industrial or commercial uses and which, as a result of these uses, has become environmentally contaminated under circumstances where there is no reasonable prospect that the remediation of such contamination will be accomplished solely by the private sector. Brownfields are viewed by many as opportunities for revitalizing urban communities. Some of the advantages of Brownfield Redevelopment include:

- Revitalization of the downtown core and surrounding neighbourhoods
- More effective use of existing municipal infrastructure
- Reduction in pressure for suburban expansion
- Clean-up of environmentally contaminated sites
- Increased tax revenue
- Create jobs
- Improve the overall liveability of urban neighbourhoods

Tax assistance and grants are the most commonly offered incentives for remediation. These include but are not limited to grants, fee exemptions, reductions, loans and tax assistance.

Brownfield Redevelopment

Barrie

Redevelopment Grant

The Redevelopment Grant will provide financial incentives for development/redevelopment projects which provide affordable housing; remediate and redevelop brownfield sites within the Built Boundary, and develop ground related commercial in combination with the appropriate density and built form to support transit, walkability and animated streets in the intensification areas identified on Schedule I on the Official Plan. Depending on the redevelopment project the grant includes:

- % of planning application fees;
- % of building permit fees;
- % of the development charges;
- Costs of environmental studies for brownfields and some remediation costs may be included;
- Tax increment payments paid in decreasing increments over a 5 year period.

Brockville

- **Tax Increment Equivalent Grant (TIEG)**—The grant is equivalent to 70% of the municipal portion of the increase in property tax which is generated through redevelopment, payable for a maximum of ten (10) years, or until the grant equals total eligible costs.
- **Brownfield Financial Tax Incentive program (BFTIP)**—Brownfields property tax cancellation may include both the municipal portion of property tax as well as the provincial education portion of property taxes. The application of this program is limited to cancellation of the increase in property tax arising from the remediation and redevelopment of major development sites.
- **Environmental Site Assessment (ESA) Grant Program**—The aim of the program is to provide assistance to further specify the extent and nature of environmental contamination through part-funding of Phase II ESA and Phase III ESA (Remedial Action Plan). The program will reimburse the owner for costs associated with eligible studies with a maximum individual grant of \$15,000 or 50% of the cost of ESA, whichever is less, and a maximum assistance per property of 2 studies per property, to a maximum of \$25,000 per property.
- **Brownfield Building Permit Fees Grant Program**—Assistance is in the form of a grant paid against building permit fees payable for each project. The grant may be less than 100% and in all cases is limited by the 100% cap or total eligible cost, whichever is less.

Caledon

Environmental Study Grant Program offers grants to eligible property owners for the completion of Phase II Environmental Site Assessment (ESA), a Phase III ESA, Remedial Work Plan, and/or Risk Assessment Plan for properties that are within the designated **Community Improvement Project Area for Bolton**.

Cambridge

Opportunities are available to potential purchasers of contaminated sites to cancel a portion of all outstanding taxes. It may be possible to receive a Development Charges credit equal to the restoration costs of the property (not to exceed the total development Charges payable to the City on the project).

Brownfield Redevelopment

Centre Wellington

- Contaminated Site Assessment Grant, Brownfield Grants

Chatham-Kent

- The Chatham-Kent Brownfield and Bluefield Community Improvement Plan can significantly reduce the cost of rehabilitation and development projects on brownfield sites. Incentives include:
 - Feasibility Study Grant
 - Environmental Study Grant
 - Tax Assistance Program
 - Rehabilitation Tax Increment Based (TIB) Grant

Clarington

- No development charge shall be imposed with respect to developments or portions of developments that result in the addition of a single unit within the existing footprint.
- Brownfield credits are available equal to the costs of assessment and cleanup

Cornwall

- **Brownfields Rehabilitation Tax Increment Grant**—The City will reimburse the developer an annual grant equivalent to all or part of the municipal tax increase
- **Environmental Site Assessment and Project Feasibility Study**—Assistance is provided to specify the extent of contamination through partial funding of an Environmental Site Assessment
- **Municipal Planning/Development Fees Grant**—A program to assist developers by rebating up to 100% of municipal planning and development fees
- **Discretionary Municipal Tipping Fees Grant**—Reduction of tipping fees related to removal and disposal of non-hazardous material at the City landfill site

Gravenhurst

- The Town of Gravenhurst has waived all development charges for Industrial and Commercial development.
- Redevelopment of a building including under 9 residential units will be exempt from Development Charges.

Greater Sudbury

- Four financial incentive programs are available under the Brownfield CIP to help stimulate the remediation and redevelopment of urban brownfields. The available programs are:
 - Tax Assistance Program
 - Landfill Tipping Fee Rebate Program
 - Planning and Building Permit Fee Rebate Program
 - Tax Increment Equivalent Grant Program

Brownfield Redevelopment cont'd

Guelph

- City of Guelph Brownfield Strategy and Brownfield Redevelopment Community Improvement Plan
- Environmental Study Grant Program
- Tax Increment-Based Grant Application Program
- Tax Assistance and Tax Arrears Cancellation Policy

Hamilton

Environmental Programs—The **Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan** is a comprehensive set of programs designed to encourage and promote brownfield redevelopment. Most ERASE programs are available in the entire urban area of the City of Hamilton.

- ERASE Redevelopment Grant Program (ERG), Development Charge Reduction Option Program, Education Tax Assistance Program, Municipal Acquisition and Partnership Program, Study Grant Program
- LEED Grant Program
- Downtown/West Harbourfront Remediation Loan Program

Innisfil

- **Barrie Road Community Improvement Plan**—Developed to stimulate high quality redevelopment along the Barrie Road corridor, this CIP features a property improvement tax grant program.

Kitchener

- The City in conjunction with the Region of Waterloo have a Brownfield Financial Incentive Program. They include a series of financial incentives that will assist property owners and developers with costs associated with the environmental investigation, remediation and ultimate redevelopment of brownfield sites.

Brownfield Redevelopment cont'd**London**

Community Improvement Plan for Brownfield Incentives offers 4 programs to assist property owners with remediating and redeveloping brownfield sites:

- **Contamination Assessment Study Grant** – This program provides a grant for 50 percent of the cost to conduct a Phase II Environmental Site Assessment, Remedial Action Plan and/or Risk Assessment in accordance with the requirements under the *Environmental Protection Act*. The maximum grant provided is \$10,000 per property, subject to available funding.
- **Property Tax Assistance Program*** – This program provides for the cancellation of 25% of the municipal property taxes for up to three years during which rehabilitation and development activity is taking place. The property would also be eligible to receive matching education tax assistance from the Province, subject to available funding and approval by the Minister of Finance.
- **Development Charge Rebate*** – This program provides a grant for up to 50% of the normal development charges to cover eligible remediation costs. This rebate is intended to reduce the “up-front” development costs and encourage investment by landowners.
- **Tax Increment Equivalent Grant*** – This program provides a grant equal to the increase between the pre-development and post-development municipal property tax after rehabilitation and development has taken place. The grant can be provided for a maximum of three years from the date of the increase in assessed value.
- Cumulative value of the three programs cannot exceed the eligible remediation costs. Municipal Council approval is required.

Niagara Falls

The plan contains the following financial incentive programs:

- Environmental Study Grant Program
- Tax Assistance Program
- Rehabilitation Grant Program

Brownfield Redevelopment cont'd

Norfolk

- **Environmental Site Assessment Grant (DCS-12):** Purpose is to promote the undertaking of Environmental Site Assessments (ESAs) so that more and better information is available with respect to the type of contamination and potential remediation costs on eligible properties. Phase I ESAs are not eligible for funding under this program. The program is designed for Phase II and Phase III ESAs. The program is available in the urban, hamlet, agricultural, and lakeshore areas. The maximum Environmental Site Assessment grant amount is \$15,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant.
- **Property Tax Increment Grant (DCS-07):** Purpose is to provide an economic incentive for the rehabilitation of properties by providing a grant to the owner of the property to pay a portion of the local taxes (excluding education taxes) attributable to the increased assessment over a five year period. The program is available in the urban, hamlet, agricultural and lakeshore areas. The grant is calculated based on the increased assessment value after the renovation/construction, as determined by the Municipal Property Assessment Corporation (MPAC), at the tax rate that was applicable in the year the renovation or construction was completed. The site specific funding agreement will stipulate the pre-improved and post-improved assessed value, applicable municipal tax rate of that year, the amount of the grant in that year, the method to be used to calculate the grant in the subsequent four years using municipal tax rates to be determined in each of those years, and the anticipated delivery dates of the grant.

North Bay

Brownfield Community Improvement Plan, the City has a number of sizeable and strategically significant sites in the Downtown and surrounding areas that are classified as a Brownfield and provides funding to property owners to support their redevelopment. The BCIP financial incentive programs include:

- Environmental Study Grant Program
- Municipal Fee Rebate Program
- Tax Incentive Finance Program (TIF), 100% of increased value in year one, 66% in year 2 and 33% in year 3
- Brownfield Tax Incentive Program (BFTIP), Provincial Education Portion of Property Tax

Oakville

- This program provides for a grant equal to 50% of the cost of eligible environmental studies to a maximum:
 - Grant \$30,000 for Phase 1 EAS
 - Grant of \$20,000 for any eligible environmental study
 - Of two studies per project and \$30,000 per project

Orillia

- The **Barrie Road Improvement Corridor CIP** was developed to stimulate high quality redevelopment along the Barrie Road corridor. This CIP features a property improvement tax grant program.

Brownfield Redevelopment cont'd

Oshawa

- **Brownfields Property Tax Cancellation Program**—This is intended to provide incentives to encourage the rehabilitation of brownfield sites by utilizing the tax cancellation provisions under section 365.1 of the Municipal Act, 2001. The City may also apply to the Region of Durham for regional property tax assistance, and to the Province for matching education property tax assistance.
- **City of Oshawa Brownfields Redevelopment Grant Program**—Starts after the Brownfields Tax Cancellation Program ends and will provide an annual City grant to property owners who undertake redevelopment of their properties in the Community Improvement Project Area that will result in an increase in assessment. The program also serves to encourage re-development that may not otherwise occur on lands that have undergone or require site remediation as confirmed in a Phase II Environmental Site Assessment.

Owen Sound

- **Brownfields Financial Tax Incentive Program (City-wide)**

St. Catharines

- **Tax Increment Finance (TIF) Program** - for soil remediation and/or redevelopment projects.
- **Brownfield Tax Assistance (BTA) Program** - for remediation of contaminated soils

Stratford

- **Phase 2 Environmental Site Assessment Grant Program** – a grant covering 50% of the cost of a Phase 2 Environmental Site Assessment, to a maximum of \$10,000, to owners and bona fide purchasers of brownfield sites.
- **Tipping Fees Grant Program** – a grant covering tipping fees for materials which can be accepted at the City of Stratford’s Landfill site in accordance with the City’s Certificate of Approval from the Ministry of the Environment.
- **Brownfield Fees Grant Program** – a grant covering Zoning By-law Amendment, Minor Variance, Site Plan Amendment, Change of Use Permit and Demolition Permit application fees related to the redevelopment of brownfield properties.
- **Brownfield Redevelopment Grant Program** – a grant covering the difference between the municipal portion of taxes prior to work being completed and the municipal portion of the taxes after completed of the works. The amount of the grant is pro-rated over 10 years.

Thorold

- A property tax assistance that provides for the exemption of up to 100% of taxes levied, subject to budget consideration, for the period immediately following the approval of the Property Tax Assistance By-Law and continuing during the Rehabilitation Period and Development Period.

Brownfield Redevelopment cont'd

Thunder Bay

Grant Program in our Strategic Core Areas available to property owners who develop, rehabilitate and improve their buildings and properties that offers a grant equal to the fees paid for planning and building permit applications and equal to 5% of the value of construction, up to a maximum total grant of \$25,000 per property

Tillsonburg

- This program is intended to stimulate private sector investment in the reuse and redevelopment of brownfield sites and partially offset the costs associated with the site assessment and remediation. Incentives offered by the Town include a grant equivalent to 50% of the cost of a Phase II Environmental Site Assessment, designated substances and hazardous materials survey, remedial work plan or risk assessment. A maximum grant of \$5,000 is recommended per environmental study and per property.

Waterloo (City)

- Brownfields Community Improvement Program – In partnership with the Region of Waterloo the City offers a tax increment grant (TIG) program to offset remediation costs for brownfield properties.

Waterloo (Region)

- **Joint Tax Increment Grants** (with City of Cambridge, City of Kitchener, City of Waterloo)
- A grant to assist property owners with the remediation of brownfield sites throughout the three cities Cambridge, Kitchener, and Waterloo. Payments are made after the site has been remediated, redeveloped and reassessed.
- Total amount is generally based on eligible remediation costs. Yearly payments are made to successful applicants (each application for a maximum of 10 years) based on post-development tax assessment increases.
- **Regional Development Charge (RDC) Exemptions** (available Region wide)—The Core Areas of Cambridge and Kitchener currently have development charge exemptions for all developments. Brownfield sites outside of these areas are eligible for brownfield RDC Exemptions. The value of the RDC Exemption is based on the total eligible costs of remediation, plus 20 per cent for indirect costs, less any brownfield financial assistance already received.

Welland

- Welland's Brownfield Community Improvement Plan (CIP) provides a framework of financial incentive programs, strategies and actions to encourage and promote remediation and redevelopment of Brownfield properties within the defined project area. Redeveloped Brownfield sites add value to the community with combined social, environmental and economic benefits.
 - Environmental Site Assessment Grant Program
 - Brownfields Tax Assistance Program
 - Brownfields Rehabilitation Grant Program.

County of Wellington

- Some tax increment based on grant applications

Brownfield Redevelopment cont'd**Windsor**

- **Feasibility Study Grant Program** – 50% of cost of study, maximum \$7,500
- **Environmental Site Assessment Grant Program** – 50% to maximum \$15,000 per study, maximum 2 studies per property/project, maximum \$25,000 per property/project
- **Brownfields Tax Assistance Program** – Cancellation of municipal and education property tax increase for up to 3 years
- **Brownfields Rehabilitation Grant Program** – 70% (no LEED certification) or 100% (any LEED certification) of the municipal property tax increase for up to 10 years after project completion.
- **Brownfields Development Charge Exemption Program** – Up to 60% reduction of development charge payable on a brownfield site approved under the Brownfields Rehabilitation Program.

From: [Karen Landry](#)
To: [Nina Lecic](#)
Subject: FW: PMSC AGM
Date: Tuesday, December 4, 2018 5:21:19 PM

From: Bruce Joy <president@puslinchsoccer.ca>
Sent: Tuesday, December 4, 2018 2:10 PM
To: Karen Landry <KLandry@puslinch.ca>
Cc: Krista (VP) <vp@puslinchsoccer.ca>
Subject: PMSC AGM

Hi Karen,

The PMSC is having its AGM on Thursday, Jan 10'th at 7:00 PM and we would like to invite our new Mayor and Council to give a presentation/feedback on the new field to our members.

Please advise if this is possible as we would need to put it in our Agenda.

Regards

--

Bruce Joy
President
Puslinch Minor Soccer Club
president@puslinchsoccer.ca

RECEIVED

DEC 11 2018

Township of Puslinch

November 28, 2018.

To Our Valued Customers:

Environmental Fee Increase Notification Letter

Effective January 1st, 2019 CBM Aggregates will be increasing the amount you are being charged on account of the Environmental Fee from \$1.00/tonne to \$1.50/tonne. The Environmental Fee will continue to be shown as a separate item on all Aggregate invoices as it has in the past.

The cost to obtain and sustain licenses to extract limestone, sand, and gravel in the Province of Ontario has constantly been increasing. These licenses and permits are required for us to sustain our business operations and continually supply high quality aggregates to our customers. These permits can cost millions of dollars and in some cases can take upwards of 10 years to obtain and are required in order to ensure long term supply of high quality aggregates are available. The Environmental Fee is collected primarily to offset these costs.

CBM Aggregates takes pride in adhering to the ever evolving Legislation required to Produce and Supply Safe, High Quality Aggregates in Ontario, and looks forward to serving the needs of all of our customers both now and in the future. As always, our sales team listed below would be pleased to discuss your ongoing supply needs and assist you in any way possible.

Doug Covert – Far Eastern Sales – cell #613-922-1532 – doug.covert@vcimentos.com

Robert Forbes – Central Sales Representative – cell #416-565-8099 – robert.forbes@vcimentos.com

Todd Jefferson – Sales Supervisor – cell #705-309-1612 – todd.jefferson@vcimentos.com

Gord Lewis – East Sales Representative – cell #416-706-9365 – gord.lewis@vcimentos.com

Alek Cvijetinovic – Sales Supervisor – cell #416-993-0647 – alek.cvijetinovic@vcimentos.com

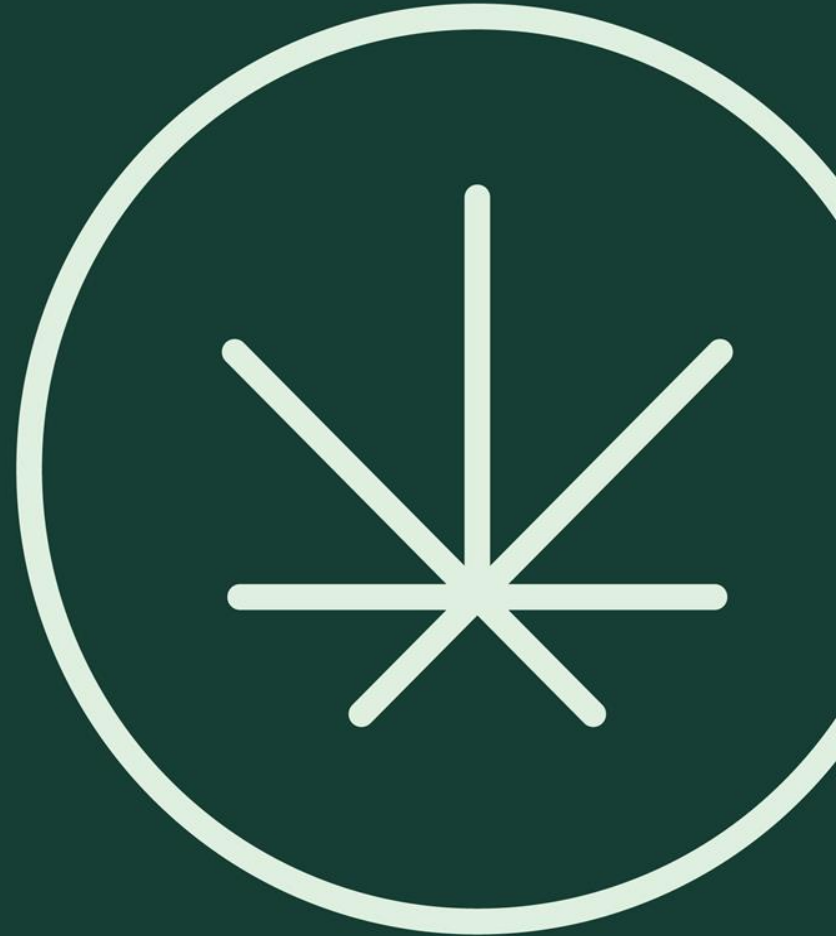
Jarret Peterson – West Sales Representative – cell #519-831-9492 – jarret.peterson@vcimentos.com

Yours Truly,

Ryan Held
CBM Aggregates – Sales Manager

Moving Forward with Cannabis Retailing

Technical Briefing
September 27, 2018



Enabling Private Retail

- The government is introducing legislation which, if enacted, would create a tightly regulated licensing model and regulatory framework for private retail of cannabis in Ontario
- The design of the model was informed by engagement with municipalities, Indigenous leadership, and key public safety, industry, and health stakeholders
- In this new model:
 - Private retailers would be licensed by the Alcohol and Gaming Commission of Ontario (AGCO)
 - The Ontario Cannabis Retail Corporation (OCRC) would be the exclusive wholesaler and online retailer of cannabis in the province
 - Municipalities would be able to pass a council resolution by January 22, 2019 to opt-out of retail stores
 - First Nation communities would be able to opt-out of cannabis deliveries and retail stores
- The province will provide \$40 million over two years to help municipalities with the costs of recreational cannabis legalization
- Proposed legislation, if enacted, would support this direction with the intent of enabling the AGCO to begin to accept applications in December 2018



Provincial Regulator

- The government is introducing legislation which, if enacted, would enable the implementation of a tightly regulated licensing and regulatory framework for private storefront cannabis retailing in Ontario and establish the AGCO as the provincial regulator for cannabis storefronts
- AGCO currently licenses, regulates and ensures compliance in the alcohol, gaming and horse racing industries in Ontario, and as such offers considerable experience and expertise as a regulator of controlled substances
- If the legislation were passed, AGCO, as the independent provincial regulator, would oversee the private channel and ensure the province's objectives related to cannabis retailing, protecting youth and combatting the illegal market are met
- If the proposed legislation is enacted, AGCO would:
 1. Issue a Retail Operator Licence after investigation (i.e. due diligence) into the business
 2. Issue a Retail Store Authorization to a licensed Retail Operator for the operation of a specified retail store after a local public notice process (administered by the AGCO), and upon confirmation of meeting certain requirements (e.g. safety and security plans in place)
 3. Issue certain individuals a Cannabis Retail Manager Licence
 4. Conduct compliance and audit processes, including store inspection prior to opening



Licensing Parameters

Licensing Eligibility

- The proposed legislation, if enacted, would establish due diligence requirements and specific eligibility criteria for the issuance of licenses and store authorizations, including financial responsibility and conduct based on the principles of integrity and public interest.
- If legislation is passed, persons operating in contravention of provincial and federal Cannabis legislation would not be eligible to operate a cannabis retail store
- The proposed licensing framework would:
 - Not cap the total number of licenses or authorizations
 - Enable ownership concentration limits for private retailers to be established by regulation in advance of December 2018 following appropriate consultation
 - Prohibit the sale or transfer of licences
 - Permit licensed producers to operate a single store at a single production facility in Ontario, per company, including all affiliates
 - Require authorized retailers to display the cannabis retailer seal and create new offences for false representations as an authorized cannabis retailer.

Store Operating Parameters & Distance Buffers

- Additional store operating parameters (e.g. store format, security requirements, staff training requirements) would be established by regulation or by AGCO Registrar's standards and requirements subject to additional consultation and before the AGCO begins accepting applications in December 2018
- A distance buffer between private cannabis retail stores and schools would be set through regulation in advance of December 2018 following further consultation with municipalities and key stakeholders



Municipalities

- It is proposed that local municipalities would be provided with the opportunity to opt-out of cannabis retail stores in their communities by January 22, 2019
 - Municipalities that opt-out of cannabis retail stores could allow them in the future, but municipalities that do not opt-out of stores by January 22nd, cannot opt-out of them at a later date
- In municipalities that have not opted-out of stores, if a request for a store location authorization request is received, the AGCO would initiate a public notice process in which the affected municipality and the public would have an opportunity to identify any comments within a 15-day period
 - AGCO Registrar would consider any comments raised through this process when making its final decision to grant an authorization for that location
 - MAG will continue to consult with municipalities on the implementation of this process
- Municipalities would not be able to designate cannabis retail as a separate land use from retail generally or create a cannabis retail licensing regime within their jurisdiction



Municipal Funding

- The province will provide \$40 million over two years to help municipalities with the implementation costs of recreational cannabis legalization, with each municipality receiving at least \$10,000 in total
- As soon as possible this year, the province would make the first payment to all municipalities on a per household basis, with at least \$5,000 provided to each municipality
- The province would then distribute a second payment following the proposed deadline for municipalities to opt-out, which would be January 22, 2019
 - Municipalities that have not opted-out as of that date would receive funding on a per household basis
 - This funding would support initial costs related to hosting retail storefronts
 - Municipalities that have opted-out would receive only a second \$5,000 each
- The province is considering setting aside a certain portion of the municipal funding in each of 2018-19 and 2019-20 for unforeseen circumstances, and priority would be given to municipalities that have not opted-out
- Finally, if Ontario's portion of the federal excise duty on recreational cannabis over the first two years of legalization exceeds \$100 million, the province will provide 50% of the surplus only to municipalities that have not opted-out as of January 22, 2019



First Nations

On Reserve Delivery Prohibition

- Proposed amendments would require that OCRC implement a prohibition of on-reserve delivery when requested by a First Nation community through a band council resolution

Retail Store Opt-out & Approval

- First Nations would be able to opt out of private cannabis retail stores by way of band council resolution
 - A First Nation community's ability to prohibit stores on reserve would not be time-limited to accommodate for First Nation election cycles and ongoing community engagement
- A band council resolution would be required to approve a store on reserve before the AGCO issues a retail store authorization

Agreement with Council of the Band

- The Attorney General would be able to enter into agreements with First Nation communities on a wide scope of legislative components (e.g. minimum age, retail, etc.)



Places of Use

- Smoking of cannabis (medical and recreational) would be prohibited in the same places where the smoking of tobacco is prohibited (e.g. enclosed public places, enclosed workplaces, and other specified places)
 - The vaping of cannabis would be captured by existing provisions in the *Smoke-Free Ontario Act, 2017* (not yet in force) that will regulate the use of an electronic cigarette
- All methods of consuming cannabis (e.g. smoking, vaping, ingestion) would be prohibited in vehicles and boats that are being driven or under a person's care or control, subject to certain exceptions that would be prescribed by regulation (e.g. use of medical cannabis edibles by a passenger who is a medical cannabis user)
- Generally speaking, municipalities could pass by-laws further restricting the use of cannabis
- The government's commitment to review rules regarding vapour products prior to implementation of the Act are also included in the bill
 - Rules for the display and promotion of vapour products would be separate from the display and promotion rules for tobacco products and tobacco product accessories:
 - Any seller of vapour products could display and promote products subject to restrictions outlined in the federal *Tobacco and Vaping Product Act*. There would be no additional provincial restrictions
 - Specialty vape stores would be permitted to let customers sample vapour products within the store, subject to certain conditions



Ontario Cannabis Retail Corporation

- On October 17th, the OCRC will be the exclusive online retailer for legal cannabis in Ontario
 - Consumers 19 and older will be able to purchase cannabis via OCRC's online retail platform
 - Online sales would be implemented in a socially responsible manner, including secure home delivery with age verification at the customer's door, and no packages left unattended at the door
- The OCRC would also be the exclusive wholesaler to future private retail stores
- Proposed changes to the governance structure of the OCRC would result in the agency's board reporting directly to the Minister of Finance rather than operating as a subsidiary of the LCBO
 - This change would better support the mandate of OCRC as Ontario's online retailer and cannabis wholesaler



Next Steps

- If legislation is enacted, regulations would be developed to enable the AGCO to accept applications in December 2018
- Municipalities would have the opportunity to opt out of retail stores by January 22, 2019
- The government will continue to consult on further details to enable private retail stores by April 1, 2019



From: [Karen Landry](#)
To: [Nina Lecic](#)
Subject: FW: AMO Policy Update - Province to Introduce Private Cannabis Retail Legislation – With Municipal Opt Out
Date: Monday, October 1, 2018 2:05:07 PM

From: AMO Communications <communicate@amo.on.ca>
Sent: Wednesday, September 26, 2018 6:31 PM
To: Karen Landry <KLandry@puslinch.ca>
Subject: AMO Policy Update - Province to Introduce Private Cannabis Retail Legislation – With Municipal Opt Out

September 26, 2018

Province to Introduce Private Cannabis Retail Legislation – With Municipal Opt Out

The Honourable Caroline Mulroney, Attorney General and the Honourable Vic Fedeli, Minister of Finance [announced](#) details today of plans to allow private cannabis retail in Ontario. After a month of broad consultations with stakeholders, including municipal governments, on private cannabis retail and a municipal opt out, the Ministers advised that the government is introducing new cannabis legislation on September 27, 2018 to authorize the Alcohol and Gaming Commission of Ontario (AGCO) to license private cannabis stores in Ontario communities. Licensed stores will open on April 1, 2019. The province will operate on-line cannabis retail starting on October 17th.

AMO supports private cannabis retail for the jobs and economic benefits it can offer to communities. However, municipalities and the communities they serve will experience the impacts of cannabis legalization first-hand. While the province will control licensing and siting of stores, AMO believes that the licensing process and on-going store operations must reflect community and local government concerns for the industry to be successful. The AGCO will have a 15-day comment period for the public, communities and municipal governments to provide input on proposed locations before granting a license.

Municipal governments can opt out of cannabis sales in their communities by January 22, 2019. Councils will need additional information to make informed decisions in the best interests of their communities. Councils that opt out of private sales can opt back in at a later, yet to be stated, date. All municipal governments will receive at least \$10,000 to support transition to legal cannabis and the province will announce the full funding allocation in the future.

The legislation will require cannabis stores to observe minimum distances from schools in place of local planning controls. Beyond the 15-day commentary period, it is uncertain how the license process may address other local sensitivities. In

addition to private cannabis retail stores, the Ministers announced that the province would harmonize cannabis with the current rules for places of use for tobacco under the [Smoke Free Ontario Act, 2006](#).

AMO will be analysing the legislation and regulation making authority in the coming days and will advise members further as the regulatory process unfolds.

AMO Contact:

Craig Reid, AMO Senior Advisor, creid@amo.on.ca, 416-971-9856 ext. 334

DISCLAIMER: Any documents attached are final versions. AMO assumes no responsibility for any discrepancies that may have been transmitted with this electronic version. The printed versions of the documents stand as the official record.

OPT-OUT: If you wish to opt-out of email communications from AMO, please click [here](#).



**Ministry of
Municipal Affairs
and Housing**

Office of the Minister

777 Bay Street, 17th Floor
Toronto ON M5G 2E5
Tel.: 416 585-7000

**Ministère des
Affaires municipales
et du Logement**

Bureau du ministre

777, rue Bay, 17^e étage
Toronto ON M5G 2E5
Tél. : 416 585-7000



DEC 05 2018

RE: Municipal Reporting Burden

Dear Heads of Council,

As you have heard me say, reducing the provincial reporting burden affecting the municipal sector is a priority for the government. I addressed municipal concerns about the reporting burden at the Association of Municipalities of Ontario (AMO) conference in Ottawa this past summer. I have heard from municipalities that the province asks for too many reports, which impacts the ability of municipalities to focus on local priorities.

I have struck a team in my ministry to lead the reduction of the municipal reporting burden across government. In addition to reducing the number of reports, we must make sure any remaining information collected is necessary for the province's work. We must confirm the information requested is not duplicative, and that the reporting requirements for small municipalities are appropriate.

To address these goals, my ministry will be convening a cross-government working group to bring together ministries with municipal reporting requirements. This group will be tasked with reducing reporting and undertaking the work to meet the aforementioned commitments.

In addition to our cross-government working group, in 2018, my team will be convening a stakeholder working group of various municipal associations with a shared common interest in municipal reporting requirements.

I invite you to share your thoughts on what changes can be made to municipal reporting directly to my office, as well.

Thank you for your support.

A handwritten signature in black ink, appearing to read "Steve Clark".

Steve Clark
Minister, Ministry of Municipal Affairs and Housing

c: Laurie LeBlanc, Deputy Minister, MMAH

ROMA Board of Directors Zone Representatives 2019 – 2023

Notice of Call for Nominations Deadline is December 31, 2018

October 29, 2018

Request of Municipal Clerks:

Could you please make this document available to all new and incumbent council members coming out of your October 22 municipal election? We do not have all their email addresses at this point. ROMA Policies and Procedures sets out the requirements for the Notice and deadline for Zone Nominations. Deadline for receipt of nominations is December 31, so if an individual of your 2018-2022 council is interested in running for the ROMA Board, then Council will need to pass a supporting resolution at a December 2018 meeting. The following pages provide all the information related to the election process, time commitment for the Board, expense policy and a sample nomination resolution. Thank you for forwarding to members of your new council and tabling this on council agenda.

October 29, 2018

ROMA Notice and Zones

Please be advised that in accordance with the Rural Ontario Municipal Association's Policies and Procedures, this is notice of nominations for Zone Representatives to the 2019 – 2020 ROMA Board. The term of the ROMA Board is four years.

The election will take place on Monday, January 27 at the 2019 Annual Conference. The conference is January 26 to 29, Sheraton Hotel, 123 Queen Street West, Toronto, Ontario.

To identify your zone, click [here](#) for the link to the Zone map and list of zone municipalities.

Qualifications of Directors

Every Director shall:

- be an individual of eighteen (18) or more years of age;
- be an elected official of a municipality which is an AMO member;
- not be an undischarged bankrupt; and
- not be declared incapable.

Nomination Requirements

The attached Nomination Form completed by the individual plus a Council Resolution supporting the individual must be received by the deadline. The Nomination Form and Sample Resolution that specifies the Zone are attached. The names of all qualified individuals who are duly nominated will appear on the ballot.

A completed Nomination Form and supporting resolution must be received no later than 12:00 noon on Monday, December 31, 2018. Nominations will not be accepted beyond that date. Please forward a completed Nomination Form to ROMA via email romaelections@roma.on.ca or fax at (416) 971-6191 or mail to the attention of Pat Vanini, Executive Director as noted on the Form. All candidates will be contacted to confirm receipt of their nominations.

ROMA's Chief Returning Officer, Peter Fay, will certify the nomination. He will contact all candidates. A Nominations Report will be issued in advance of the conference. Information as to the election process at the conference will be sent as well.

If you have any questions regarding this information, please contact Pat Vanini, Executive Director at (416) 971-9856, ext. 316, e-mail pvanini@amo.on.ca

This information is available on the [ROMA website](#) and the [AMO website](#).

Sample Council Resolution

Be it resolved that the Council for the *(Municipality's legal name)* endorses *(Candidate's Name, Municipal Title)*, for the position of ROMA Zone *(insert zone number)* Representative for the 2019 – 2023 ROMA Board.

Adopted on *(insert date)*.

Other Important Information

Time Commitment:

ROMA Board meetings are held eight times per year, typically on the second Thursday of the month in January, March, April, June, August, October, November and December. A mid-term meeting is held every two years, in May or June. In addition, Board members may serve on sub-committees from time to time or asked to be a ROMA representative on others' committees. Time for this will vary with the activity.

ROMA Expenses:

ROMA Board members are entitled to a per diem of \$75 per day (effective Jan 1, 2009) when attending meetings on behalf of ROMA business, these meetings include the ROMA Board, AMO Board, Committees and any other meetings where attendance has been pre-approved by the ROMA Chair. A per diem is not applicable to the ROMA mid-term meeting.

ROMA will reimburse travel expenses to all ROMA Board meetings, AMO Board meetings (if applicable) and the Summer Retreat. Travel expenses refer to airfare, train fare and car mileage, parking costs, public transit, and accommodation. Meal costs will also be paid subject to a maximum of \$75/day.

Nomination Form follows.

NOMINATION FORM 2018 – 2023 ROMA Board

- It is the responsibility of the person nominated to complete accurately Parts A to D of this Nomination Form.
- Council’s Resolution of support for the nominee must be attached, and must specify the Zone Representative position (e.g., Zone 1). There are nine zones. See [ROMA Zone map](#).
- The Nominee must be a municipal elected official and the municipality must be a member of the Association of Municipalities of Ontario.
- Nominations will be accepted no later than **4:00 p.m. December 31, 2018**. Send completed forms to:

Pat Vanini, Executive Director
Association of Municipalities of Ontario
200 University Avenue, Suite 801
Toronto, ON M5H 3C6
Email: romaelections@roma.on.ca
Fax: 416-971-6191

A. Please type or print clearly:

Nominee’s Name, as it is to appear on the ballot

Nominee’s Municipal Position Title

Nominee’s Municipality

Address

Nominee’s Email address and phone number

B. I am nominated for the office of Zone _____ Representative.

C. A Council Resolution confirming support for the Nominee and Zone Number is ATTACHED

D. Consent of Nominee and Statement of Qualification:

I, the Nominee mentioned in this Nomination Form do hereby consent to such Nomination and declare that I am qualified to be elected and to hold the office for which I am nominated.

Signature of Nominee and Date

Certificate of AMO's Chief Returning Officer

I, Peter Fay, the Chief Returning Officer, appointed by the Rural Ontario Municipal Association, to officiate over these elections, do hereby certify that I have examined the Nomination Form of the aforementioned Nominee filed with me and am satisfied that such Nominee is qualified to be nominated to the office indicated above.

Signature of Chief Returning Officer and Date

Date Nomination Form received

RECEIVED

DEC 07 2018

CITY OF Guelph

Making a Difference

855 and 927 Victoria Road South
File: OZS18-007

Township of Puslinch

November 28, 2018

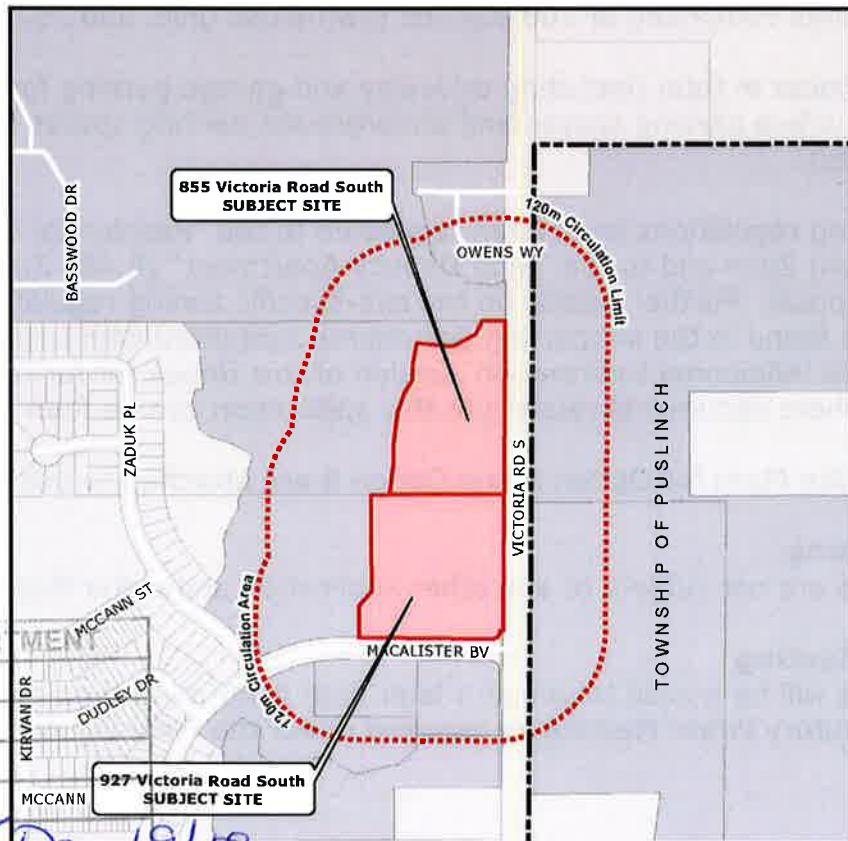
Notice of Complete Application Proposed Zoning By-law Amendment

In accordance with the provisions of the *Planning Act*, as amended, a complete application has been received from GSP Group on behalf of the Owners, 2506780 Ontario Inc. and Gamma Developers Ltd. to amend the Zoning By-law for the lands municipally known as 855 and 927 Victoria Road South. The application was received by the City on October 23, 2018 and deemed to be complete on November 15, 2018.

Subject Lands

The subject lands are comprised of two separate parcels of land as shown on the Location Map below. The northern parcel is municipally known as 855 Victoria Road South and is approximately 2.25 hectares in size and has approximately 204 metres of frontage along Victoria Road South. The southern parcel is municipally known as 927 Victoria Road South and is approximately 2.58 hectares in size and has approximately 170 metres of frontage along Victoria Road South and approximately 166 metres of frontage along MacAlister Boulevard.

Location Map



CLERK'S DEPARTMENT	
TO	
Copy	
Please Handle	
For Your Information	
Council Agenda	✓
File	

Dec 19/18

Notice of Complete Application
855 and 927 Victoria Road South
File: OZS18-007

Purpose and Effect of Application

The subject lands were annexed from the Township of Puslinch in 1993 and accordingly are zoned "Agricultural" (A), according to the Township of Puslinch Zoning By-law 19/85. The intent of the application is to change the zoning from the "Agricultural" (A) Zone to a "Specialized Residential Cluster Townhouse" (R.3A-?) Zone, "Specialized High Density Apartment" (R.4B-?) Zone and to a "Conservation Land" (P.1) Zone to permit the development of 367 to 400 residential dwelling units comprised of stacked townhouses and apartment units. The application has provided two conceptual site plans – Option A and Option B, that provide different levels of intensity for the site's development. Both options have the same general layout in terms of boundaries, access and circulation, but with variations in the residential form, intensity and configuration of the southern parcel. More specifically, the applicant is proposing:

Option A

- 367 dwelling units comprised of 156 stacked townhouse units and 211 apartment units; and,
- 502 parking spaces in total (including driveway and garage parking for the stacked townhouses, surface parking spaces and underground parking spaces for the apartment units).

Option B

- 400 dwelling units comprised of 108 stacked townhouse units and 292 apartment units; and,
- 544 parking spaces in total (including driveway and garage parking for the stacked townhouses, surface parking spaces and underground parking spaces for the apartment units).

Site-specific zoning regulations have been requested to the "Residential Cluster Townhouse" (R.3A) Zone and to the "High Density Apartment" (R.4B) Zone to facilitate this proposal. Further details on the site-specific zoning regulations requested can be found in the supporting documents submitted with this application. Please refer to the 'Additional Information' section of this Notice for further information on where documents relating to this application can be found.

The Conceptual Site Plans for Option A and Option B are attached to this Notice.

Other Applications

The subject lands are not subject to any other application under the Planning Act.

Future Public Meeting

A separate notice will be mailed to you at a later date confirming the date, time and location of a Statutory Public Meeting as required under the *Planning Act*.

Notice of Complete Application
855 and 927 Victoria Road South
File: OZS18-007

To provide written comments

Any person may provide written or verbal comments and/or be notified of any future public meetings or decisions on the application(s).

If you wish to submit written comments on the application, you must submit the written comments to the City Clerk's Office, City Hall, **in any of the following ways:**

- By Email at clerks@guelph.ca
- In person at the ServiceGuelph Counter at City Hall, 1 Carden Street, Guelph
- By regular mail or courier to Guelph City Clerk, 1 Carden Street, Guelph ON N1H 3A1

If you wish to be notified of the decision of the City of Guelph on the proposed Zoning By-law Amendment application (when a future decision is made), you must make a written request to the City Clerk. The City Clerk's contact information is above.

Notice of collection

Personal information is being collected in order to gather feedback and communicate with interested parties regarding this development proposal. Information provided for or presented at a public meeting is considered a public record and may be posted to the City's website or made available to the public upon request.

For questions regarding the collection, use, and disclosure of this information please contact the Information and Access Coordinator at 519-822-1260 extension 2349 or privacy@guelph.ca.

Appeals

- i. If a person or public body would otherwise have an ability to appeal the decision of Guelph City Council to the Local Planning Appeal Tribunal but the person or public body does not make oral submissions at a public meeting or make written submissions to the City of Guelph before the by-law is passed, the person or public body is not entitled to appeal the decision.
- ii. If a person or public body does not make oral submissions at a public meeting, or make written submissions to the City of Guelph before the by-law is passed, the person or public body may not be added as a party to the hearing of an appeal before the Local Planning Appeal Tribunal unless, in the opinion of the Tribunal, there are reasonable grounds to do so.

Please note that the Ontario Municipal Board (OMB) was replaced by the Local Planning Appeal Tribunal (LPAT) on April 3, 2018. Information about the LPAT and rights of appeal can be found on their website at:
<http://elto.gov.on.ca/tribunals/lpat/about-lpat/>.

Notice of Complete Application
855 and 927 Victoria Road South
File: OZS18-007

Requirement for Owners of Multi-tenant Buildings

Upon receiving this Notice, owners of multi-tenant buildings with seven (7) or more residential units are required under the *Planning Act* to post this Notice in a location that is clearly visible to all tenants (i.e. building or community notice board). The Notice shall remain posted until the day after the Public Meeting (a separate Notice will be mailed at a later date advising of the date of the Public Meeting).

Additional Information

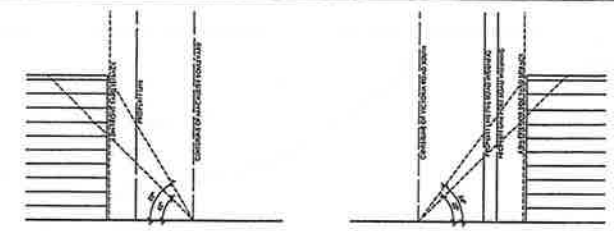
Documents relating to the Zoning By-law Amendment application are available online at guelph.ca under Current Development Applications. City staff reports and public notices will be added to this site as they become available.

Printouts of these documents are available to review by scheduling an appointment with the planner during regular office hours.

For additional information, please contact the planner managing the file:

Lindsay Sulatycki
Senior Development Planner
Planning and Building Services
519-837-5616, extension 3313
lindsay.sulatycki@guelph.ca

Item No.	Description	Quantity	Unit	Notes
1	Asphalt Paving	1500	Sq. M	150mm
2	Concrete Paving	2000	Sq. M	150mm
3	Gravel Paving	1000	Sq. M	150mm
4	Excavation	500	Cu. M	150mm
5	Backfill	500	Cu. M	150mm
6	Structural Steel	100	Tonnes	150mm
7	Reinforcing Steel	200	Tonnes	150mm
8	Formwork	1000	Sq. M	150mm
9	Paint	100	Litres	150mm
10	Lighting	100	Fixtures	150mm
11	Landscaping	100	Sq. M	150mm
12	Site Preparation	100	Sq. M	150mm
13	Drainage	100	Sq. M	150mm
14	Utilities	100	Sq. M	150mm
15	Site Office	100	Sq. M	150mm
16	Site Storage	100	Sq. M	150mm
17	Site Access	100	Sq. M	150mm
18	Site Security	100	Sq. M	150mm
19	Site Maintenance	100	Sq. M	150mm
20	Site Cleanup	100	Sq. M	150mm



SP-1 ANGULAR PLANE FRONT LOT LINE (MacAlister Boulevard)
SP-2 ANGULAR PLANE EXTERIOR LOT LINE (Victoria Road South)

- ### SITE PLAN NOTES
- LEGAL DESCRIPTION SEE
 - SEE APPROVALS SHEET FROM BUREAU OF PLANNING FOR PROPOSED BROWNSHED PROJECT AND
 - SEE
 - FOR SITE GRADING, SERVICES & OTHER MATTER INFORMATION REFER TO DRAWINGS PREPARED BY
 - PROVIDER ENGINEERING INC.
 - FOR THE LIGHTING PLAN TO DRAWINGS PREPARED BY THE
 - ARCHITECT.
 - CONTRACTOR TO VERIFY ALL DIMENSIONS ON SITE AND WITHIN ANY DISCREPANCY TO BE
 - ARCHITECT BEFORE PROCEEDING WITH THE WORK.
 - DRAWINGS ARE NOT TO BE SCALE.

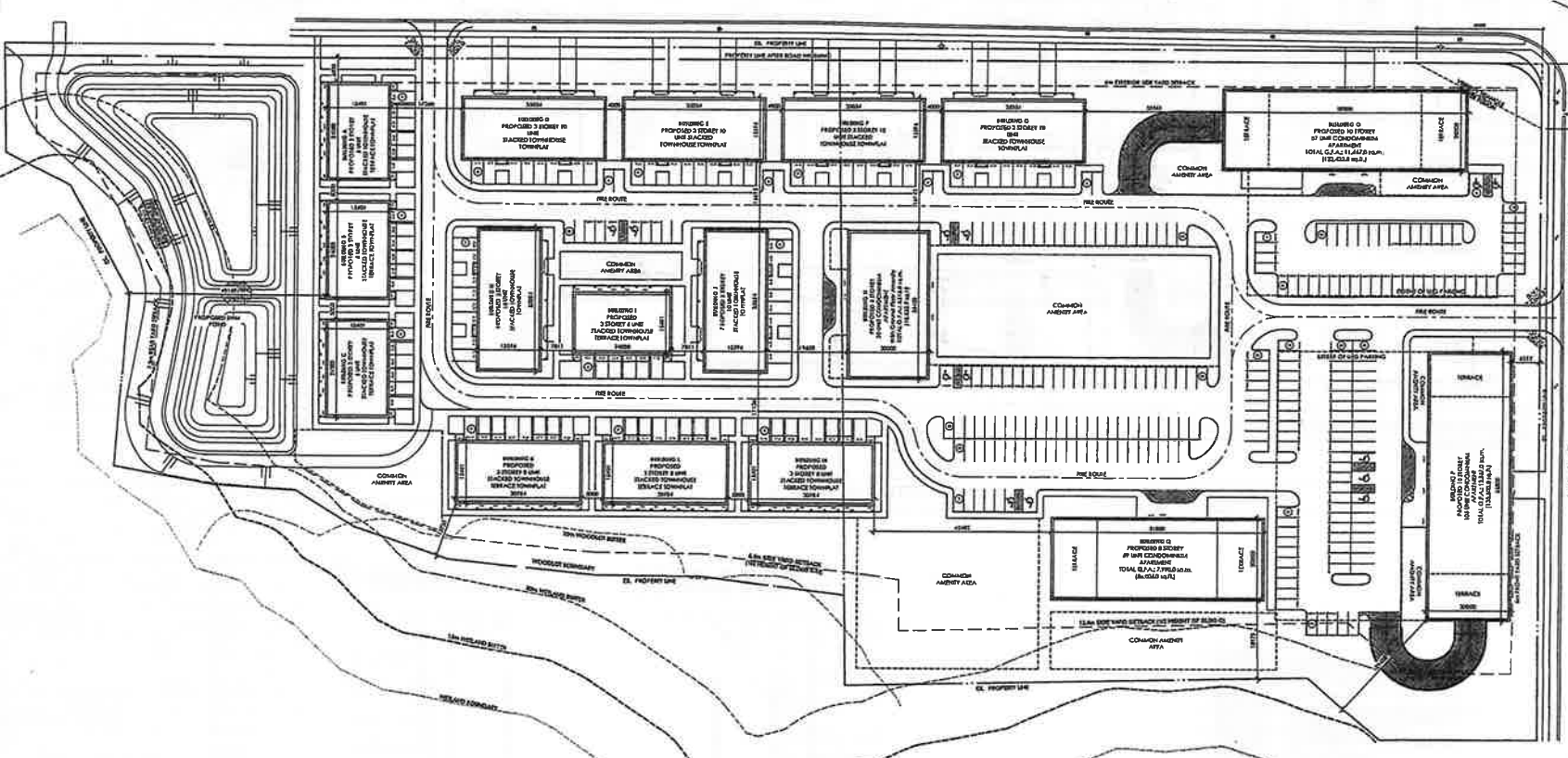


THE DRAWING IS AN INSTRUMENT OF SERVICE & IS THE PROPERTY OF G&B ARCHITECTS INC. & CAN ONLY BE REPRODUCED OR COPIED WITHOUT THE PERMISSION OF G&B ARCHITECTS INC.



NO.	REVISIONS	DATE
01	ISSUE FOR PERMIT	2016.03.31
02	ISSUE FOR CONSTRUCTION	2016.03.31

VICTORIA ROAD SOUTH



MACALISTER BOULEVARD

CHRONOLOGY DATE



2506780 Ontario Inc
Gamma Developers Limited

GAMMA/BLUEWATER
ARCHITECTS INC.
GURUP, ON

OPTION B
SITE PLAN

SCALE: 1:500
DATE: 2016.03.31
PROJECT NO: 2016-130
SP-2

G&B ARCHITECTS INC. 2506780 Ontario Inc. Gamma Developers Limited. 2506780 Ontario Inc. Gamma Developers Limited. 2506780 Ontario Inc. Gamma Developers Limited.

Notice of Complete Application
855 and 927 Victoria Road South
File: OZS18-007

To: Agencies and Departments

The City of Guelph is currently reviewing the Zoning By-law Amendment application from GSP Group for the lands municipally known as 855 and 927 Victoria Road South.

Please submit your comments by **February 1, 2019**. If you have any questions or require further information, please call Lindsay Sulatycki at 519-837-5616 Extension #3313, or email at lindsay.sulatycki@guelph.ca.

If you have no comments or concerns regarding this application for 855 and 927 Victoria Road South (**File OZS18-007**), please sign and submit this form to:

Lindsay Sulatycki, Senior Development Planner
Planning and Building Services
Infrastructure, Development and Enterprise
City of Guelph
1 Carden Street
Guelph, ON N1H 3A1

Email: lindsay.sulatycki@guelph.ca

Agency

Representative (Please Print)

Representative (Signature)

Date

DECEMBER 19, 2018

Building a Brand for the Township of Puslinch

Presented to the Township of Puslinch
by Aubs & Mugg Inc.



Aubs&Mugg



To the people of Puslinch Township...

Over the past while, we have had the extraordinary opportunity to become intimately familiar with your community as we've worked to develop the Township of Puslinch's official brand.

We have discovered a place in Ontario with *fortitude*, *conviction*, and an unwavering sense of *pride* for their home.

Much was said about "telling our story" in the conversations we had with Township residents. There was always an appreciation for where this community came from and the hard work that went into building the Township of Puslinch.

We would be remiss not to mention the clear concerns from many residents. The landscape of the Township is beginning to change along with its Southern Ontario neighbours. We heard, very clearly, the worry from some that a new brand would paint the Township as something it is not – as simply another drive-through community.

This new brand is designed to do the exact opposite.

We believe this new Township of Puslinch brand not only holds on to the qualities that make it familiar, but introduces a deeper level of story-telling and authenticity.

We hope you agree that the new brand identity presented in this document reflects both the *place* and the *people* of the Township of Puslinch.

Sincerely,

Aubs & Mugg Inc.

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01.

Brand Considerations

BRAND CONSIDERATIONS

Why does the Township of Puslinch need a new brand?

The Township of Puslinch community approaches change with purpose and thoughtfulness.

After a comprehensive discovery phase in this brand project, a clear affinity and connection to the existing Township crest was identified, contrasted with a general agreement that modernization is important to the health of the area.

Composed of an updated logo, refreshed colour palette, new typography, messaging, and a suite of materials, this brand package provides the Township with an appropriate and pragmatic communication system. Whether it be for economic development, tourism, or community communications, the Township of Puslinch now has a unified image and voice.

BRAND CONSIDERATIONS

Responsible Design

Cost Considerations

Brand development projects typically include the production of new communication materials like business cards, signage, and stationery. The new Township of Puslinch brand system is designed with the production cost of these items in mind. The primary brand elements have been updated to operate in one colour, dramatically lowering the cost of print production, while new digital files of the brand assets will lessen the workload for production partners, minimizing the labour costs.

Practical Implementation

The Township of Puslinch brand has been designed for easy implementation. This is achieved by minimizing the number of elements; one typeface, a simple set of colours, and a traditional logo make the process of developing brand applications easy and efficient.

Timeless Takes Time

As demonstrated in this document, much of the new brand identity has been developed using elements of the Township's history. While there is an undeniable sense of history to the brand, much of it feels very new and modern. It is crucial the brand has an opportunity to live in the community in order for it to gain the familiarity and timelessness desired in successful branding.

02.

Research & Discovery Highlights

RESEARCH & DISCOVERY HIGHLIGHTS

Stakeholder Committee

NAME	ORGANIZATION	ROLE
Mary Hasan	Township of Puslinch	Director of Finance/Treasurer
Karen Landry	Township of Puslinch	Chief Administrative Officer/Clerk
Luis Gomes	Township of Puslinch	Fire Chief
Courtenay Hoytfox	Township of Puslinch	Administrative Assistant
Dan Newman	Royal Canin	Communications Manager, Scientific & Corporate Affairs
Jennifer Kerr	Nestle Waters Canada	Director Corporate Affairs
Jana Burns	County of Wellington	Director of Economic Development
Crystal Ellis	County of Wellington	Senior Economic Development Officer
Barb Jefferson	Township of Puslinch	Heritage Committee Member
Margaret Hauwert	Township of Puslinch	Recreation Committee Member

RESEARCH & DISCOVERY HIGHLIGHTS

By the numbers

More than **500** online responses were received from residents and non-residents.

The brand team attended **2** Aberfoyle Farmers' Market events and the Township's Canada Day fireworks display interacting with over **250** residents and Township visitors.

64% of respondents accurately identified the Township of Puslinch's existing crest from memory.

When given the option between updating the existing crest or rethinking the visual identity completely, **71%** of respondents chose to update the existing crest.

One third of respondents do not agree with the authenticity of the Township's motto "Progressing Together".

RESEARCH & DISCOVERY HIGHLIGHTS

Themes

During the discovery phase of this project, the following themes tended to consistently reoccur in conversation and online responses.

Balanced

The opportunity to live a balanced life in the Township was mentioned by a number of residents. They connected this to the mostly-rural environment in such close proximity to major metropolitans.

Peaceful & Rural

Non-residents were quick to describe the Township as “rural” and “peaceful”.

History

There was a clear enthusiasm and appreciation for the Township’s history and origins.

Affordability

The cost of living and real estate in the area was the most common talking point when discussing the Township with residents.

RESEARCH & DISCOVERY HIGHLIGHTS

Ongoing Feedback

PuslinchSurvey.ca is currently running a feedback survey to hear from residents.

Township Motto

We believe the recently elected council should have strong input on the direction of the Township motto. Our proposed mottoes are available on page 45 of this document.

03.

Introducing the New Township of Puslinch Visual Identity

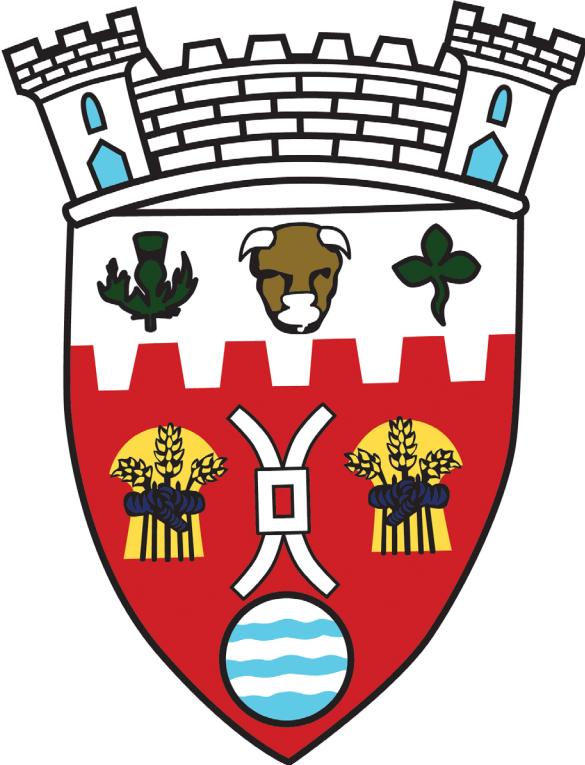
The Visual Identity

Throughout this process, residents and visitors both passionately shared an opinion of retaining the *charm* and *meaning* found in the Township's current visual identity.

The traditional approach of the 1984 graphic lends itself to communicating the rural and intimate location of the Township. Its commitment to history helps to tell the area's story, and acknowledges the importance of the Township's origins.

The new visual identity's direction maintains these qualities while providing a contemporary and pragmatic approach with a robust communication system.

The Existing Identity





TOWNSHIP OF

PUSLINCH

EST. 1850

THE LOGO

Stewards of the Environment

The Township of Puslinch is nestled in the picturesque setting of Southern Ontario.

From the tree-bordered roads, to the rustic walking trails and refreshing lakes, the natural surroundings play a lead-role in the story of the Township.

Likewise, iconic leaves float above the symbol, signifying and celebrating the importance of nature in the Township.



THE LOGO

Historic Puslinch Architecture

Throughout the discovery phase of this project, architecture was a consistent topic of conversation in the Puslinch story.

As new homes are constructed, long-time residents considered how this will change the landscape of the area – architecturally and economically.

The castle found in the existing symbol speaks to a sense of grandeur and exclusivity. This castle has been updated with the architectural frame of a historic Puslinch Township home.



THE LOGO

Connected to the Township's Origins

Meaning "House by the Pool", Puslinch was named after a place in Devon, England – the home of Sir John Colborne's wife.

This origin is shown in the logo by the presence of the Devon bull's head – a symbol also present on the arms of Devon. The Township's Irish and Scottish settlers are identified through the thistle on the left (Scottish) and the trefoil on the right (Irish).



THE LOGO

A History of Agriculture

In the mid 1800's, agriculture played a key economic role in the founding of Puslinch Township.

An increase in the value of wheat allowed farming families to flourish and build homes in the area.

An iconic signifier of rural Ontario, the presence of agriculture in the new symbol is consistent with the 1984 version and helps tell the Township's story.



THE LOGO

A Place of Opportunity

The rural geography and open space of the Township proved to be one of the most appreciated and agreed-upon qualities of the area.

The open space for recreation and industry provides both room for families to grow and economic opportunities.

The new symbol is grounded by the area's water and fields, leading to a rising sun on the horizon symbolizing the unbound potential and opportunity found in the Township of Puslinch.





THE LOGO

A Modern Brand with Classic Typography

The Township of Puslinch proves it is worthwhile to look back in time to find beauty today.

Crafted in 1861 by a Canadian cartographer, this hand-lettered type for Puslinch provides an authentic and classic approach to displaying the Township name.

For the new identity, the lettering has been redrawn and detailed for usability and legibility.



PUSLINCH

TOWNSHIP OF

PUSLINCH

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TOWNSHIP OF
PUSLINCH
EST. 1850

The Visual Identity: Design System

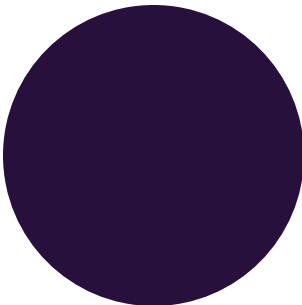
Along with the new symbol and wordmark, the Township of Puslinch has a standardized set of brand colours and font selections to ensure all communication materials are consistent.

This system is designed to make the new brand effective in contemporary communication venues. From print to screen, the Township of Puslinch brand is now appropriate and pragmatic.

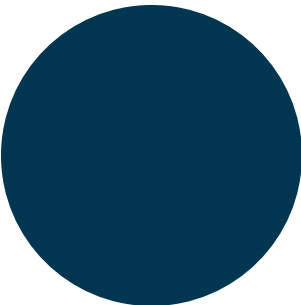
DESIGN SYSTEM

Colour

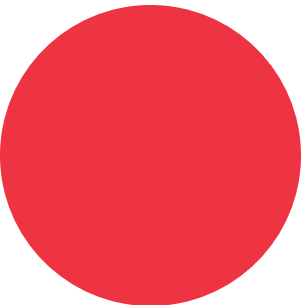
The new Township of Puslinch brand colours are inspired by the changing seasons and local environment. Comfortable warm tones are paired with refreshing cool tones. Together, the colour palette tells a story of familiarity and authenticity.



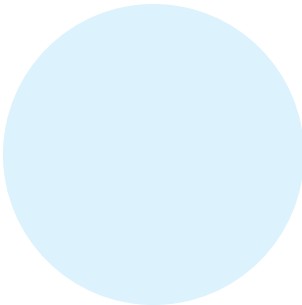
Pantone 2765
C89 M93 Y3 K15
R41 G18 B60
#29123C



Pantone 302
C97 M36 Y10 K41
R0 G56 B82
#003852



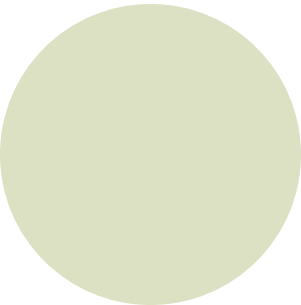
Pantone 032
C0 M78 Y73 K0
R239 G55 B68
#EF3744



Pantone 7457
C16 M0 Y5 K0
R220 G242 B253
#DCF2FD



Pantone Warm Gray 1
C2 M3 Y7 K8
R249 G236 B218
#F9ECDA



Pantone 7485
C8 M0 Y15 K0
R219 G222 B193
#DBDEC1

DESIGN SYSTEM

Typography

A brand's typography will impact how words and ideas are understood.

The Township of Puslinch uses a historic hand-drawn wordmark in its main identity. To create a contemporary and legible contrast, **Objektiv** has been chosen as the brand's primary typeface. Seen throughout this document, Objektiv offers an open and modern design which brings a quality of accessibility to its applications.

For shareable digital applications (e.g. PowerPoint), Calibri should be used to ensure accessibility across devices.

OBJEKTIV

The Township of Puslinch is first and foremost a place – a place where residents call home, and visitors explore with interest. Environmental brand applications act as identification to ensure the Township of Puslinch is properly recognized and not confused with nearby locations.

ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz 0123456789 .,?!()[]@--:;
ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz 0123456789 .,?!()[]@--:;

CALIBRI

The Township of Puslinch is first and foremost a place – a place where residents call home, and visitors explore with interest. Environmental brand applications act as identification to ensure the Township of Puslinch is properly recognized and not confused with nearby locations.

ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz 0123456789 .,?!()[]@--:;
ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz 0123456789 .,?!()[]@--:;

DESIGN SYSTEM

Graphic Devices

The nature elements found in the updated logo can be used as decorative design devices.

The modernity of the brand typeface is softened by the playful use of these iconic illustrations.



The Visual Identity: Sample Applications

As the official brand of the Township of Puslinch, there must be a balance between communicating a presence of authority, and allowing for fun and celebration.

The following sample applications show how this brand works as both a pragmatic government identity, and a joyful community-based communication tool.

Location I.D.

1-Colour Vinyl Application



The Township of Puslinch letterhead

8.5" x 11" | 1/0 | Pantone 021
Format: Microsoft Word Document



The Township of Puslinch business card

3.5" x 2" | 1/0 | Pantone 021

Format: Adobe InDesign



The Township of Puslinch PowerPoint Template



34



Street Light Banners

4-Colour Print on Fabric



Tote Bag

Screen print on Canvas



Event poster



Child and Community Engagement



04.

Brand Attributes & Motto

Brand Attributes

Brand attributes are the intangible qualities of a brand's DNA. Together, the brand attributes create a robust understanding of what the brand is working to communicate.

The following attributes have been developed through conversations, observations, and feedback.

1. Balanced Living

Industrious work balanced with boundless fun; traditional small-town charm neighbouring Canada's greatest urban amenities; and the bustle of community mixed with quiet independence.

2. Rural Charm

From wide open fields to intimate farmers' markets, the Township of Puslinch carries a familiar rural charm. Extending beyond the geography, this quality is also found in the genuine hospitality of the community.

3. Industrious Spirit

From the founding days of the Township to today, the people of Puslinch have always carried an industrious and humble spirit. The fortitude and grit of this community lives behind a distinctly Canadian modesty.

4. Respect for Tradition

The Township of Puslinch is a place which honours its past, lives in the moment, and builds for the future.

Township Motto

When asked online and in-person, roughly one third of respondents disagreed with the authenticity of the current Township motto: ***Progressing Together.***

The following mottoes have been crafted from conversations with the community and are available for feedback on PuslinchSurvey.ca.

Where Opportunity Meets Tradition

In Perfect Balance

Built with Tradition

Community at Heart

Humble Heart. Industrious Spirit.

05. Communications Plan

Launching the new brand in the Township of Puslinch

This new brand has been designed for use dimensionally through signage, online, and in print. The following communication plan outlines opportunities to introduce the new brand within the Township's scope.

Where appropriate, we have identified which implementations may require additional resources.

Cost estimates are based on market value and may differ from local or international vendors.

Official Use

Update stationery and official documents with new identity and design language

Provided in this brand package are the necessary templates to produce on-brand stationery and digital presents (PowerPoint). Business cards and stationery should only be produced on an as-needed basis.

Timeline: 2-3 Weeks for Production and Delivery
Budget for external partner: \$250 / 1000 business cards

Mark government building entrances with new identity

Primary government buildings (Municipal Office, Puslinch Community Centre, and Optimist Recreation Centre) accessible to the public should be clearly identified using the new Township of Puslinch brand. This should be done at the main entrances.

Timeline: 1-2 Weeks
Cost estimate (includes production and labour): \$300

Add livery to government vehicles

Official government vehicles (currently consisting of 6 fire trucks, 5 dump trucks in Public Works, and 5 pickup trucks) should be clearly identified with updated livery. Visible 1-colour vinyl applications will clearly identify vehicles to the public.

Timeline: 4-6 Weeks
Budget for external partner: \$2500 - \$3000

Update Township uniforms and clothing with new identity

Township uniforms and clothing should be updated on an as-needed basis with the new logo and wordmark. The new logo has been developed for easy embroidery and screen printing.

Timeline: 3-4 Weeks for Production and Delivery
Budget for external partner: \$2,500 – \$5,000

Digital Applications

Website user-interface design

The Township of Puslinch website should be immediately recognized as the official online resource for Township communications. Creating a consistent brand approach on the website (most importantly on the homepage) will ensure this effect.

At a minimum, the new logo and wordmark should be prominently displayed in the website header with an appropriate alt tagged applied for accessibility (i.e. *The Township of Puslinch, Ontario*).

The existing website design could be maintained with some changes in the CSS styling for colour and typography.

Timeline: 1 week

Cost estimate: \$1,500

Introduction of social media

The new brand system provides an opportunity to create branded social media content. Introducing the primary communicative social medias, **Facebook**, **Twitter**, and **Instagram**, to the communication funnel will ensure the Township is able to reach the community (and beyond) effectively.

An initial communication push on the Township's website and through partner accounts (e.g. the County of Wellington's social feeds) should be done to promote the new social accounts and encourage the community to subscribe and follow.

A Township hashtag of #PuslinchTownship should be introduced to unite all Township content and allow the public to connect with your social presence.

The Township would require additional resources to effectively implement and maintain a social media and tourism strategy.

Timeline: 2 week implementation + ongoing support

Cost estimate: N/A

Audit and edit of key content to include brand attributes

Hero messaging on the website communicating the qualities of the Township of Puslinch should include the brand attributes of: **Balanced Living, Rural Charm, Industrious Spirit, and Respect for Tradition.**

On the existing website, this should be visible at the top level of *Living Here, Explore Us, and Visit Us.*

Timeline: 1 week
Cost estimate: \$2,800

Consistent website experience from desktop to mobile

To support the introduction of a modern brand approach, the Township of Puslinch should consider updating the mobile experience of the official website. Currently, the information and experience differs between the desktop and mobile website.

This exercise can take place within a full website redesign which should be put to tender. Alternatively, the existing website provider can provide a potential solution using their proprietary system.

Timeline: 3-4 months
Cost estimate: \$17,000 - \$25,000

Signage

Identify and master plan key signage touch points within Township which have an opportunity to display signage I.D.

A master planning exercise should take place to identify key areas within the Township most appropriate for signage.

Consider the following signage opportunities:

- Seasonal (replaceable) lamp post banners
- I.D. signage at main Township entries
- Municipal products (e.g. commercial waste receptacles)
- Township flags available to residents

Timeline: **2-3 weeks**
 Cost estimate: **\$3,500**

Develop signage assets for identified areas

After developing the signage master plan, the signage assets should be created using the new brand logo, typography, and colours. Scope includes artwork design, sign manufacturing, and installation.

Timeline: **2019-2020**
 Cost Estimate:

- Municipal Office: **\$1,000 / sign**
- Puslinch Community Centre: **\$1,000 / sign**
- Optimist Recreation Centre: **\$1,000 / sign**
- Wayfinding signs: **\$1,000 / sign**
- 9 park signs: **\$1,500 / sign**
- Urban centre I.D. signage: **\$1,000 / sign**

Estimated total: **\$22,500**

COMMUNICATIONS PLAN

Community Engagement

Develop brand showcase website

Develop a website to unveil the new brand visuals and attributes to the community. This website should showcase the new brand in its best light, including an animation of the new logo and engaging content connected to the attributes.

Timeline: **On Launch**
Cost estimate: **N/A (Included in brand exercise)**

Brand announcement in local newspaper

Run one advertisement in the local paper to showcase the new brand and explain what it means for the community. Use the brand attributes to communicate the sense of place the new brand is creating. All announcement should include an actionable request (e.g. "Visit PuslinchBrand.ca to learn more").

Timeline: **On Launch**
Cost estimate: **N/A (Included in brand exercise)**

Utilize partner organizations social media to showcase the new brand

Collaborate with the County of Wellington to unveil the new brand. The messaging of these social media blasts should emulate the messaging in the newspaper announcement.

Timeline: **On Launch**
Cost estimate: **N/A**

Tourism

Develop 2019 ad messaging around the new brand

The development of this brand has provided clarity on the most attractive attributes of the Township. Local attractions should be advertised in connection with the attributes (e.g. Rural Charm and Farmers' Markets, Balanced Living and the Donkey Sanctuary, Respect for Tradition and the Fall Fair).

The ad campaign should include a general suite of web ads, print ads, and social media ads.

The Township would require additional resources to effectively implement and maintain a social media and tourism strategy.

Timeline: On Launch

Cost estimate (includes creative and media buy): \$30,000

Develop a tourism-focused microsite

A simple microsite highlighting the Township's events and attractions will provide a destination for online marketing. The business community should have the ability to submit their events for promotion.

The Township would require additional resources to effectively implement and maintain a social media and tourism strategy.

Timeline: 3-4 weeks

Budget for external partner: \$7,500 + ongoing hosting (\$10/month)

Develop a physical and online map of Township attractions

The physicality of a printed map connects directly with the brand attribute of "Respect for Tradition", and provides visitors an opportunity to browse the Township. This map should be replicated online as an interactive feature on the Township website.

The Township would require additional resources to effectively implement and maintain a social media and tourism strategy.

Timeline: 3-4 weeks

Budget for external partner: \$8,000 (quantity of 2,500)

Provide the County of Wellington with brand assets

Provide the County of Wellington with social graphics, logos, and twitter-sized messaging to be used in the promotion of the Township of Puslinch.

The Township would require additional resources to effectively implement and maintain a social media and tourism strategy.

Timeline: On Launch

Budget for external partner: N/A



TOWNSHIP OF
PUSLINCH

EST. 1850



**RESOLUTION
MUNICIPAL COUNCIL
THE CORPORATION OF THE TOWNSHIP OF PUSLINCH**

2018-

Date: December 19, 2018

Moved by: _____ Seconded by: _____

That Council does hereby authorize the applications for Cancellation, Reduction or Refund of Taxes chapter 25, section 357 or 358 of the Municipal Act, 2001 as follows:

Year	Application #	Roll #	Write Off Amount
2018	09/18	4-07100	0.00
2017	10/17	3-23900	0.00

RECORDED VOTE	YES	NO	CONFLICT	ABSENT
Councillor Bulmer				
Councillor Roth				
Mayor Seeley				
Councillor Sepulis				
Councillor Goyda				
TOTAL				

MAYOR: _____

CARRIED	LOST
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REPORT ADM-2018-035

TO: Mayor and Members of Council

FROM: Karen Landry, CAO/Clerk

DATE: December 19, 2018

SUBJECT: Term of Council 2014 – 2018 Goals and Objectives Update

RECOMMENDATIONS

That Report ADM-2018-035 regarding Term of Council 2014 – 2018 Goals and Objectives Update be received.

DISCUSSION

Purpose

The purpose of this report is to provide Council with an update on the status of the various 2014 – 2018 Goals and Objectives set by Council.

Background

Council held a special meeting on December 22, 2014 for the purpose of setting goals and objectives for the 2014 – 2018 Council term. Attached as Schedule “A” is an outline of the goals and objectives together with the timelines initially established by Council. Council at its meeting held on April 1, 2015 received Report ADM-2015-003 which included the following Schedules:

- Schedule A 2014 – 2018 Term of Council Goals and Objectives
- Schedule B Various By-laws of the Township and a target review date
- Schedule C Various Policies of the Township and a target review date
- Schedule D Initiatives and Projects identified during the Township’s Audit

Goals and Objectives

2014 – 2018 Term of Council Goals and Objectives

Schedule “A” includes the following:

- Goals and Objectives with an indication whether it is also identified in the Township’s Community Based Strategic Plan (CBSP)
- Links to a Study or Plan
- Budget
- Responsible Department – Action
- Status/Timeline
 - O – Ongoing
 - I – Initiate
 - C – Complete
- **2019 Status/Timeline Update**

Schedules “B” and “C” have been developed to provide further details regarding the establishment of new by-laws and policies and the routine review of the Township’s current by-laws and policies as a best practice. **A “2019” column has been added to provide an update on the status of the review of the various by-laws and policies.**

Schedule “D” has been developed to provide details on the initiation of action on the various recommendations identified during the Township’s 2014 Audit. **A “2019” column has been added to provide an update on the status of the implementation of the various recommendations.**

Items requiring Direction

- Council at its meeting held in August 2018 requested that consideration be given to moving up the review of the Dog/Kennel Licensing By-law. Should Council wish to move the review and updating of this By-law to 2019, it is recommended that the Sign By-law review be moved from 2019 to 2021.
- Council at its meeting held in November 2018 received an update from its Insurers regarding Cyber coverage for the Township. It was noted during these discussions that as part of the application process to obtain coverage an applicant (municipality) is requested to advise whether specific risk management policies and plans are in place. In addition to the development and implementation of a Computer Use Policy identified in Schedule C the Township needs to create and implement the following risk management policies and programs:

- ✓ Data Backup & Disaster Recovery Policy
- ✓ Information System Disaster Recovery & Business Continuity Policy
- ✓ Remote and Mobile Computer Security Policy
- ✓ Creating a Data Backup & Disaster Recovery Plan
- ✓ Information System Disaster Recovery & Business Continuity Plan

It is recommended during 2019 that staff quantify the resources and expertise required to develop and implement the above policies and plans and report back to Council during the 2020 budget deliberations.

Financial Implications

Those goals/objectives that rely on funding through approval of the budget are noted in the “Budget” column.

Applicable Legislation and Requirements

Not applicable

Attachments

- Schedule A 2014 – 2018 Term of Council Goals and Objectives
- Schedule B Various By-laws of the Township and a target review date
- Schedule C Various Policies of the Township and a target review date
- Schedule D Initiatives and Projects identified during the Township’s 2014 to 2017 Audit

Goal/Objective	Timeline ("M"-multiple years)	Link to Study or Plan	Budget	Responsible Department	2017 Status/Timeline	2018 Status/Timeline Update	2019 Status/Timeline Update
Use of the Aggregate Levy		2 Budget - Long Term Financial Planning	Y	Finance - Township through future Budgets will phase in the use of the Aggregate Levy for Roads infrastructure projects	O - No change - first establish appropriate level of capital levy funding	O - No change - first establish appropriate level of capital levy funding	O - The 2019 Asset Management Plan will assist with determining the appropriate level of capital levy funding.
Tax Stabilization Reserve (CBSP)		2 Budget - Long Term Financial Planning	Y	Finance - Township through the Budget process contributes to its established reserves. Staff through future budgets will phase in the establishment of tax stabilization reserve.	O - No change - first establish appropriate level of capital levy funding	O - No change - first establish appropriate level of capital levy funding. Updated Asset Management Plan 2018 will assist with determining appropriate level of capital funding levy.	O - The 2019 Asset Management Plan will assist with determining the appropriate level of capital levy funding.
Puslinch Lake Access/GRCA	M2		N	Administration - The GRCA has advised that it does not have plans at this time to provide a public access area at Puslinch Lake. The GRCA will make a presentation to Council in June/July 2015 regarding its Master Plan	C - Presentation was made to Council at its meeting held on June 3, 2015 by Dave Bennett, Director of Operations, GRCA.	C	C
Destination Marketing/Branding (CBSP)	M1	Recreation and Parks Master Plan	Y	Administration Subject to funding being allocated in the 2016 Budget. This item goes beyond Recreation & Parks to include economic development (grant funding may be available)	O - The capital budget includes funding in the amount of \$15,000 with \$7,500 derived from grants. The RED grant funding program was cancelled. The Township is monitoring a proposed grant program known as the Jobs and Prosperity Fund	O - Grant funding has been secured. RFP for Branding to be issued in 2018.	O - Final presentation to Council regarding logo and branding scheduled for December 19, 2018.
Industrial/Commercial land opportunities (CBSP)	M	County Official Plan & Township Zoning By-law	TBD	Resolution 2013-237 and more recently Resolution 2015-101 requesting a report from the County regarding the province's review of the various plans and the impact on the Township and the action required by the Township to consider the designation of Employment lands and expansion of the Morriston boundary.	O - Comprehensive Zoning By-law Review is in progress and is scheduled for completion in 2017.	O - Comprehensive Zoning By-law scheduled for Council consideration in February 2018. O - Municipal Servicing Feasibility Study is scheduled for completion in 2018.	C - Comprehensive Zoning By-law adopted by Council in April 2018 (under appeal). C - Municipal Services Feasibility Study reduced scope for Commercial and Industrial lands in Aberfoyle next steps considered by Council in December 2018.
Committee Review		1 Governance Review to be completed each term of Council	Y - If number of committees and members changes	Administration - Staff will bring forward a report at the final meeting of the 2014-2018 term of council and the first business meeting of the 2018-2022 term of council.	O - Recreation Committee completed a review of its Terms of Reference at its meeting held in December 2016. Next step is for the Committee to finalize its submission at its February meeting, and then forward to Council for consideration.	C - Updated terms of reference adopted by Council on June 21, 2017. O - Staff to present a report on a review of its committees in the Fall of 2018 for consideration by the new Council in December 2018/January 2019.	O - Report presented for information to Council at its meeting held on December 5, 2018. The Report listed for debate at the December 19, 2018 Council meeting.

Goal/Objective	Timeline ("M"-multiple years)	Link to Study or Plan	Budget	Responsible Department	2017 Status/Timeline	2018 Status/Timeline Update	2019 Status/Timeline Update
Support of TAPMO initiatives (CBSP)	M2		N	Mayor and Council - Mayor Lever is the Chair of TAPMO and Council at its meeting held on March 18, 2015 passed a resolution in support of aggregate appeal matters. Further review of the priority of the initiatives of TAPMO will be considered by Council prior to AMO	O - Council continues to support TAPMO initiatives.	O - Council continues to support TAPMO initiatives.	O - Council representation for attendance at TAPMO meetings needs to be determined.
Fire Master Plan (priority and affordability) (CBSP)	M1	Fire Master Plan	Y	Fire - A series of recommendations will be identified through this process that will need to be prioritized and may have budget implications.	C - Fire Master Plan presented to Council at its meeting held on November 18, 2015. O - Service level meetings were held on July 21, September 7, September 14 and October 6, 2016. An additional meeting is scheduled for February 24, 2017	O - Service level meeting held on February 24, 2017. O - Fire Establishing By-law to be updated.	O - Fire Establishing By-law to be presented to Council for consideration at its meeting to be held on December 19, 2018.
Recreation Parks Master Plan (priority and affordability) (CBSP)	M1	Recreation and Parks Master Plan	Y	Administration/Public Works and Parks - A series of recommendations will be identified through this process that will need to be prioritized and may have budget implications.	C - Recreation and Parks Master Plan presented to Council at its meeting held on May 20, 2015. O - Service level meetings were held on June 15 and July 21, 2016. An additional meeting is scheduled for February 24, 2017 to review the proposed concept Parks Master Plan for the PCC lands.	O - Service Level Meeting held February 24, 2017 and June 28, 2017. At the September 27, 2017 Capital Budget Meeting, Council directed staff to hold the Public Meeting regarding the Parks Master Plan in 2019. Staff is to report back during the 2019 Budget deliberations on the costs to upgrade the back fields to a soccer pitch.	O - Back Soccer Fields - Design costs related to OLS surveying, geotechnical investigation, design and issuance of tender, project management of construction, etc. approved at \$70,000 through Council Resolution No.'s 2018-218 and 2018-238. O - Phase 1 and Phase 2 of Plan to be presented to Public in 2019 O - Further details provided during 2019 Capital Budget deliberations.
Economic Development/Chamber	M1	Business Retention and Expansion Project	Y	The Guelph Chamber of Commerce boundaries include the City of Guelph, Township of Guelph/Eramosa and the Township of Puslinch.			
County Updates at Council meetings	1		N	Mayor	O - Updates are made bi-annually to Council	O - Updates are made bi-annually to Council	O - Updates are made bi-annually to Council
Highway 6 By-pass (CBSP)	M			Council - Continue to advocate	O - On March 29, 2016, the Province announced it is moving forward with the Highway 6 By-pass.	O - MTO provided an update on the project to Council on October 4, 2017	O - Correspondence dated October 15, 2018 from the Ministry of Transportation advises the current government is conducting an assessment of highway expansion needs province-wide, including previously approved projects, to help determine priorities moving forward
Budget	1		n/a		C - Annual process		

Goal/Objective	Timeline ("M"-multiple years)	Link to Study or Plan	Budget	Responsible Department	2017 Status/Timeline	2018 Status/Timeline Update	2019 Status/Timeline Update
Gateway Signage (CBSP)	3		Y	Administration - coordinate in conjunction with branding exercise	O - The capital budget includes funding in the amount of \$15,000 with \$7,500 derived from grants. The RED grant funding program was cancelled. The Township is monitoring a proposed grant program known as the Jobs and Prosperity Fund.	O - Grant funding has been secured. RFP for Branding to be issued in 2018.	O - Final presentation to Council regarding logo and branding scheduled for December 19, 2018.
Paved Shoulders	M2-3		Y	Public Works - Report to Council	C - Council received Report PW-2015-004 at its meeting held on October 21, 2015	C	C
Community Forums	2				O - Council hosts various public information sessions or open house events for significant matters impacting the municipality e.g. Recreation and Parks Master Plan, Comprehensive Zoning By-law and Annual Budget	O - Council hosts various public information sessions or open house events for significant matters impacting the municipality e.g. Comprehensive Zoning By-law, User Fee By-law, Grant and In Kind Policy and Annual Budget	O - Council hosts various public meetings or public open house events for significant matters e.g. Municipal Feasibility Study, User Fees, Building By-law, Fox Run Park, Logo and Branding Strategy
Staff Appreciation BBQ/Family	1			Administration - Staff to report back to Council	C - Report ADM-2015-06 presented to Council on July 15, 2015 to establish Township hosted appreciation events.	C	C
Photo gallery staff	1		Y	Administration - Staff does not recommend undertaking this initiative at this time due to other priorities.			
Recreation Programming Camps	M2-3	Recreation and Parks Master Plan	Y	Administration - A series of recommendations will be identified through this process that will need to be prioritized and may have budget implications.	O - Summer, Winter and PD Camps are hosted by the YMCA using the PCC and ORC facilities	O - Summer, Winter and PD Camps are hosted by the YMCA using the PCC and ORC facilities	O - Winter and March Break Camps hosted by the YMCA have been booked for 2018/2019
Conservation Authorities – updates by appointed members	1		N	Administration - Bi- annual presentation commencing in June	O - Presentations were made on June 6, 2015 by Hamilton Conservation and on July 15, 2015 by Halton Conservation. Presentations are currently being coordinated for the Summer of 2017 for all three conservation authorities.	O - Presentations were made on April 5, 2017 by Hamilton Conservation, March 1, 2017 by GRCA and on February 1, 2017 by Halton Conservation. Presentations are currently being coordinated for 2018 for all three conservation authorities. Conservation Halton (January 10, 2018)	O - Presentations were made by: Conservation Halton on January 10, 2018, GRCA on April 4, 2018 and Hamilton Conservation on April 4, 2018.

Goal/Objective	Timeline ("M"-multiple years)	Link to Study or Plan	Budget	Responsible Department	2017 Status/Timeline	2018 Status/Timeline Update	2019 Status/Timeline Update
Culture with Recreation	2	Recreation and Parks Master Plan	Y	Administration - A series of recommendations will be identified through this process that will need to be prioritized and may have budget implications.	O - The Recreation and Parks Master Plan recommends "Seek fundraising, partnership and sponsorship opportunities that are consistent with the Township's vision in order to reduce reliance on tax dollars in providing quality parks and recreation opportunities" and "Build relationships with local religious institutions and adjacent municipalities to improve collaboration and ensure affordable access to facilities and programs for residents." Council passed Resolutions 2016-315 and 2016-316 to support the installation of a basketball court by the Optimist at Boreham Park and facilitated through a fee reduction the hosting by the YMCA of PA Day Camps and Christmas and March Break Camps.	O - The Recreation and Parks Master Plan recommends "Seek fundraising, partnership and sponsorship opportunities that are consistent with the Township's vision in order to reduce reliance on tax dollars in providing quality parks and recreation opportunities" and "Build relationships with local religious institutions and adjacent municipalities to improve collaboration and ensure affordable access to facilities and programs for residents." Council adopted in 2017 a Reduced Rate/Fee Waiver Policy and a Grant Policy for all eligible organizations that meet the criteria.	O - Puslinch Community Newsletter was launched in 2018.
Streaming of Council meetings	3		Y	Administration - Estimates will be obtained for consideration during the 2017 budget deliberations	O - A report will be brought to Council for consideration during the first quarter of 2017	C - Streaming to commence in March 2018	C - Streaming of Council meetings commenced in April 2018.
By-law review including Zoning, Noise, Signs and other regulatory by-laws	M2		Y	Administration - See detailed Regulatory By-law Review Schedule	O - See Regulatory By-law Review Schedule	O - See Regulatory By-law Review Schedule	O - See Regulatory By-law Review Schedule
Policy Review including Expense, Code of Conduct	M1		Y	Administration - See detailed Policy Review Schedule	O - See Policy Review Schedule	O - See Policy Review Schedule	O - See Policy Review Schedule
Open House Events, Fire and Recreation Master Plans	M1	Recreation and Parks Master Plan and Master Fire Plan	Y	Administration - Recreation and Parks Master Plan - Open House Events scheduled for April. It is anticipated the Recreation and Parks Master Plan will be considered by Council in May. It is anticipated that the Master Fire Plan will be completed by September 2015	C - Fire Master Plan presented to Council on November 18, 2015. Recreation and Parks Master Plan presented to Council on May 20, 2015.	C	C
Relationship with abutting municipalities	M1			Staff/Council	O	O	O

Goal/Objective	Timeline ("M"-multiple years)	Link to Study or Plan	Budget	Responsible Department	2017 Status/Timeline	2018 Status/Timeline Update	2019 Status/Timeline Update
Township Office improvements, accessibility	M2	Space Needs Assessment Study	Y	Administration - During the 2016 budget deliberations consideration of funding and potential phasing of office renovations and expansions to be considered.	O - The Capital Forecast includes funds to be budgeted in 2019 to 2023 for the office renovation/expansion project including accessibility. Capital funds in the amount of \$16,981 have been allocated for an accessible front count. Further analysis will be completed in 2018 to determine the most cost effective way to develop office space that meets the Township's requirements including accessibility (ie: lease a building, purchase a new building, or renovate/expand existing building).	O - The Capital Forecast includes funds to be budgeted in 2023 to 2027 for the office renovation/expansion project including accessibility. The works related to an accessible front counter were completed in 2017. Further analysis will be completed in 2022 to determine the most cost effective way to develop office space that meets the Township's requirements including accessibility (ie: lease a building, purchase a new building, or renovate/expand existing building).	C - Due to demands on the Township's Capital Budget Program staff have removed the Township Office renovation/expansion project or the leasing of a building from the Capital Forecast. C - New Accessible Front Doors were installed at the Puslinch Community Centre in November 2018.
CIP (Aberfoyle, Morriston) (CBSP)	M1	Business Retention and Expansion Project	Y	Planning/Development - RFP has been awarded to Meridan. Project to commence in April	C - The Community Improvement Plan for "Our Corridor" was adopted by Council on March 16, 2016. Funding has been included in the 2017 Operating Budget to implement the CIP funding opportunities.	Note - The Community Improvement Grant Program was launched in November 2017.	C - Direct mailing was completed in June 2018. The Township has received a few inquiries but an application has not yet been filed. As part of the 2019 Budget process staff recommend that funds be placed in an operating carry forward reserve for any future applications that are filed.
Long term Planning (CBSP)	M			Also refer to Industrial/Commercial Land Development Item	O - Comprehensive Zoning By-law Review is in progress and is scheduled for completion in 2017.	O - Comprehensive Zoning By-law scheduled for Council consideration in February 2018. O - Municipal Services Feasibility Study scheduled for Council consideration in Spring 2018.	C - Council passed a new comprehensive zoning by-law in April 2018. O - Council at its meeting held on June 20, 2018 reduced the scope of the study to properties located in the industrial and commercial lands in the vicinity of Brock Road and Highway 401. Staff Report ADM-2016-036 considered by Council in December 2018.
Planning evaluation process	2						
Garbage Pick Up (CBSP)	M3			Council	C - The County implemented a rural waste pick up program July 1, 2016	C	C

Goal/Objective	Timeline ("M"-multiple years)	Link to Study or Plan	Budget	Responsible Department	2017 Status/Timeline	2018 Status/Timeline Update	2019 Status/Timeline Update
Gravel companies – rehabilitation participation (CBSP)	M2				O - Council continues to support the initiatives of TAPMO and comment on the amendments to the Aggregate Resources Act. See resolutions 2016-409 and 2016-429.	O - Council continues to support the initiatives of TAPMO and comment on the amendments to the Aggregate Resources Act.	O - Council continues to support the initiatives of TAPMO
Transparency/Bill 8	M1			Administration - to monitor proclamation date of and report to Council on impacts	C - Council adopted a Complaint Policy at its meeting held on November 9, 2016 through Resolution 2016-406.	C	C
Who does what, County, Township, Community	M1			Administration - The Township's website has been developed to identify all services and to provide direct links to the County's website for services they provide	C	C	C

By-law Review

By-law	Year Passed	Proposed Year for Review	Budget/Consultant	Responsible Department	2017 Status/Timeline	2018 Status/Timeline	2019 Status/Timeline Update
Building By-law	2005	2015	n/a	Building	I - Winter 2017	O - 2018	C - 2018
Mobile Food Services Licensing- New	n/a	2015	n/a	By-law	O - Winter 2017	O - 2019	O - 2019
Site Alteration	2012	2015/2016	Yes	By-law	O - Fall 2017	O - 2018	O - 2019
Dog Licensing/Kennel Licensing	1999	2016	n/a	By-law	I - Spring 2018	I - 2021	Council at its meeting held August 15, 2018 requested that consideration be given to moving the review of this by-law to 2019
Property Standards	1989	2017	n/a	By-law	I - Fall 2017	O - 2018	O - 2019
Accident Scene Solicitation	2011	2017	n/a	By-law	Move to 2022 - County Wide By-law	I - 2022 - County Wide By-law	I - 2022
Signs	1991	2019	Yes	By-law		I - 2019	I - 2019
Parking	2005	2020	n/a	By-law	County Wide By-law	I - 2020	I - 2020
Noise	2005	2020	n/a	By-law	County Wide By-law - Minor Amendment in 2017	I - 2023	I - 2023
Exotic Animals	1982	2021	n/a	By-law		I - 2025	I - 2025
Fortification	2012	2022	n/a	By-law		I - 2022	I - 2022
Numbering of Buildings (Street Numbering and Naming - Resolution 2016-122)	1992	2022	n/a	By-law		I - 2022	I - 2022
Clean Yards	1974	2023	n/a	By-law		I - 2023	I - 2023
Smoking	2012	2024	n/a	By-law		I - 2024	I - 2024
Pool Enclosure By-law - New	2017	2025	n/a	By-law	I - 2017	O - 2018	C - 2018
Fence By-law - New	n/a			By-law		I - 2020	I - 2020
Discharge of Firearms - New	n/a			By-law		I - 2021	I - 2021
Zoning	1985	2018	Yes	Development	I - 2016	O - 2018	C - 2018
Cash-in-Lieu of Parkland	2008	2023	Yes	Development	Moved forward	C - 2018	C - 2018
Site Plan Control	2008	2024	n/a	Development	I - 2018 Moved forward	O - 2018	O - 2019
Fireworks	2014	2018	n/a	Fire		Recommend 10 year cycle - 2024	I - 2024
Open Air Burning	2014	2019	n/a	Fire		Recommend 10 year cycle - 2024	I - 2024
Snow Removal - New	n/a	2015	n/a	Public Works	I - Staff does not recommend passing this by-law at this time. Staff recommend considering the need for this By-law in 2020	I - Staff does not recommend passing this by-law at this time. Staff recommend considering the need for this By-law in 2020	I - 2020
Reduced Load	2004	2021	n/a	Public Works		I - 2021	I - 2021

Policy Review

By-law/Policy	Year Passed	Proposed Year for Review	Consultant	Responsible Department	2017 Status/Timeline	2018 Status/Timeline	2019 Status/Timeline Update
Procedural By-law	2008	2015	n/a	Administration	O - Fall 2017	O - Spring 2018	O - 2019
Harassment Policy	2010	2015	Yes	Administration	O - Spring 2017	O - Spring 2018	C - 2018
Health and Safety Policy	2008	2015	n/a	Administration	O - Summer 2017	C - 2017	C - 2017
Records Retention	2013	2016	n/a	Administration	I - Winter 2018	I - Fall 2019	O - 2019
Hiring Policy	2008	2016	n/a	Administration	O - Amendment made in 2015 - I - Full Review Winter 2017	I - Spring 2019	I - 2021
Code of Conduct	2012	2016	n/a	Administration	I - Summer 2017	O - Spring 2018	C - 2018
Use of Corporate Resources - legislated		2018	n/a	Administration		O - Spring 2018	C - 2018
Health and Safety Policy - legislative requirement to be reviewed annually	2017	2018	n/a	Administration		I - Summer 2018	C - 2018
Notice Policy	2008	2017	n/a	Administration	I - Winter 2017	I - Fall 2020	I - 2020
Council Vacancy Policy Update - Mayor	2015	2019	n/a	Administration		I - Spring 2019	I - 2021
Sale of Land Policy	2008	2017	n/a	Administration	I - Winter 2018	I - Fall 2020	I - 2020
Accountability and Transparency Policy	2008	2017	n/a	Administration	I - Winter 2017	I - Fall 2019	I - 2021
Committee Governance	2015	2018/2019	n/a	Administration	I - Spring 2018	O - Fall 2018	C - 2018
Harassment Policy - legislative requirement to be reviewed annually	2018	2019				I - Summer 2019	I - 2019
Health and Safety Policy - legislative requirement to be reviewed annually	2018	2019	n/a	Administration		I - Summer 2019	I - 2019
Performance Appraisal Policy	2014	2019	n/a	Administration	I - Winter 2019	I - Winter 2019	I - 2019
Health and Safety Policy - legislative requirement to be reviewed annually	2019	2020		Administration		I - Summer 2020	I - 2020
Harassment Policy - legislative requirement to be reviewed annually	2019	2020		Administration		I - Summer 2020	I - 2020
Overtime & Lieu Policy	2014	2019	n/a	Administration	I - Spring 2019	I - Winter 2022	I - 2022
Accessibility		2020	n/a	Administration	I - Summer 2020	I - Summer 2020	I - 2020
Tree Canopy Policy - New - Legislated				County of Wellington reviewing			O - 2019
Pregnancy & Parental Leaves - Members of Council - - New - Legislated		2019	n/a	Administration		I - Spring 2019	I - 2019
Social Media Policy - New	n/a	2016	n/a	Administration	I - Winter 2018	I - 2019	I - 2020
Computer Use Policy - New	n/a	2016	n/a	Administration	I - Winter 2017	I - 2019	I - 2019
Service Recognition Policy	2016	2023	n/a	Administration		I - 2026 Move to a 10 year cycle review	I - 2026
Staff and Council Relations - New - Legislated		2018	n/a	Administration		I - 2018	I - 2019
Harassment Policy - legislative requirement to be reviewed annually	2020	2021	n/a	Administration		I - Summer 2021	I - 2021
Health and Safety Policy - legislative requirement to be reviewed annually	2020	2021	n/a	Administration		I - Summer 2021	I - 2021
Facility Naming Policy - New	n/a	2021	n/a	Administration			I - 2021
Memorial Planting Program Policy - New - (September 27, 2017 Council Budget)		2020	n/a	Administration		I - 2020	I - 2021
Health and Safety Policy - legislative requirement to be reviewed annually	2021	2022	n/a	Administration		I - Summer 2022	I - 2022

Policy Review

Schedule "C" to Report ADM-2018-035

By-law/Policy	Year Passed	Proposed Year for Review	Consultant	Responsible Department	2017 Status/Timeline	2018 Status/Timeline	2019 Status/Timeline Update
Harassment Policy - legislative requirement to be reviewed annually	2021	2022	n/a	Administration		I - Summer 2022	I - 2022
Encroachment Policy - New	n/a	2022	n/a	Administration			I - 2022
Health and Safety Policy - legislative requirement to be reviewed annually	2022	2023	n/a	Administration		I - Summer 2023	I - 2023
Harassment Policy - legislative requirement to be reviewed annually	2022	2023	n/a	Administration		I - Summer 2023	I - 2023
Health and Safety Policy - legislative requirement to be reviewed annually	2023	2024	n/a	Administration		I - Summer 2024	I - 2024
Harassment Policy - legislative requirement to be reviewed annually	2023	2024	n/a	Administration		I - Summer 2024	I - 2024
Telecommunication Towers - New	2018		n/a	Administration		I - 2018	I - 2019 (County Planning)
Municipal Servicing Standards	1999	2015	Yes	Development	I - Spring 2018	O - 2018	O - 2019
Design Guidelines	2010	2019	Yes	Development	I - Summer 2019	I - 2023	I - 2023
Staff and Council Expense Policy	2012	2015	n/a	Finance	O - Spring 2017	C - 2017	C - 2017
Financial Administration and Budget Management Policy	2008	2015	n/a	Finance	I - Summer 2017	I - Fall 2020	I - 2020
One-third Tax Free	2014	2015	n/a	Finance		C	C
Use of Township Facilities by Community Groups - New	n/a	2015	n/a	Finance	O - Fall 2017	C - 2017	C - 2017
Strategic Asset Management Policy - New - Legislated (every five years)			Yes	Finance		I - 2018 (must be in place July 2019)	O - 2019
Grant Policy - New	n/a	2015	n/a	Finance	O - Fall 2017	C - 2017	C - 2017
Procurement By-law	2008	2016	n/a	Finance	O - Winter 2017	I - 2020	I - 2020
Reserves and Reserve Funds including Minimum Balances in Discretionary and Restricted Reserves (Resolution 2017-054)	2013	2017	n/a	Finance	I - Winter 2017	I - 2020	I - 2020
Fleet Management		2018	n/a	Finance		O - Summer 2018	O - 2019
Investment Policy	2014	2018	n/a	Finance	I - Summer 2018	I - 2019	C - Completed annually as part of Treasurer's Investment Report.
Development Charges By-law	2014	2019	Yes	Finance	I - Winter 2018	I - 2018	O - 2019
Vehicle Use		2019	n/a	Finance		I - 2020	I - 2020
Strategic Asset Management Policy - New - Legislated (every five years)	2019	2024	Yes	Finance		I - 2023	I - 2024
One-third Tax Free	2015	2019	n/a	Finance	I - Spring 2019	No longer applicable	C - One third federal tax exemption for elected officials expires effective January 1, 2019. Council Resolution No. 2017-419 authorized that Council's gross pay be adjusted to maintain the same net pay as prior to January 1, 2019.
Fire Department Establishing By-law	2010	2015	Yes	Fire	O - Winter 2017	I - 2018	C - 2018
Fire Department Establishing By-law	2018	2028	n/a	Fire		I - 2028 Move to a 10 year cycle review	I - 2028
Use of Township Facilities by Community Groups	2017	2027	n/a	Recreation	I - Spring 2022	I - 2027 - Move to a 10 year cycle review	I - 2027

Policy Review

Schedule "C" to Report ADM-2018-035

By-law/Policy	Year Passed	Proposed Year for Review	Consultant	Responsible Department	2017 Status/Timeline	2018 Status/Timeline	2019 Status/Timeline Update
Advertising	2013	2019	n/a	Recreation		I - 2023 - Move to a 10 year cycle review	I - 2023

Audit Recommendations

Item	Fiscal Year Recommended	Recommendation	Budget	Responsible Department	2017 Status/Timeline	2018 Status/Timeline	2019 Status/Timeline Update
Review of Capital Asset Policy	2014 & 2015	Review of capital asset policy to ensure that the correct useful lives are being attached to different asset classes. As well, the policy should ensure that different asset subclasses exist in order to separate non-similar assets. For example, all buildings are being amortized over 40 years, but buildings include everything from large structural buildings to other small structures including cenotaphs	Y	Finance	I - 2018	I - 2020	O - 2019 - incorporated as part of the Asset Management Program - Phase 2 project.
Employee Paystubs	2014	Provide employees whether or not upon request a copy of their paystub or provide online access.	N/Y	Finance	C-2016 - automation of paystubs to employees through Easystub (online access).	C	C
Purchase Orders	2014 & 2015	Implement a purchase order system	Y	Finance	I - 2018	I - 2020 - Aligned with Procurement Policy Review Timeline	I - 2020 - Aligned with Procurement Policy Review Timeline
Procurement Policy	2014 & 2015	Recommend review of the Township's Procurement Policy	N	Finance	O - 2017	I - 2020	I - 2020
Accounts Payable Procedural Enhancement	2014	Set up year end/month end invoices within accounts payable	N	Finance	C-2015	C	C
HST Accounts	2014	Establish procedure for the routine clearing out of HST accounts after HST returns are prepared	N	Finance	C-2015	C	C
Journal Entries	2014	Establish threshold for the processing of journal entries after the trial balance is given to the auditors	N	Finance	C-2015	C	C
Segregation of duties over cash collection	2014 & 2015	Continue to work towards receipt of cash revenue by employees providing front desk customer service	N	Finance	C-2016 - implemented use of Facility Scheduler Module and Cash Receipts Module for all staff collecting payments at front desk which includes the segregation of duties over cash collection to be collected by two customer service	C	C
Segregation of duties over payroll and human resources	2014 & 2015	Human resource and payroll function should be segregated in Easypay. One person should have access to setting up and changing employee information and another person should have access to paying the employees.	N	Finance	I-2018	C - No longer a Management Letter in the 2016 Audit as any changes in payroll (ie. termination, activation, change in pay, etc.) is authorized by a department head. The Deputy Treasurer processes the payroll with the Director of Finance/Treasurer's	C
Financial Reporting	2014 & 2015	Enhance use of Keystone Module for financial report generating capabilities	Y	Finance	C-2016 - Utilize facility scheduler for financial reporting to Recreation Committee and General Ledger module for quarterly reporting to Council and Budget Reports	C	C

Audit Recommendations

Item	Fiscal Year Recommended	Recommendation	Budget	Responsible Department	2017 Status/Timeline	2018 Status/Timeline	2019 Status/Timeline Update
Payroll Frequency	2014 & 2015	Move to a bi-weekly pay period	Y	Finance	C-2017 - Moved to a bi-weekly payroll frequency commencing in 2017.	C	C
Capital Asset Recording	2015 & 2016	The Township should investigate other capital asset software programs because Keystone's asset tracking has weaknesses including the recording of disposals of assets and capital asset forecasting.	Y	Finance	I - 2021	I - 2021	I - 2021 - after completion of Asset Management Program - Phase 2 project.
Security and Grading Deposits	2014	Review of security and grading deposits to determine if funds can be recognized as revenue or returned	N	Finance & Administration	O	O - Review of required allocation of resources to be completed in 2019.	O - Resource requirements to be presented as part of 2019 Operating Budget.
Security and Grading Deposits	2014	Establish routine review	N	Finance & Administration	O	O - Review of required allocation of resources to be completed in 2019.	O - Resource requirements to be presented as part of 2019 Operating Budget.
Invoice and Timesheet Sign Offs	2014 & 2015	Establish Delegation of Authority List identifying the authorized individuals and levels of authorization	N	Finance & Administration	O - 2017 - list to be implemented as part of the Procurement Policy review.	I - 2020 - Aligned with Procurement Policy Review Timeline	I - 2020 - Aligned with Procurement Policy Review Timeline
Recreation Revenue Tracking Enhancements	2014	Enhance contract forms and utilize Keystone facility booking module	Y - Included in 2015 budget	Finance & Administration	C-2015	C	C



REPORT ADM-2018-037

TO: Mayor and Members of Council

FROM: Karen Landry, CAO/Clerk

DATE: December 19, 2018

SUBJECT: Community Based Strategic Plan 2015 – 2020 Strategy Scorecard Update

RECOMMENDATIONS

That Report ADM-2018-037 regarding Community Based Strategic Plan 2015 – 2020 Strategy Scorecard Update be received.

DISCUSSION

Purpose

The purpose of this report is to provide Council with an update on the status of the various strategic objectives and actions developed as part of the 2015 – 2020 Puslinch Community Based Strategic Plan.

Background

Council at its meeting held on May 18, 2016 adopted through resolution 2016-210 the Puslinch Community Based Strategic Plan 2015 – 2020. As part of the Community Based Strategic Plan, a Strategy Scorecard was developed to track performance at a glance on the strategic actions that support the Township's strategic objectives and goals.

Attached as Schedule A to this Report is a Strategic Scorecard Update as of December 2018.

Financial Implications

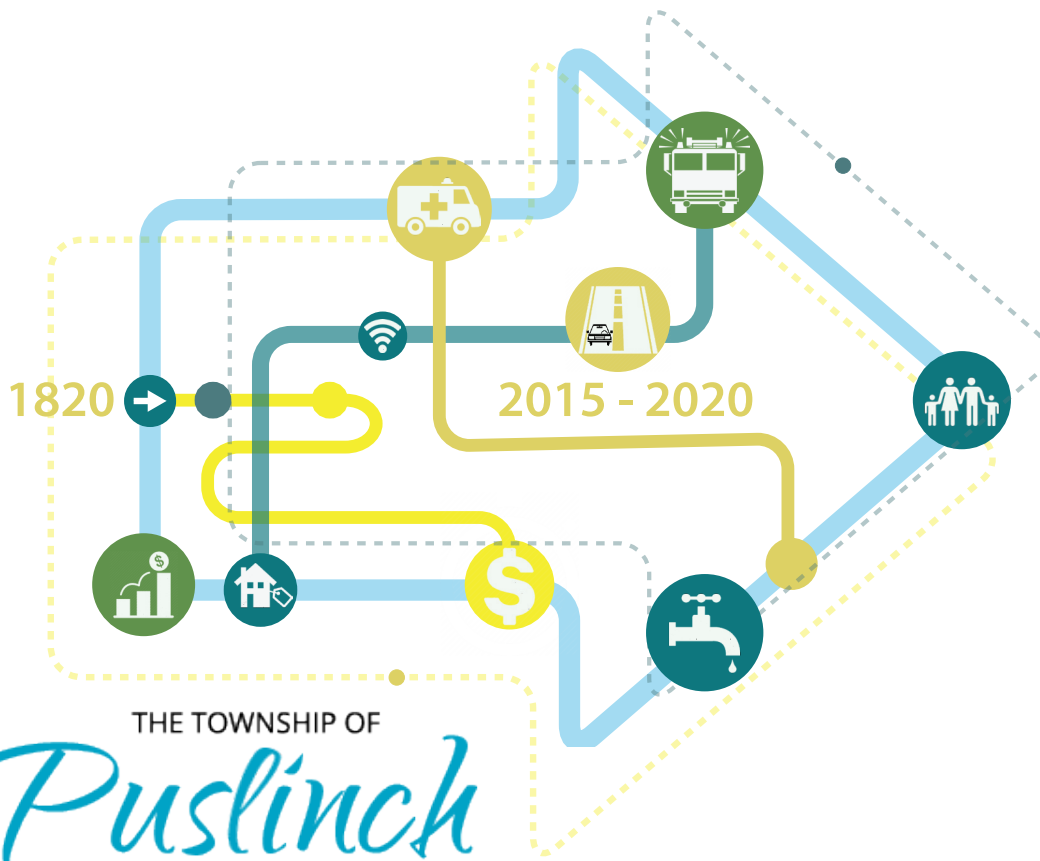
Not applicable

Applicable Legislation and Requirements

Not applicable

Attachments

Schedule A 2015 – 2020 Township of Puslinch Community Based Strategic Plan Strategy Scorecard



THE TOWNSHIP OF
Puslinch

Corporation of the Township of Puslinch

Community Based Strategic Plan | 2015 - 2020

Strategy Scorecard — May 18, 2016

Updated - January 2018 and December 2018



Township of Puslinch

2015 - 2020 CBSP Strategy Scorecard

Performance Legend	
✓	On or above target
⚠	Caution
✗	Below target
-	Not applicable or not available

Strategic Goal	Objective	Actions		 Timeline	Short	Medium	Long
					2016 - 2017	2018 - 2019	2020+
I Create a Puslinch Identity							
a	Implement Community Improvement Plan (CIP) – 2016-2031						
	i	Appoint a Community Improvement Implementation Committee		Short			
	ii	Determine which of the Financial Incentive Programs and Municipal Strategies will be put into effect		Short			
	iii	Apply to the County of Wellington for funding under the Economic Development Grant Program		Short			
	iv	Identify a Community Improvement Budget		Short			
	v	Develop a section on the Township's website devoted to the "Our Corridor" CIP including information on financial incentives application process		Short			
	vi	Send an information package regarding the program to property owners and tenant businesses in the CIPA		Short			
	vii	Place ads to introduce the "Our Corridor" CIP to business owners/managers and the general public to the CIP, and direct interested parties to the website containing information		Short			
	viii	Annual progress report to outline the success of the "Our Corridor" CIP		Short			
b	Morrison Streetscaping						
	i	Issue Tender to complete Phase I landscaping works for the Morrison Streetscaping Project		Short			
	ii	Complete the Phase I landscaping works		Short			
	iii	Include funds in the 2017 Operating Budget for maintenance of the Phase I landscaping works		Short			
	iv	Evaluate and consider whether Phase II landscaping works are to be included in the Township's Capital Forecast		Short			
c	Destination Marketing/Branding						
	i	Issue Request for Proposal for the development of a Communications Branding Strategy		Short			
	ii	Evaluate recommendations and funding opportunities for the implementation of communications branding strategy which considers Facility Signage		Short Medium			
d	Gateway Signage						
	i	Support the initiatives of the Wellington County Signage Plan		Short			
	ii	Consider the Wellington County Signage Plan during the development of the Township's Communications Branding Strategy		Short			
	iii	Review if County Signage is sufficient or explore opportunities to expand on County Signage Plan		Short			
e	Accessory Dwelling Units						
	i	Amend the Township's Zoning By-law to permit accessory dwelling units – 2016		Short			
f	Municipal Address - Canada Post						
	i	Work with Canada Post to identify and propose changes to the mailing address of those properties that fall within the municipal boundary of Puslinch but have a different municipality in their mailing address		Medium			
g	Promote Public Recreation Opportunities						
	i	Enhance Awareness about the recreational resources available in the Township of Puslinch through the Township's website		Short			



Township of Puslinch

2015 - 2020 CBSP Strategy Scorecard

Performance Legend	
✓	On or above target
✦	Caution
✗	Below target
—	Not applicable or not available

Strategic Goal	Objective	Actions		 Timeline	Short	Medium	Long
					2016 - 2017	2018 - 2019	2020+
II Intentional, Managed Growth							
a	Township Water Resources						
	i	Allocate in the 2017 Capital Budget preparation of a water feasibility study including an economic impact report		Short			
	ii	Complete a water feasibility study including an economic impact report – optimize as a resource the Township's long history of water monitoring		Short			
	iii	Consider the recommendations contained in the water feasibility study and economic impact report		Short			
	iv	Incorporate decisions made regarding the recommendations contained in the water feasibility study and economic impact report into the Township's Capital Budget – 2018 – 2026		Ongoing			
	v	Explore funding and partnership opportunities to support the defined actions adopted as a result of the water feasibility study and economic impact report – 2019-2026		Ongoing			
b	City of Guelph Tier Three						
	i	Evaluate and consider impacts of Tier 3 Risk Assessment Results		Short			
	ii	Review, comment and consider potential constraints and financial impacts regarding the Risk Management Measures Evaluation Process Project and Water Quantity Policy Development		Short Medium			
c	Comprehensive Zoning By-law Review						
	i	Issue request for proposal for completion of a comprehensive zoning by-law review which considers constraints with current designated industrial lands in the County Official Plan, alternative or additional industrial/commercial land opportunities and maximum lot coverage areas for accessory buildings		Short			
	ii	Complete Comprehensive zoning by-law review		Short			
	iii	Communicate any recommendations for amendments to the County Official Plan to the County of Wellington for its consideration		Short			
III Strong Governance							
a	Highway 6 By-Pass						
	i	Continue to monitor progress made on the construction of the Highway 6 By-pass		Ongoing			
b	Support of Top Aggregate Producing Municipalities for Ontario (TAPMO)						
	i	Continue to support TAPMO initiatives e.g. increase in aggregate levy		Ongoing			
IV Maintain Financial Strengths and Define Service Levels.							
a	Long-term Financial Planning						
	i	Incorporate service level decisions into 10 year capital plan – 2016 - 2026		Ongoing			
	ii	Develop a long term funding strategy for capital program		Short			
	iii	Update Pavement Condition Index for Township Roads		Short			
	iv	Review and update the Township's Financial Administration and Budget Management Policy		Short			





Township of Puslinch

2015 - 2020 CBSP Strategy Scorecard

Performance Legend

- ✓ On or above target
- ✦ Caution
- ✗ Below target
- Not applicable or not available

Strategic Goal	Objective	Actions	 PERFORMANCE <i>at a Glance</i>	 Timeline	Short	Medium	Long
					2016 - 2017	2018 - 2019	2020+
		v	Review and update the Township's procurement by-law	Short			
		vi	Update Asset Management Plan through identification and inspection of the Township's Storm Water Management Facilities	Short			
		vii	Review and update the Township's Reserve and Reserve Fund Policy which considers the establishment of a Tax Stabilization Reserve	Short			
		viii	Develop a Debt Policy	Medium			
		ix	Review and update the Township's Investment Policy	Medium			
		x	Complete a comprehensive update to the Township's Asset Management Plan	Medium			
		xi	Review and update the Development Charges By-law	Medium			
		xii	Work with MPAC and the aggregate industry on the development of a model for assessing aggregate properties	Short			
		b	Fire Master Plan Service Levels and Recommendations				
		i	Report to Council with an action plan to define and outline the order of consideration of the recommendations of the Fire Master Plan	Short			
		ii	Incorporate and implement the outcomes of the decisions made on the Fire Master Plan recommendations into the Township's service delivery standards and budget – 2016 – 2024	Ongoing			
		c	Recreation and Parks Master Plan Service Levels and Recommendations				
		i	Report to Council with an action plan to define and outline the order of consideration of the recommendations of the Parks and Recreation Master Plan	Short			
		ii	Report to Council on recommendations from the ORCP Ad-hoc Committee	Short			
		iii	Incorporate and implement the outcomes of the decisions made on the Recreation and Parks Master Plan and the ORCP Ad-hoc Committee into the Township's service delivery standards and budget – 2016 – 2024	Ongoing			
		d	Service Delivery Review - Other Departments				
		i	Identify other areas for review e.g. Public Works, Governance	Short			
		ii	Report to Council with an action plan to define and outline the departmental service delivery items	Short			
		iii	Report to Council with a proposed schedule for review of other Departments	Short			
		iv	Incorporate and implement the outcomes of the decisions made into the Township's service delivery standards – 2018 - 2024	Ongoing			
		e	Facility Needs Study				
		i	Evaluate options for municipal facility/office space	Short			
		ii	Incorporate and implement the outcomes of the preferred option into Capital Budget	Short			
		f	Rural Garbage Collection				
		i	Continue to monitor proposed changes to the County's waste collection program	Short			



REPORT ADM-2018-040

TO: Mayor and Members of Council

FROM: Nina Lecic, Deputy Clerk

DATE OF INTRODUCTION: December 5, 2018

DATE OF CONSIDERATION: December 19, 2018

SUBJECT: Committee Governance Review
File No. C12

RECOMMENDATIONS

That Report ADM-2018-040 regarding the Committee Governance Review be received;

And that Council approves the changes outlined in this report for the following Committees:

- Heritage Committee
- Planning and Development Committee
- Recreation Committee

And that Council directs staff to table a Committee Governance Review report at the beginning of the 2022-2026 term of Township Council.

DISCUSSION

Background

At the January 21, 2015 Council Meeting, Council underwent a Committee Governance Review and directed staff to table a Committee Governance Review at the first business meeting of the 2018-2022 Term of Council. As per the direction given by Council, staff has prepared a review of the current Committee structure.

Purpose

The purpose of conducting regular governance reviews is to ensure that Committee structure and processes:

- Provide continuous commitment to civic engagement, transparency and accountability;
- Are focussed and aligned with identified Township priorities; and
- Contribute to an efficient and effective decision-making process

The purpose of Report ADM-2018-040 is to:

- Provide a governance review of the following Township committees:
 - Heritage Committee
 - Planning and Development Committee
 - Property Standards Committee
 - Recreation Committee
- Update the terms of reference and structure of the respective committees; and
- Provide an overview of the Committee Remuneration.

Overview of Township Committees:

1. Heritage Committee (HC)

HC is a discretionary committee under Section 28 of the *Ontario Heritage Act*, which states the Council of a municipality may, by by-law establish a municipal heritage committee to advise and assist Council on matters relating to Part IV and V of the Act and such other heritage matters as Council may specify by by-law. Council passed By-law 2/11 to establish a Heritage Committee.

Recommendations - HC

Terms of Reference

Staff recommends amendments to the terms of reference as follows:

- Support staff will simply be identified as “Township staff” (instead of identifying a specific position) to avoid having to modify the Terms should changes in support staff be required. Similarly, under Budget and Resources, the Staff Resource will simply be identified as “Township Staff”.
- That the term of the Chair and Vice Chair be amended to be four years in order to match the Term of Council and to allow for continuity and stability for the length of the appointment. Staff is recommending that the Chair be the Council member appointed to HC, as Council Members have the most exposure to parliamentary and meeting rules and can ensure that meetings flow smoothly and efficiently. A Vice Chair can be appointed from the rest of the membership.
- The Meeting schedule will be modified to change the meeting time to 1:00 p.m. as requested by the HC. The rest of the meeting schedule (quarterly meetings on the first Monday of the month) will remain the same.

2. Planning and Development (PDAC)

The primary function of PDAC is to consider applications for minor variances from the Zoning By-law and to assist Council on planning and development matters that affect the Township.

The Committee is authorized by the *Planning Act* to consider applications for:

- Minor variances from the provisions of the Zoning By-law
- Extensions, enlargements or variations of existing legal non-conforming uses under the Zoning By-law
- Review and comment on Zoning By-law applications and Site Plan Applications in a defined area.

Recommendations - PDAC

Terms of Reference

Staff recommends amendments to the terms of reference as follows:

- Support staff will simply be identified as “Township staff” (instead of identifying a specific position) to avoid having to modify the Terms should changes in support staff be required. Similarly, under Budget and Resources, the Staff Resource will simply be identified as “Township Staff”.
- That the term of the Chair and Vice Chair be amended to be four years in order to match the Term of Council and to allow for continuity and stability for the length of the appointment. Staff is recommending that the Chair be the Council member appointed to PDAC, as Council Members have the most exposure to parliamentary and meeting rules and can ensure that meetings flow smoothly and efficiently. A Vice Chair can be appointed from the rest of the membership.

3. Property Standards Committee

No current changes are proposed to the Property Standards Committee.

4. Recreation Committee (RC)

The primary function of the RC is to assist Council on issues that affect all recreation facilities, parks, playing fields, playgrounds, programs and community centre.

Recommendations - RC

Terms of Reference

Staff recommends amendments to the terms of reference as follows:

- That the meeting schedule be amended so that the Committee meets quarterly on the third Tuesday of the month at 7:00 p.m. in order to more effectively utilize staff and Township resources.
- That the term of the Chair and Vice Chair be amended to be four years in order to match the Term of Council and to allow for continuity and stability for the length of the appointment. Staff is recommending that the Chair be the Council member appointed to RC, as Council Members have the most exposure to parliamentary and meeting rules and can ensure that meetings flow smoothly and efficiently. A Vice Chair can be appointed from the rest of the membership.

- Support staff will simply be identified as “Township staff” (instead of identifying a specific position) to avoid having to modify the Terms should changes in support staff be required. Similarly, under Budget and Resources, the Staff Resource will simply be identified as “Township Staff”.
- That the “Deliverables” section be simplified and scoped down as follows:
 - Modify Item #3 which reads “Reviewing existing practices and policies and making recommendations to improve the delivery of services to the public” to read “Reviewing practices and policies identified by staff and Council and making recommendations to improve the delivery of services to the public.” This will align the review of policies with the “Policy Review schedule” as approved by Council at the beginning of their Term.
 - Modify Item #4 which reads: “Bringing forward and discussing concerns raised by the public that may affect the operation of the department” to read: “Notifying staff as soon as possible of any concerns raised by the public that may affect the operation of the department”. Staff believe that any operational issues should be brought to staff’s attention as soon as they are observed, so they can be addressed immediately, instead of waiting to bring it up at a meeting. This will allow staff to address concerns prudently and swiftly.
 - Remove Item #6 which reads: “Reviewing revenue and expense reports” as it overlaps with Item #7 which reads: “Perform high-level reviews of revenue and expense reports with particular attention to watching for changes (month to month and year over year) and initiating investigations, if needed, on the cause of the changes.”

In 2017, Council approved the Puslinch Community Newsletter Policy which resulted in the creation of a monthly Newsletter. Currently, Township staff send out monthly reminders to approved Organizations, and forward any submissions to a designated member of the Recreation Committee. That member prepares the Newsletter which staff then post on the website. With the Recreation schedule moving to a quarterly basis, staff is recommending that the designated Committee member responsible for the monthly Newsletter receive remuneration for the monthly production of the newsletter. Staff will follow up with the designated Committee member to determine appropriate remuneration and will report back through the budget process.

Committee Remuneration

Wellington County Clerks recently discussed remuneration for Committee Members. While the Township is somewhat aligned with the remuneration provided to Members of the Planning Advisory Committee (and Committee of Adjustment), this is not case with the remuneration provided for the Recreation and Heritage Committee where the Township’s remuneration is higher than the comparator municipalities.

The following is a breakdown of the remuneration paid by the other Wellington County Municipalities.

Municipality	Committee of Adjustment Remuneration	Recreation Committee (Or equivalent) Remuneration	Heritage Committee Remuneration
Centre Wellington	\$75 per meeting	Community Services Advisory Committee- \$0	\$0
Erin	\$80 per meeting	Trails Advisory Committee- \$0	\$0
Guelph-Eramosa	\$75 per meeting	Does not have a RC or equivalent	\$0
Mapleton	\$0	\$50 per meeting	Does not have a HC
Minto	All Members of Council	\$0	\$0
Puslinch	\$103.84 per meeting – Chair \$90.93 per meeting - Member	\$103.84 per meeting – Chair \$90.93 per meeting - Member	\$103.84 per meeting – Chair \$90.93 per meeting - Member
Wellington North	All Members of Council	Not applicable- Made up of Members of Council	Does not have a HC

Community volunteerism and participation is an important component of a transparent and accountable governance system. However, staff thought it prudent to notify Council of the practices in the surrounding Wellington County Municipalities.

Financial Implications

All committees require staff resources to varying degrees. The 2018 Operating Budget for the various committees which excludes Township staff resource requirements is outlined below:

	2018 Budget
Expenditures	
Heritage Committee	\$6,065
PDAC	\$6,060
Recreation Committee	\$4,360
Expenditures Total	\$16,484

Please note, the budgets identified above include per diems, mileage, training, etc.

Any other financial implications associated with any of the recommendations approved by Council as outlined in this Report will be included in the 2019 Operating Budget.

Applicable Legislation and Requirements

Municipal Act

Ontario Heritage Act

Attachments

Existing Terms of Reference

Heritage Committee

TERMS OF REFERENCE

1. ENABLING LEGISLATION

Section 28 of the *Ontario Heritage Act* states a municipality may by by-law establish a heritage committee to advise and assist the Council on all matters relating to the conservation of property or cultural heritage value or interest and heritage conservation districts and such other heritage matters as the Council may specify by by-law.

The Heritage Committee was established through the adoption of By-law 2-11.

2. MANDATE

The primary function of the Heritage Committee is to advise Council and make recommendations on heritage designations, applications for repeal of designations, applications for alterations, and/or removal/demolition of Part IV and Part V properties under the *Ontario Heritage Act*.

Deliverables

The Committee will accomplish its mandate by:

1. Providing comments to Council on all heritage applications.
2. Commenting on various development applications which may impact existing or potential heritage properties or districts when required.
3. Commenting on demolition permits that apply to heritage properties.
4. Recording sites of heritage significance that are worthy of preservation, and awarding heritage plaques.
5. Recording historical information related to properties with heritage significance.
6. Promoting public awareness of Puslinch's heritage.
7. Discussing concerns raised by the public and staff.

3. TYPE OF COMMITTEE

Statutory Committee - Discretionary

4. MEMBERSHIP AND ROLES AND RESPONSIBILITIES

1. Composition

The Heritage Committee is composed of the following Members:

Role	Member Name
Members of the Public	5
Chair	To be determined
Vice-Chair	To be determined
Role	Support
Support Staff	Legislative Assistant
External Resources	N/A

A Member's term on the committee shall be concurrent with the Term of Council or until a successor is appointed.

2. Roles and Responsibilities

A Chair and Vice-Chair shall be appointed at the first meeting of the Committee and shall serve in this capacity for a minimum of 2 years.

The Chair's main role is to facilitate meetings.

The Committee will review and confirm at the end of the second year of the each term of Council the appointments of the Chair and Vice-chair.

3. Qualifications

Citizen Appointee with the following qualifications:

- Interest in Heritage buildings
- Demonstrated commitment and interest in the municipality

4. Office Deemed Vacant

The office of a member of the committee becomes vacant if the member is absent for three (3) meetings in a calendar year.

5. MEETING SCHEDULE

The Committee meets quarterly on the first Monday of the month at 7:00 p.m., and as many additional times as the Committee deems necessary.

Agenda Notification

Agendas for the committee meetings will be made available to the public in accordance with the notice provisions of the Township's procedural by-law. Meetings will be held at the Municipal Office of the Township of Puslinch.

General Meeting Schedule Guidelines

Three or more consecutive cancellation of meetings shall result in a report to Council for evaluation as to the Committee's mandate and functionality except in the following situations:

- Where the Committee has determined that meetings shall not be held during the summer months and December to recognize holiday schedules as they relate to quorum requirements.
- During a municipal election year, meetings shall be cancelled where possible in the last quarter.

6. REPORTING REQUIREMENTS AND METHOD

Specific Requirements

This Committee is established by Council and reports to Council.

Written reports or minutes from this Committee shall be submitted to Council after each meeting.

General Requirements

The Committee shall make recommendations to Council in response to a request from either Council or staff in the area of the Committee's mandate.

The Committee may make recommendations on issues within their mandate for Council's consideration.

7. BUDGET AND RESOURCES

Resource Budget

The following Township of Puslinch staff resources will be required per meeting for the successful operation of this Committee:

Staff Resource	Time Commitment (FTE) per meeting - estimate
Legislative Assistant	FTE - 5 hours

8. COMPLETION CRITERIA

This will be an on-going Committee until dissolved by Council.

Planning & Development Advisory Committee

TERMS OF REFERENCE

1. ENABLING LEGISLATION

The Township's procedural by-law provides that Council may at any time, as is deemed necessary establish a Committee for matters within its jurisdiction.

Section 44 (1) of the *Planning Act* states:

If a municipality has passed a by-law under section 34 or a predecessor of such section, the Council of the municipality may by by-law constitute and appoint a committee of adjustment for the municipality composed of such persons, not fewer than three, as Council considers advisable.

The Planning & Development Advisory Committee was established through the adoption of By-law 09/15.

2. MANDATE

The primary function of the Planning & Development Advisory Committee is to consider applications for minor variances from the Zoning By-law and to assist Council on planning and development matters that affect the Township.

The Committee is authorized by the *Planning Act* to consider applications for:

- Minor variances from the provisions of the Zoning By-law
- Extensions, enlargements or variations of existing legal non-conforming uses under the Zoning By-law
- Determine whether a particular use conforms with the provisions of the Zoning By-law where the uses of land, buildings or structures permitted in the by-law are defined in general terms

Minor Variances

The Zoning By-law regulates how land and buildings are used and where buildings and structures can be located. This by-law also specifies lot sizes and dimensions, parking requirements, building heights and other regulations necessary to ensure proper and orderly development.

However, sometimes it is not possible or desirable to meet all of the requirements of the Zoning By-law. In that case, a property owner may apply for approval of a minor variance. A minor variance provides relief from a specific Zoning By-law requirement, excusing a property owner from meeting the exact requirements of the by-law.

For the Committee to approve this type of application, Section 45(1) of the *Planning Act* requires that the members must be satisfied that the application:

- Is considered to be a "minor" change from the Zoning requirements;
- Is desirable for the appropriate development or use of the land, building or structure;
- Maintains the general intent and purpose of the Official Plan; and
- Maintains the general intent and purpose of the Zoning By-law.

Deliverables

The Committee will accomplish its mandate by:

1. Reviewing the merits of a minor variance application, the documentation and evidence put forward and rendering decisions on the application in accordance with the requirements of the Planning Act.
2. Providing advice and recommendations to Council with respect to site plan applications within the area defined on Schedule "A" attached.
3. Reviewing and commenting on County of Wellington Land Division applications.
4. Reviewing and commenting on Zoning By-law Amendment applications.
5. Participating in the Community Improvement Plan (CIP) process.
6. Evaluating and making recommendations to Council on site alteration applications that are equal to or exceed 1,000 cubic metres.
7. Providing advice and recommendations to Council with respect to any special project or issue as requested by Council.

3. TYPE OF COMMITTEE

Advisory/Statutory Committee

4. MEMBERSHIP AND ROLES AND RESPONSIBILITIES

1. Composition

The Planning & Development Advisory Committee is composed of the following:

Role	Member Name
Members of Council	1
Members of the Public	4
Chair	To be determined
Vice-Chair	To be determined
Role	Support
Support Staff	Development Coordinator/Secretary-Treasurer Chief Building Official
External Resources	Planner

The members of the committee who are not members of a municipal council shall hold office for the term of the council that appointed them and the members of the committee who are members of a municipal council shall be appointed annually.

2. Roles and Responsibilities

A Chair and Vice-Chair shall be appointed at the first meeting of the Committee and shall serve in this capacity for a minimum of 2 years.

The Chair's main role is to facilitate meetings.

The Committee will review and confirm at the end of the second year of the each term of Council the appointments of the Chair and Vice-Chair.

3. Qualifications

Member of Council

Citizen Appointee with the following qualifications

- Planning
- Real Estate
- Agriculture
- Building/Construction
- Legal
- Architecture
- General knowledge of the *Planning Act* and the committee of adjustment process
- Demonstrated commitment and interest in the community

4. Office Deemed Vacant

The office of a member of the committee becomes vacant if the member is absent for three (3) meetings in a calendar year.

5. MEETING SCHEDULE

The Committee meets on the 2nd Tuesday of each month at 7:00 p.m., and as many additional times as the Committee deems necessary.

Agenda Notification

Agendas for the committee meetings will be made available to the public in accordance with the notice provisions of the Township's procedural by-law. Meetings will be held at the Municipal Office of the Township of Puslinch.

6. REPORTING REQUIREMENTS AND METHOD

Specific Requirements

This Committee is established by Council and reports to Council for all matters excluding committee of adjustment responsibilities.

Written reports or minutes from this Committee shall be submitted to Council after each meeting.

This Committee for committee of adjustment matters is a quasi-judicial tribunal with its members appointed by Council and it renders decisions on minor variance applications independently.

General Requirements

The Committee shall make recommendations to Council in response to a request from either Council or staff in the area of the Committee's mandate.

The Committee may make recommendations on issues within their mandate for Council's consideration.

7. BUDGET AND RESOURCES

Resource Budget

The following Township of Puslinch staff resources will be required per meeting for the successful operation of this Committee:

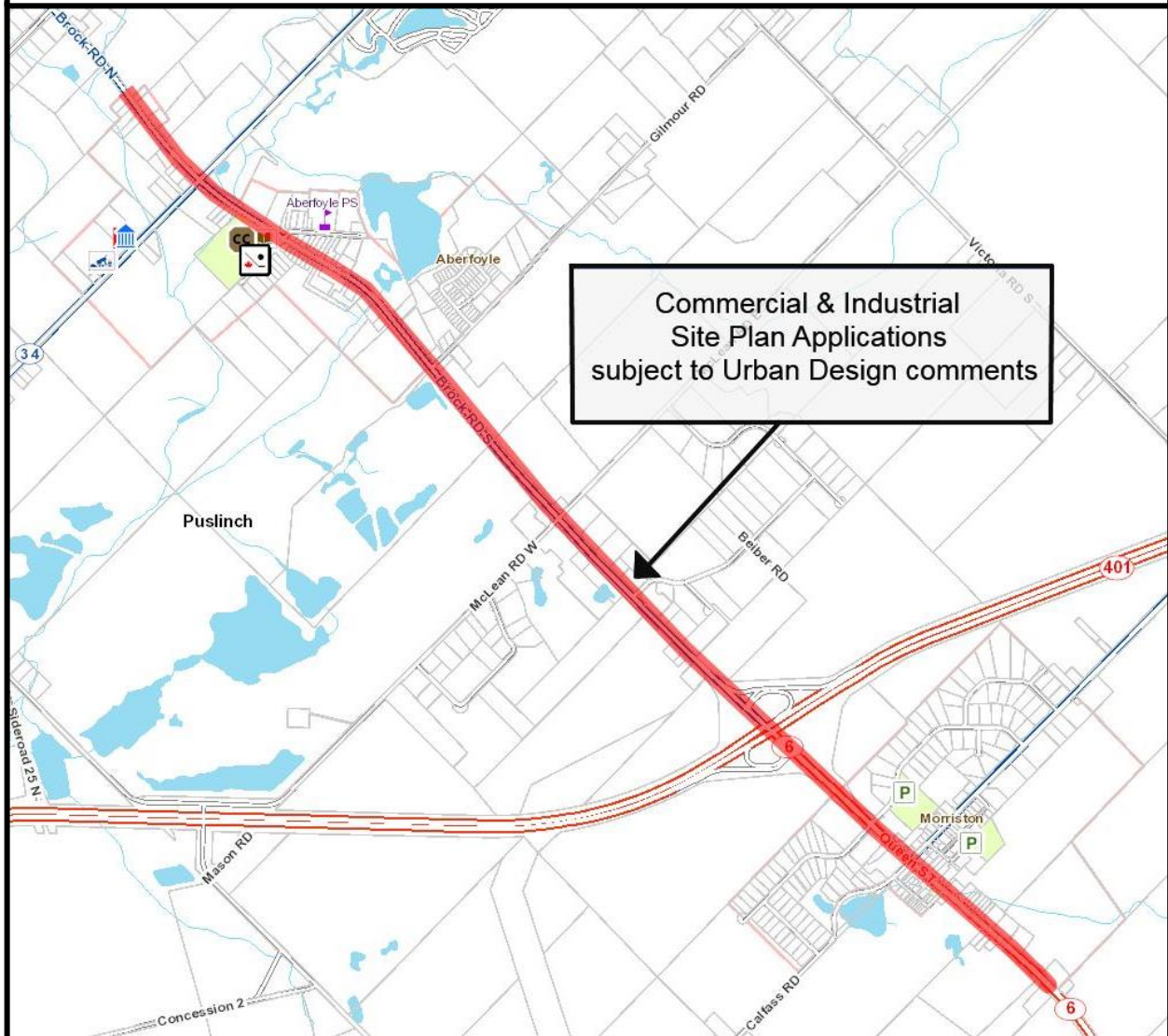
Staff Resource	Time Commitment (FTE) per meeting - estimate
Development Coordinator	FTE - 5 hours
External Resources	FTE – Planner as required

8. COMPLETION CRITERIA

This will be an on-going Committee until dissolved by Council.

Schedule "A"
Planning and Development Advisory Committee Terms of Reference

Site Plan Applications subject to Urban Design Guidelines



Property Standards Committee

TERMS OF REFERENCE

1. ENABLING LEGISLATION

Section 15.6 of the *Building Code Act* states:

If a municipality has passed a Property Standards By-law, Council shall establish a Property Standards Committee.

The Property Standards Committee was established through the adoption of By-law 37-89.

2. MANDATE

The primary function of the Property Standards Committee is to hear and determine all appeals in accordance with procedures established under the provisions of the *Statutory Powers Procedure Act*.

The Committee considers appeals to Property Standards Orders issued by Property Standards Officers (Municipal Law Enforcement Officer).

Deliverables

The Committee will accomplish its mandate in accordance with the *Building Code Act* by:

1. Hearing an appeal filed by the appellant
2. Rendering a decision to confirm, modify or rescind the Order or extend the time for complying with the Order.

3. TYPE OF COMMITTEE

Statutory Committee

4. MEMBERSHIP AND ROLES AND RESPONSIBILITIES

1. Composition

The Property Standards Committee is composed of the following:

Role	Member Name
Members of Council	5
Chair	To be determined
Vice-Chair	To be determined

Role	Support
Support Staff	Building & By-law Coordinator
Departmental Representatives	Chief Building Official Building Inspector/By-law Enforcement Officer

A Member's term on the committee shall be concurrent with the Term of Council or until a successor is appointed.

2. Roles and Responsibilities

A Chair and Vice-Chair shall be appointed at the first meeting of the Committee and shall serve in this capacity for a minimum of 2 years.

The Chair's main role is to facilitate meetings.

The Committee will review and confirm at the end of the second year of the each term of Council the appointments of the Chair and Vice-Chair.

3. Qualifications

Member of Council

4. Office Deemed Vacant

The office of a member of the committee becomes vacant if the member is absent for three (3) meetings in a calendar year.

5. MEETING SCHEDULE

The Committee meets as needed.

Hearing Notification

Notice of a Hearing will be made available to the public in accordance with the notice provisions of the Township's procedural by-law. Hearings will be held at the Municipal Office of the Township of Puslinch.

6. REPORTING REQUIREMENTS AND METHOD

The Committee is established by Council and has the power to make the final decision, which may be appealed to the Superior Court of Justice by notifying the Clerk of the municipality in writing and by applying to the court within 14 days after a copy of the decision is sent.

7. BUDGET AND RESOURCES

Resource Budget

The following Township of Puslinch staff resources will be required per meeting for the successful operation of this Committee:

Staff Resource	Time Commitment (FTE) per meeting - estimate
Building & By-law Coordinator	FTE – 3 hours
Chief Building Official	FTE – 1.5 hours
Building Inspector/By-law Enforcement Officer	FTE – 1.5 hours

8. COMPLETION CRITERIA

This will be an on-going Committee until dissolved by Council.

Schedule "A"
Recreation Committee

TERMS OF REFERENCE

1. ENABLING LEGISLATION

The Township's procedural by-law provides that Council may at any time as is deemed necessary establish a Committee for matters within its jurisdiction.

The Recreation Committee was established through the adoption of By-law Number 10/15.

2. MISSION STATEMENT

With due diligence the committee members will work with all recreation staff members, township staff, council members and community members to maximize the township recreation resources.

3. MANDATE

The primary function of the Recreation Committee is to assist Council on issues that affect all recreation facilities, parks, playing fields, playgrounds, programs and community centre.

Deliverables

The Committee will accomplish its mandate by:

1. Advising Council on issues that affect all recreation facilities, parks, playing fields, playgrounds, programs and community centre (including policy and fee schedules).
2. Receiving and reviewing the operating and capital budget.
3. Reviewing existing practices and policies and making recommendations to improve the delivery of services to the public.
4. Bringing forward and discussing concerns raised by the public that may affect the operation of the department.
5. Encouraging and assisting, where necessary, programs of recreation to meet the needs and interests of the community.
6. Reviewing revenue and expense reports.
7. Perform high-level reviews of revenue and expense reports with particular attention to watching for changes (month to month and year over year) and initiating investigations, if needed, on the cause of the changes.

4. TYPE OF COMMITTEE

Advisory Committee

5. MEMBERSHIP AND ROLES AND RESPONSIBILITIES

1. Composition

The Recreation Committee is composed of the following Members:

Role	Member Name
------	-------------

Members of Council	1
Members of the Public	4
Chair	To be determined
Vice-Chair	To be determined
Role	Support
Support Staff	Deputy Clerk Director of Public Works and Parks
External Resources	N/A

A Member's term on the committee shall be concurrent with the Term of Council or until a successor is appointed.

2. Roles and Responsibilities

A Chair and Vice-Chair shall be appointed at the first meeting of the Committee and shall serve in this capacity for a minimum of 2 years.

The Chair's main role is to facilitate meetings.

The Committee will review and confirm at the end of the second year of the each term of Council the appointments of the Chair and Vice-chair.

3. Qualifications

Member of Council

Citizen Appointee with the following qualifications:

- Recreation
- Marketing
- Fundraising
- Business
- Financial
- Communication
- Demonstrated commitment and interest in the municipality

4. Office Deemed Vacant

The office of a member of the committee becomes vacant if the member is absent for three (3) meetings in a calendar year.

6. MEETING SCHEDULE

The Committee meets on the 3rd Tuesday of each month at 7:00 p.m., and as many additional times as the Committee deems necessary.

Agenda Notification

Agendas for the committee meetings will be made available to the public in accordance with the notice provisions of the Township's procedural by-law. Meetings will be held in the Council Chambers at the Municipal Office of the Township of Puslinch.

General Meeting Schedule Guidelines

Three or more consecutive cancellation of meetings shall result in a report to Council for evaluation as to the Committee's mandate and functionality except in the following situations:

- Where the committee has determined that meetings shall not be held during the summer months and December to recognize holiday schedules as they relate to quorum requirements.
- During a Municipal election year, meetings shall be cancelled where possible in the last quarter.

7. REPORTING REQUIREMENTS AND METHOD

Specific Requirements

This Committee is established by Council and reports to Council.

Written reports or minutes from this Committee shall be submitted to Council after each meeting.

General Requirements

The Committee shall make recommendations to Council in response to a request from either Council or staff in the area of the Committee's mandate.

The Committee may make recommendations on issues within their mandate for Council's consideration.

8. BUDGET AND RESOURCES

Resource Budget

The following Township of Puslinch staff resources will be required per meeting for the successful operation of this Committee:

Staff Resource	Time Commitment (FTE) per meeting – estimate
Administrative Assistant	FTE - 4 hours
Deputy Clerk	FTE – 3 hours
Director of Public Works & Parks	FTE – 2 hours

9. COMPLETION CRITERIA

This will be an on-going Committee until dissolved by Council.



REPORT ADM-2018-041

TO: Mayor and Members of Council
FROM: Nina Lecic, Deputy Clerk
DATE: December 19, 2018
SUBJECT: Mayor's Absence Schedule

RECOMMENDATIONS

That Report ADM-2018-041 regarding the Mayor's Absence Schedule be received;

And that Council adopts the Mayor's Absence Schedule as outlined in this report.

DISCUSSION

Background

Section 242 of the Municipal Act, 2001 provides that:

- A municipality may, by by-law or resolution, appoint a member of the council to act in the place of the head of council or other member of council designated to preside at meetings in the municipality's procedure by-law when the head of council or designated member is absent or refuses to act or the office is vacant, and while so acting such member has all the powers and duties of the head of council or designated member, as the case may be, with respect to the role of presiding at meetings.

Purpose

It is expedient for Council to pass a resolution that defines when Members of Council shall act in the place of the Mayor during an absence during the 2018-2022 term of Council. Members of Council are appointed on a monthly basis in alphabetical order starting January, 2019 to act in the place and instead of the Mayor during an absence or vacancy.

Member	Term
Councillor Bulmer	January 2019
Councillor Goyda	February 2019
Councillor Roth	March 2019
Councillor Sepulis	April 2019
Councillor Bulmer	May 2019
Councillor Goyda	June 2019
Councillor Roth	July 2019
Councillor Sepulis	August 2019
Councillor Bulmer	September 2019
Councillor Goyda	October 2019

Member	Term
Councillor Roth	November 2019
Councillor Sepulis	December 2019
Councillor Bulmer	January 2020
Councillor Goyda	February 2020
Councillor Roth	March 2020
Councillor Sepulis	April 2020
Councillor Bulmer	May 2020
Councillor Goyda	June 2020
Councillor Roth	July 2020
Councillor Sepulis	August 2020
Councillor Bulmer	September 2020
Councillor Goyda	October 2020
Councillor Roth	November 2020
Councillor Sepulis	December 2020
Councillor Bulmer	January 2021
Councillor Goyda	February 2021
Councillor Roth	March 2021
Councillor Sepulis	April 2021
Councillor Bulmer	May 2021
Councillor Goyda	June 2021
Councillor Roth	July 2021
Councillor Sepulis	August 2021
Councillor Bulmer	September 2021
Councillor Goyda	October 2021
Councillor Roth	November 2021
Councillor Sepulis	December 2021
Councillor Bulmer	January 2022
Councillor Goyda	February 2022
Councillor Roth	March 2022
Councillor Sepulis	April 2022
Councillor Bulmer	May 2022
Councillor Goyda	June 2022
Councillor Roth	July 2022
Councillor Sepulis	August 2022
Councillor Bulmer	September 2022
Councillor Goyda	October 2022
Councillor Roth	November 2022

Financial Implications

None

Applicable Legislation and Requirements

Municipal Act, S.O. 2001, C. 25

Attachments

None



REPORT ADM-2018-043

TO: Mayor and Members of Council

FROM: Nina Lecic, Deputy Clerk

MEETING DATE: December 19, 2018

SUBJECT: Appointment of a Closed Meeting Investigator
C01APP

RECOMMENDATIONS

That Report ADM-2018-043 regarding the appointment of a Closed Meeting Investigator be received;

AND THAT Council passes a By-law to appoint John Maddox as its Closed Meeting Investigator for a four-year term commencing December 1, 2018.

DISCUSSION

Purpose

The purpose of Report ADM-2018-043 is to appoint a closed meeting investigator.

Background

Section 239 of the *Municipal Act* gives Municipal Councils authority to go into closed sessions. The Act also allows for a person to request an investigation as to whether a municipality has complied with section 239. In order to facilitate an investigation, a Municipality has the authority to appoint an investigator who has the function to investigate in an independent manner, on a complaint basis, whether the municipality has complied with section 239. If no appointment is made by the municipality, the Provincial Ombudsman will carry out investigations upon receipt of a complaint.

Council at its meeting held November 15, 2017 appointed John Maddox as its Closed Meeting investigator as part of an agreement with Wellington County, for a term expiring on December 31, 2018. The County will be signing a new contract with John Maddox for

a four year period commencing December 1, 2018. All of the terms of the previous contract, as previously approved by Council, remain the same.

Financial Implications

Wellington County would be responsible for paying:

- An annual retainer fee of \$300.00 for the Township (along with a \$1000.00 annual retainer for the County).

When an investigation is initiated the Township is responsible for paying:

- An hourly rate of \$150.00 with reasonable, receipted expenses being reimbursed including mileage at the Township's rate which is currently \$0.50/km

Funds of \$2,000 are included in operating budget account 01-0010-4320 in the event a request is filed.

Applicable Legislation and Requirements

Municipal Act 2001, S.O. 2001, c. 25 s. 239



REPORT ADM-2018-044

TO: Mayor and Members of Council

FROM: Nina Lecic, Deputy Clerk

REPORT DATE: December 19, 2018

SUBJECT: 2018 Municipal Election – Accessibility Report

RECOMMENDATIONS

That Report ADM-2018-044 regarding the 2018 Municipal Election – Accessibility Report be received.

PURPOSE

The purpose of this report is to provide Council with information regarding the actions undertaken by the Township to identify, remove and prevent barriers to residents with disabilities seeking to vote in the 2018 Municipal Election.

DISCUSSION

Background

On December 17, 2009, the *Municipal Elections Act* was amended to include the following clauses, as they relate to candidates and voters with disabilities.

12.1 (1) A clerk who is responsible for conducting an election shall have regard to the needs of electors and candidates with disabilities. 2009, c.233, Sched. 21, s.8(8)

Report

(2) Within 90 days after voting day in a regular election, the clerk shall submit a report to council about the identification, removal and prevention of barriers that affect electors and candidates with disabilities. 2009, c.33, Sched. 21, s. 8(8).

In 2014 Council adopted the Accessible Election Policy and in 2018, staff updated the Accessible Election Procedures. The policy and procedure were monitored and followed during the 2018 Election.

Staff endeavoured to make the 2018 municipal election accessible and inclusive through the implementation of the following initiatives, as they relate to the identification, removal and prevention of barriers to candidates and voters with disabilities.

Identification of barriers

- Received feedback and input from the County of Wellington Accessibility Clerk on methods for meeting the accessibility needs of voters with disabilities.
- Developed an accessibility checklist, which staff used when conducting site inspections of potential polling locations.
- Evaluated and assessed all voting equipment to ensure it met the needs of voters with disabilities.

Removal and Prevention of Barriers

Information and Communication

- Ensured that all information was made available to candidates and voters in alternate formats upon request.
- All relevant information was posted to Township website.
- Established an elections email address for receiving and addressing feedback.

Voting Locations

- In order to ensure full accessibility, site inspections were conducted on all potential polling stations.
- Provided appropriate and accessible signage at voting locations.
- Service animals and support persons were allowed in all voting locations.
- Ensured that all voting locations provided designated accessible parking for persons with disabilities.

Voting

- Provided accessible voting equipment at both advanced polling station, including audio features.
- Provided election staff with instructions on how to operate accessible voting equipment.
- Provided voting opportunities on the premises of an institution, in which 20 or more beds are occupied by people with disabilities.
- Assistive Devices at all voting day locations including: magnifier sheet, lap desk, ergo pen and paper.

Staff Training

- Staff training incorporated information related to the requirements set out in the Accessibility Standards for Customer Service (Regulation 429/07 under the AODA).

- Provided reference materials, including a training brochure, on how to provide effective customer service to person with disabilities;
- Throughout election day, staff made voters aware that magnifying sheets were available.
- Encouraged election works to approach voters, if it appeared the voter required assistance to navigate the voting location, and offer assistance when it was required.
- Election workers were instructed to utilize the Township's Accessible Customer Service Policy and Procedures on how to identify a service animal.
- Election staff were instructed to monitor accessible entrances, and provide assistance to voters experiencing difficulty entering the building; and
- Consulted with staff to evaluate effectiveness of staff training.

APPLICABLE LEGISLATION AND REQUIREMENTS

Municipal Elections Act, 1996,
Ontarians with Disabilities Act, 2001 (ODA)
Accessibility for Ontarians with Disabilities Act, 2005, (AODA)

FINANCIAL IMPLICATIONS

Costs for the use of assistive devices and accessible voting technologies were included in the 2018 Budget.

ATTACHMENTS

Schedule "A" – Policies and Procedures Governing the Provision of Election Information and Services to Persons with Disabilities.



Department: Administration
Date: August, 2014
Subject: ACCESSIBLE ELECTION POLICY

Policy Statement:

The Corporation of the Township of Puslinch (hereinafter referred to as the Township) is dedicated to improving accessibility, removing barriers for people with disabilities and meeting the requirements in all Standards and Regulations set within the *Accessibility for Ontarians with Disabilities Act, 2005* (hereinafter referred to as the AODA) and the *Municipal Elections Act, as amended*.

The Township, through the development of policies and procedures will endorse accessibility and ensure the needs of those with disabilities are accommodated. Consideration will be given to ensure all policies and procedures support independence, dignity, integration and equal opportunity. All services shall be delivered in a timely manner required of the nature of the service and if special accommodations need to be made.

Scope:

This policy is applicable to all Township staff and individuals hired for election purposes.

Purpose:

This policy, in accordance with the AODA and all Standards and Regulations and the *Municipal Elections Act, as amended*, demonstrates commitment to ensuring all persons with disabilities are given equal opportunities to the goods and services offered by the Township.

The established procedures shall ensure compliance by recognizing the use of assistive devices, support persons, service animals, an accessible feedback process, availability of documents in an alternate format, notice of service disruptions and applicable accessibility training.



The Township shall incorporate accessibility criteria and features when procuring or acquiring goods, services or facilities, except where it is not practicable to do so.

Reference and Related Documents:

Accessible Standards for Customer Service & use of Assistive Devices – Corporate Policy & Procedure

Accessible Election –Corporate Procedure



Subject: ACCESSIBLE ELECTION

Purpose Statement:

The procedures describe all the accessibility requirements outlined under the *Municipal Elections Act, 1996*, the *Ontarians with Disabilities Act, 2001* and the *Accessibility for Ontarians with Disabilities Act, 2005*.

Election staff will ensure reasonable efforts are made to provide election information and services in a manner that respects the independence and dignity of persons with disabilities. Equal opportunity shall be given to all persons to use, benefit and obtain election information and services.

The delivery of election information and services to persons with disabilities shall be:

- emphasized through mandatory election training
- made accessible by the use of service animals, support persons, assistive devices, unless otherwise prohibited by law
- a component of the standard Election practice

Scope:

These procedures are applicable to all Election Staff performing works on behalf of the Township Clerk.

Definitions:

Barrier is defined by the *Accessibility for Ontarians with Disabilities Act, 2005*, and means anything that prevents a person with a disability from fully participating in all aspects of society because of his or her disability, including a physical barrier, an architectural barrier, information or communication barrier, an attitudinal barrier, a technological barrier, a policy or a practice.

Disability is defined by the *Accessibility for Ontarians with Disabilities Act, 2005*, and means:

- (a) any degree of physical disability, infirmity, malformation or disfigurement that is caused by bodily injury, birth defect or illness and, without limiting the generality of the foregoing, includes diabetes mellitus, epilepsy, a brain injury, any degree of paralysis, amputation, lack of physical co-ordination, blindness or visual impediment, deafness or hearing impediment, muteness or speech impediment, or physical reliance on a guide dog or other animal or on a wheelchair or other remedial appliance or device,
- (b) a condition of mental impairment or a developmental disability,



- (c) a learning disability, or a dysfunction in one or more of the processes involved in understanding or using symbols or spoken language,
- (d) a mental disorder, or
- (e) an injury or disability for which benefits were claimed or received under the insurance plan established under the *Workplace and Insurance Act, 1997*.

Service Animal as outlined in Ontario Regulation 429/07 is a service animal for a person with a disability if it is readily apparent that the animal is used by the person for reasons relating to his or her disability; or if the person provides a letter from a physician or nurse confirming that the person requires the animal for reasons relating to the disability.

Support Persons as outlined in Ontario Regulation 429/07 means a support person in relation to a person with a disability, another person who accompanies him or her in order to help with communication, mobility, personal care or medical needs or with access to goods or services.

Procedures:

1. Staff Training

All staff carrying out election duties will be trained to recognize and ensure that persons with disabilities are served in a manner that accommodates their needs.

Training will include:

1. How to interact and communicate with persons with various disabilities.
2. How to interact with persons with disabilities who use assistive devices or require the assistance of a service animal or support person.
3. How to use voting equipment and assistive devices to deliver election services.
4. What to do if a person is having difficulty accessing election information or services.

2. Staff Assistance

Election Information

Candidates and electors with disabilities will be able to receive information and copies of election documents in a format that takes into account their disability. The format may be agreed upon between the requester and the Township Clerk. Notice of this provision is located on the Township's Accessibility Webpage at www.puslinch.ca and is included in election notices placed in the local media.

Notice of Temporary Service Disruption

If there is a temporary disruption in the delivery of election information or services, Township Staff shall provide public notice on the Township's Election Webpage, at the



physical site of the disruption and when possible in the local media. The notice shall include the following information:

- reason for the disruption,
- expected duration of the disruption,
- if available, an alternative means of obtaining the service.

Every effort shall be made to provide alternative methods of providing the information or service to persons with disabilities.

Township Staff are available to assist with any issues that may arise with respect to providing a barrier-free election and can be reached by way of the following contact information:

Telephone: 519-763-1226

In Person: Municipal Offices
7404 Wellington Road 34
Puslinch, ON N0B 2J0

Email: elections@puslinch.ca

Mail: Township of Puslinch
7404 Wellington Road 34
Puslinch, ON N0B 2J0

3. Assistance to Candidates

Service Animals

Candidates and scrutineers are permitted to be accompanied by a service animal at all Voting Locations and other designated election locations.

Campaign Expenses

Expenses that are incurred by a candidate with a disability are directly related to the disability, and would not have been incurred but for the election to which the expenses relate, are excluded from the permitted spending limit for the candidate.

4. Assistance to Electors

Voting by Proxy

A person with a disability that is homebound or otherwise unable to go to a Voting Location may appoint another person to act as a voting proxy to cast a ballot on his or



her behalf. The appointment must be made on the prescribed form available at Township Municipal Offices. The person being appointed as a proxy will be required to take a statutory declaration before a Commissioner of Oaths. Township Staff can administer this oath (Municipal Offices, 7404 Wellington Rd 34, Puslinch, ON N0B 2J0). Once completed, the voting proxy may be exercised at any advance voting location or on Election Day. On Election Day the proxy must be exercised at a Location for whom the proxy is voting. The Voting Proxy Form will be available August 1, 2018.

Voting Locations

Information regarding Advance Voting opportunities and Election Day voting information will be available on the Township's election webpage at www.puslinch.ca.

Parking

Accessible parking spaces will be clearly marked and in full compliance with the Township's Parking By-law 5000-05. Routine checks will be made to ensure all entrances remain barrier free through the course of the day.

Entrance to the Voting Locations

All entrances to the Voting Location will be easy to access and barrier free. Every effort shall be made to ensure that the door into the Voting Location is wide enough for a wheelchair or scooter to pass through easily. The door hardware is to be accessible and operated by a person using a closed fist. If the doors are heavy, awkward to open or have handles that are in close reach, where possible they will be propped open in a safe manner, an alternative entrance will be provided, or election staff will be available to assist.

Interior Voting Area

Access to the interior voting area and voting booth shall be level and easily traversed. Any doormats or carpeting shall be level with the floor to prevent potential tripping hazards. All voting areas are to be well lit and seating made available.

Accessible Voting Booths

Accessible voting booths will be available at each Voting Location. Voting booths will be low in height and have a wide area to allow for individuals who use a wheelchair or scooter to vote independently and secretively. Magnifying sheets will be made available to assist an individual with low vision.

Accessible Voting Technologies – Advance Voting



The Advance Voting Location will be equipped with a ballot marking device for a voter with a disability. The Ballot Marker Device produces a human and machine readable marked paper ballot from a blank sheet of paper, completely indistinguishable from a paper ballot marked by hand. The voter uses headphones to hear a ballot presentation and a handheld controller can also be operated by assistive devices such as a sip and puff or hand and foot paddles, for voters who are unable to use their hands to press the selection buttons.

When a voter wishes to use the accessible voting features, the election worker positions the voter behind a privacy screen near the tabulator equipped with the ballot marking device. The election worker then inserts a blank sheet of ballot paper into the printer slot of the device and provides the voter with the headphones and the handheld controller.

The voter hears the audio ballot and uses the controller to adjust volume, speed of the audio presentation, move between contests, and select votes. The audio presentation will confirm votes selected for voter verification. When the vote has been made and confirmed all their vote selections they use the handheld controller to print their actual paper ballot. The printer device will automatically process the blank sheet of paper, printing the full ballot on the sheet complete with the vote markings selected by the voter.

The printed ballot is indistinguishable from a ballot marked by hand because the unit has a library of random handmade marking images which it prints on the ballot, so that the printed markings look just like marks made by hand with a pen. This feature ensures that if the paper ballots are later reviewed by election officials, they will not be able to determine which ballots were made by the Ballot Marker Device, thereby maintaining voter privacy.

The paper ballot printed by the Ballot Marker Device will emerge from the unit into a secrecy folder. The election worker will then insert the ballot into the tabulator.

While an accessible voting session is in process, the tabulator can simultaneously process paper ballots inserted by other voters, allowing the single tabulator to handle both voting channels and maintain the flow of voters.

Service Animals

Electors requiring service animals are permitted to be accompanied by a service animal at all voting locations.

Support Persons

Persons with disabilities may be accompanied by a support person within the Voting Location. In addition, an Election Official in each Voting Location can assist a voter. Prior to entering the voting booth, the Election Official shall, in conjunction with the person with



the disability, determine the extent to which they need assistance and the best way in which this assistance can be provided. Where a Voting Location is located in an institution or retirement home, the Election Official can attend on voters in their specific living areas or at their bedside to assist them to vote. All Election Officials are sworn to an oath of secrecy.

It is the responsibility of all Election Officials to make as many accommodations as needed to ensure an elector with a disability is able to cast a vote with comfort and ease.

5. Feedback Process & Additional Information

Feedback Process

Feedback regarding the manner in which the election services are provided to persons with disabilities may be submitted to Township Staff by the following methods:

Telephone: 519-763-1226

In Person: Municipal Offices
7404 Wellington Rd. 34, Puslinch, ON N0B 2J0

Email: elections@puslinch.ca

Mail: Municipal Offices
7404 Wellington Rd. 34, Puslinch, ON N0B 2J0

Website: www.puslinch.ca

In addition, the Township does offer an Accessible Customer Service Feedback Form located on the Township's website at www.puslinch.ca under the Bulletin and Events Page.

Once completed this form will be forwarded to Township Staff for action. In addition, staff working in the Township offices can complete the feedback form and submit feedback on behalf of the persons with a disability. Alternatively, the form may be printed and provided to the person for manual completion. Completed forms are date stamped and forwarded to Township staff who will respond to the candidate or elector directly within three (3) business days providing an anticipated action and timeframe for a full response, where appropriate.

The feedback process provides election staff with an opportunity to take corrective measures to prevent similar recurrences, address training needs, enhance service delivery and provide alternative methods of providing election information and services.



Additional Information

Administration Department

The Administration Department is located at the Municipal Offices (7404 Wellington Rd. 34, Puslinch, ON N0B 2J0). Administration staff can answer any questions you may have about running for office, the election in general or specific provisions for those persons with disabilities.

Election Website

The Township of Puslinch's Website is continuously updated to reflect the most recent developments and information. Visit the site for an up-to-date list of candidates and other important messages or events throughout the election year at www.puslinch.ca.

Ministry of Municipal Affairs and Housing – Election Website

This website contains information about municipal elections, the Province of Ontario 2018 Municipal Elections Candidates and Voters Guide and the Ministry's commitment to promote greater accessibility for voters and candidates with disabilities <http://www.mah.gov.on.ca/Page219.aspx>

Service Ontario – e-Laws

This website contains all current statutes including the Municipal Elections Act, 1996, the Ontarians with Disabilities Act, 2001 and the Accessibility for Ontarians with Disabilities Act, 2005, www.e-laws.gov.on.ca.

Reference and Related Documents:

Accessibility Policy



REPORT BLDG-2018-005

TO: Mayor and Members of Council

FROM: Gerald Moore, Chief Building Official

MEETING DATE: December 19, 2018

SUBJECT: Building Department Monthly Update- November 2018

RECOMMENDATION

That Report BLDG-2018-005 with respect to the Building Department Monthly Update- November 2018 be received for information.

DISCUSSION

Purpose

The purpose of this report is to provide Council with an update of the activities in the Building Department for November 2018.

Background

The purpose of this report is to provide Council with a summary of the Building Department's activities for the month of November 2018.

Financial Implications

The Building Code Act requires that the total amount of building permit fees meets the total costs for the municipality to administer and enforce the Building Code Act and Regulations. Building permit fees were established to fully recover the Township's cost of providing building permit services, including an allocation of administrative overhead/indirect costs. Any surplus revenue from building permit fees is transferred to a restricted reserve, to be drawn upon in years of declining building activity.

APPLICABLE LEGISLATION AND REQUIREMENTS

Building Code Act, 1992, S.O. 1992, c. 23

ATTACHMENTS

Schedule A - November 2018 Monthly report

Permit Comparison Summary

Issued For Period NOV 1,2018 To NOV 30,2018

	Previous Year			Current Year		
	Permit Count	Fees	Value	Permit Count	Fees	Value
Bylaw						
Pool Enclosure Permit	0	0.00	0.00	1	210.00	80,000.00
Commercial/Industrial						
Commercial - No Occupancy Required	2	9,240.00	840,000.00	1	2,312.34	35,000.00
Commercial - Occupancy Required	0	0.00	0.00	1	312.00	50,000.00
New Residence						
Residential - Occupancy Required	2	9,485.32	1,681,000.00	3	23,210.60	2,793,000.00
Other						
Solar Permit	2	832.00	50,000.00	1	416.00	30,000.00
Other Residential						
Accessory/Farm Buildings	1	494.94	30,000.00	2	468.00	6,000.00
Detached Garage	1	420.48	60,000.00	0	0.00	0.00
Residential - No Occupancy Required	3	2,512.80	145,000.00	3	8,575.74	300,750.00
Septic						
Sewage Disposal System Permit	3	1,872.00	90,000.00	7	4,368.00	114,000.00
Sewage System - Tank Replacement	1	468.00	10,000.00	0	0.00	0.00

	<u>Previous Year</u>	<u>Current Year</u>
Total Permits Issued	15	19
Total Dwelling Units Created	2	1
Total Permit Value	2,906,000.00	3,408,750.00
Total Permit Fees	25,325.54	39,872.68
Total Compliance Letters Issued	1	1
Total Compliance Letter Fees	75.00	76.31

Inspection Summary

Ward	Permit Inspections	Other Roll Inspections
000	322	0
Total	322	0

Permit Charge	Amount
Accessory/Farm Buildings	468.00
Commercial - No Occupancy Req	2,312.34
Commercial - Occupancy Require	312.00
Pool Enclosure Permit	210.00
Residential - No Occupancy Req	8,575.74
Residential - Occupancy Requir	23,210.60
Sewage Disposal System Permit	4,368.00
Solar Permit	416.00

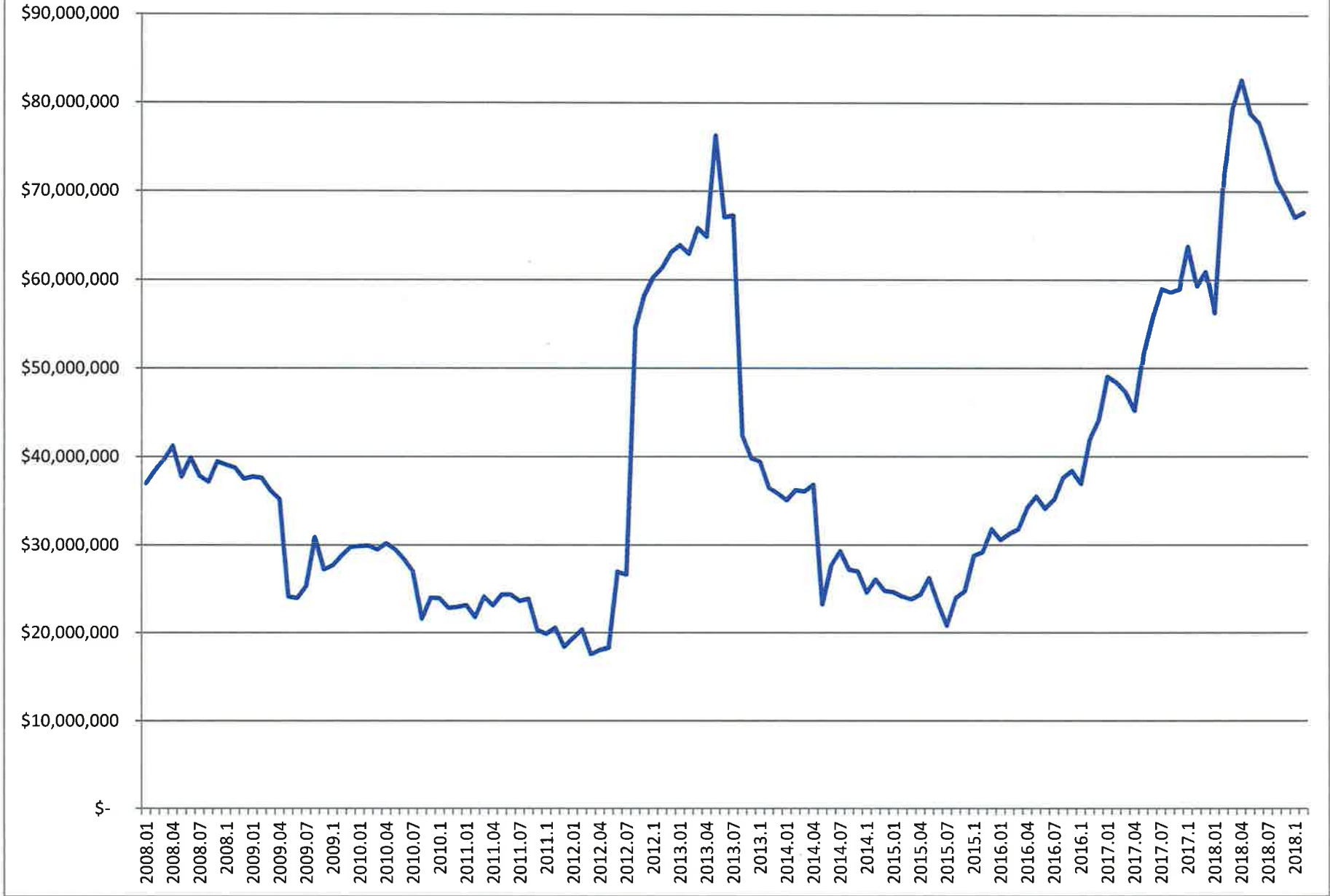
Permit Comparison Summary

Issued For Period NOV 1,2018 To NOV 30,2018

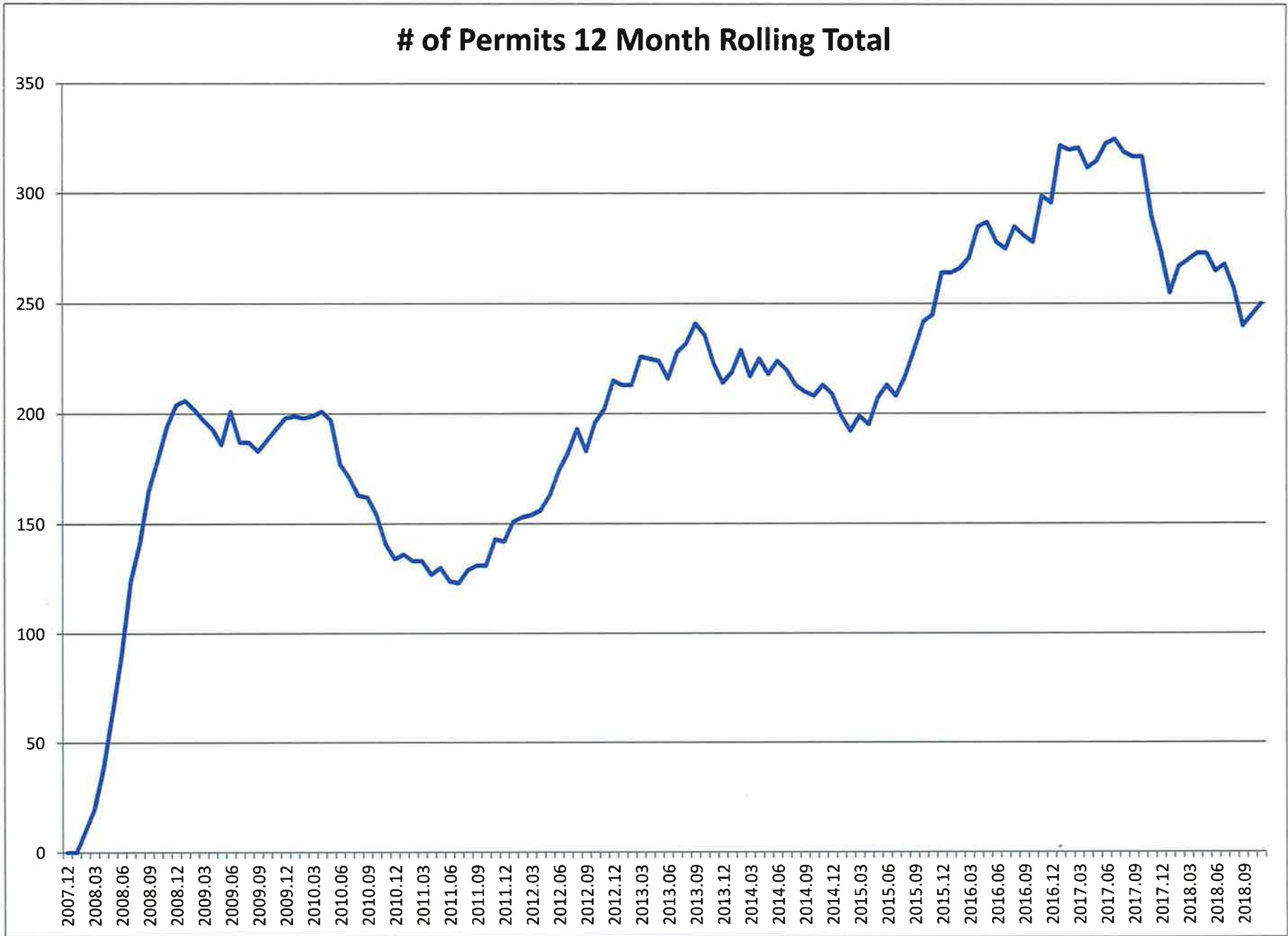
Total	39,872.68
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Note: The Graphs Below only Include Septic Permits in 2012 and beyond

Total Value of Permits 12 Month Rolling Total

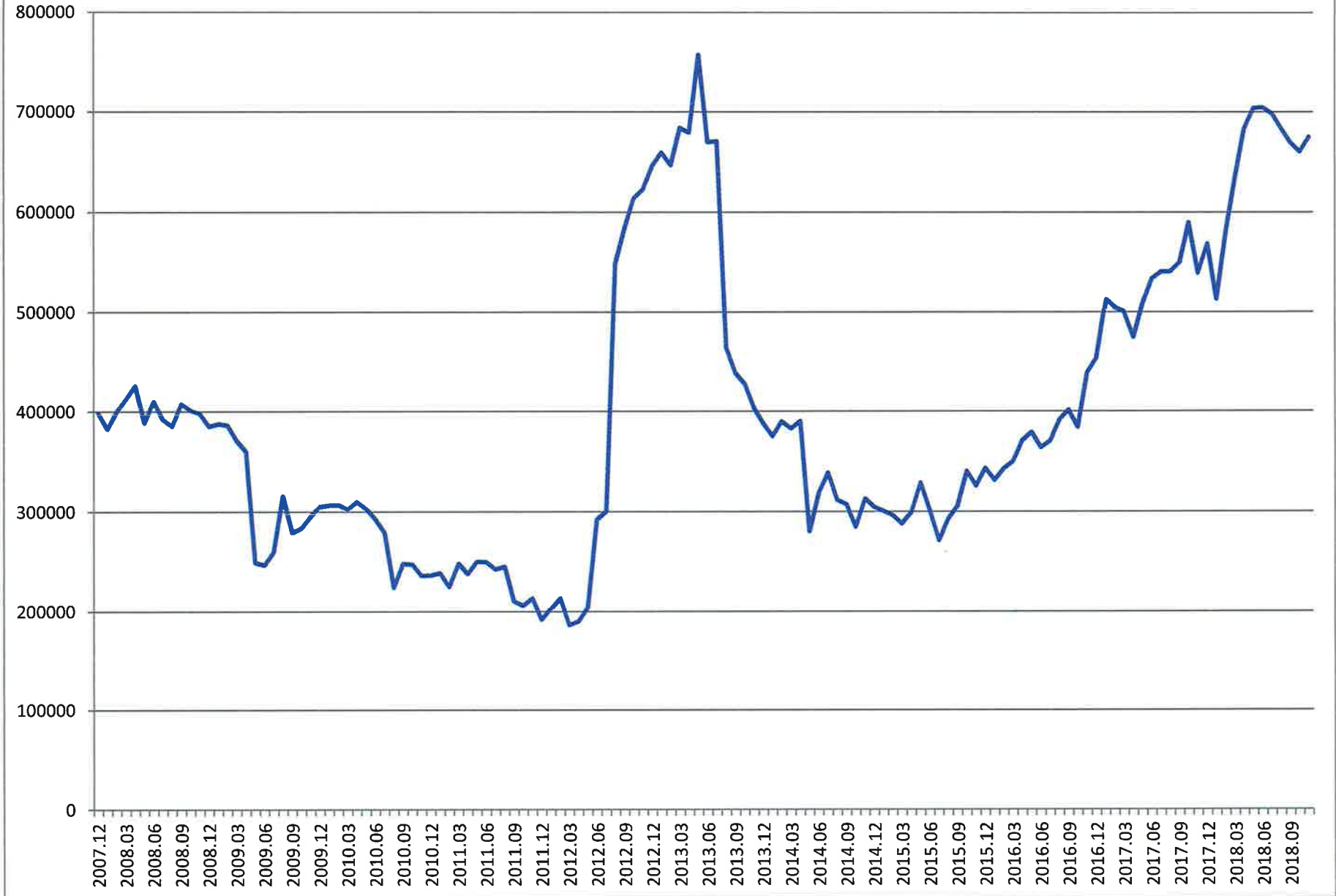


Note: The Graphs Below only Include Septic Permits in 2012 and beyond



Note: The Graphs Below only Include Septic Permits in 2012 and beyond

Permit Fees Collected 12 Month Rolling Total





PLANNING REPORT for the TOWNSHIP OF PUSLINCH

Prepared by the County of Wellington Planning and Development Department

COUNCIL DATE: December 19, 2018
TO: Karen Landry, CAO/Clerk
Township of Puslinch
FROM: Michelle Innocente, Senior Planner
County of Wellington
SUBJECT: **SUPPLEMENTAL REPORT**
Zoning By-law Amendment Application D14/DOU – David Doughty
To rezone land from Agricultural (A) Zone to Agricultural (A) Site Specific Zone to
address condition of provisional consent to create a residential lot
7129 Smith Road

RECOMMENDATIONS

- 1) That Council receive this Supplemental Report by the County of Wellington Planning and Development Department.

SUMMARY

The purpose of the proposed zoning by-law amendment is to rezone the subject property from Agricultural (A) Zone to Agricultural (A) Site Specific to restrict development on the site to a one-storey dwelling that is at least 305 metres from the neighbouring paving operation property. This application has been submitted to address a condition of provisional consent regarding the creation of a rural residential lot (application B77/16) granted by the County of Wellington Land Division Committee.

At the November 7, 2018 Council meeting, the applicant raised concern with the proposed amending by-law that restricts residential development on the subject property to one storey.

The following report discusses options for addressing this concern while continuing to provide opportunity to implement the recommendations of the Air Quality and Noise Assessment report prepared by RWDI, dated November 9, 2017.

DISCUSSION

At the November 7, 2018 meeting of Puslinch Council the attached amending Zoning By-law was considered by Council. The proposed amending Zoning By-law was not passed as the owner of the property raised concern with the residential building height being restricted to one storey. Council asked staff to review the concern and report back. This report will discuss three options for considering up to 2 (two) storeys for residential development on the subject lands through: a) the use of development agreement; b) the use of a holding provision; and, c) application for a minor variance to permit additional height beyond one-storey.

a) The use of Development Agreement to align residential development on the subject lands with the Noise Study prepared by RWDI dated November 9, 2017.

Could a development agreement between the owner of the property and the Township be prepared to ensure that the recommendations of the Noise Study are enforced?

While it may be possible to accomplish the recommendations of the Noise Study with a Development Agreement, it is our understanding that this approach is not desirable from the Township's perspective as it will require Township staff to ensure, through a legal agreement between the Township and the owner of the property (registered on title), that any residential development that exceeds one storey in height will adhere to the requirements of the Noise Study. There would be additional costs associated with this approach and additional review beyond the Zoning By-law any time development is considered on site.

b) The use of a holding provision to ensure that residential development on the subject lands is consistent with the Noise Study prepared by RWDI dated November 9, 2017.

Could a holding provision accomplish the recommendations of the Noise Study for residential development?

As discussed at the October 3, 2018 Council meeting, this option was originally considered when drafting the proposed amending zoning by-law, however it was not put forward as it could not ensure that future development would be subject to the Noise Study. Should a proposal come in for a two-storey development that met the requirements of the Noise Study, the holding provision could be removed. If however, in the future a two storey addition was desired, there would be no requirement for the addition to be developed in accordance with the recommendations of the Noise Study. As a result, this option is also not considered desirable.

c) Pass the proposed amending zoning by-law and apply for a minor variance to permit a residential development that exceeds one storey when specific plans are available.

How can a minor variance accomplish something the zoning by-law cannot?

While intuitively we think the zoning by-law should be able to accomplish what a minor variance can, in this case we do not know what the design details of the future dwelling will be. The applicant has indicated that they would like to have 1 ½ storeys of development but have not submitted a plan with this request. As a result, we do not have an ability to place any particular zoning regulations on the amending zoning by-law that would ensure the recommendations of the Noise Study would be met.

According to the RWDI Report, for the dwelling to meet the applicable MOECC NPC-300 guideline limits with Capital Paving, the dwelling must be one-storey tall. The location of the dwelling on the property was obtained from the site plan date September 18, 2017. If a two-storey dwelling is desired, careful design of the building envelope will be required, to ensure levels are met. Possible design changes to accommodate a two-storey dwelling could include removing all second-storey windows on the east and south face of the dwelling, designing the interior space such that

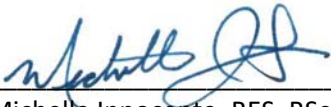
the east and south façade windows are for non-noise sensitive spaces such as bathrooms or closets, or having only a portion of the building with two-storeys.¹

Therefore, if the applicant submits a site plan indicating the location of the proposed dwelling and complete building permit drawings that satisfy the Noise Study recommendations (partially detailed), a condition of the minor variance could be to permit the proposed square footage of residential development in accordance with the site plan and building plans submitted. This approach ensures that if in the future a building addition is requested that exceeds one-storey, a minor variance again would be required and Township staff would then be able to ensure compliance with the Noise Study once again.

This approach ensures that we are addressing the concerns raised by Capital Paving Inc. (letter attached).

Respectfully submitted

County of Wellington Planning and Development Department



Michelle Innocente, BES, BSc, RPP
Senior Planner

Appendix A: Draft Amending By-law
Capital Paving Inc. letter dated August 15, 2018

¹ RWDI: Air Quality and Noise Assessment: Smith Road Feasibility Study, Puslinch, ON, November 9, 2017.



CAPITAL PAVING INC.

Quality Construction by Quality People

P.O Box 815 Guelph, Ontario N1H 6L8

August 15, 2018

VIA EMAIL to: admin@puslinch.ca

Township of Puslinch
7404 Wellington Rd. 34
Puslinch ON N0B 2J0

Attention: Karen Landry, CAO/Clerk

RE: Capital Paving Inc. Comments – Zone Change Application - File # D14/DOU

Dear Ms. Landry,

This letter represents Capital Paving's (Capital) comments regarding the above noted application for a zone change in close proximity to Capital's operations on Concession 7.

Capital does not specifically object to an approval of the zone change application, however, the company suggests there should be conditions placed on the severed lands to help mitigate any potential future conflicts between differing land uses.

Capital's permanent industrial/aggregate facility has been in operation since 1965. Capital's site is zoned industrial and extractive industrial with uses that includes but not limited to:

- Hot Mix Asphalt Plant
- Concrete Batching Plant
- Aggregate Extraction
- Stockpiling of aggregates
- Crushing, washing, processing and recycling of aggregates
- Storage and repair of construction equipment
- Trucking of products in and out of the facility
- Corporate head office

Along with the above uses, Capital is permitted to conduct its operations 24 hours/day, 7 days/week in order to satisfy its construction contracts. Many construction contracts mandate that construction and paving occurs only during the night time hours such as many Highway 401 contracts.

It should also be recognized that Concession 7 is a busy and important haul route used by Capital as well as other local aggregate producers and industries.



Platinum member



Capital recommends the following conditions be required as part of the approval of this zone change application:

- No building permit shall be approved and issued unless it is demonstrated that the dwelling footprint, including typical residential amenity areas such as decks, pools, etc..is located at a minimum of 305 meters away from Capital's operations and that any proposed dwelling shall be designed to meet sound level requirements.
- Written notice or a "warning clause" should be noted and registered on title of this newly created lot so that potential purchasers are aware of Capital's industrial operations on Concession 7 as well as a designated trucking haul route on Concession 7.

Respectfully submitted,



George Lourenco, P.Eng
Resources Manager
Capital Paving Inc.

C.C. Michelle Innocente, County of Wellington, michellei@wellington.ca



PLANNING REPORT for the TOWN OF PUSLINCH

Prepared by the County of Wellington Planning and Development Department

COUNCIL DATE: December 19, 2018
TO: Karen Landry, CAO/Clerk
Township of Puslinch
FROM: Michelle Innocente, Senior Planner
County of Wellington
SUBJECT: **PUBLIC MEETING**
Zoning By-law Amendment Application D14/PIE – Pier Property Inc.
To rezone the severed lands from Agricultural (A) Zone to Highway Commercial (C2) Zone and to rezone the retained parcel from Agricultural (A) Zone to Industrial (IND)(h) Zone to address a condition of provisional consent to create a commercial lot

RECOMMENDATIONS

- 1) That Council receive this Planning Report by the County of Wellington Planning and Development Department; and,
- 2) That Council pass a by-law to amend Zoning By-law 19/85 on the subject lands as outlined in this report dated December 19, 2018.

SUMMARY

The purpose of the proposed zoning by-law amendment is to rezone the severed portion of the subject property from Agricultural (A) Zone to Highway Commercial (C2) Zone and to rezone the retained parcel from Agricultural (A) Zone to Industrial (IND)(h) Zone. This application has been submitted to address a condition of provisional consent regarding the creation of the commercial lot (applications B149/17) granted by the County of Wellington Land Division Committee.

This proposal is consistent with the Provincial Policy Statement and conforms to the applicable policies of the County of Wellington Official Plan. There were no public or agency concerns raised during the circulation or at the public meeting. We recommend that Council approve the zoning by-law amendment.

LOCATION

The land subject to the proposed zoning by-law amendment (Application D14/PIE) is legally described as Part of Lots 26 & 27, Concession 7, Township of Puslinch, municipally known as 267 Brock Road South. The approximately 19.4 ha (47.9 ac) property is located on the west side of Brock Road South, opposite Nicholas Beaver Road, and south of McLean Road West.

PROPOSAL

The purpose of the proposed zoning by-law amendment is to rezone the severed portion of the subject property from Agricultural (A) Zone to Highway Commercial (C2) Zone and to rezone the retained parcel from Agricultural (A) Zone to Industrial (IND)(h) Zone. This application has been submitted to address a condition of provisional consent regarding the creation of the commercial lot fronting onto Brock Road South (application B149/17) granted by the County of Wellington Land Division Committee.

In the new Comprehensive Zoning By-law 23/18 the subject property is rezoned from Agricultural (A) Zone to Highway Commercial (C2) Zone (the severed parcel) and Industrial (IND)(h5) Zone (the retained parcel). The holding provision states, "Prior to the removal of the holding symbol, Council shall require submission and approval of a Site Plan Approval application. Council may also require that any of the studies that would normally be required as part of an application for a zoning by-law amendment (as outlined in Section 13.15.5 of the County Official Plan) be completed as part of the Site Plan Approval application". Due to an appeal of the new Zoning By-law it is not yet in effect. In order to ensure that Condition 8 of Consent application B149/17 can be fulfilled, the applicant has filed this Zoning By-law amendment application to address Condition 8 (B149/17) which states:

"That zoning compliance for the severed and retained lands is achieved to the satisfaction of the Township of Puslinch..."

ZONING BY-LAW

According to Schedule 'A' of Zoning By-law 19/85, the subject land is currently zoned Agricultural (A) Zone. As discussed above, approval of the proposed severed lot requires (as a condition of approval) a change in zoning from Agricultural (A) Zone to Highway Commercial (C2) Zone and Industrial (IND)(h) Zone.

The proposed severed and retained lots both meet the minimum lot area and frontage requirements of the proposed respective zones.

AGENCY AND PUBLIC COMMENTS

This application was circulated to statutory agencies and Township departments on October 16, 2018. No issues or concerns were raised.

DRAFT AMENDING BY-LAW

We have attached a draft amending by-law for Council's review, which would rezone the subject lands from to Agricultural (A) Zone to Highway Commercial (C2) Zone and Industrial (IND)(h) Zone.

PLANNING OPINION

This rezoning application is consistent with provincial policy and generally conforms to the Growth Plan, and the County of Wellington Official Plan. There were no objections from Township staff and consultants or the review agencies. There are no technical concerns. In our opinion, the proposed rezoning represents good planning.

Respectfully submitted

County of Wellington Planning and Development Department



Michelle Innocente, BES, BSc, RPP
Senior Planner

Appendix A: Draft Amending Zoning By-law



REPORT PD-2018-012

TO: Mayor and Members of Council

FROM: Lynne Banks, Development and Legislative Coordinator

DATE: December 19, 2018

SUBJECT: Holding Removal – Rezoning Application – Mini Lakes Residents Association – Lot 9 (22 Jasper Heights PV) - File No. D14/MIN - Lot 9, Concession 8, Plan 61M203, formerly municipally known as 7541 Wellington Road 34.

RECOMMENDATIONS

THAT Report PD-2018-012 regarding the Holding Removal – Rezoning Application – Mini Lakes Residents Association – Lot 9 (22 Jasper Heights PV) - File No. D14/MIN, Part Lot 21, Concession 8, Plan 61M203, formerly municipally known as 7541 Wellington Road 34, Township be received; and

THAT Council authorize the request to remove the Holding (h1) Provision from Zoning By-law 19/85, as amended, for – Lot 9 (22 Jasper Heights PV), formerly municipally known as 7541 Wellington Road 34, be approved; and

THAT Council direct staff to prepare the by-law to authorize the removal of the Holding (h1) Provision.

DISCUSSION

Background

The Mini Lakes property is subject to Ontario Municipal Board Approved Zoning By-law Amendment - By-law 17/00, to permit year-round residence and a sewage treatment plant.

A holding zone provision (h-1) was placed on the lands to ensure the orderly development of the Mini Lakes sites from a seasonal recreational park to a permanent year-round residential community. Council may remove the 'h-1' symbol by amendment to the by-law, subject to being satisfied the following criteria have been met under Section 4(6a), Holding Zone Provisions (Mini Lakes) of by-law 19/85:

- (i) The sewage treatment and water supply services have been completed to provide for year-round operation of those services; and

- (ii) A development agreement between the owners of the land and the Township addressing occupation of the units, operation and maintenance of the services and financial arrangements has been registered on title of the lands; and
- (iii) Where a site is being converted from seasonal to year-round use, an occupancy permit has been issued by the Chief Building Official permitting the year-round occupation of the dwelling unit on the site.

Comments

The application for amendment to the zoning by-law to lift the holding symbol on – Lot 18 (44 Jasper Heights PVT), Lot 157 (1 Trillium Beach PVT) and Lot 226 (18 Olympia Avenue PVT), formerly part of 7541 Wellington Road 34, was circulated to Township staff and agencies for comments. No objections were received. The County of Wellington Planning comment is attached as **Schedule “A”**.

Criteria (i) of the holding provision, requires year round water supply and sewage treatment services. An amended Certificate of Approval was issued by Wellington Common Elements Condo Corp 214 in September 18, 2017 by the Ministry of the Environment and Climate Change for modifications to the existing wastewater treatment plan.

GM Blue Plan staff have no concerns with the lifting of the holding removals.

The Operations & Maintenance Agreements – Sewage Treatment System & Communal Water System and the Condominium & Subdivision Agreements between Mini Lakes Residents Association and the Corporation of the Township of Puslinch were signed August 13, 2014 and registered on title and fulfil criteria (ii) of the holding zone provision.

Notice

Notice regarding the Holding Removal has been given to the owner of the lands in accordance with the Planning Act.

Financial Implications

None

Applicable Legislation and Requirements

Planning Act.

Schedule "A" – County of Wellington Planning



COUNTY OF WELLINGTON

PLANNING AND DEVELOPMENT DEPARTMENT
T 519.837.2600
T 1.800.663.0750
F 519.823.1694

ADMINISTRATION CENTRE
74 WOOLWICH STREET
GUELPH ON N1H 3T9

December 11, 2018

Lynne Banks, Development and Legislative Coordinator
Township of Puslinch
7404 Wellington Road 134
Puslinch, Ontario N0B 2J0

Dear Ms. Banks:

**Re: Proposed Removal of Holding Symbol
Lot 9, 61M-203 – 22 Jasper Heights
Mini Lakes Community
Margaret Teskey**

Thank you for circulating the notice regarding Council's intent to remove the holding ('h-1') symbol with respect to the above-noted property.

Section 4(6)(a) of Zoning By-law 19/85 and Section 15.1.1 of Zoning By-law 24-2018 both identify the following requirements for removal of the holding provisions for year-round occupancy within the Mini Lakes community:

- (i) The sewage treatment and water supply services have been completed to provide for year-round operation of those services.
- (ii) A development agreement between the owners of the land and the Township addressing occupation of the units, operation and maintenance of the services and financial arrangements has been registered on title of the lands.
- (iii) Where a site is being converted from seasonal to year-round use, an occupancy permit has been issued by the Chief Building Official permitting the year-round occupation of the dwelling unit on the site.

This office has no objection to the removal of the holding symbol for the subject site. If Council approves the request, we would appreciate a copy of the decision for our files.

Yours truly,

A handwritten signature in black ink, appearing to read 'Sarah Wilhelm'.

Sarah Wilhelm, BES, MCIP, RPP
Manager of Development Planning



RESOLUTION
MUNICIPAL COUNCIL
THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

2018-

Date: December 19, 2018

Moved by: _____ Seconded by: _____

WHEREAS the current plans for the reconstruction of Brock Road through Aberfoyle retain the four lane cross-section;

AND WHEREAS it is highly desirable to revitalize Aberfoyle into a pedestrian friendly hamlet with commercial and retail enterprises, once the Morrison bypass has been completed;

THEREFORE BE IT RESOLVED that Council for the Township of Puslinch requests that the County of Wellington prepares a report reconfiguring the four lane cross-section to an alternative layout such as two lanes of traffic with parking in order to create a pedestrian friendly environment which would encourage the revitalization of Aberfoyle and which could be implemented once the Morrison bypass is in place.

RECORDED VOTE	YES	NO	CONFLICT	ABSENT
Councillor Bulmer				
Councillor Roth				
Mayor Seeley				
Councillor Sepulis				
Councillor Goyda				
TOTAL				

MAYOR: _____

CARRIED	LOST
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THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NUMBER 069-2018

**A BY-LAW TO AMEND BY-LAW NUMBER 19/85, AS AMENDED
BEING THE ZONING BY-LAW OF THE OF THE TOWNSHIP OF PUSLINCH**

(To remove the Holding Symbol for Lot 9 of the Mini Lakes Residents Association Condominium pursuant to Section 34 and Section 36 of *The Planning Act*, R.S.O., 1990, as amended).

WHEREAS the County of Wellington Official Plan contains policies relating to the use of Holding Zone provisions pursuant to Section 36 of *The Planning Act*, R.S.O., 1990 as amended;

AND WHEREAS the lands affected by this By-law are presently subject to Holding Zone provisions, namely ('h-1') pursuant to the Township of Puslinch Zoning By-law Number 19/85 as amended;

AND WHEREAS the subject holding provision precludes the use of the affected land for year-round residential occupancy until such a time as the Holding Zone symbol has been removed;

AND WHEREAS the requirements for the removal of the Holding Zone from the subject property have been addressed to Council's satisfaction.

**NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF PUSLINCH
ENACTS AS FOLLOWS:**

- 1) THAT By-law 19/85 is amended by removing the Holding Zone symbol ('h-1') from the land described as Lot 9, Plan 61M203, known as the Mini Lakes Residents Association Condominium, shown on Schedule "A" which forms part of this By-law.
- 2) That all other applicable provisions of Zoning By-law 19/85, as amended, shall continue to apply to the lands affected by this By-law.
- 3) That this By-law shall come into effect on the date of final enactment by Council pursuant to the requirements of *The Planning Act*, R.S.O., 1990 as amended.

**READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 19th
DAY OF DECEMBER 2018.**

James Seeley, Mayor

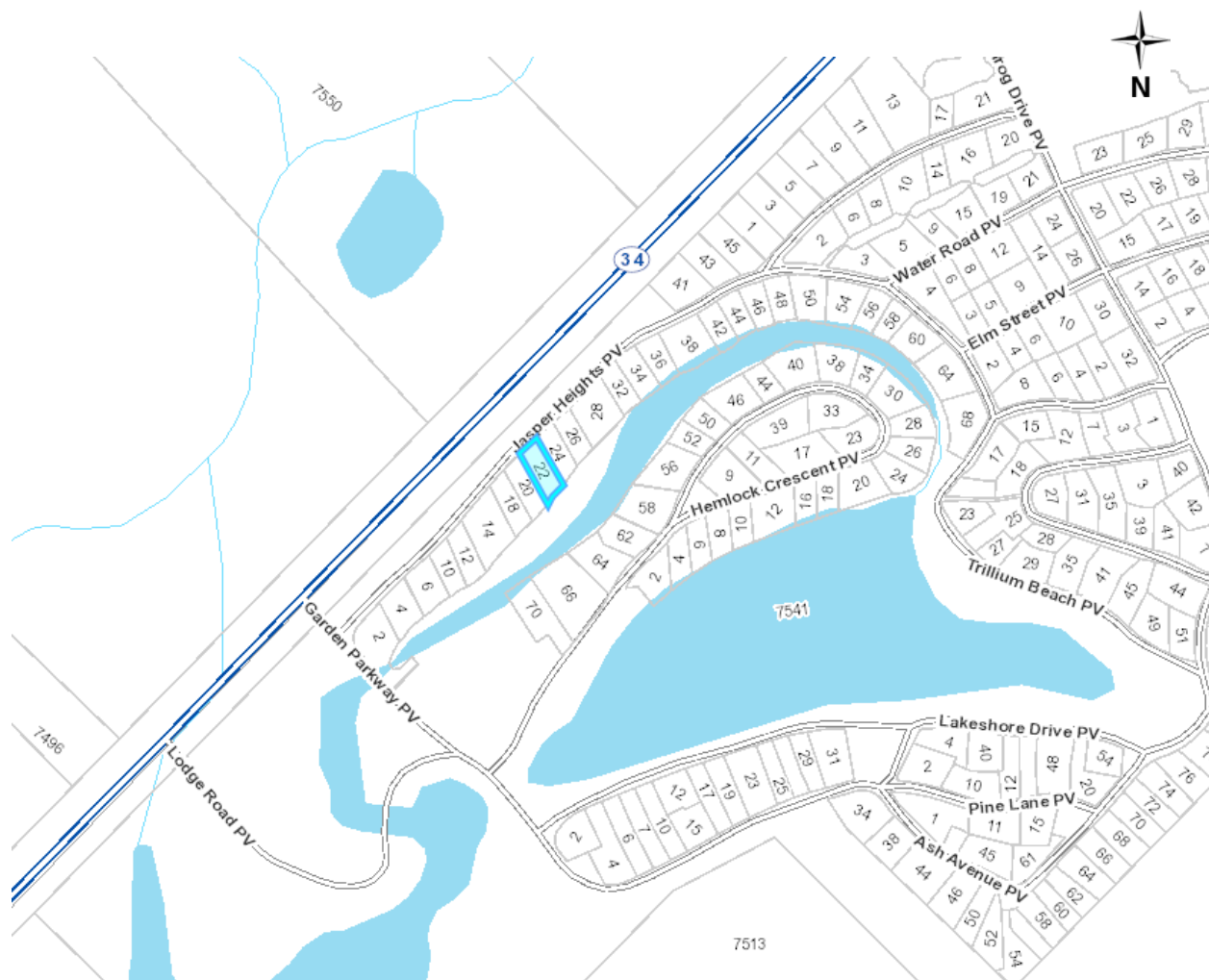
Karen Landry, CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

By-Law No. 069-2018

SCHEDULE "A"

The Holding Zone symbol (h-1) shall be removed from Lot 9 Plan 61M203 –
22 Jasper Heights PV.



This is schedule "A" to By-law No. 069-2018
Passed this 19th day of December, 2018.

James Seeley, Mayor

Karen Landry, CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NUMBER 070-2018

**A BY-LAW TO AMEND BY-LAW NUMBER 19/85, AS AMENDED,
BEING THE ZONING BY-LAW OF THE TOWNSHIP OF PUSLINCH**

WHEREAS, the Council of the Corporation of the Township of Puslinch deems it appropriate and in the public interest to amend By-Law Number 19/85, pursuant to Section 34 of the Planning Act, R.S.O. 1990 as amended;

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF PUSLINCH ENACTS AS FOLLOWS:

1. That Schedule 'A' of Zoning By-law 19/85 is hereby amended by rezoning Part of Lots 24 & 25, Concession 2, from Agricultural (A) Zone to the AGRICULTURAL SPECIAL PROVISION (A-70) and AGRICULTURAL SPECIAL PROVISION (A-71).

2. That subsection 5(4) SPECIAL PROVISIONS is amended by adding the following new exception:

**"(rrr) A-70 (Doughty)
Part of Lots 24 &25, Concession 2**

Notwithstanding Section 5(3) or any other provisions in this By-law to the contrary, the land zoned A-70 is subject to the applicable provisions of this By-law and the following special provisions:

(i) A singled detached dwelling or dwelling unit of any kind, including an accessory dwelling unit, shall be limited to a first storey. No additional storey shall be permitted above the first storey."

3. That subsection 5(4) SPECIAL PROVISIONS is amended by adding the following new exception:

**"(sss) A-71 (Doughty)
Part of Lots 24 &25, Concession 2**

Notwithstanding Section 5(3) or any other provisions in this By-law to the contrary, the land zoned A-71 is subject to the applicable provisions of this By-law and the following special provisions:

(ii) A singled detached dwelling or dwelling unit of any kind, including an accessory dwelling unit, shall not be permitted."

4. This By-law shall become effective from the date of passage by Council and come into force in accordance with the requirements of the Planning Act, R.S.O. 1990, as amended.

**READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 19th
DAY OF DECEMBER, 2018.**

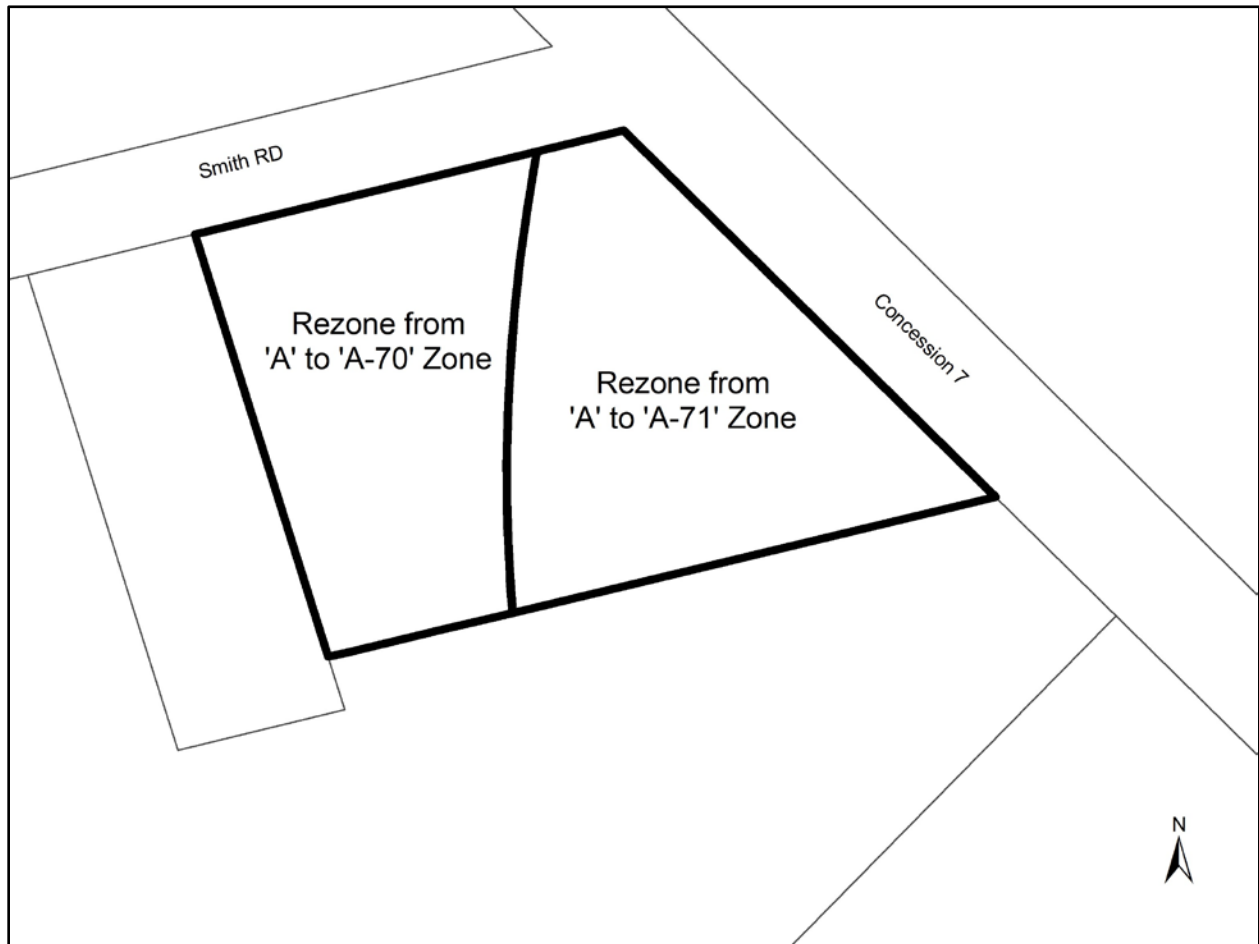
James Seeley, Mayor

Karen Landry, CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NO. 070-2018

SCHEDULE "A"



This is Schedule "A" to By-law No. 070-2018

Passed this 19th day of December, 2018.

James Seeley, Mayor

Karen Landry, CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NUMBER 071-2018

**A BY-LAW TO AMEND BY-LAW NUMBER 19/85, AS AMENDED,
BEING THE ZONING BY-LAW OF THE TOWNSHIP OF PUSLINCH**

WHEREAS, the Council of the Corporation of the Township of Puslinch deems it appropriate and in the public interest to amend By-Law Number 19/85, pursuant to Section 34 of the Planning Act, R.S.O. 1990 as amended;

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF PUSLINCH ENACTS AS FOLLOWS:

1. That Schedule 'A' of Zoning By-law 19/85 is hereby amended by rezoning Part of Lots 26 & 27, Concession 7, from Agricultural (A) Zone to HIGHWAY COMMERCIAL (C2) Zone and INDUSTRIAL (IND) subject to HOLDING PROVISION (h-9) Zone, as illustrated on Schedule "A" of this By-law.
2. That subsection 4(6) HOLDING ZONES – 'i' is amended by adding the following:

"(i) HOLDING ZONE PROVISIONS (Pier Property Inc.) Part of Lots 26 & 27, Concession 7

(a) Requirement for the Removal of the Holding Zone 'h-9' Symbol

Prior to the removal of the holding symbol, Council shall require submission and approval of a Site Plan Approval application. Council may also require that any of the studies that would normally be requires as part of an application for a zoning by-law amendment (as outlined in Section 13.15.5 of the County Official Plan) be completed as part of the Site Plan Approval application.

(b) Interim Uses prior to Removal of the Holding Zone Symbol

Until the holding symbol 'h-9' is removed, these lands shall only be used for legal uses, buildings, and structures on the lot.

3. That the subject land as shown on Schedule "A" to this By-Law shall be subject to all applicable regulations of Zoning By-Law 19/85, as amended.
4. This By-law shall become effective from the date of passage by Council and come into force in accordance with the requirements of the Planning Act, R.S.O. 1990, as amended.

**READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 19th
DAY OF DECEMBER, 2018.**

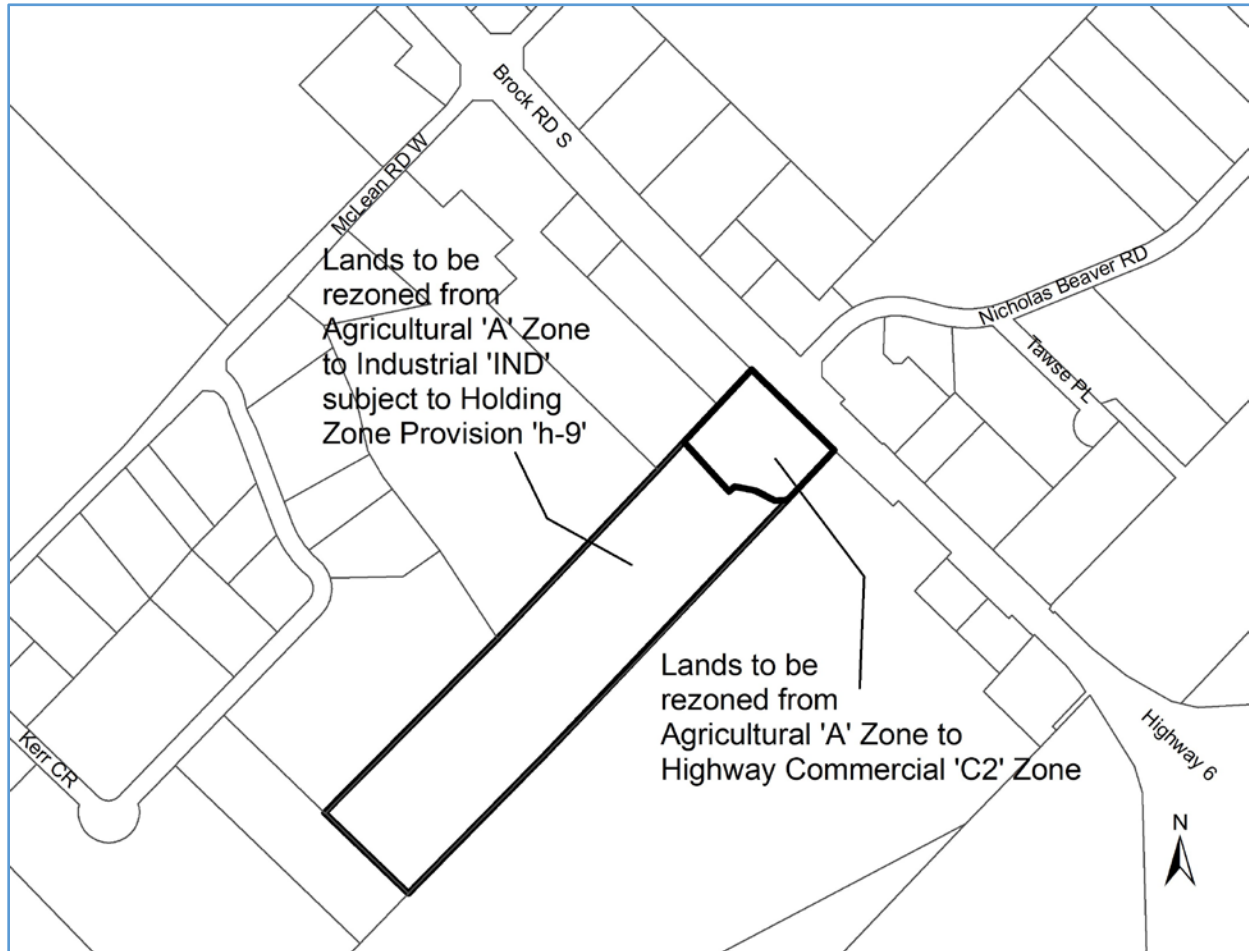
James Seeley, Mayor

Karen Landry, CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NO. 071-2018

SCHEDULE " A "



This is Schedule "A" to By-law No. 071-2018

Passed this 19th day of December, 2018.

James Seeley, Mayor

Karen Landry, CAO/Clerk

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NUMBER 072-2018

A BY-LAW TO AMEND BY-LAW NUMBER 19/85, AS AMENDED,
BEING THE ZONING BY-LAW OF THE TOWNSHIP OF
PUSLINCH AND TO REPEAL BY-LAW 060-2018.

WHEREAS, the Council of the Corporation of the Township of Puslinch deems it appropriate and in the public interest to amend By-Law Number 19/85, pursuant to Section 34 of the Planning Act, R.S.O. 1990 as amended;

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF PUSLINCH ENACTS AS FOLLOWS:

1. That Schedule 'A' of Zoning By-law 19/85 is hereby amended by rezoning Part of Lot 5, Concession Gore, from Agricultural (A) Zone to the AGRICULTURAL SPECIAL PROVISION (A-69).

That subsection 5(4) SPECIAL PROVISIONS of the Agricultural Zone is amended by the following addition of the new exception:

“(qqq) A-69 (Historical Firearm Museum and Firearm Office and Storage Space) – Pamela and Phil O’Dell

Notwithstanding the uses permitted under Section 5(2) and any provisions in this By-law to the contrary, the land zoned **A-69** on Schedule 'A' hereto, the following special provisions shall apply:

- (i) Uses Permitted Restricted to:
 - **Museum;**
 - **Warehouse** for firearms, firearms parts, ammunition, shooting-sports accessories and museum uses;
 - **Business or Professional Office** for the commercial distribution of firearms, firearms parts, ammunition, shooting-sports accessories and museum uses;
 - Commercial distribution of firearms, firearms parts, ammunition and shooting-sports accessories;
 - Indoor storage and display associated with the commercial distribution of firearms, firearms parts, ammunition, shooting-sports accessories and museum uses;
 - Photographic studio associated with the commercial distribution of firearms, firearms parts, ammunition, shooting-sports accessories and museum uses;
 - Training and meeting room associated with the commercial distribution of firearms, firearms parts, ammunition, shooting-sports accessories and museum uses; and
 - Any use permitted in an A zone
- (ii) Zone Requirements
 - Maximum Floor Area The total combined **Net Floor Area** for uses permitted in Section (i) of this By-law shall not exceed 1,783 m²
 - Minimum Front Yard Setback 60 metres

- Minimum Setback to the Zone Boundary Parallel to Concession 1 10 metres
- Minimum Setback to the West Zone Boundary 10 metres
- Parking Requirements - Warehouse 1 parking space per 200 m² of **net floor area** for **warehouse** uses
- Parking Requirements – Museum 1 parking space per 30 m² of **net floor area** for **museum** uses
- **Outdoor Storage** shall not be permitted
- The permitted uses shall not create or become a public nuisance, particularly with regard to noise, traffic, emissions, parking or radio or television interference

(iii) For the purposes of this By-law, the terms identified in bold text shall have the same meaning as provided in By-law 18/95, except for the following:

(a) “**MUSEUM**” means any premises for the preservation of a collection of any combination of paintings, other works of art, objects of natural history, mechanical, scientific or philosophical inventions, instruments, models, or designs;

(b) “**NET FLOOR AREA**” means the total area of all floors of a **building** measured from the interior faces of the exterior walls or demising walls, but does not include the area of stair wells, elevators, escalators, ventilating shafts, attics, concourses, washrooms, **attached** enclosed and covered loading docks and related enclosed corridors used for loading purposes, above and below **grade** parking **structures**, storage rooms, rooms for garbage containment, and mechanical rooms.

(iv) All other applicable regulations of By-law 19/85 shall apply.”

2. And that By-law 060-2018 is hereby repealed;

3. And that This By-law shall become effective from the date of passage by Council and come into force in accordance with the requirements of the Planning Act, R.S.O. 1990, as amended.

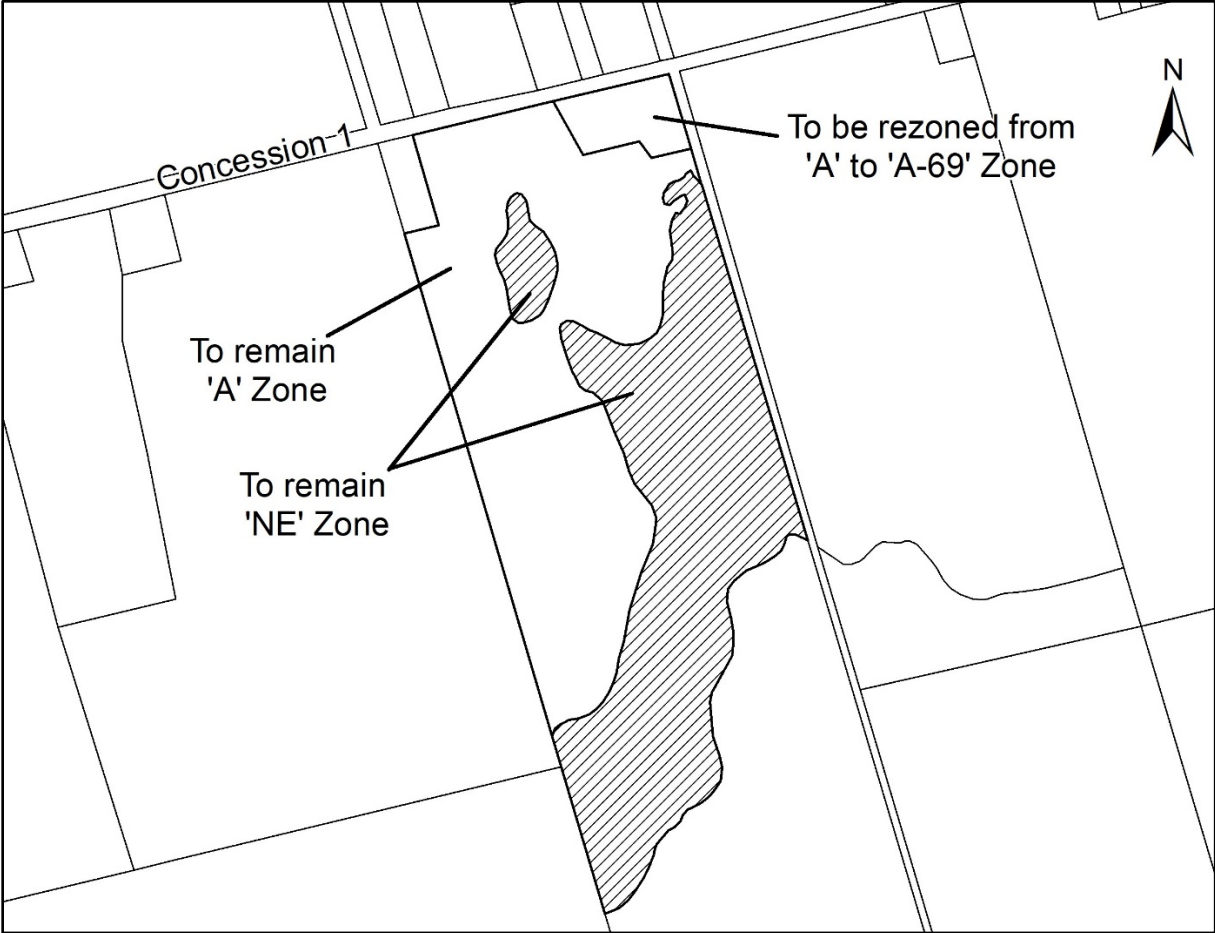
READ THREE TIMES AND FINALLY PASSED IN OPEN COUNCIL THIS 19th DAY OF DECEMBER, 2018.

James Seeley, Mayor

Karen Landry, Clerk

BY-LAW NO. 072-2018

SCHEDULE "A"



This is Schedule "A" to By-law No. 072-2018

Passed this 19th day of December, 2018.

James Seeley, Mayor

Karen Landry, Clerk

THE CORPORATION OF THE TOWNSHIP OF PUSLINCH

BY-LAW NUMBER 073-2018

Being a by-law to confirm the proceedings of the Council of the Corporation of the Township of Puslinch at its Regular meeting held on December 19, 2018.

WHEREAS by Section 5 of the *Municipal Act, 2001, S.O. 2001, c.25* the powers of a municipal corporation are to be exercised by its Council;

AND WHEREAS by Section 5, Subsection (3) of the *Municipal Act*, a municipal power including a municipality's capacity, rights, powers and privileges under section 8, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise;

AND WHEREAS it is deemed expedient that the proceedings of the Council of the Corporation of the Township of Puslinch at its Regular meeting held on December 19, 2018 be confirmed and adopted by By-law;

NOW THEREFORE the Council of the Corporation of the Township of Puslinch hereby enacts as follows:

- 1) The action of the Council of the Corporation of the Township of Puslinch, in respect of each recommendation contained in the reports of the Committees and each motion and resolution passed and other action taken by the Council at said meeting are hereby adopted and confirmed.
- 2) The Head of Council and proper official of the Corporation are hereby authorized and directed to do all things necessary to give effect to the said action of the Council.
- 3) The Head of Council and the Clerk are hereby authorized and directed to execute all documents required by statute to be executed by them, as may be necessary in that behalf and the Clerk authorized and directed to affix the seal of the said Corporation to all such documents.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 19th DAY OF DECEMBER 2018.

James Seeley, Mayor

Karen Landry, C.A.O./Clerk